

The Corporation of the City of Kawartha Lakes

Amended Agenda

Committee of the Whole Meeting

COW2019-10

Tuesday, October 8, 2019

Open Session Commencing at 1:00 p.m.

Council Chambers

City Hall

26 Francis Street, Lindsay, Ontario K9V 5R8

Members:

Mayor Andy Letham

Councillor Ron Ashmore

Councillor Pat Dunn

Deputy Mayor Doug Elmslie

Councillor Patrick O'Reilly

Councillor Tracy Richardson

Councillor Kathleen Seymour-Fagan

Councillor Andrew Veale

Councillor Emmett Yeo

Accessible formats and communication supports are available upon request.

1.	Call to Order	
2.	Adoption of Agenda	
3.	Disclosure of Pecuniary Interest	
4.	Deputations	
4.1	COW2019-10.4.1	6 - 8
	Application to Add Additional Street Numbers to 70 Mount Hope Street, Lindsay Michael Bosley	
4.2	COW2019-10.4.2	9 - 28
	Request for Resolution of Support for the "Demand the Right" Coalition Requesting Municipalities have the Right to Approve or Reject Future Landfill Developments in their Communities Ted Comiskey, Mayor of Ingersoll	
4.3	COW2019-10.4.3	29 - 31
	Drainage/Water Issue at 22 Alma Street, Omemee June Jackson	
5.	Presentations	
5.1	COW2019-10.5.1	32 - 46
	Employment Services Transformation Rod Sutherland, Director of Human Services	
5.2	COW2019-10.5.2	47 - 77
	Draft Development Charges Background Study Findings Adam Found, Manager of Corporate Assets Karl Repka, Member of the Development Charges Task Force Sean-Michael Stephen, Senior Project Coordinator, Watson & Associates	
5.3	COW2019-10.5.3	78 - 102
	Haliburton, Kawartha, Pine Ridge (HKPR) District Health Unit Climate Change Health Vulnerability and Adaptation Assessment Project Sue Shikaze, Health Promoter	

5.4	COW2019-10.5.4	103 - 127
	Haliburton, Kawartha Lakes, Northumberland Drug Strategy (HKLNDS) Megan Deyman Mark Mitchell	
6.	Consent Matters	
	That all of the proposed resolutions shown in Section 6.1 and 6.2 of the Agenda be approved and adopted by Committee of the Whole in the order that they appear on the agenda and sequentially numbered.	
6.1	Reports	
6.1.1	CS2019-015	128 - 130
	Fenelon Falls Powerlinks Funding Request LeAnn Donnelly, Executive Assistant, Community Services	
	That Report CS2019-015, Fenelon Falls Powerlinks Funding Request , be received;	
	That the Powerlinks Committee contribute \$5,335.00 to the Fenelon Falls Horticultural Society with the allocation to come from the Powerlinks Reserve (1.32065); and	
	That this recommendation be brought forward to Council for consideration at the next Regular Council Meeting.	
6.1.2	CORP2019-026	131 - 138
	Farm Tax Ratio Review Linda Liotti, Manager, Revenue and Taxation	
	That Report CORP2019-026, Farm Tax Ratio Review , be received; and	
	That this recommendation be brought forward to Council for consideration at the next Regular Council Meeting.	
6.2	Correspondence	
6.2.1	COW2019-10.6.2.1	139 - 142
	Memo - Response Time Standard Notification Sara Johnston, Acting Deputy Chief, Paramedic Services	

That the October 8, 2019 memorandum from Sara Johnston, Acting Deputy Chief, Paramedic Services, regarding **Response Time Standard Notification**, be received;

That the attached letter dated September 18, 2019 and addressed to the Interim Director of the Hospitals and Emergency Services Division regarding Response Time Standard Notification, be received for information: and

That this recommendation be brought forward to Council for consideration at the next Regular Council Meeting.

6.2.2 COW2019-10.6.2.2 143 - 144

Memo - Alternative Financing for Capital and Operating Pressures
Ron Ashmore, Councillor

That the memorandum from Councillor Ashmore regarding **Alternative Financing for Capital and Operating Pressures**, be received;

That staff be directed to study alternative sources of funding for Kawartha Lakes' capital and operating needs;

That staff explore the creation of Kawartha Lakes "Savings Bonds" as a method of increasing our Capital funding;

That staff report back to Council by the end of Q3, 2020 with alternatives and additions to the current sources of funding for capital and operating budgets; and

That this recommendation be brought forward to Council at the next regular council meeting.

6.2.3 COW2019-10.6.2.3 145 - 146

Memo - Draft Development Charges Background Study
Adam Found, Manager, Corporate Assets

That the October 7, 2019 memorandum from Adam Found, Manager of Corporate Assets, regarding **Draft Development Charges Background Study**, be received.

6.2.4 COW2019-10.6.2.4 147 - 147

Memo - Full Winter Maintenance for Cul de Sac Accessing Francis Street, Fenelon Falls
Doug Elmslie, Councillor

That the October 8, 2019 memorandum from Councillor Elmslie regarding **Full Winter Maintenance for the Cul de Sac Accessing Francis Street, Fenelon Falls**, be received;

That the cul de sac, encompassing properties 202-210, receive full winter maintenance for 2019-2020 winter season;

That staff report back to Council at the end of Q1 2020, with background regarding this cul de sac and recommendations for municipal maintenance moving forward; and

That this recommendation be brought forward to Council at the next Regular Council meeting.

6.3 Items Extracted from Consent

7. **Closed Session**

8. **Matters from Closed Session**

9. **Adjournment**



Request to Speak before Council

Request to Make a Deputation/Presentation to
Council/Committee
City of Kawartha Lakes
City Clerk's Office
26 Francis Street, PO Box 9000
Lindsay, ON K9V 5R8
705-324-9411

Name: *

Michael Bosley

Address: *

16 Buckhorn Rd

City/Town/Village:

Lindsay

Province: *

Ontario

Postal Code:

K9V 4R6

Telephone: *

7053402500

Email: *

michael_bosley@hotmail.com

There can be a maximum of two speakers for each deputation. Please list the name(s) of the individual(s) who will be speaking. The names that are listed here will be included on the Council Meeting Agenda.

Deputant One:

Michael Bosley

Deputant Two:

First Name, Last Name

Please provide details of the matter to which you wish to speak: *

Application to add additional street numbers to 70 Mount Hope St Lindsay

Please attach any additional supporting documents you wish to provide and submit with this completed form.

Have you discussed this matter with City Staff?

☒ Yes

☐ No

If yes, Which department and staff member(s) have you spoken to?

What action are you hoping will result from your presentation/deputation? *

Approval to add 6 address numbers

By signing this form you are acknowledging that all of the information you are providing on this form is true, and giving the City permission to collect your personal information for the principal purpose of a request to make a deputation to Committee or Council as outlined below.

Signature:

Michael Bosley

Date:

9/11/2019



The personal information is being collected by the City of Kawartha Lakes for the principal purpose of a request to make a deputation to Committee or Council pursuant to the City's procedural by-law. This information, including all attachments submitted may be circulated to members of Council, staff, the general public and posted on the City website. Questions about the collection of this information should be directed to the City Clerk or Deputy Clerk at 705 324-9411 ext. 1295 or 1322.

Do you understand how your information will be used and agree to allow the City to use your personal information provided on this form, including any attachments for the purposes of requesting to make a deputation to Committee or Council? *

☒ Yes

Please complete this form and return to the City Clerk's Office by submitting it online or:
Fax: 705-324-8110 Email: agendaitems@kawarthalakes.ca



Request to Speak before Council

Request to Make a Deputation/Presentation to
Council/Committee
City of Kawartha Lakes
City Clerk's Office
26 Francis Street, PO Box 9000
Lindsay, ON K9V 5R8
705-324-9411

Name: *

Paula Toft

Address: *

130 Oxford Street

City/Town/Village:

INGERSOLL

Province: *

ON

Postal Code:

N5C 2V5

Telephone: *

5194850120

Email: *

paula.toft@ingersoll.ca

There can be a maximum of two speakers for each deputation. Please list the name(s) of the individual(s) who will be speaking. The names that are listed here will be included on the Council Meeting Agenda.

Deputant One:

Mayor Ted Comiskey

Deputant Two:

First Name, Last Name

Please provide details of the matter to which you wish to speak: *

Mayor Comiskey of Ingersoll requests to speak to council and request support regarding the Demand the Right Campaign which is a growing number of Municipalities in Ontario seeking Provincial legislation to allow municipalities the right to approve or reject proposed landfill projects within their boundaries. Information is attached to provide more detail on the subject

Please attach any additional supporting documents you wish to provide and submit with this completed form.

Have you discussed this matter with City Staff?

☐ Yes

☒ No

If yes, Which department and staff member(s) have you spoken to?

What action are you hoping will result from your presentation/deputation? *

That Council will pass a resolution (attached) in support of the Demand the Right campaign.

By signing this form you are acknowledging that all of the information you are providing on this form is true, and giving the City permission to collect your personal information for the principal purpose of a request to make a deputation to Committee or Council as outlined below.

Signature:

Paula Toft

Date:

9/17/2019



The personal information is being collected by the City of Kawartha Lakes for the principal purpose of a request to make a deputation to Committee or Council pursuant to the City's procedural by-law. This information, including all attachments submitted may be circulated to members of Council, staff, the general public and posted on the City website. Questions about the collection of this information should be directed to the City Clerk or Deputy Clerk at 705 324-9411 ext. 1295 or 1322.

Do you understand how your information will be used and agree to allow the City to use your personal information provided on this form, including any attachments for the purposes of requesting to make a deputation to Committee or Council? *

☒ Yes

Please complete this form and return to the City Clerk's Office by submitting it online or:
Fax: 705-324-8110 Email: agendaitems@kawarthalakes.ca



TOWN OF INGERSOLL
Town Centre

BRIEFING NOTE
DEMAND THE RIGHT COALITION

**GIVING ONTARIO MUNICIPALITIES THE “RIGHT TO APPROVE”
LANDFILL DEVELOPMENTS IN THEIR OWN COMMUNITIES**

PURPOSE

The purpose of this briefing note is to provide background information on an emerging issue for municipalities, and a campaign to change provincial legislation that would give municipalities the right to approve (or reject) future landfill developments in their communities.

OVERVIEW

Ontario has a garbage problem, and it could be coming to a community near you.

According to a 2017 report from the Environmental Commissioner of Ontario (ECO), the waste that is generated by the ICI sector alone – that is downtown office buildings (like Toronto), factories, institutions, etc – is over 6.7 million tonnes each year.

To put that into context, that’s enough garbage to fill Toronto’s Rogers Centre seventy-four times.

Because Ontario’s landfills are filling up quickly, and as the U.S. border tightens, **several** new mega dumps will be needed to take this unwanted garbage – and soon.

THE ISSUE

Under Ontario’s current Environmental Assessment legislation, municipal governments do not have the right to approve (or reject) landfill developments in our communities. Whether a municipality wants it, or not, makes little difference.

Municipalities have the right to approve most developments in their communities. In fact, municipalities have “exclusive authority” to approve:

- Casino gaming facilities, O.Reg 81/12
- Nuclear waste storage, via the federal NWMO’s siting principles

As well, Ontario recently passed Bill 139, which gives municipalities *additional* authority and autonomy to make decisions for their communities, while replacing the OMB.



TOWN OF INGERSOLL

Town Centre

WHICH COMMUNITIES ARE BEING TARGETTED?

Municipalities that have quarry or mining operations (440 sites), or landfills (880 sites) are the most likely targets, but any municipality – from the 905 belt to the U.S. border – is a potential host for this garbage, whether they like it or not. Several “mega dumps” will need to be approved in the very near future to accommodate the volume of waste that is coming.

The current system allows private landfill operators to essentially ignore the concerns of local residents and municipal Councils. The existing system is based on a 1950's view of municipalities. We believe this needs to change.

ABOUT THE CAMPAIGN: THE DEMAND THE RIGHT COALITION

It is time Ontario passes legislation that gives municipalities the right to approve landfill projects.

The “Demand the Right Campaign”, involves municipal leaders across Ontario, and is calling on all provincial political parties to commit (before the June election) to passing legislation that will give municipalities the right to approve landfill development.

Campaign highlights include:

- 130+ municipalities have formally approved a motion in their Councils, representing over five million Ontarians, calling on the Province to act (and more motions are in the works towards approval);
- 150 municipal leaders have signed a petition, calling on the province to act;
- nearly 8 out of 10 Ontarians feel municipalities should have a say in whether they host landfills, according to a recent Ontario poll found;
- Significant media coverage of the campaign since it launched a few months ago (see attached);
- Several efforts and discussions with MPPs from all parties, including amendments to Bill 139 (defeated), and the introduction of two Private Member's Bills in the Last Legislative Assembly of Ontario by MPP Ernie Hardeman;
- Support from the Ontario PC Party, and Ontario NDP Party, including a letter from Ontario PC Leader Doug Ford committing to implementation of this policy.

OUR ASK

We believe municipalities should have the right to approve or reject landfill projects, and assess whether the potential economic benefits are of sufficient value to offset any negative impacts and environmental concerns, in addition to successfully completing an environmental assessment.



TOWN OF INGERSOLL
Town Centre

Landfills are going to be part of Ontario's future – the issue is that individual municipalities **MUST** have the right to say yes or no to these types of projects.

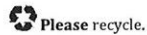
We look forward to working with the Ministry of Environment, Conservation and Parks and other officials across government to implement this important policy commitment.

We ask that you adopt the attached resolution in support of Demand the Right, to help add to the municipalities that want to have control over future proposals.

MORE INFORMATION

To learn more, please visit: www.demandtheright.ca

X LANDFILL APPROVAL
✓ We Demand the Right
demandtheright.ca



**MOTION
COUNCIL FOR THE
[INSERT NAME OF MUNICIPALITY]**

**MUNICIPALITIES CALL ON PROVINCE TO ENSURE ITS
“MADE-IN-ONTARIO ENVIRONMENT PLAN”
INCLUDES MUNICIPAL “RIGHT TO APPROVE” LANDFILL DEVELOPMENTS**

WHEREAS municipal governments in Ontario do not have the right to approve landfill projects in their communities, but have authority for making decisions on all other types of development;

AND WHEREAS this out-dated policy allows private landfill operators to consult with local residents and municipal Councils, but essentially ignore them;

AND WHEREAS Ontario’s proposed “Made-in-Ontario Environment Plan” states that the province will grant municipalities a “greater say in siting of landfills”;

AND WHEREAS municipalities already have exclusive rights for approving casinos and nuclear waste facilities within their communities, whether to host cannabis retail in their communities, AND FURTHER that the province has recognized the value of municipal approval for the siting of power generation facilities;

AND WHEREAS the recent report from Ontario’s Environmental Commissioner has found that Ontario has a garbage problem, particularly from Industrial, Commercial and Institutional (ICI) waste generated within the City of Toronto, where diversion rates are as low as 15%;

AND UNLESS significant efforts are made to increase recycling and diversion rates, a new home for this Toronto garbage will need to be found, as landfill space is filling up quickly;

AND WHEREAS municipalities across Ontario are quietly being identified and targeted as potential landfill sites for future Toronto garbage by private landfill operators;

AND WHEREAS other communities should not be forced to take Toronto waste, as landfills can contaminate local watersheds, air quality, dramatically increase heavy truck traffic on community roads, and reduce the quality of life for local residents;

AND WHEREAS municipalities should be considered experts in waste management, as they are responsible for this within their own communities, and

often have decades' worth of in-house expertise in managing waste, recycling, and diversion programs;

AND WHEREAS municipalities should have the exclusive right to approve or reject these projects, and assess whether the potential economic benefits are of sufficient value to offset any negative impacts and environmental concerns;

THEREFORE BE IT RESOLVED THAT the **[INSERT NAME OF MUNICIPALITY]** calls upon the Government of Ontario, as part of its "Made-in-Ontario Environment Plan" to formally entrench the right of municipalities to approve or reject landfill projects in or adjacent to their communities;

AND THAT in the case of a two-tier municipality, the approval be required at both the upper-tier and affected lower-tier municipalities;

AND FURTHER THAT the **[INSERT NAME OF MUNICIPALITY]** encourage all other municipalities in Ontario to consider this motion calling for immediate provincial action;

AND THAT the MOTION adopted by Council be forwarded to the DEMAND THE RIGHT COALITION OF ONTARIO MUNICIPALITIES.



X LANDFILL APPROVAL

✓ We Demand the Right

demandtheright.ca



GTA Garbage:

Coming soon to a
site near you!



X LANDFILL APPROVAL
✓ We Demand the Right
demandtheright.ca

“Businesses, such as factories, restaurants, shopping malls, and property developers, and schools, hospitals and universities, are generating far more waste than they should.”

“They only recycle 15 per cent of their waste and send 6.7 million tonnes to landfill sites each year.”

Diane Saxe
Ontario's Environmental Commissioner



6.7 Million tonnes a year!





**Private
Sector
Managed**

**MOECC
Approval
Process**

**Willing
Host Not
Required**

• **6.7 Million tonnes a year!**





Ontario's Demand The Right Coalition

“Municipalities demand the right to approve any proposed landfill sites within or adjacent to their communities.”





