#### The Corporation of the City of Kawartha Lakes

#### Agenda

#### **Special Council Meeting**

CC2019-09
Wednesday, February 20, 2019
Open Session Commencing at 1:00 p.m.
Council Chambers
City Hall
26 Francis Street, Lindsay, Ontario K9V 5R8

#### Members:

Mayor Andy Letham
Deputy Mayor Doug Elmslie
Councillor Ron Ashmore
Councillor Pat Dunn
Councillor Patrick O'Reilly
Councillor Tracy Richardson
Councillor Kathleen Seymour-Fagan
Councillor Andrew Veale
Councillor Emmett Yeo

Accessible formats and communication supports are available upon request.

		Pages
1.	Call to Order	
2.	Adoption of Agenda	
3.	Disclosure of Pecuniary Interest	
4.	Proposed 2019 Operating Budget	
4.1	CC2019-09.4.1	3 - 9
	Extractions and Decision Units - 2019 Operating Budget	
4.2	CORP2019-004	10 - 12
	Proposed 2019 Operating Budget Jennifer Stover, Director of Corporate Services	
	That Report CORP2019-004, Proposed 2019 Tax-Supported Operating Budget, be received; and	
	<b>That</b> the 2019 Tax-Supported Operating Budget be approved, as amended.	
5.	Closed Session	
6.	Matters from Closed Session	
7.	Confirming By-Law	
7.1	CC2019-09.7.1	13 - 13
	A By-law to Confirm the Proceedings of a Special Meeting of Council, Wednesday, February 20, 2019 (Meeting# CC2019-09)	
8.	Adjournment	

2019 OPERATING BUDGET DECISION U	NITS		
Decision Unit	Resolution	Amount of Decision Unit	Funding Source
Community Improvement Plan Funding	14-Aug-18 11.3.3 - PLAN2018-069 Community Improvement Plan - Final Leah Barrie, Policy Planning Supervisor Leah Barrie, Policy Planning Supervisor, provided a brief overview of the report. CR2018-514 Moved By Councillor O'Reilly Seconded By Councillor Elmslie That Report PLAN2018-069, Community Improvement Plan – Final, be received; That the By-law to adopt the Community Improvement Project Area and CIP, attached as Appendices A and B to Report PLAN2018-069, be approved by Council; That the Mayor and Clerk be authorized to execute any documents and agreements required by this approval; and That a \$100,000.00 contribution for Community Improvement Plan funding, with funding source options including the Economic Development Reserve, be included in the 2019 budget as a decision unit.  A memo is attached updating Council on the 2018 Community Improvement Plan implementation	·	Economic Development Reserve/tax Levy
Grant Program for Medical Services	25-Sep-18 11.1.24 HS2018-003 Grant Program for Medical Services Rod Sutherland, Director of Human Services CR2018-575 That Report HS2018-001, Grant Program for Medical Services, be received; and That the a Decision Unit be included in the 2019 Operating Budget for an increase of \$36,000 to the Kawartha Lakes Health Care Initiative to develop and deliver a Family Physician Professional Development program.	\$36,000	Tax Levy

2019 OPERATING BUDGET DECISION UNITS			
Decision Unit	Resolution	Amount of Decision Unit	Funding Source
Free Waste Days	At the Council meeting on Tuesday, September 26th 2017, the following resolution was made:	\$60,000	Tax Levy
	RESOLVED THAT the memorandum from Mayor Letham regarding Seasonal Residential Clean Up Waste Drop Off, dated September 26, 2017, be received and; That Staff implement for the 2018 season a 1 year pilot project to exempt all City of Kawartha Lakes residents from tipping fees identified within by-law 2015-123, as amended, related to bringing compliant clear bag residential waste and compliant leaf and yard residential waste to City Landfills for a period of 2 weeks in spring and 2 weeks in fall; That Staff report back to Council by the end of July 2018 on the results of the Spring 2018 pilot project; That all other current programs regarding waste drop off, leaf and yard material drop off, remain in place; That the necessary by-laws for the above recommendations be forwarded to Council for adoption; and That the Mayor and Clerk be authorized to execute any documents and agreements required by the approval of this decision.  At the Council meeting on September 25th 2018 the following resolution was made:  11.1.25 WM2018-010  Residential Clear Bag and Leaf and Yard Waste Drop off Pilot Project (2018) - Interim Review David Kerr, Manager		
	Environmental Services CR2018-576 That Report WM2018-010, Residential Clear Bag and Leaf and		
	Yard Waste Drop off Pilot Project (2018) - Interim review, be received; and <b>That</b> Staff report back to Council by the end of December 2018 on the results of the second event (fall 2018) of the pilot project with recommendations regarding continuation or not of a similar program.		