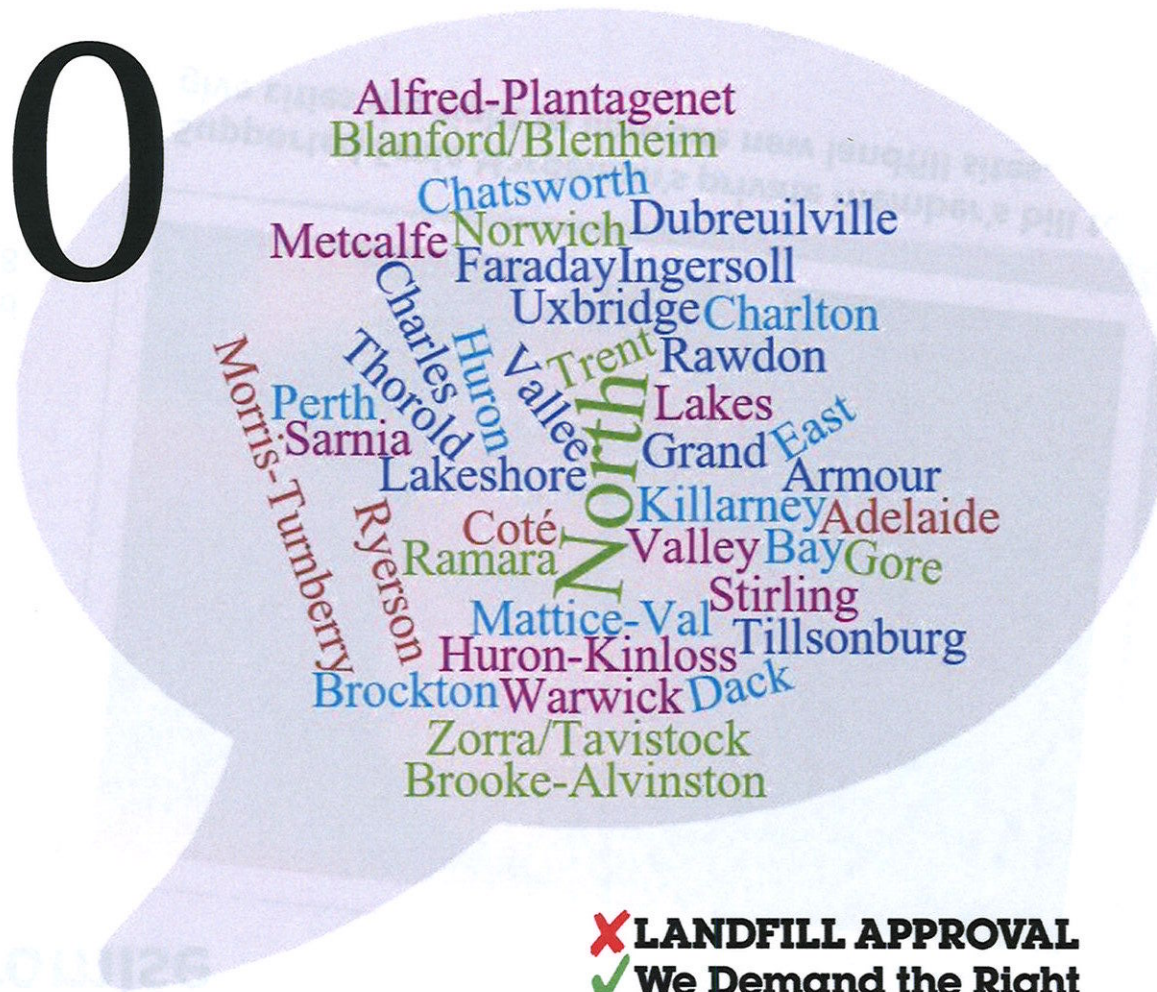
**Respect for municipal
rights and authority**

**Municipalities have local approval over
development, casinos, wind farms, and even
nuclear waste disposal sites.**



**We almost got there
with Bill 139!**

Today over **120**
municipalities
have passed
motions to
Demand The
Right.



X LANDFILL APPROVAL
✓ We Demand the Right
demandtheright.ca

Election Campaign Promise

"As a former city councillor, I respect the right for local municipalities to make the decisions best for their communities."

Speaking as PC Leader, Doug Ford
May, 2018



Supported Ernie Hardeman's private member's bill to give cities the right to approve new landfill sites.



May 26, 2018

Dear Mayor Comiskey,

Thank you very much for your congratulations, and for bringing this local issue to my attention.

Over the last couple of months, I have had a number of conversations with Ernie Hardeman where he has raised the importance of this issue for your community. Ernie is a champion for the people of Oxford, and if re-elected, he will continue to ensure they have a voice at the table at Queen's Park.

As a former city councillor, I respect the right for local municipalities to make the decisions best for their communities.

Landfills should not be rammed down the throats of communities who have legitimate environmental concerns. It should be those on the ground - who understand the ins and outs of the community - who should be making these decisions, not the bureaucrats with a rubber stamp in Downtown Toronto.

I am fully supportive of Ernie Hardeman's Private Member's Bill, and if elected Premier, I look forward to giving municipalities a voice in planning decisions.

Please do not hesitate to reach out if you have any questions, concerns, or recommendations.

Regards,

Doug Ford
Leader of the Ontario PC Party

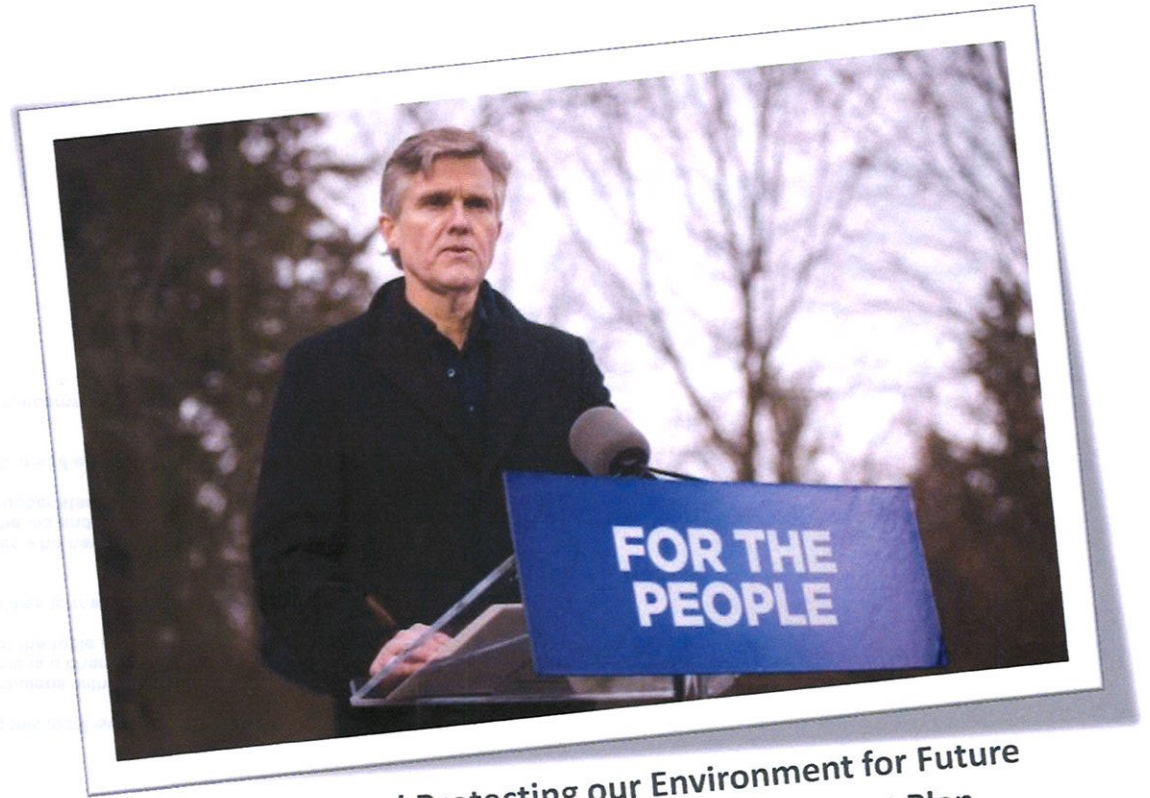
A handwritten signature in blue ink, appearing to read 'D Ford', written over a faint blue background.

Doug Ford

c. Ernie Hardeman

“Municipalities to
have a greater say
on landfill sites.”

Previous Environment Minister, Rod
Phillips @ November 29, 2018



Preserving and Protecting our Environment for Future
Generations: A Made-in-Ontario Environment Plan

X LANDFILL APPROVAL
✓ We Demand the Right
demandtheright.ca

What your municipality can do.

1. **Pass the Demand the Right motion at council.**
 - Available for download a www.demandtheright.ca
 - Copies available here
2. **Write to Minister Yurek and express your support**
 - Jeff.yurek@pc.ola.org
 - Copy your local MPP
 - Remind them that Doug Ford made this an election promise
3. **Call or meet with your local MPP**
4. **Discuss with your local media and on social media**
 - Hashtag #demandtheright
 - Twitter @ApprovalRights

Let's ensure
"greater say"
becomes
"the right to
approve".

 **LANDFILL APPROVAL**
 **We Demand the Right**
demandtheright.ca



X LANDFILL APPROVAL
✓ We Demand the Right
demandtheright.ca





Request to Speak before Council

Request to Make a Deputation/Presentation to
Council/Committee
City of Kawartha Lakes
City Clerk's Office
26 Francis Street, PO Box 9000
Lindsay, ON K9V 5R8
705-324-9411

Name: *

T. June Jackson

Address: *

Box 488, 22 Alma St.

City/Town/Village:

Omeme

Province: *

On.

Postal Code:

K0L 2W0

Telephone: *

705-799-6019

Email: *

@gmail.com

There can be a maximum of two speakers for each deputation. Please list the name(s) of the individual(s) who will be speaking. The names that are listed here will be included on the Council Meeting Agenda.

Deputant One:

First Name, Last Name

Deputant Two:

First Name, Last Name

Please provide details of the matter to which you wish to speak: *

I would like some action on the continuing water problem happening in my ditch beside my house & the back of my property which is turning my backyard into swampland.

I lived here for 30 years & had no water problem until 2011 when we had a collapsed culvert at McFauls in March. They replaced the culvert with one too small & put it in too high.

In 2016 I had Mike Farquar out because of a problem & was told that any change in elevation or lowering of the culverts would increase the size of the pond. I was told this in a letter.

2019 I had a flood caused by the frozen water in the ditch & in March was under water & Mike Farquar was to do a survey with the map person. On Sept. 12 I was told it was put in a closed out file with no letter to tell me what action would be taken.

Please attach any additional supporting documents you wish to provide and submit with this completed form.

Have you discussed this matter with City Staff?

☒ Yes

☐ No

If yes, Which department and staff member(s) have you spoken to?

What action are you hoping will result from your presentation/deputation? *

A valid action to be taken to help the water faster to the river & not have my back yard continue to be a swampland.

By signing this form you are acknowledging that all of the information you are providing on this form is true, and giving the City permission to collect your personal information for the principal purpose of a request to make a deputation to Committee or Council as outlined below.

Signature:

T. June Jackson

Date:

8/27/2019



The personal information is being collected by the City of Kawartha Lakes for the principal purpose of a request to make a deputation to Committee or Council pursuant to the City's procedural by-law. This information, including all attachments submitted may be circulated to members of Council, staff, the general public and posted on the City website. Questions about the collection of this information should be directed to the City Clerk or Deputy Clerk at 705 324-9411 ext. 1295 or 1322.

Do you understand how your information will be used and agree to allow the City to use your personal information provided on this form, including any attachments for the purposes of requesting to make a deputation to Committee or Council? *

☒ Yes

Please complete this form and return to the City Clerk's Office by submitting it online or:

Fax: 705-324-8110 Email: agendaitems@kawarthalakes.ca

Employment Service System Transformation

Background

- In February 2019 the government announced its plan to transform Ontario's Employment Services by introducing a new model to manage the system more effectively
- The transformation will integrate employment programs under Employment Ontario, Ontario Works and the Ontario Disability Support Program into one system

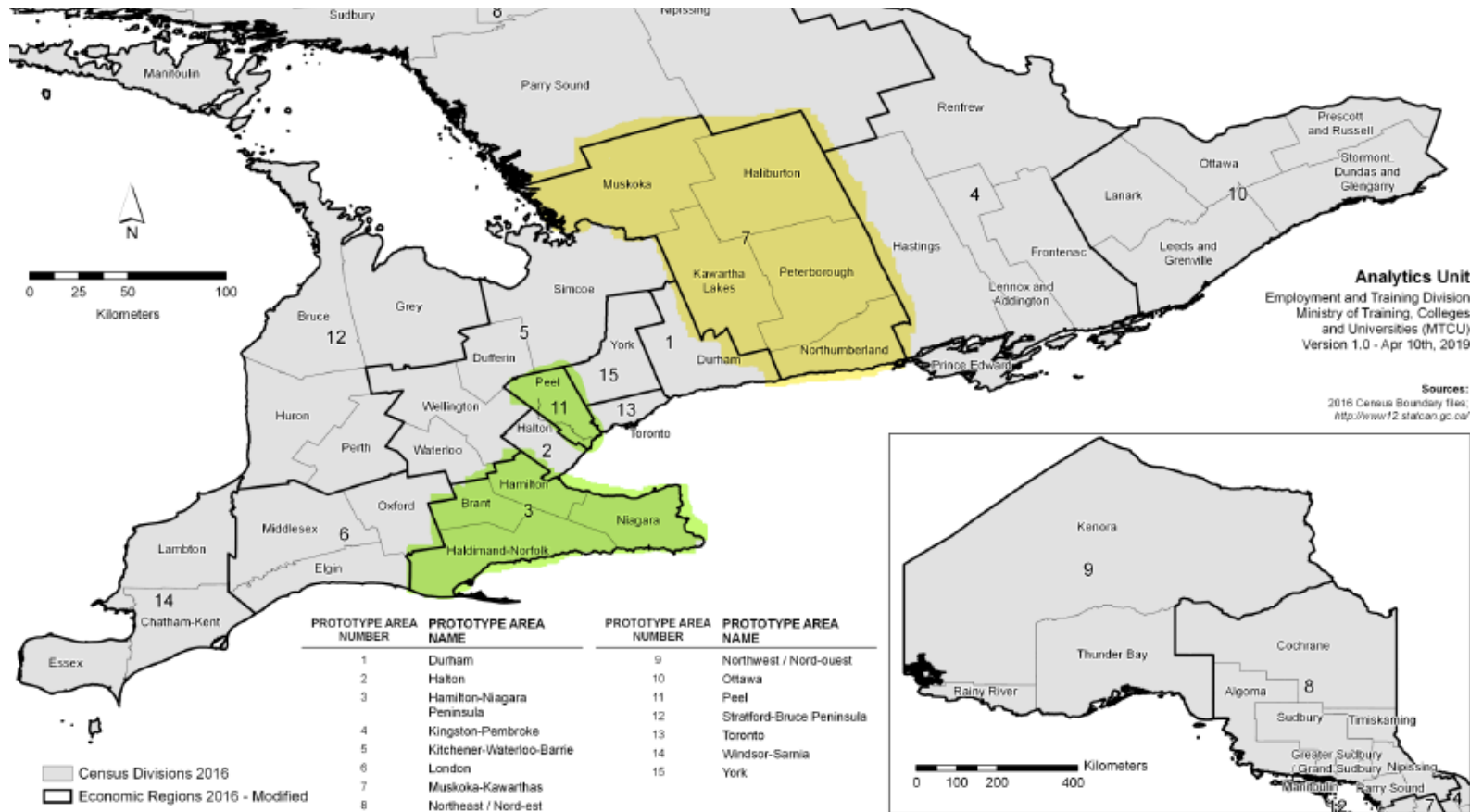
Provincial Vision

- Locally responsive and community based
- Outcomes focused
- Client-centred
- Provides simplified and effective pathways to find sustainable employment for individuals and businesses
- Led by the Ministry of Training, Colleges and Universities (MTCU)

Prototypes

- Gradual implementation of the new system, starting with three prototypes in fall 2019. Full implementation will be phased-in over the next several years, learning from the prototypes.
- In July 2019 three prototype regions were announced.

Prototype Regions



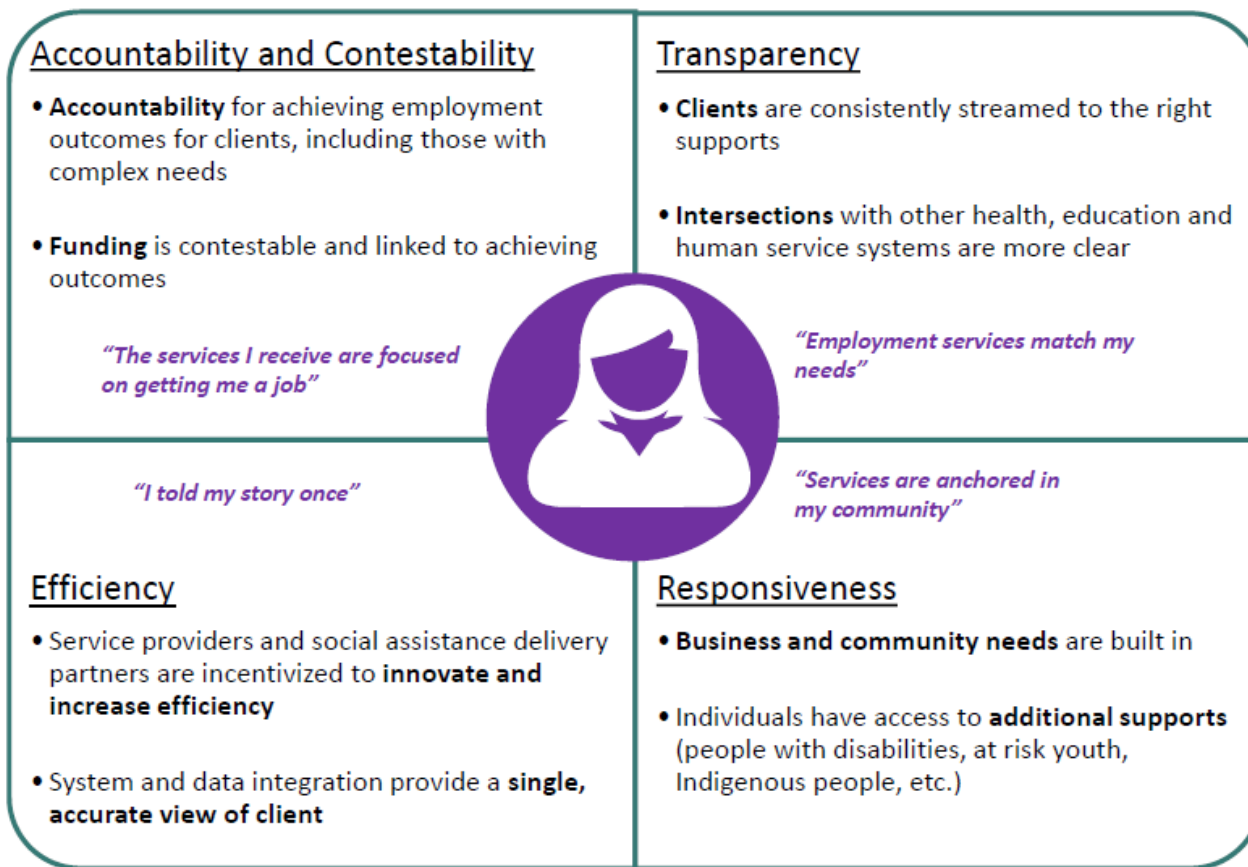
Current System

- Mix of providers – in Muskoka-Kawarthas there are:
 - 4 Consolidated Municipal Service Managers (CMSM) delivering Ontario Works Employment Services
 - 10 Employment Ontario service provider contracts
 - 10 Ontario Disability Support Program Employment Services providers

Service System Management

- New Service System Managers (SSMs) are being established to plan and manage the system to meet the needs of their local communities. Not a service provider role.
- Employment SSMs will be selected based on those best positioned to manage the system and deliver results.

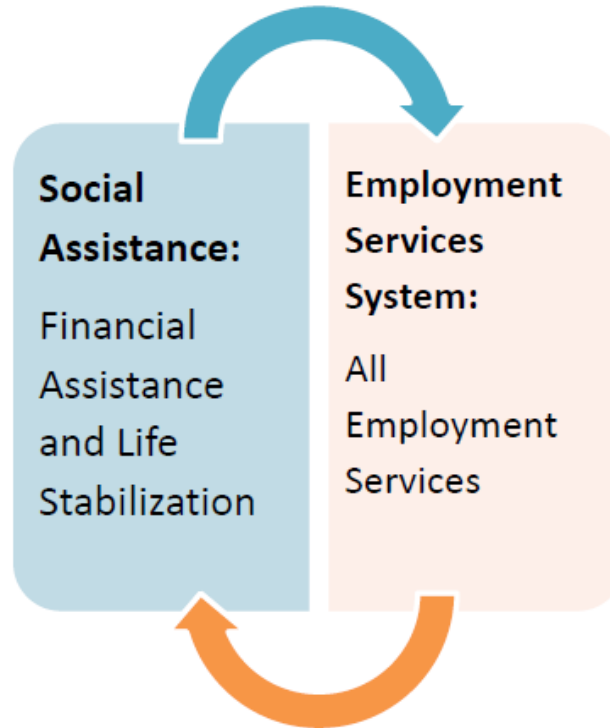
Principles of the New System



New Service Delivery Model

- Move from many client assessment tools to one **Common Assessment tool** that will identify client needs, abilities, and barriers from Life Stabilization to Employment.
- **Funding will be targeted** to clients with the highest needs (e.g. persons with disabilities and other inclusion groups).
- Integrated case management of Social Assistance clients – **integrated action plans** that incorporate Life Stabilization and Employment milestones and outcomes developed by clients, caseworkers, and providers.
- Information sharing and **coordination between employment and social assistance** caseworkers to better deliver a seamless client experience.
- Consistency in **data collection** across employment and social assistance allows for better system planning, measurement of outcomes, and enables outcomes based funding.

New Service Delivery Model



SSM Selection Process

Two-step competitive selection process to determine the SSM:

1. A qualifying “Request for Qualification (RFQ)” process to establish capacity. Deadline was July 23, 2019.
2. A Call for Proposals (CFP) restricted to only qualifying entities in Phase 1. Proposal deadline October 31, 2019.

Open to any public, not-for-profit and private sector organization, including CMSMs and district social services boards.

Call for Proposals Process

The City of Kawartha Lakes submitted an RFQ as part of a municipal consortium application with the District of Muskoka, Northumberland County and City of Peterborough (Consortium Lead). Each of the four members is also a Consolidated Municipal Service Manager.

The Consortium qualified at Phase 1 to submit a proposal at Phase 2.

As part of the full proposal, a formal Consortium Agreement must be executed prior to the CFP closing date (October 31) – clarifies roles and limitations (locally driven; community-focused; no municipal cost).

Proposal Schedule

- Deadline for proposals:
 - October 31, 2019
- CFP Evaluation, Negotiation and Execution of Agreements:
 - November, 2019 to mid-January, 2020

Prototype Phases

- Planning Period (January 2020 to March 2020):
 - The successful SSM establishes themselves within the defined Catchment Area.
- Transition Period (April 2020 to September 2020):
 - During the Transition Period, responsibility for managing EO and ODSP employment supports service delivery will be transferred to the SSMs. However, SSMs will not be able to make changes to the Service Provider network during this period.
- Full Integrated Delivery Period (beginning October 2020):
 - In the Integrated Employment Services Delivery period, transition is complete, and responsibility for employment support services for Ontario Works will be transferred to SSMs.

Questions?



City of Kawartha Lakes

Committee of the Whole – Draft Findings

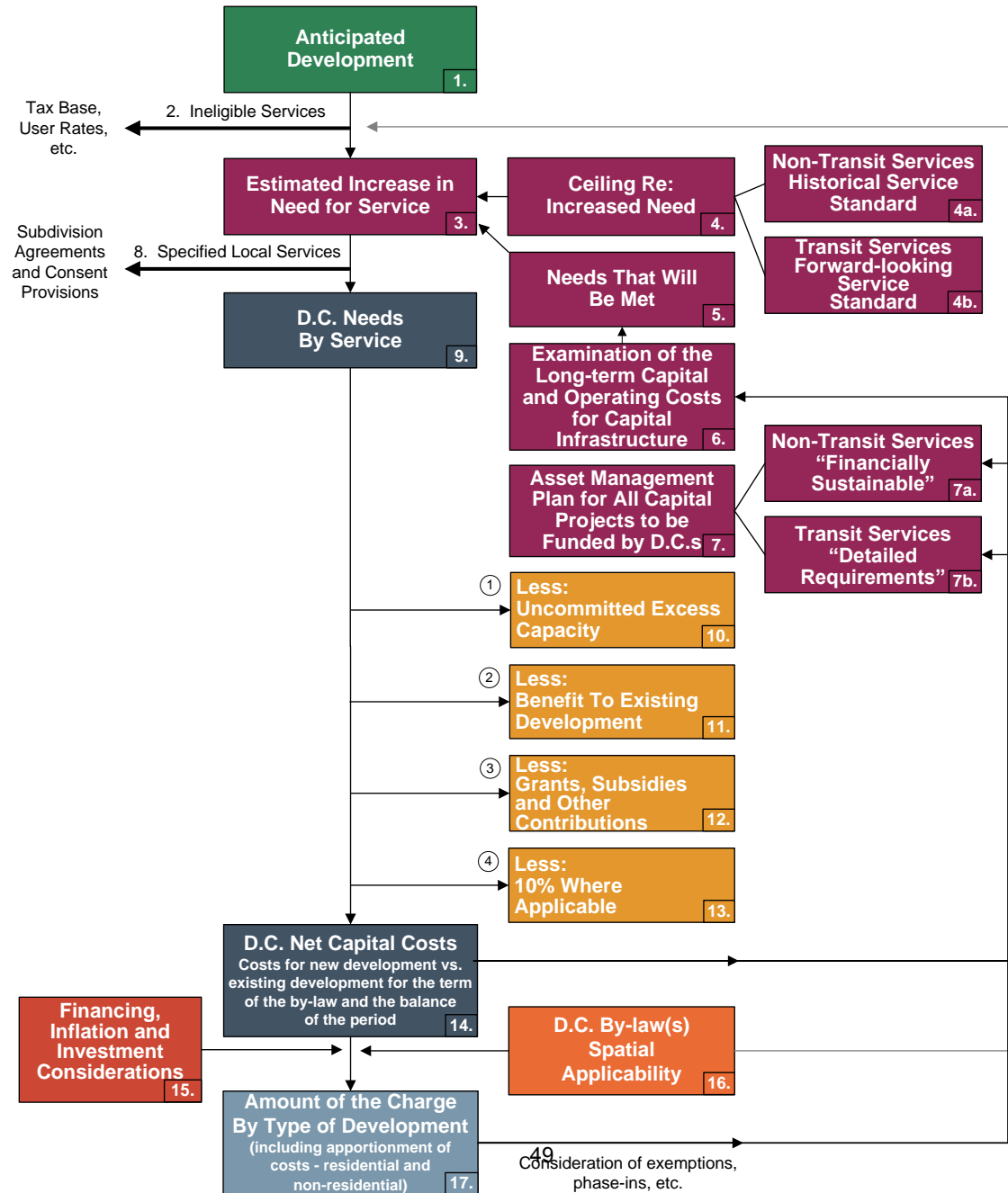
October 8, 2019

Development Charges



- Purpose of Development Charges (D.C.) is to recover the capital costs associated with residential and non-residential growth within the municipality
- The capital costs are in addition to what costs would normally be constructed as part of a subdivision (i.e. internal roads, watermains, roads, sidewalks, streetlights, etc.)
- Municipalities are empowered to impose these charges via the *Development Charges Act* (D.C.A.)

The Process of Calculating a Development Charge under the Act that must be followed





More Homes, More Choice Act

Status of Legislation

- Bill 108, *More Homes, More Choice Act*, was introduced in the Ontario Legislature on May 2, 2019 and received Royal Assent on June 6, 2019
- Schedule 3 of the Act, amends the D.C.A.
- Many of the amendments to the D.C.A. do not come into effect until they are proclaimed by the Lieutenant Governor, however, transitional provisions with respect to soft services to the prescribed date (currently anticipated to be January 1, 2021) are provided

More Homes, More Choice Act

D.C.A. Amendments



- D.C.A. amendments include:
 - Changes to Eligible Services
 - “Soft Services” will be removed from the D.C.A. and considered as part of a Community Benefit Charge under the authority of the *Planning Act*
 - Eligible services include:
 - Water supply services, including distribution and treatment services;
 - Wastewater services, including sewers and treatment services;
 - Storm water drainage and control services;
 - Services related to a highway;
 - Policing services;
 - Ambulance services;
 - Fire protection services;
 - Transit services; and
 - Waste diversion services
 - Waste Diversion and Ambulance, removal of 10% statutory deduction

More Homes, More Choice Act

D.C.A. Amendments



- D.C.A. amendments (continued):
 - Determination of the D.C.
 - D.C. for developments proceeding through Site Plan or Zoning Bylaw Amendment will be determined based on the charges in effect on the day of the application
 - Proposed to apply if building permit issuance occurs within 2 years of planning application approval
 - D.C. for developments not proceeding via these planning approvals will be determined at the earlier of building permit issuance or occupancy
 - Payment in installments
 - Rental housing, commercial, industrial, and institutional developments would pay D.C.s in 6 equal annual payments, commencing from the date of occupancy
 - Non-profit housing would pay D.C.s in 21 equal annual payments, commencing from the date of occupancy

More Homes, More Choice Act

D.C.A. Amendments



- D.C.A. amendments (continued):
 - Statutory exemption for secondary residential dwelling
 - Exemption for the creation of additional dwelling units, in prescribed classes of existing residential buildings or structures ancillary to existing residential buildings, and
 - The creation of a second dwelling unit in prescribed classes of proposed new residential buildings, including structures ancillary to dwellings

Growth Forecast

Summary



- City of Kawartha Lakes Growth Management Strategy, May 2011 Update;
- City of Kawartha Lakes Growth Management Strategy and Municipal Master Plan Project, February 2012;
- A review of historical residential and non-residential development activity; and
- Discussions with City staff regarding the anticipated residential and non-residential development trends for the City of Kawartha Lakes

Growth Forecast

Residential



Time Horizon	Residential ¹	
	Net Population	Dwelling Units
City-Wide		
2019	89,113	36,224
2029	107,017	45,479
2031	110,152	47,036
Incremental Change		
Urban (Lindsay)		
2019-2029	11,646	5,553
2019-2031	13,664	6,510
Urban (Other)		
2019-2029	3,305	1,645
2019-2031	3,878	1,920
Rural		
2019-2029	2,487	2,057
2019-2031	2,958	2,383
City-Wide		
2019-2029	17,438	9,255
2019-2031	20,500	10,813

1. Excluding Institutional Population and including 50% seasonal population

Growth Forecast

Non-Residential



Time Horizon	Industrial		Commercial		Institutional		Total	
	Employment ¹	Sq.ft. of G.F.A.	Employment ¹	Sq.ft. of G.F.A.	Employment ¹	Sq.ft. of G.F.A.	Employment ¹	Sq.ft. of G.F.A.
City-Wide								
2019	3,170	N/A	7,623	N/A	6,314	N/A	17,107	N/A
2029	3,610	N/A	9,297	N/A	6,804	N/A	19,711	N/A
2031	3,678	N/A	9,574	N/A	6,891	N/A	20,143	N/A
Incremental Change								
Urban (Lindsay)								
2019-2029	389	466,800	1,230	615,000	363	254,100	1,982	1,335,900
2019-2031	449	538,800	1,434	717,000	428	299,600	2,311	1,555,400
Urban (Other)								
2019-2029	39	46,400	431	215,500	127	88,900	597	350,800
2019-2031	45	53,900	503	251,400	149	104,300	697	409,600
Rural								
2019-2029	12	14,800	13	6,500	-	-	25	21,300
2019-2031	14	16,900	14	7,100	-	-	28	24,000
City-Wide								
2019-2029	440	528,000	1,674	837,000	490	343,000	2,604	1,708,000
2019-2031	508	609,600	1,951	975,500	577	403,900	3,036	1,989,000

1. Excluding WAH and NFPOW



Increase in Need for Service

City-Wide (10-year)

- Parking Services
- Airport Services
- Parks and Recreation
- Library Services
- Administration Studies
- Municipal By-law Enforcement
- Paramedic Services
- Health & Social Services
- Waste Diversion

Lindsay (10-year)

- Transit Services

Lindsay and Ops (10-year)

- Police

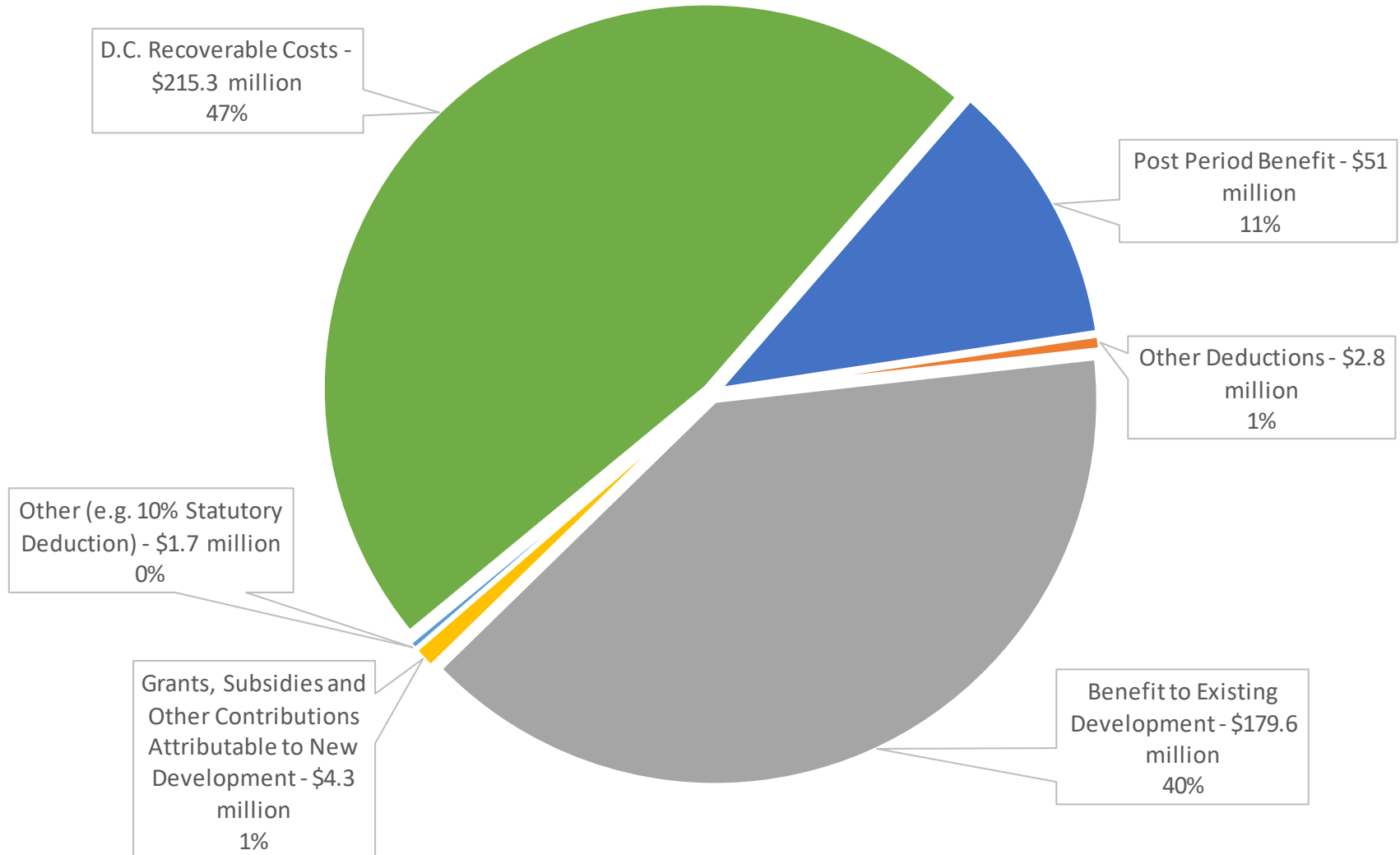
City-Wide (12-year)