2019 OPERATING BUDGET DECISION UNITS			
Decision Unit	Resolution	Amount of Decision Unit	Funding Source
WSIB	An increase of \$50,000 was proposed in the 2019 budget under the heading of "Employer Paid Benefits" for WSIB. The 2018 actual expenditures were +/- \$200,000 less than the 2018 budget, therefore an increase to the 2019 budget is not required	-50,000	Tax Levy
Mobile Sign budget	The Communications, Advertising and Marketing budget for Materials, Supplies and Services included a proposed increase of \$27,000 for the acquisition of Mobile Signs. Upon further review, staff have determined that the current process of renting mobile signs is a more affordable and practical solution, and therefore are recommending that this amount be removed from the budget	-27,000	Tax Levy
KRCA Floodplain Mapping	The KRCA 2019 proposed budget includes \$144,500 for floodplain mapping. This is a decrease of \$29,000 from their 2018 budget		
Victoria Manor	Victoria Manor has an outstanding debt with the City in the amount of \$339,310, and requires payment of \$169,655 on an annual basis to repay the Working Capital Reserve. In 2018, the City reached pay equity for the CUPE unionized staff at Victoria Manor. This results in an approximate \$700,000 impact to Salaries and Benefits for 2019. As a result of this significant impact, Victoria Manor Board is seeking temporary relief of the debt repayment.		

2019 OPERATING BUDGET DECISION UNITS			·
Decision Unit	Resolution	Amount of Decision Unit	Funding Source
Public Art	Based on the resolution below, \$12,500 has been included in the proposed 2019 Economic Development budget		
	ED2018-003		
	Public Art Policy Debra Soule Economic Development Officer – Arts, Culture and Heritage CR2018-400 Moved By Councillor Elmslie Seconded By Councillor Strangway That Report ED2018-003, Public Art Policy, be received; That the policy entitled Public Art Policy appended to Report ED2018-003 be adopted, numbered and inserted into the Corporate Policy and Procedures Manual; and		
	<b>That</b> any unspent funds in the Public Art area be transferred annually to the City's Contingency Reserve for future use in the Public Art initiative. (1.3209); and		
	<b>That</b> \$12,500.00 be allocated annually to the Arts, Culture and Heritage budget, of which \$10,000.00 would be directed to public art purchases and \$2,500.00 towards possible maintenance or installation costs.		
Paramedic Community Outreach Pilot P	Program More details to follow	25,000	Tax Levy / Reserves



#### Memorandum

Date: February 4, 2019

To: Mayor and Council

Ron Taylor, CAO

From: Carlie Arbour, Economic Development Officer - Community

Re: Million Dollar Makeover Update

The City of Kawartha Lakes Council adopted the Strategic Community Improvement Plan (PLAN2018-069) on August 14, 2018. A CIP is a policy document that allows the Municipality to provide financial support to property and business owners in improving the commercial, mixed-use, or heritage designated residential buildings.

The Community Improvement Plan (CIP) implementation launched as the Million Dollar Makeover funding program, on November 16, 2018. The current program funds include \$96,000 in grants available to the four (4) communities that have completed Downtown Revitalization programs, and one million dollars in low interest loans available across the City.