- Roads and Related Services
- Fire Services

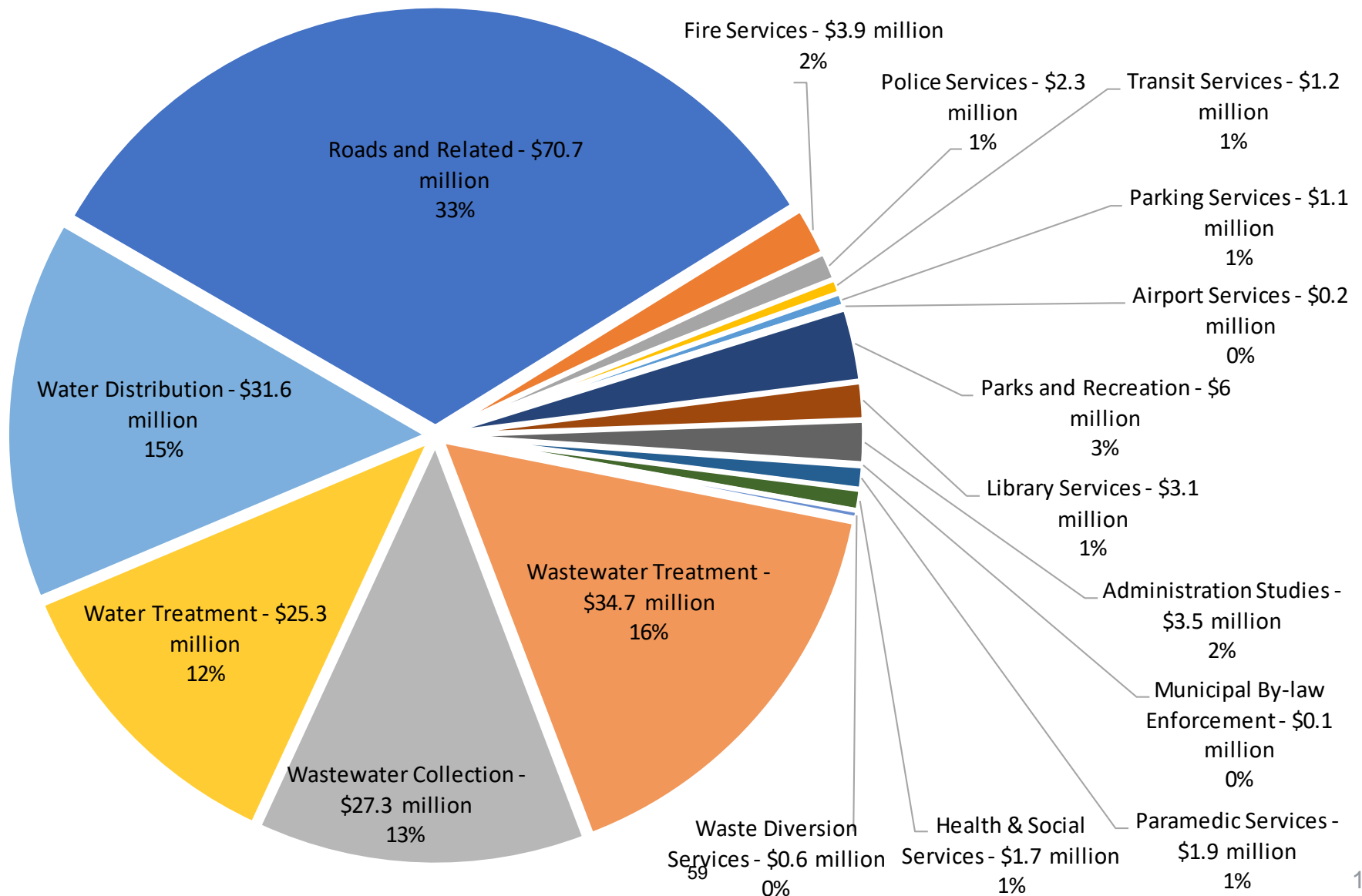
Urban Serviced Area (12-year)

- Wastewater Treatment
- Wastewater Collection (excl. Northwest Lindsay Development Area)
- Water Treatment and Distribution

Gross Capital Costs – \$446.6 million



D.C. Recoverable Costs – \$215.3 million



Calculated Schedule of D.C.s

Residential



Service	RESIDENTIAL			
	Single and Semi-Detached Dwelling	Apartments - 2 Bedrooms +	Apartments - Bachelor and 1 Bedroom	Row or Multiple
Municipal Wide Services:				
Fire Services	341	205	154	304
Police Services ¹	393	236	178	350
Roads and Related	6,027	3,615	2,724	5,361
Transit Services ²	240	144	108	213
Parking Services	111	66	50	98
Airport Services	22	13	10	20
Parks and Recreation	664	398	300	590
Library Services	340	204	154	303
Paramedic Services	190	114	86	169
Municipal By-law Enforcement	14	9	6	13
Health & Social Services	206	123	93	183
Waste Diversion Services	64	38	29	57
Administration Studies	362	217	164	322
Total Municipal Wide Services	8,974	5,382	4,056	7,983
Urban Services				
Wastewater Treatment	4,057	2,433	1,834	3,609
Wastewater Collection ³	5,890	3,533	2,662	5,240
Water Treatment	3,185	1,910	1,439	2,833
Water Distribution	3,302	1,981	1,493	2,938
Total Urban Services	16,434	9,857	7,428	14,620
Urban - Lindsay	25,408	15,239	11,484	22,603
Urban - NWT	19,518	11,706	8,822	17,363
Urban - Other	24,776	14,859	11,198	22,040
Rural - Ops	8,734	5,238	3,948	7,770
Rural - Other	8,341	5,002	3,770	7,420

1. Polices services only payable within Lindsay and the former Township of Ops

2. Transit Services only payable within Lindsay

3. Wastewater Collection Services only payable within municipal service area, outside of the Northwest Lindsay Development Area

Calculated Schedule of D.C.s

Non-Residential



Service	NON-RESIDENTIAL (per sq.m. of Gross Floor Area)				NON-RESIDENTIAL (per 500kW nameplate generating capacity)
	Uniform	Industrial	Commercial	Institutional	
Municipal Wide Services:					
Fire Services	2.79	1.54	3.66	2.59	341
Police Services ¹	2.69	1.51	3.62	2.59	393
Roads and Related	49.21	26.86	64.48	46.06	6027
Transit Services ²	1.71	0.96	2.30	1.65	
Parking Services	0.90	0.49	1.18	0.84	
Airport Services	0.18	0.10	0.24	0.17	
Parks and Recreation	1.91	1.91	1.91	1.91	
Library Services	0.98	0.98	0.98	0.98	
Paramedic Services	1.55	0.85	2.03	1.45	190
Municipal By-law Enforcement	0.12	0.06	0.15	0.11	
Health & Social Services					
Waste Diversion Services	0.52	0.29	0.68	0.49	
Administration Studies	2.95	1.61	3.87	2.77	362
Total Municipal Wide Services	65.50	37.15	85.11	61.59	7,314
Urban Services					
Wastewater Treatment	28.24	15.32	36.76	26.26	
Wastewater Collection ³	51.90	28.15	67.56	48.26	
Water Treatment	22.41	12.30	29.52	21.07	
Water Distribution	23.24	12.76	30.61	21.85	
Total Urban Services	125.79	68.53	164.44	117.45	-
Urban - Lindsay	191.29	105.68	249.55	179.04	7,314
Urban - NWT	139.40	77.53	181.99	130.78	7,314
Urban - Other	186.90	103.21	243.62	174.81	6,921
Rural - Ops	63.79	36.20	82.81	59.95	7,314
Rural - Other	61.10	34.69	79.18	57.36	6,921

1. Polices services only payable within Lindsay and the former Township of Ops

2. Transit Services only payable within Lindsay

3. Wastewater Collection Services only payable within municipal service area, outside of the Northwest Lindsay Development Area

City D.C. Comparison

Residential



Single and Semi-Detached Dwelling	Current	Calculated	Change (%)	Change (\$)
Urban - Lindsay	20,179	25,408	26%	5,229
Urban - NWT	14,354	19,518	36%	5,164
Urban - Other	19,594	24,776	26%	5,182
Rural - Ops	7,037	8,734	24%	1,697
Rural - Other	6,529	8,341	28%	1,812

City D.C. Comparison

Non-Residential



Differentiated

Service	Industrial			
	Current	Calculated	(%)	(\$)
Urban - Lindsay	89.54	105.68	18%	16.14
Urban - NWT	66.13	77.53	17%	11.40
Urban - Other	87.18	103.21	18%	16.03
Rural - Ops	36.50	36.20	-1%	(0.30)
Rural - Other	34.45	34.69	1%	0.24

Service	Commercial			
	Current	Calculated	(%)	(\$)
Urban - Lindsay	202.97	249.55	23%	46.58
Urban - NWT	149.85	181.99	21%	32.14
Urban - Other	197.35	243.62	23%	46.27
Rural - Ops	81.20	82.81	2%	1.61
Rural - Other	76.30	79.18	4%	2.88

Service	Institutional			
	Current	Calculated	(%)	(\$)
Urban - Lindsay	145.98	179.04	23%	33.06
Urban - NWT	107.87	130.78	21%	22.91
Urban - Other	141.97	174.81	23%	32.84
Rural - Ops	58.76	59.95	2%	1.19
Rural - Other	55.25	57.36	4%	2.11

Uniform

Service	Industrial			
	Current	Calculated	(%)	(\$)
Urban - Lindsay	89.54	191.29	114%	101.75
Urban - NWT	66.13	139.40	111%	73.27
Urban - Other	87.18	186.90	114%	99.72
Rural - Ops	36.50	65.50	79%	29.00
Rural - Other	34.45	62.81	82%	28.36

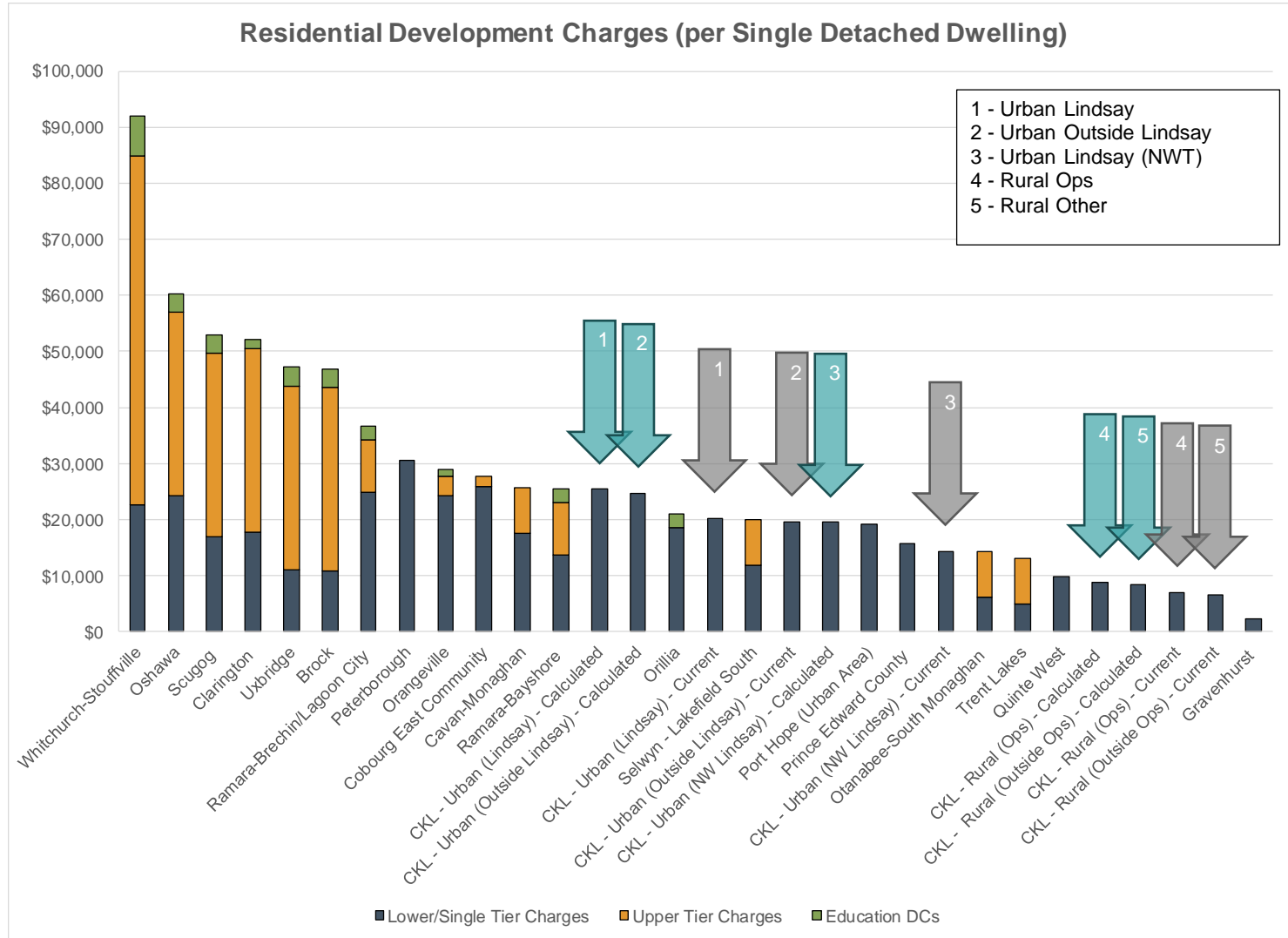
Service	Commercial			
	Current	Calculated	(%)	(\$)
Urban - Lindsay	202.97	191.29	-6%	(11.68)
Urban - NWT	149.85	139.40	-7%	(10.45)
Urban - Other	197.35	186.90	-5%	(10.45)
Rural - Ops	81.20	65.50	-19%	(15.70)
Rural - Other	76.30	62.81	-18%	(13.49)

Service	Institutional			
	Current	Calculated	(%)	(\$)
Urban - Lindsay	145.98	191.29	31%	45.31
Urban - NWT	107.87	139.40	29%	31.53
Urban - Other	141.97	186.90	32%	44.93
Rural - Ops	58.76	65.50	11%	6.74
Rural - Other	55.25	62.81	14%	7.56



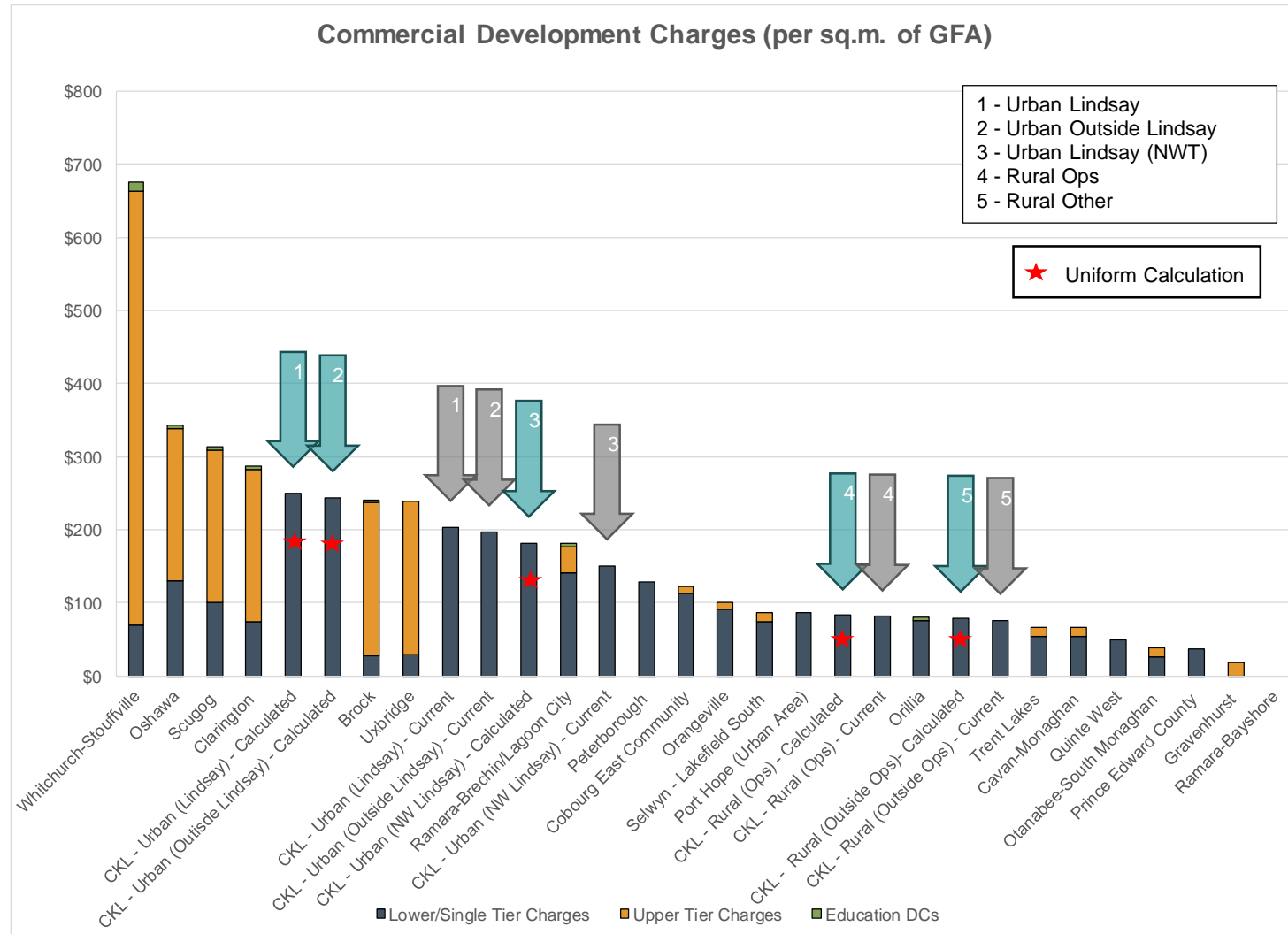
Municipal D.C. Comparison

Residential – Single and Semi-Detached Dwelling Units



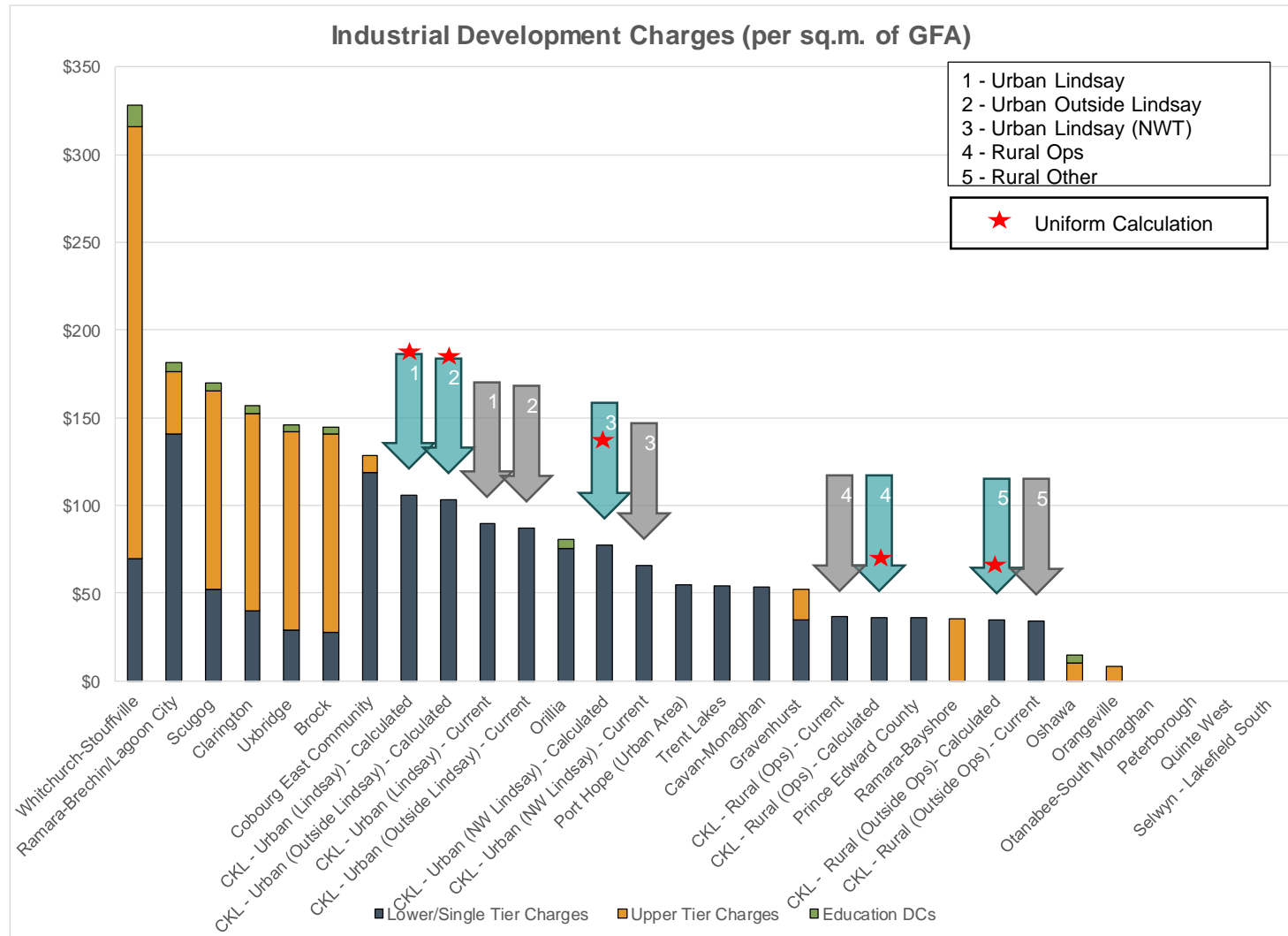
Municipal D.C. Comparison

Non-Residential - Commercial



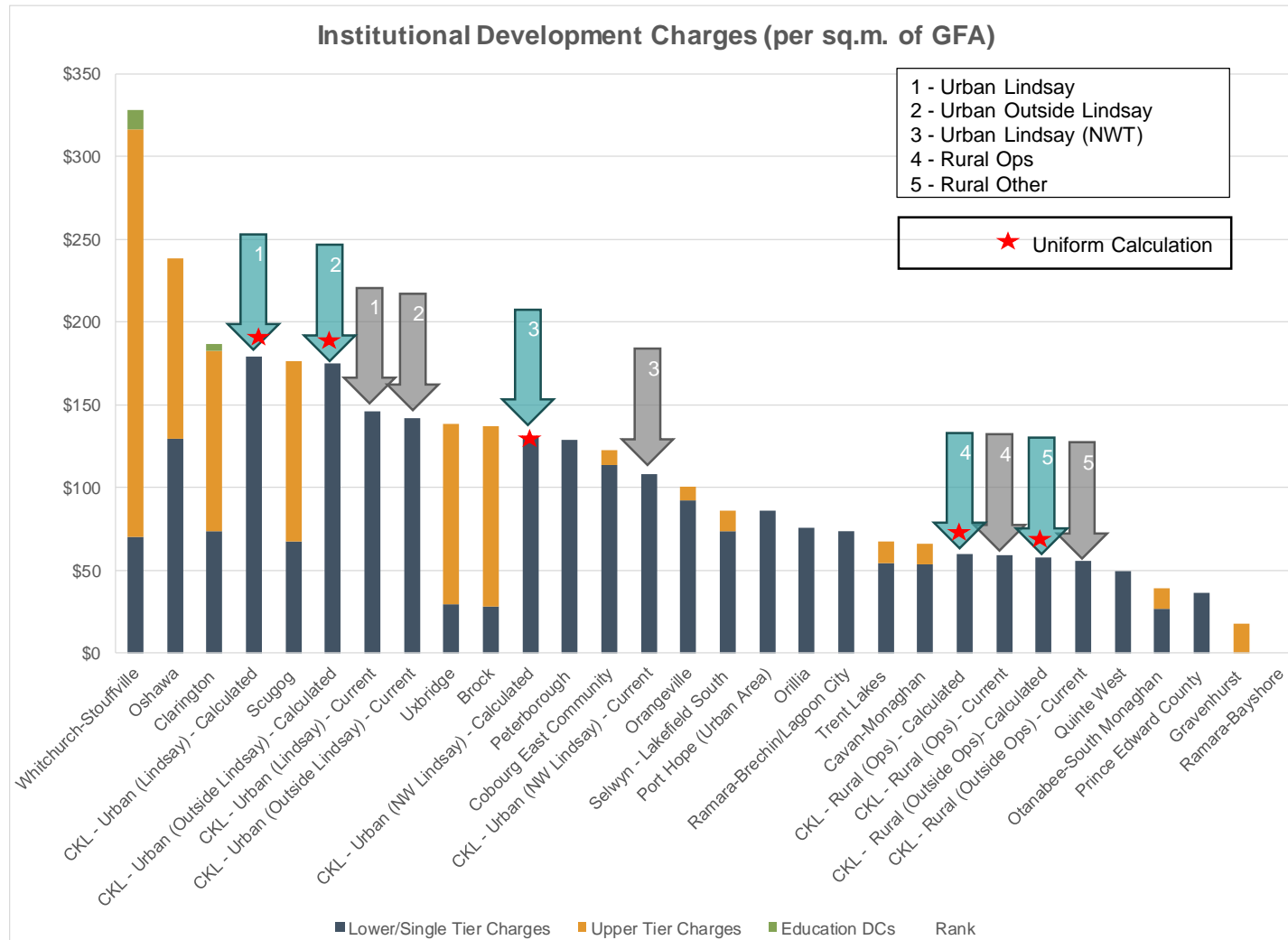
Municipal D.C. Comparison

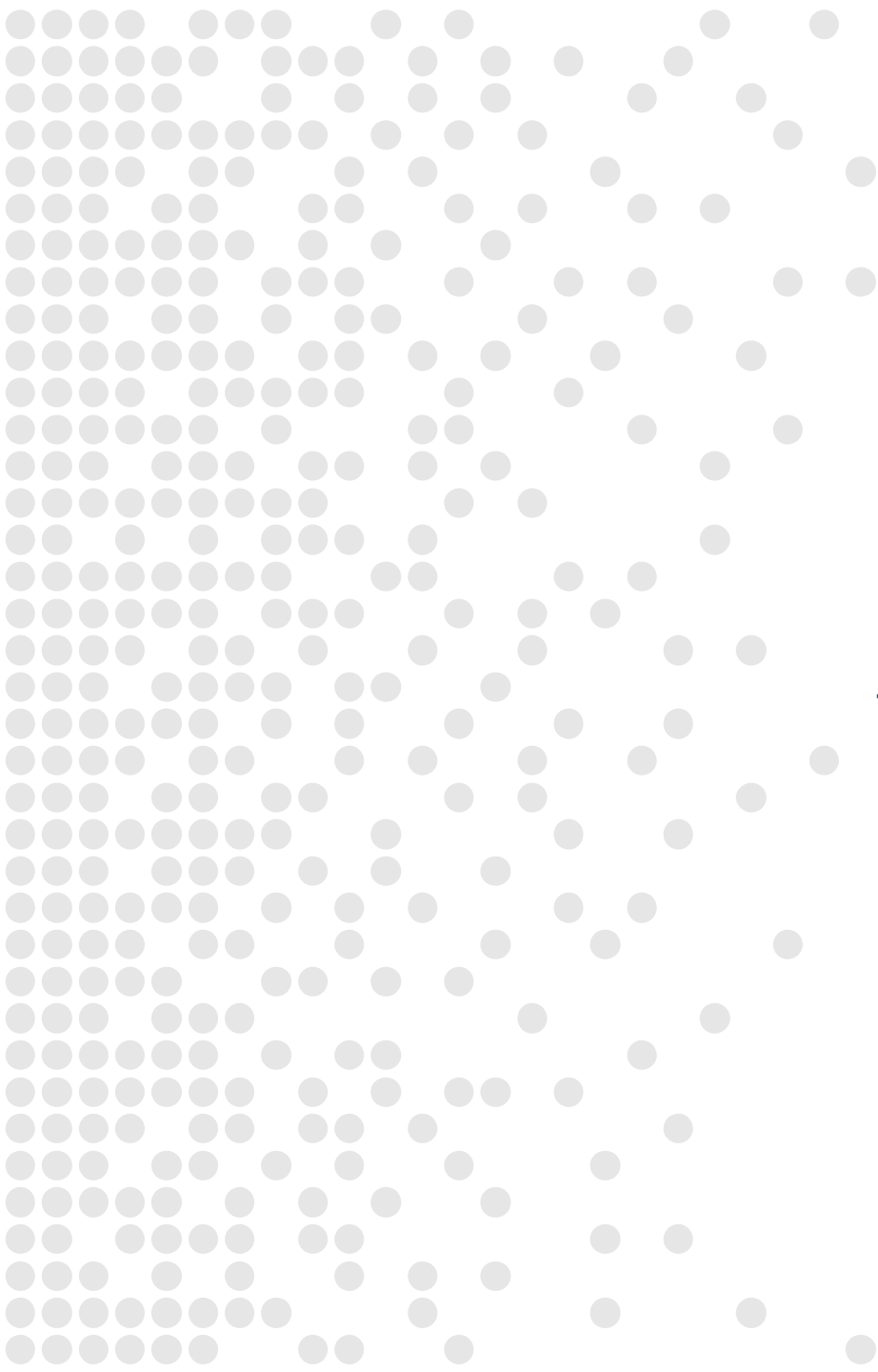
Non-Residential – Industrial



Municipal D.C. Comparison

Non-Residential - Institutional





Development Charge By-Law Policies

Development Charges Assistance Policy



- The City's "***D.C. Assistance Policy***" proposes to address specific D.C. implementation policies
- The policy establishes guidelines for the implementation of the D.C., with respect to:
 - Deferred D.C. payments
 - Defrayal/exemptions of D.C. payments
 - Extensions for the eligibility of redevelopment credits
- *D.C. Assistance Policy* approach is being utilized to allow the City to monitor the effectiveness of the policy and provide increased flexibility to amend the policy as required



D.C. By-Law Policies

Timing of Collection

- D.C.s can be calculated and payable at the time of building permit issuance or at subdivision registration for hard services
 - Municipality may enter into agreement for the D.C. to be paid before or after it would otherwise be payable
- A municipality is not required to issue a building permit for development to which a D.C. applies unless the charge has been paid
- If a D.C. or any part of it remains unpaid after it is payable, the amount unpaid shall be added to the tax roll and shall be collected in the same manner as taxes



D.C. By-Law Policies

Timing of Collection – Proposed Policies

- Calculation and payment of D.C.s for roads, water, and wastewater services may be required at the time of subdivision or consent agreement, in accordance with Council policy
- All other D.C. are calculated and payable at the time of building permit issuance
- D.C. Deferral Policies to be addressed in City's *D.C. Assistance Policy*:
 - Deferral to condominium registration or occupancy
 - Deferral for high density residential development (50% payable at 1.5 years from agreement and 50% at 3 years from agreement)
 - Deferral to date of occupancy for residential development only
 - Deferral for specified period
 - Non-residential development (up to 3-year maximum deferral)



D.C. By-Law Policies

D.C. Exemptions

- The Act provides for some mandatory exemptions but also allows municipalities the ability to provide it's own exemptions
- Exemptions set out certain classes of development that will not be required to pay D.C.s. These exemptions may be determined by:
 - Use (e.g. places of worship, farm buildings)
 - Geographic area
 - Development type
 - Service exemption
- The Act is specific in identifying that the revenue forgone may not be made up by increasing the D.C.s for other classes of development
- In effect, it is a loss of revenue to the municipality which will have to be funded via taxes, rates, reserves or other financial resources

D.C. By-Law Policies

Statutory Exemptions



- The D.C.A. provides statutory exemptions for:
 - Industrial building expansions (may expand by 50% with no D.C.)
 - Residential intensification:
 - May add up to two apartments for a single detached home as long as size of home doesn't double
 - Add one additional unit in medium and high density buildings
 - Upper/Lower Tier Governments and School Boards



Current D.C. Policies

Non-Statutory Exemptions

- Non-statutory exemptions proposed:
 - Place of worship, non-profit hospice, public hospital, cemetery, burial site, or crematorium
 - Agricultural development
 - Park model trailer
 - Municipal housing dwelling unit



D.C. By-Law Policies

Redevelopment Credits

- Redevelopment credits on conversions or demolitions of existing buildings or structures are generally granted to recognize what is being replaced on site (not specific in the Act but provided by case law)
- Redevelopment credits granted for conversions/demolitions
- Building/structure must have been capable of being occupied within 3-years prior to the date of redevelopment
- *D.C. Assistance Policy* proposes:
 - Maximum 3-year extension where commitment to redeveloping in timely manner has been demonstrated
 - Maximum 7-year extension where timely demolition of a derelict building is, in Council's determination, in the public interest



D.C. By-Law Policies

D.C. Indexing

- D.C.A. allows for adjustment of charges to reflect underlying cost increases and reduces municipal cash flow impact between statutory by-law reviews
- Indexing can be:
 - Mandatory – implemented annually commencing from the date the by-law comes into force, in accordance with the Statistics Canada Quarterly, Construction Price Statistics
 - Discretionary – index presented to Council annually for direction
- The City's current D.C. by-law provides for mandatory indexing of the charge on January 1st of each year

Next Steps



- Receive direction from Council on non-residential charge structure and D.C. Assistance Policy
- D.C. Public Meeting (November 5, 2019)
- Consideration of D.C. by-law and background study by Council (December 10th, 2019)
- January 1, 2020 – D.C. By-law effective date



Request to Speak before Council

Request to Make a Deputation/Presentation to
Council/Committee
City of Kawartha Lakes
City Clerk's Office
26 Francis Street, PO Box 9000
Lindsay, ON K9V 5R8
705-324-9411

Name: *

Sue Shikaze

Address: *

c/o HKPR District Health Unit

City/Town/Village:

Province: *

Postal Code:

ON

Telephone: *

Email: *

1-866-888-4577 x3249

sshikaze@hkpr.on.ca

There can be a maximum of two speakers for each deputation. Please list the name(s) of the individual(s) who will be speaking. The names that are listed here will be included on the Council Meeting Agenda.

Deputant One:

Sue Shikaze

Deputant Two:

First Name, Last Name

Please provide details of the matter to which you wish to speak: *

I am a Health Promoter with the HKPR District Health Unit, based from our Haliburton office. I am the project lead for our Climate Change Health Vulnerability and Adaptation Assessment. The purpose of the project is to identify how the health of HKPR's population is and will be affected by climate change now and in the future, and how both the health unit and community can respond to ensure people, especially those who are most vulnerable, can adapt. I would like to speak to council to:

- inform them about our project and its objectives
- share some preliminary findings projected climate changes and health impacts
- identify how our project aligns with and supports the city's Healthy Environments Plan (note: I was the HKPR representative on the HE working group so am familiar with this plan)
-

I will have a powerpoint presentation to speak to - It's not quite finalized, so please let me know where to send it when complete.

I am requesting to speak at the next Committee of the Whole meeting on October 8.

Thank you.