Business and property owners interested in the program were required to submit an Expressions of Interest prior to completing a full application in order to confirm eligibility for the program. The City received 68 Expressions of Interest with project proposals ranging from improved signage to complete building reconstructions.

The potential combined private and public investment of those 68 projects could reach \$2,852,000.

Full applications for the program were due by January 17, 2019. A total of 24 applications were received, with projects spanning six (6) different communities.

The combined project costs of the 24 applications exceeds \$709,000. The funding requested totals approximately \$410,000 in loans and \$120,000 in grants.

A Steering Committee, comprised of Ron Taylor – CAO, Jennifer Stover – Director of Corporate Services, Chris Marshall – Director of Development Services and Rebecca



Mustard, Manager of Economic Development met in late January to review and allocate funding to the eligible projects, in which applicants will be notified of their success in the coming weeks. The allocated funds total \$401,510.30 in loans and \$67,144.25 in grants covering the eligible costs requested in the applications. Approved funds are contingent on applicants entering a funding agreement with the City prior to being publically announced and the funding released.

An additional intake in 2019 is anticipated to allocate the remaining available funds. This is in addition to any approved funding in the 2019 budget.

For the 2019 budget, Council currently has two decision units to consider with regard to the Million Dollar Makeover.

At the August 14, 2018, Council meeting, the following motion was made to support additional funding to the program;

CR2018-514

**Moved** By Councillor O'Reilly **Seconded** By Councillor Elmslie

**That** Report PLAN2018-069, Community Improvement Plan – Final, be received; **That** the By-law to adopt the Community Improvement Project Area and CIP, attached as Appendices A and B to Report PLAN2018-069, be approved by Council:

**That** the Mayor and Clerk be authorized to execute any documents and agreements required by this approval; and

**That** a \$100,000.00 contribution for Community Improvement Plan funding, with funding source options including the Economic Development Reserve, be included in the 2019 budget as a decision unit.

At the October 3, 2018 Downtown Revitalization Advisory Committee meeting, the following resolution was passed;

Moved By L. Manning Seconded By S. Podolsky

**That** a total of \$400,000.00 contribution for Community Improvement Plan funding be included in the 2019 budget as a decision unit during budget deliberations.

Carried



#### Staff Recommendation:

Given the uptake of the first round of the Million Dollar Makeover funding program (CIP), the high number of expressions of interest received, and an anticipated growth in interest in the program, staff recommends that Council allocate \$100,000 for CIP grant funding in the 2019 budget.

Staff also recommend that Council continue to fund the CIP (Million Dollar Makeover) for the duration of the program and evaluate the funding amount annually based on the interest of the program.

# The Corporation of the City of Kawartha Lakes Council Report

#### **Report Number CORP2019-004**

Date: February 19, 2019			
Time:	· · · · · · · · · · · · · · · · · · ·		
Place:	•		
		Identifier: All Wards	
Title: Pro	oposed 2	2019 Tax-Supported Operating Budget	
Descripti	Description: Proposed 2019 Tax-Supported Operating Budget		
Author a	nd Title:	Jennifer Stover, Director of Corporate Services	
Recomr	mendat	ion:	
That Rep Budget, k		P2019-004, Proposed 2019 Tax-Supported Operating ed; and	
That the 2	2019 Tax	-Supported Operating Budget be approved, as amended.	
Department Head:			
Financial/Legal/HR/Other:			
Chief Administrative Officer:			

#### Background:

The 2019 Proposed Tax-Supported Operating budget was provided to Council on November 29, 2018. Staff also provided Council with an overview of the proposed budget at the December 13, 2018 Council meeting. The proposed budget, as presented, recommended a 4% increase to the tax levy.

On January 23, 2019 Council adopted the 2019 Tax-Supported Capital Budget and the Water and Wastewater Operating and Capital budget.