Please attach any additional supporting documents you wish to provide and submit with this completed form.

Have you discussed this matter with City Staff?

☒ Yes

☐ No

If yes, Which department and staff member(s) have you spoken to?

What action are you hoping will result from your presentation/deputation? *

I will be requesting that council designate a staff liaison with whom I can communicate progress and discuss opportunities for future collaboration

By signing this form you are acknowledging that all of the information you are providing on this form is true, and giving the City permission to collect your personal information for the principal purpose of a request to make a deputation to Committee or Council as outlined below.

Signature:

Sue Shikaze

Date:

9/12/2019



The personal information is being collected by the City of Kawartha Lakes for the principal purpose of a request to make a deputation to Committee or Council pursuant to the City's procedural by-law. This information, including all attachments submitted may be circulated to members of Council, staff, the general public and posted on the City website. Questions about the collection of this information should be directed to the City Clerk or Deputy Clerk at 705 324-9411 ext. 1295 or 1322.

Do you understand how your information will be used and agree to allow the City to use your personal information provided on this form, including any attachments for the purposes of requesting to make a deputation to Committee or Council? *

☒ Yes

Please complete this form and return to the City Clerk's Office by submitting it online or:
Fax: 705-324-8110 Email: agendaitems@kawarthalakes.ca

1. I will ensure that my presentation is clear and concise. I will use bullet points and short sentences to convey my message. I will also use visual aids to help illustrate my points.

2. I will ensure that my presentation is clear and concise. I will use bullet points and short sentences to convey my message. I will also use visual aids to help illustrate my points.

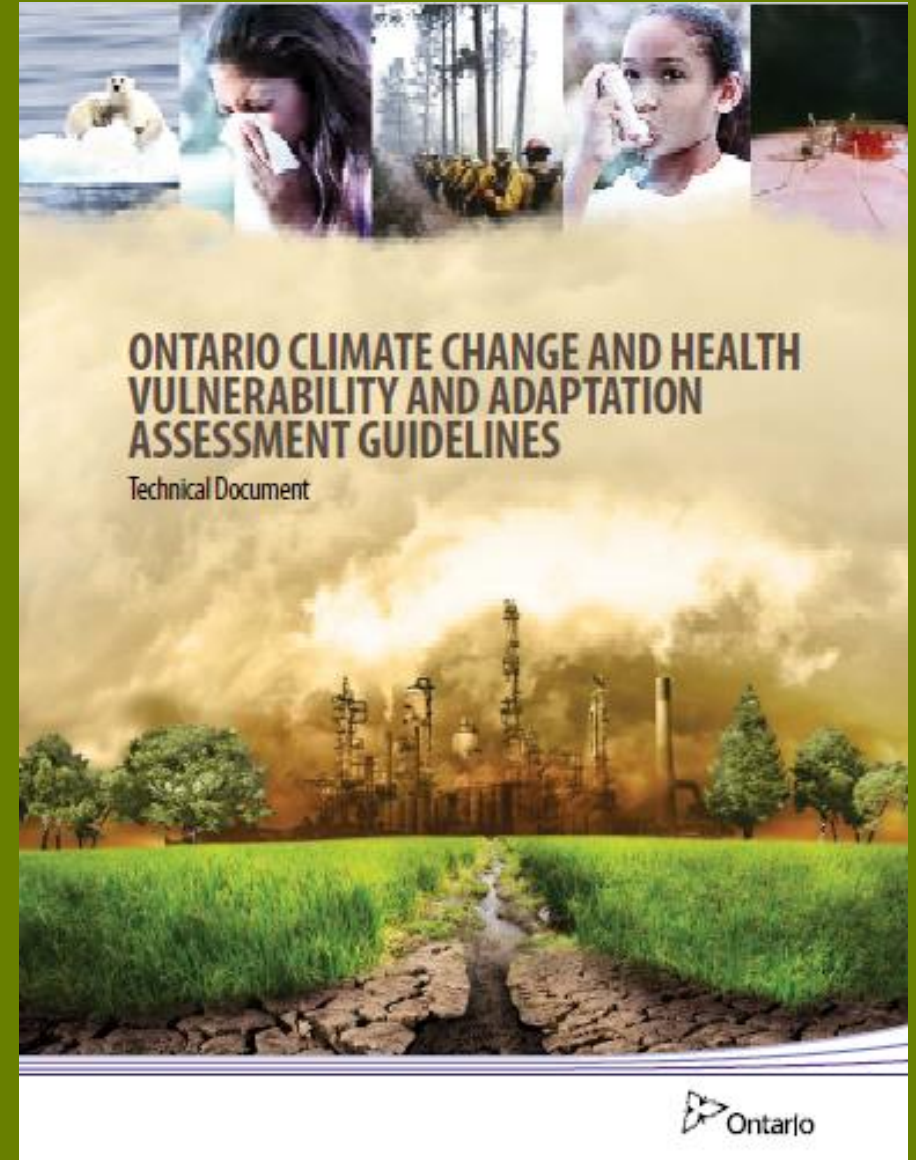
3. I will ensure that my presentation is clear and concise. I will use bullet points and short sentences to convey my message. I will also use visual aids to help illustrate my points.

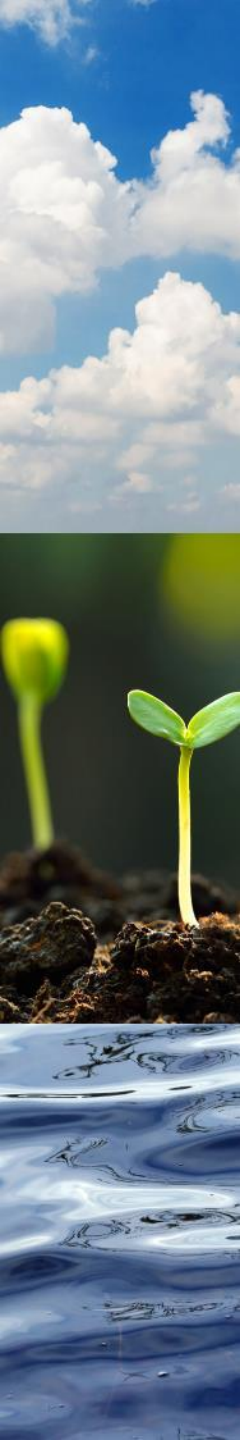
4. I will ensure that my presentation is clear and concise. I will use bullet points and short sentences to convey my message. I will also use visual aids to help illustrate my points.

5. I will ensure that my presentation is clear and concise. I will use bullet points and short sentences to convey my message. I will also use visual aids to help illustrate my points.

Climate Change Health Vulnerability and Adaptation Assessment

Sue Shikaze, Health Promoter
HKPR District Health Unit





What is a CC Health Vulnerability and Adaptation Assessment?

Why are we doing this work?

What are we doing?

Preliminary findings

Municipal role



A CCHVAA is intended to...

- Build our understanding of relationship between climate and health
- Look at current and future health risks of climate change, including who is most vulnerable
- Identify where and how health unit and community programs and services currently contribute to adaptation, and what else can be done
- Create a baseline against which future changes can be monitored
- Create collaborations with other sectors



A few key words....

Vulnerability

The tendency or predisposition to be adversely affected by climate-related health effects. A wide range of factors can determine an individual or community's susceptibility to harm and ability to cope.

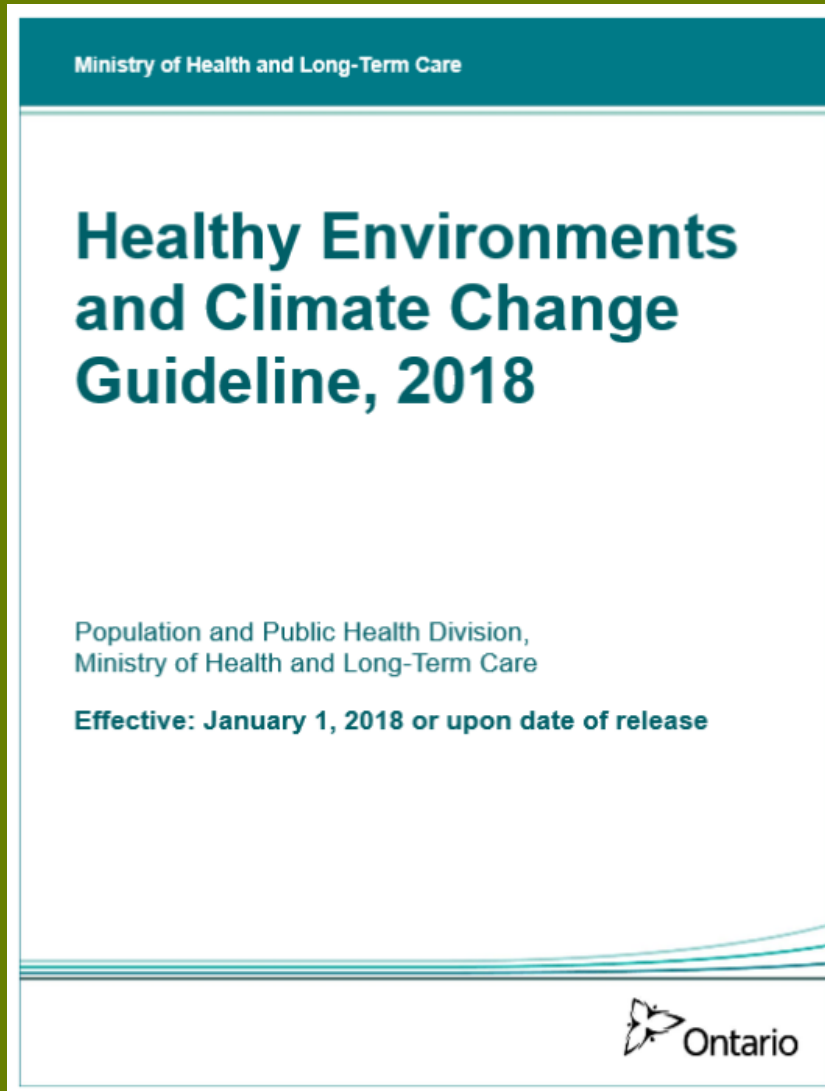
Adaptation

Measures taken or capacity to reduce the negative effects or cope with consequences of climate change.

Mitigation

Human interventions to reduce the sources of greenhouse gases or enhance their sinks.

OPHS



Healthy Environments Program Standard

Requirement: "The board of health shall assess health impacts related to climate change."

Healthy Environments and Climate Change Guideline, 2018

"Boards of health shall monitor the impacts of climate change within their jurisdiction..."

Local Impact

We see impacts of climate change locally

New opportunity to collaborate with municipal and community partners

Opportunity to engage HKPR staff across departments

“Adaptation to climate change is most effectively carried out at the local level.” Dr. John Liu





Climate Change Impacts Health

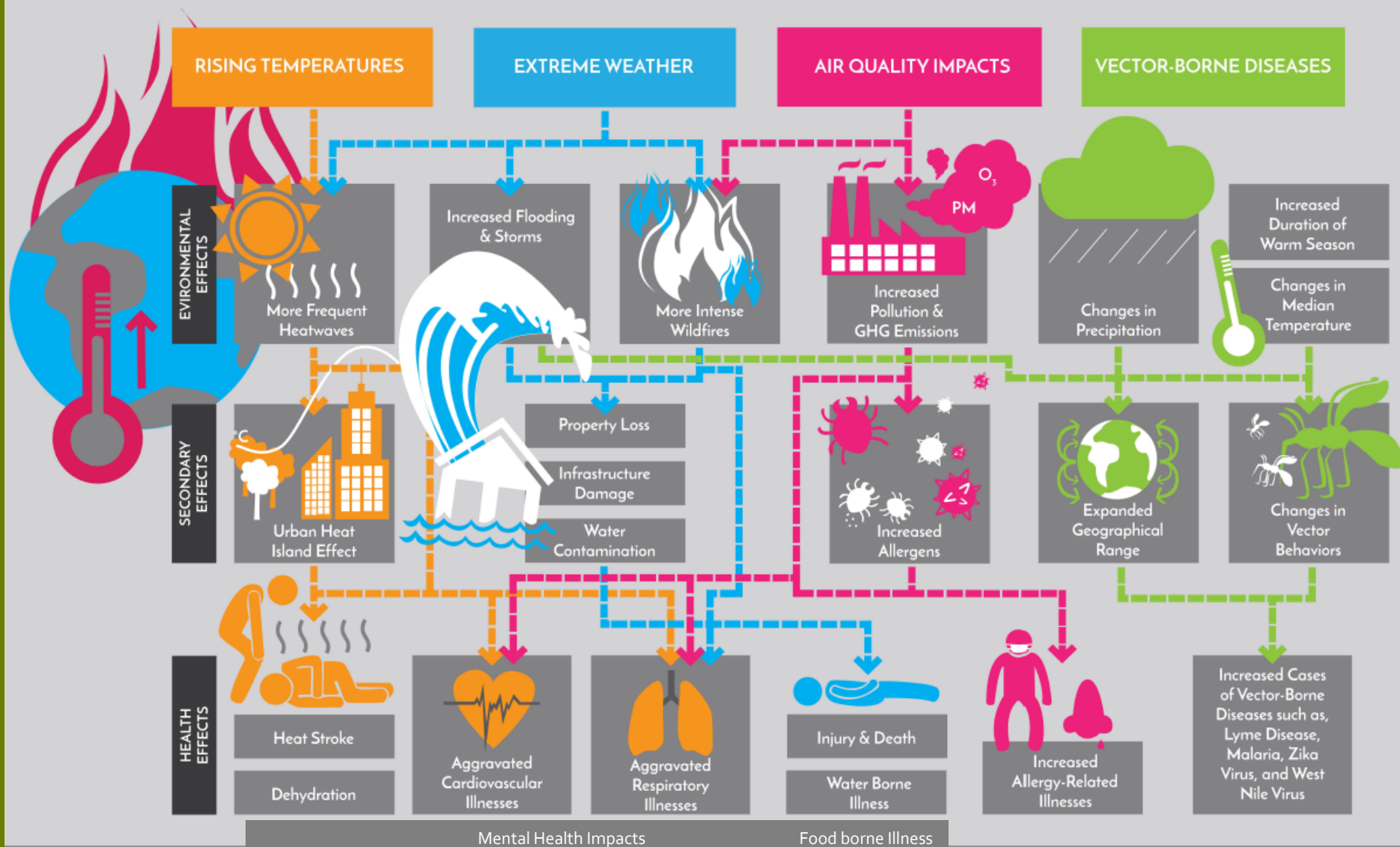
“Climate change is the greatest public health challenge of the 21st century.” Lancet Climate Change Commission, 2009

“By making the case for climate change as a health issue, we hope that the civilisational crisis we face will achieve greater public resonance. Public concerns about the health effects of climate change...have the potential to accelerate political action in ways that attention to carbon dioxide emissions alone do not.”

The Lancet, 2015

BUT... “There is a widespread lack of awareness of climate change as a health issue.” Lancet Commission

HOW CLIMATE CHANGE AFFECTS YOUR HEALTH

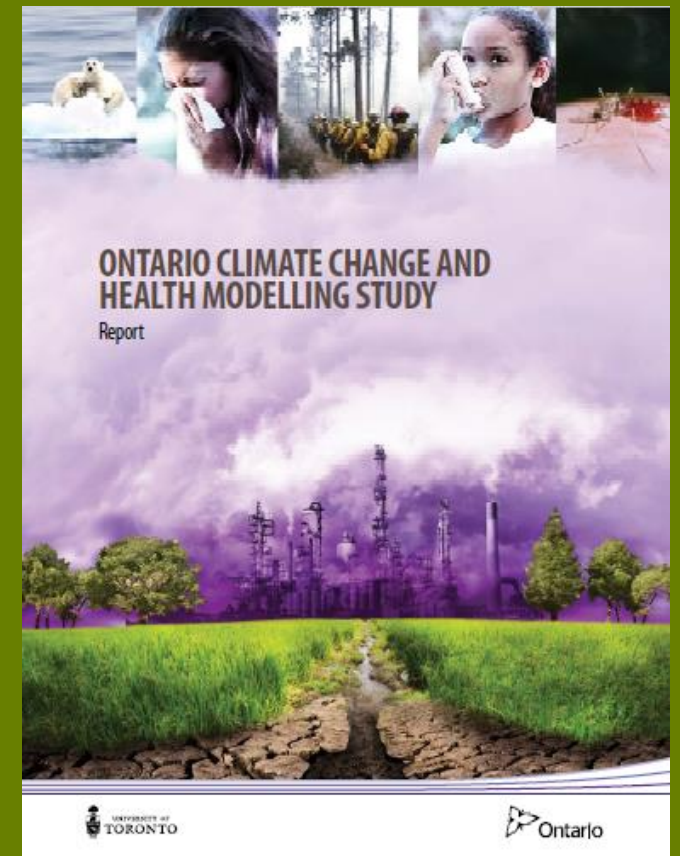
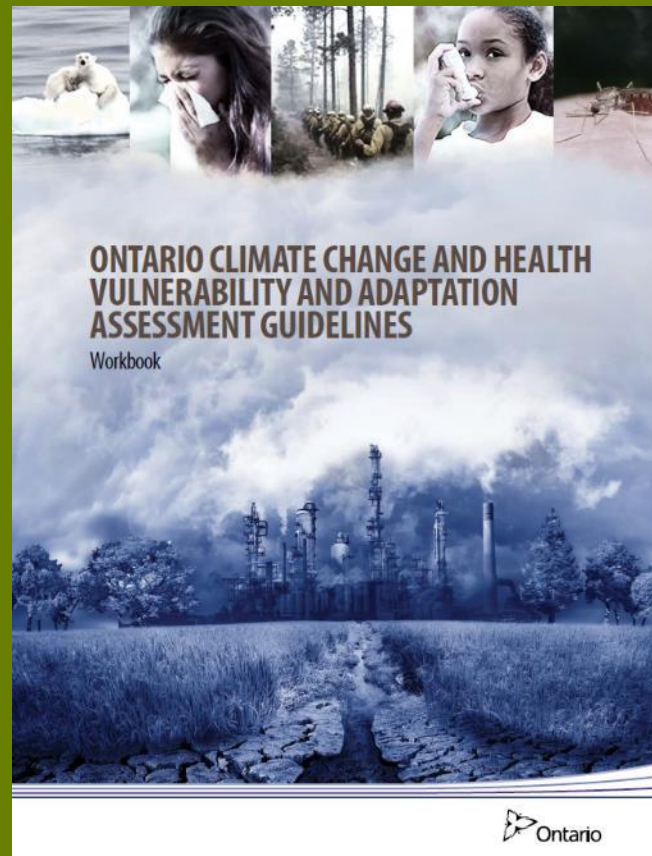
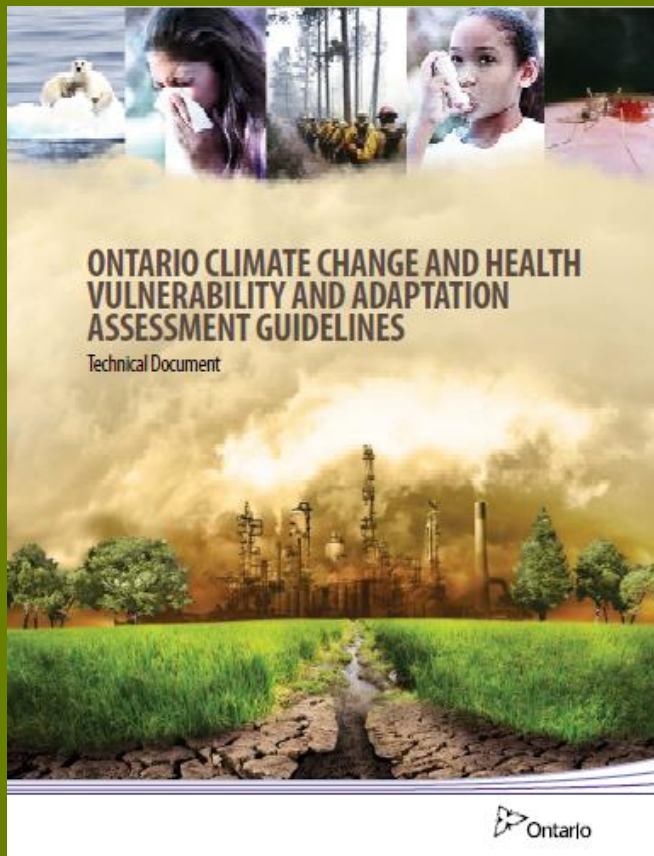


Who is most Vulnerable?