A Special Council meeting was held on February 13, 2019 to review the 2019 Proposed Tax-Supported Operating budget. Staff provided an update on changes that had been made to the budget, resulting in a 3.5% tax levy increase. In addition, Council passed the following resolution:

That \$1,200,000 be transferred from the Fire Fleet Reserve to the Capital Reserve, and;

That the contribution to the Capital Reserve in the 2019 Operating Budget be reduced by \$510,000.

The above resolution results in a tax levy increase of 3.0%.

#### Rationale:

The City's Long Range Financial Plan forecasted a 4.5% increase for 2019. Through the collaborative efforts of Council and Staff, the operating budget has been reduced to 3.0% while maintaining service levels, and supporting the City's largest capital program to date.

The following are noteworthy highlights of the challenges and opportunities for 2019:

- Growth of 1.5% occurred resulting in approximately \$1,625,000 of revenue
- Winter maintenance and waste management are increasing by approximately \$1.2 million to account for program changes and contractual obligations
- A reduction of \$200,000 is projected for the OMPF grant. Funding allocation for 2019 is not known at this time, however past trending suggests that a reduction should be anticipated
- A reduction in the contribution to the Capital reserve of \$1.3 million is also proposed to support a reduced tax levy

#### Other Alternatives Considered:

Council may choose to amend the budget further based on decision units and/or extractions.

#### **Financial/Operation Impacts:**

The City's budget was based on the approved Long Range Financial Plan which sets out the expected financial impacts of aligning future operating and capital budgets with the municipal service levels established by Council and/or legislation. The Operating Budget proposed for 2019 aligns with this plan.

## Relationship of Recommendation(s) To The 2016-2019 Strategic Plan:

The recommendations of this report align with the following goals of the Corporate Strategic Plan:

- Goal 1 A Vibrant and Growing Economy: An effective operating budget helps support municipal services that are essential for a prosperous and growing economy.
- Goal 2 An Exceptional Quality of Life: An effective operating budget helps support municipal services that are essential for the quality of life of residents.
- Goal 3 A Healthy Environment: An effective operating budget helps support municipal services that are essential for a healthy environment.

#### **Consultations:**

Senior Management Team

Department Head E-Mail: <u>jstover@kawarthalakes.ca</u>

**Department Head: Jennifer Stover** 

## The Corporation of the City of Kawartha Lakes By-law 2019-XXX

## A By-Law to Confirm the Proceedings of a Special Meeting of Council, Wednesday, February 20, 2019 (Meeting# CC2019-09)

#### Recitals

- 1. The *Municipal Act*, 2001, S.O. 2001 c. 25 as amended, provides that the powers of a municipal corporation are exercised by its Council.
- 2. The *Municipal Act*, also provides that the Council's powers must be exercised by by-law.
- 3. For these reasons, the proceedings of the Council of The Corporation of the City of Kawartha Lakes at this meeting should be confirmed and adopted by by-law.

### Accordingly, the Council of The Corporation of the City of Kawartha Lakes enacts this By-law 2019-XXX

#### Section 1.00: Confirmation

1.01 The actions of the Council at the following meeting:

## Wednesday, February 20, 2019, Open Session, Special Council Meeting (Meeting# CC2019-09)

and each motion, resolution and other action passed or taken by the Council at that meeting is, except where prior approval of the Ontario Municipal Board is required, adopted, ratified and confirmed as if all such proceedings had been expressly embodied in this By-law.

1.02 The Mayor and the proper officials of the City are authorized and directed to do all things necessary to give effect to the actions of the Council referred to in Section 1.01 of this By-law. In addition, the Clerk is authorized and directed to affix the corporate seal to any documents which require it.

#### Section 2.00: General

2 01	This Ry-law shall come into for	rce on the date it is finally passed.
2.01	This by law shall both this to	roc on the date it is infally passed.

By-law read a first, second and third time, and finally passed, this 20<sup>th</sup> day of February, 2019.

Andy Letham, Mayor	Cathie Ritchie, City Clerk