Vulnerability = Exposure + Sensitivity + Adaptive Capacity



What are we doing?





Phase 1: Assessment: Understand Current Situation

In HKPR district....

Who is most vulnerable?

What is the historic and current climate situation?

What is current burden of illness?

What changes are projected in climate?

How do we anticipate these will impact health in our district?

What programs exist at HKPR and the community that contribute to adaptation?

Climate-sensitive Categories

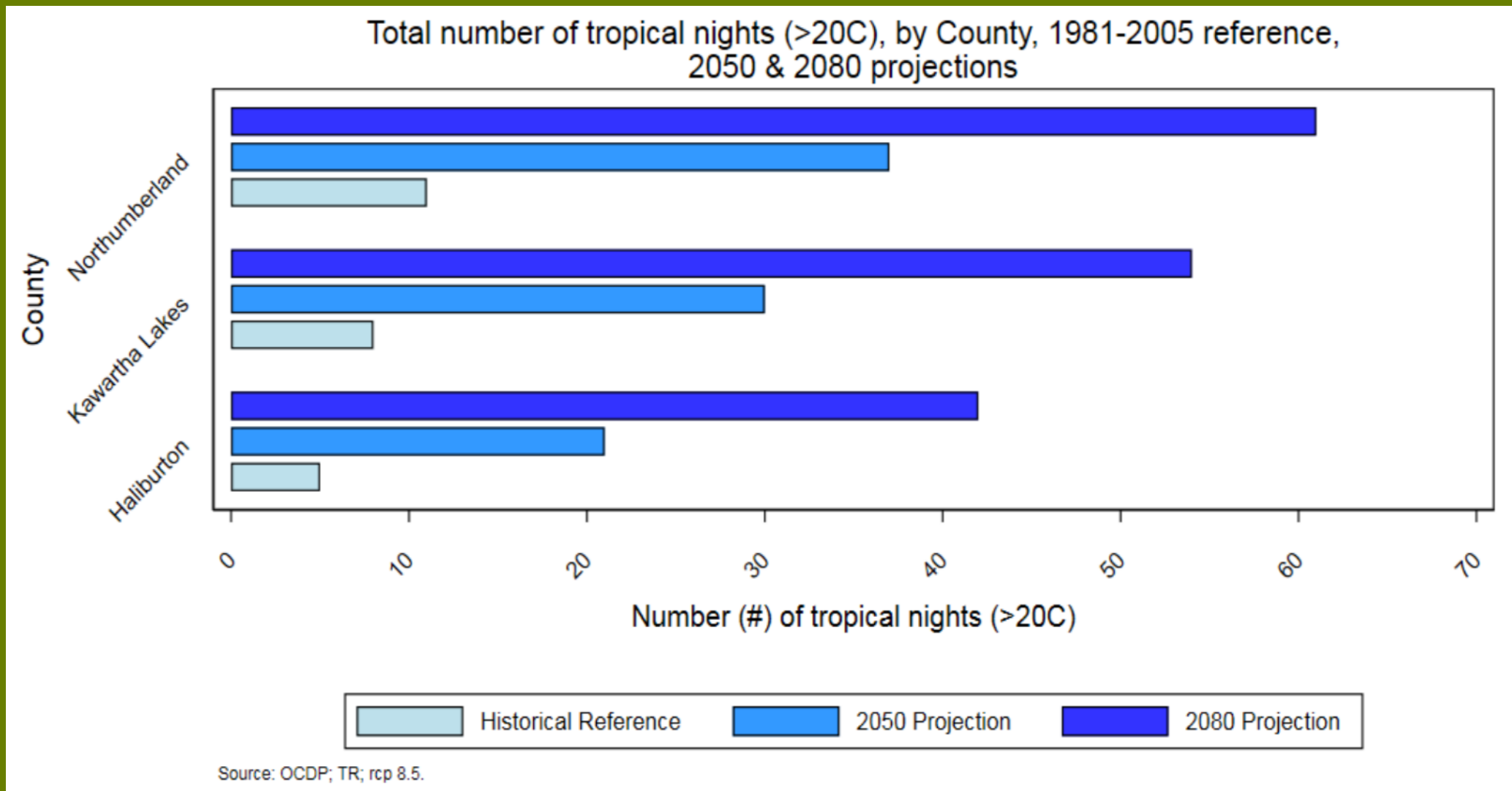
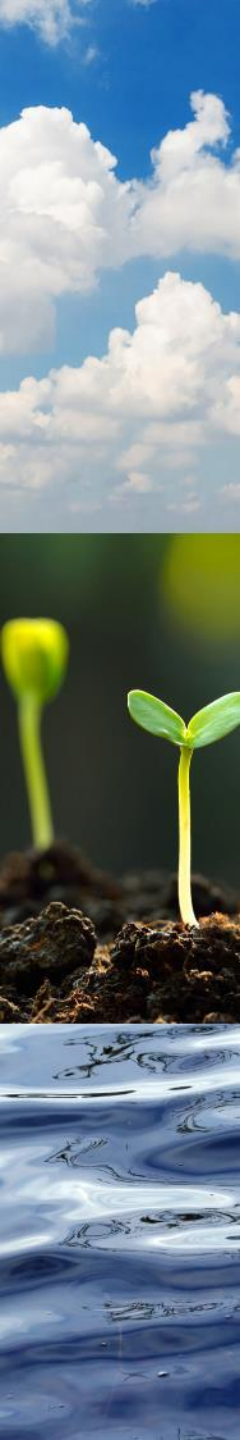
- Extreme temperatures
- Extreme weather and natural events
- Vector-borne disease
- Safe food and water
- Air quality
- Exposure to solar ultraviolet radiation



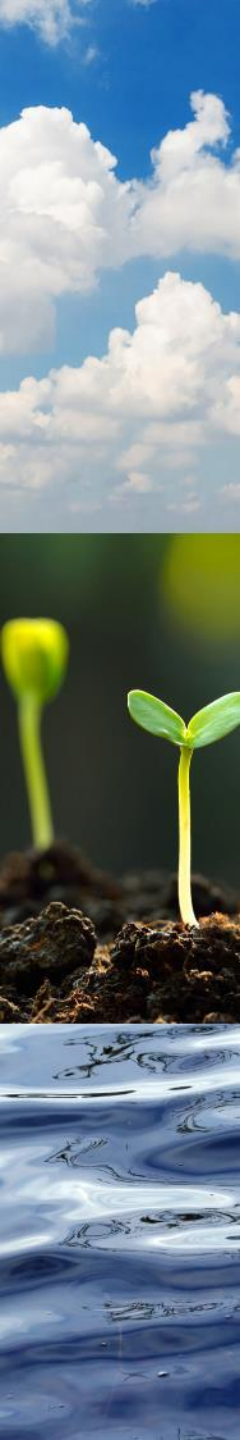
Phase 2: Develop Adaptation Plan

Develop a Climate Change Adaptation Plan that:

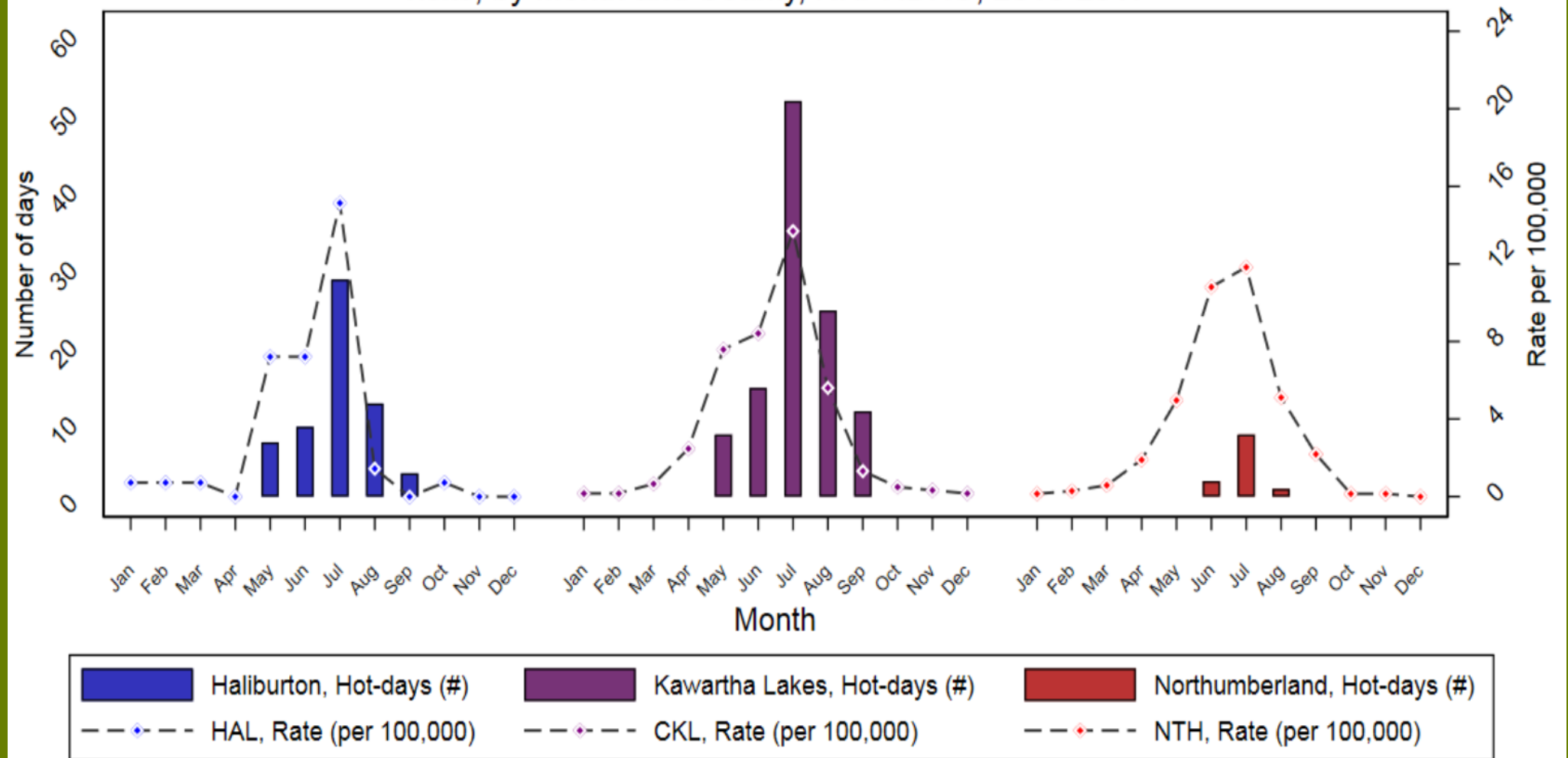
- Identifies effective strategies for increasing adaptation within HKPR programs
- Identifies opportunities to work with community partners to increase adaptive capacity
- Develops a strategy for evaluation and monitoring of progress and effectiveness

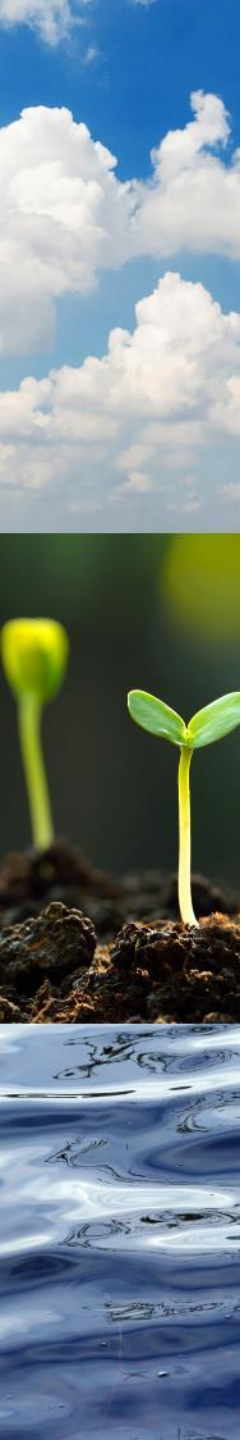


Source: Ontario Climate Data Portal



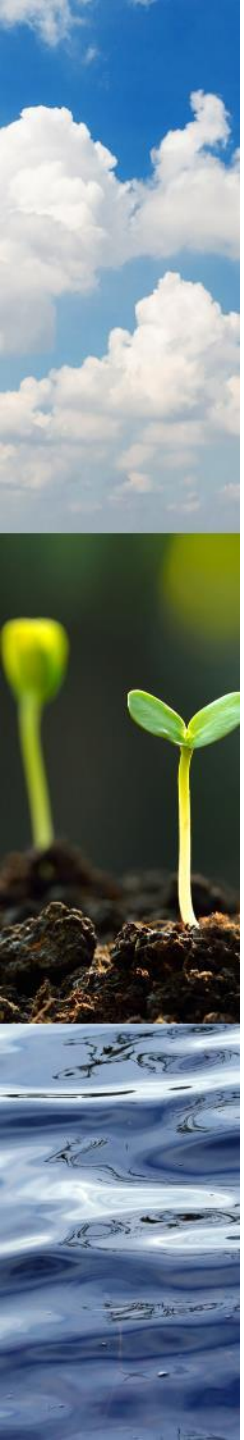
Number of hot-days and the crude rate of heat-related emergency department, visits, by Month and County, HKPRDHU, 2010-2017



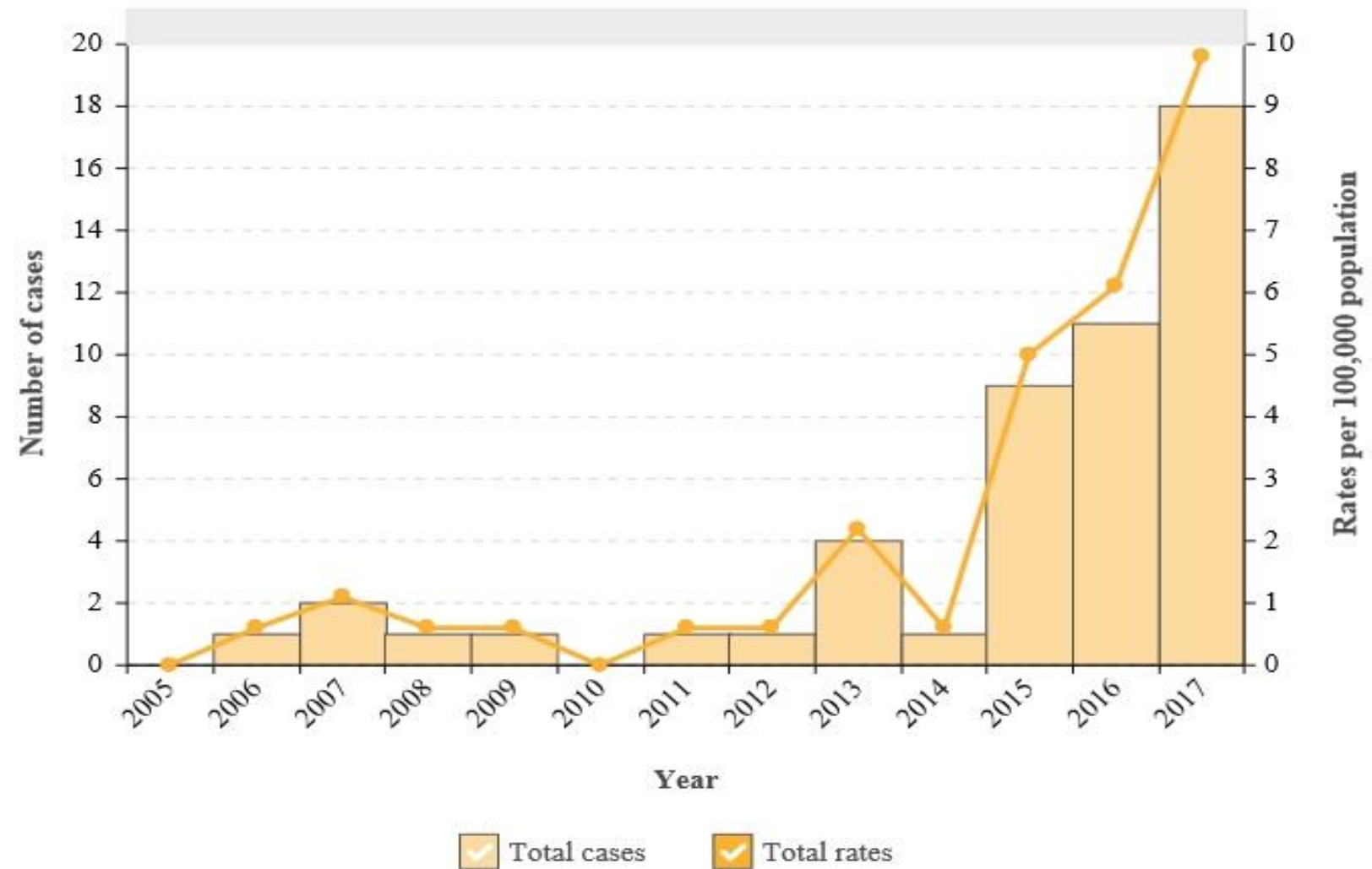


		Baseline (1986 – 2005)	2050s	% change (from baseline)	2080s	% change (from baseline)
City of Kawartha Lakes						
	Precip amt extremely wet days	56mm	+28mm	50%	+50mm	89%
	Total annual precip	995mm	+66mm	7%	+101mm	10%

- Percentages rounded to nearest whole
- Source: Ontario Climate Data Portal



Lyme disease rates and cases for all ages, for all sexes, in Haliburton, Kawartha, Pine Ridge District



HKPR Work Contributing to Adaptation



- Monitoring & surveillance of ticks and mosquitoes, WNV and Lyme
- Heat alert notification
- Recreational water testing
- Public outreach, education and skill building
- Collaboration with municipalities and other community partners
- Advocating for healthy policy
- Poverty reduction work

Municipal Role

Municipalities have a key role in increasing adaptation

- Climate change plans
- Policies and planning
- Transportation
- Poverty reduction
- Emergency planning and preparedness
- Community infrastructure & design
- Agriculture and community food initiatives
- Energy and environmental initiatives
- Protecting water quality
- Economic development





How can this project benefit you?

An evidence-based document that....

- Adds a detailed health lens to climate change adaptation planning done in the Healthy Environments Plan
- Provides analysis of past and projected climate changes in relation to health of local populations, especially people who are most vulnerable
- Supports other municipal initiatives such as poverty reduction and implementation of the Healthy Environments Plan
- Brings climate change impacts to a local and personal level



What's Next?

- Communication campaign
- Completing key informant interviews and community focus groups
- Presentations to County/City Councils
- Phase 1 draft complete – Dec 2019
- Phase 2 – tentatively June 2020
- Continued communication with staff throughout the project



Thank you!

Sue Shikaze

sshikaze@hkpr.on.ca

1-866-888-4577 x3249



Request to Speak before Council

Request to Make a Deputation/Presentation to
Council/Committee
City of Kawartha Lakes
City Clerk's Office
26 Francis Street, PO Box 9000
Lindsay, ON K9V 5R8
705-324-9411

Name: *

Megan Deyman

Address: *

302-159 King Street

City/Town/Village:

Peterborough

Province: *

ON

Postal Code:

K9J2R8

Telephone: *

705-599-6330

Email: *

coordinator@hklnrugstrategy.ca

There can be a maximum of two speakers for each deputation. Please list the name(s) of the individual(s) who will be speaking. The names that are listed here will be included on the Council Meeting Agenda.

Deputant One:

Megan Deyman

Deputant Two:

Mark Mitchell

Please provide details of the matter to which you wish to speak: *

Please accept this formal request to deliver a presentation to the Kawartha Lakes Committee of the Whole at their scheduled meeting on Tuesday, October 8th. The Haliburton, Kawartha Lakes, Northumberland Drug Strategy (HKLNDS) is excited for the opportunity to present on the work of the local drug strategy and share the successes of projects and initiatives implemented to date.

Substance use has been identified by residents throughout the city as a key area of concern that has an impact on health, crime, safety, family strength and community wellness.

A comprehensive plan to reduce the negative effects of substance use is necessary to reduce fragmentation, limit duplication of services, and ensure community activities are well informed. The HKLNDS stems from recognition that a coordinated and local strategy is necessary to reduce the harms associated with substance use – on individuals, families and communities.

Please attach any additional supporting documents you wish to provide and submit with this completed form.

Have you discussed this matter with City Staff?

☒ Yes

☐ No

If yes, Which department and staff member(s) have you spoken to?

What action are you hoping will result from your presentation/deputation? *

The purpose of this presentation is to bring attention to the need for a local, coordinated drug strategy and to update Council on the outcomes of the HKLNDS's 3-year Ontario Trillium Foundation grant.

We greatly appreciate your ongoing support and hope that there may be an opportunity to update the Committee of the Whole on drug strategy initiatives.

By signing this form you are acknowledging that all of the information you are providing on this form is true, and giving the City permission to collect your personal information for the principal purpose of a request to make a deputation to Committee or Council as outlined below.

Signature:

Megan Deyman

Date:

9/6/2019



The personal information is being collected by the City of Kawartha Lakes for the principal purpose of a request to make a deputation to Committee or Council pursuant to the City's procedural by-law. This information, including all attachments submitted may be circulated to members of Council, staff, the general public and posted on the City website. Questions about the collection of this information should be directed to the City Clerk or Deputy Clerk at 705 324-9411 ext. 1295 or 1322.

Do you understand how your information will be used and agree to allow the City to use your personal information provided on this form, including any attachments for the purposes of requesting to make a deputation to Committee or Council? *

☒ Yes

Please complete this form and return to the City Clerk's Office by submitting it online or:
Fax: 705-324-8110 Email: agendaitems@kawarthalakes.ca



Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

Presentation to Kawartha Lakes Committee of the Whole

Tuesday, October 8, 2019

Lindsay



106



HALIBURTON, KAWARTHA,
PINE RIDGE DISTRICT
HEALTH UNIT

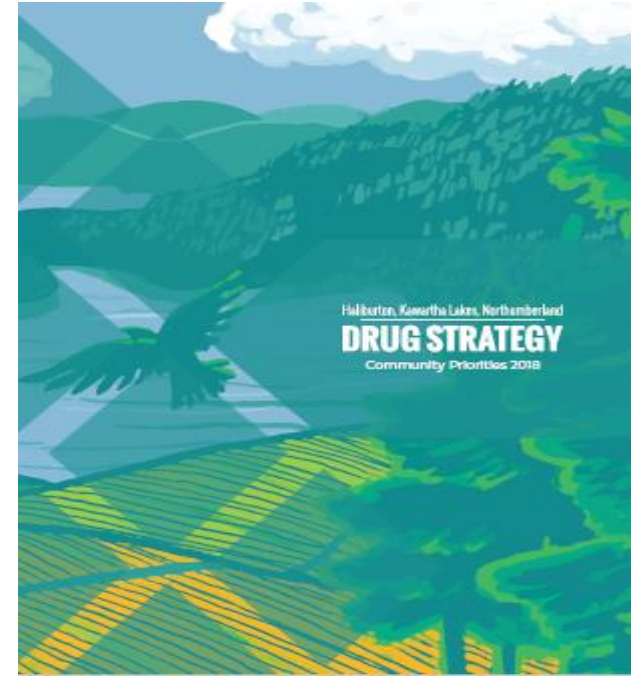


Why a Drug Strategy?

- Substance use identified as a key area of concern from stakeholders & residents
- A comprehensive, coordinated approach
 - Improves collaboration
 - Identifies gaps between services
 - Fosters evidence-informed work that reflects the 4 pillar model, best practice research, existing expertise and local experience
 - Informs a tailored local response

Background

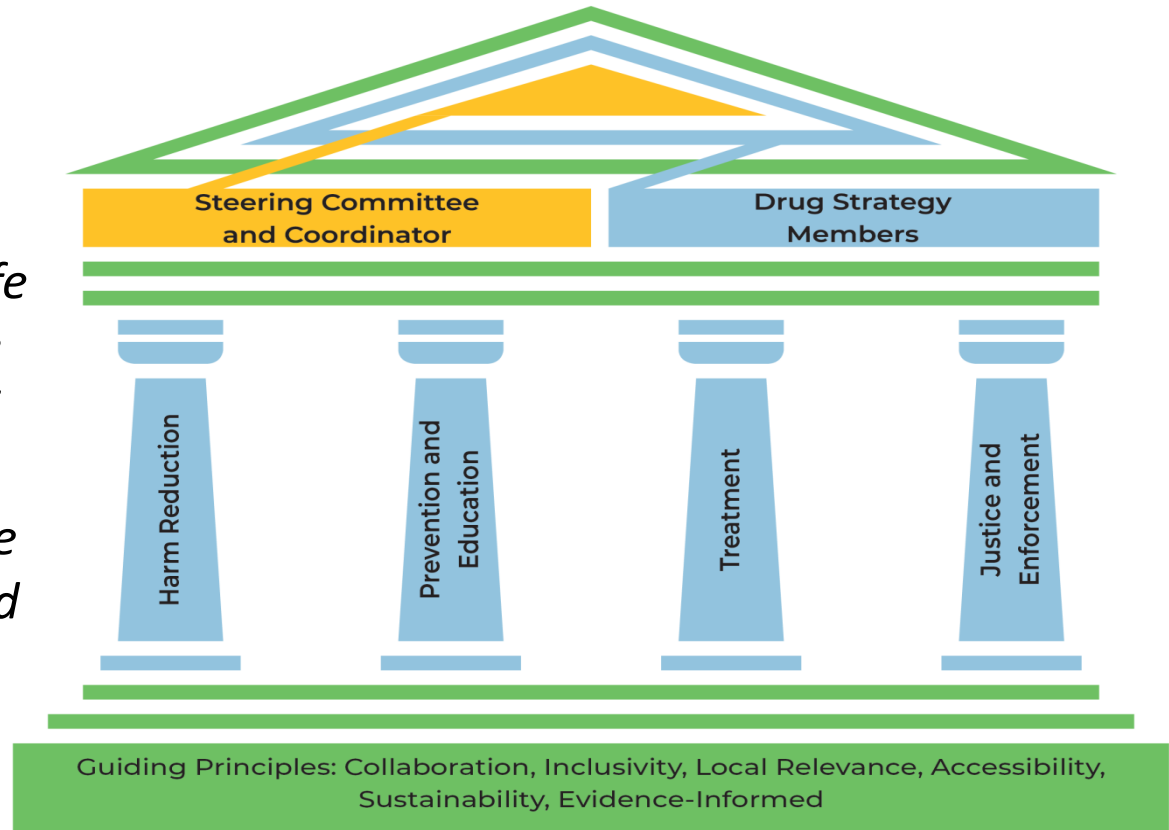
- Awarded 3-year grant from the Ontario Trillium Foundation
- Consultations & research throughout 2016-2017
- Municipal drug strategy evaluation framework developed in 2018



Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

The HKLN Drug Strategy strives for supportive and safe environments that promote the health and resiliency of individuals, families and communities, and reduce the harms and stigma associated with substance use.



Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY



Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

Projects and Impact

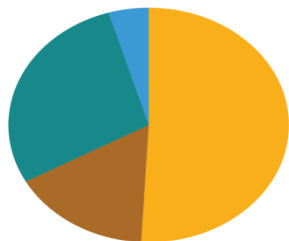
- Naloxone enhancement distribution program
- Van mobile outreach services (KL and NH)
- Unity Project and film production
- HKPR Opioid Response Task Force and Early Warning Surveillance System
- Proactive media and communications activities to increase awareness and reduce stigma (campaigns, columns, weekly E-newsletters, etc.)
- Growth of membership: 84 members (52 organizations represented)
 - E-news and peripheral membership = 159
- Community consultation 2016-2017
 - Community Priorities Report 2018
- Municipal Drug Strategy Coordinators Network of Ontario Scoping Review (n = 27) and Evaluation Framework

Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

Identifying Community Priorities

- 548 surveys



City of Kawartha Lakes: 51.1%
Northumberland County: 29.7%
Haliburton County: 15%
Other (maj. Peterborough): 4.2%

- 79 interviews with service providers
- 62 follow-up surveys with SPs





Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

Identifying Community Priorities

Top concerns for the community in CKL:

- 1) Crime and Community Safety
- 2) Impaired Driving
- 3) Children and Youth
- 4) Lack of Resources and Access to Services

 Harm Reduction	Greater access to safe(r) injection/inhalation kits, safe disposal, and naloxone	
	Increased awareness and understanding of harm reduction	
	Access to drug maintenance therapies (i.e. medical prescription of heroin)	
	Substance use-related housing evictions	
	Reducing stigma associated with substance use	
 Prevention & Education	Responding to increasing opioid overdoses and overdose deaths	
	Patient-focused and patient-centered prevention strategies	
	Better access to primary health care	
	Greater access to fitness & recreation for youth and people with low income	
	Greater awareness about prescription use and opioids	
 Treatment	Better understanding of the intersections between mental health, trauma, addiction and substance use	
	Access to local detoxification services and residential treatment centres	
	Funding for alternative treatments options that exist in community	
	More timely access to addiction services and psychiatric services	
	More investment in services working towards recovery	
 Justice & Enforcement	Addressing stigma among health and social service providers, and within treatment programs	
	Increasing the number of Adult Protective Service Workers	
	Decriminalizing drugs for personal use	
	Violence and robberies associated with fentanyl	
	Drug and alcohol-related crime	
	Proactive police involvement in drug-related events	

Opioid-related harms & services continue to be a top priority

Opioid-related harms

- **222 suspect drug overdose-related ED visits** (includes opioid and other drugs) among HKPRDHU residents (2018).
- **145 confirmed opioid overdose-related ED visits** reported among HKPRDHU residents 10 years and older (2018)
 - This rate was higher than that reported for 2017 (64.4%)
- **29 hospitalizations** reported among residents of HKPR District Health Unit for **confirmed opioid related causes** (2018).
 - This rate was similar to that reported for 2017
- **20 deaths** reported during January-September 2018
 - Almost **2.5 times** higher for the same time period in 2017(8 deaths)

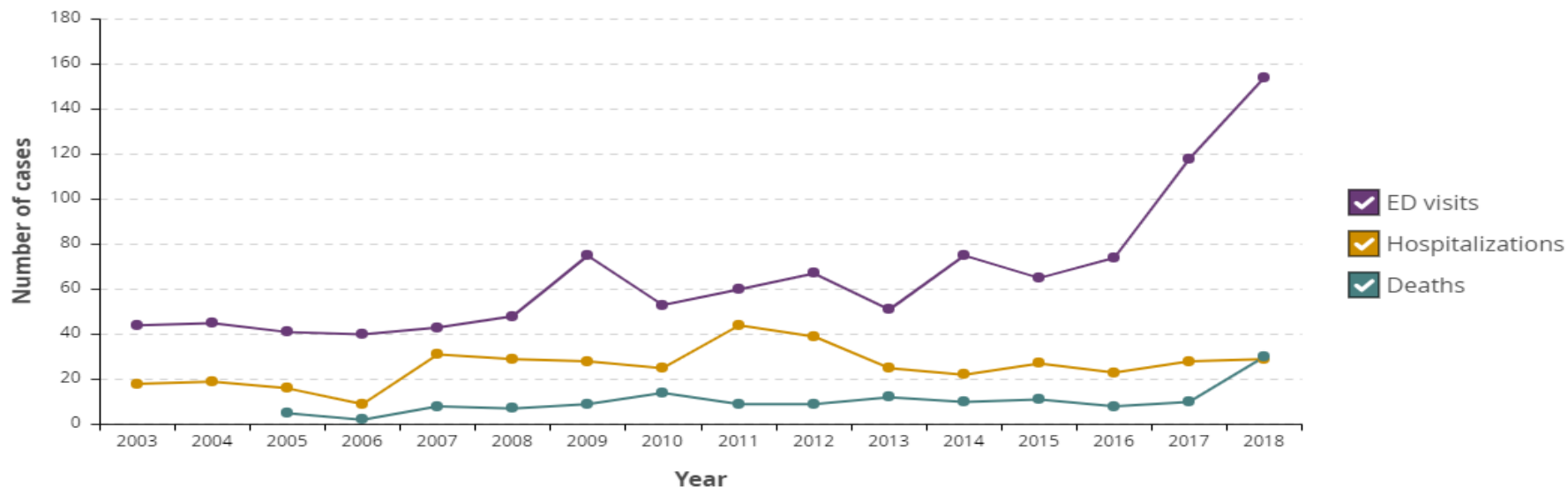
Opioid-related harms

In 2019 Kawartha Lakes Police Service has investigated:

- **75** suspected overdose incidents
 - Significant spike in the number of overdose incidents between February - May
- **7** Death Investigations where an opioid overdose was suspected
- **68%** of charges laid by Drug Investigators were opioid related

Opioid-related harms

Cases of opioid-related morbidity and mortality, Haliburton, Kawartha, Pine Ridge District Health Unit , 2003 – 2018



Ontario Agency for Health Protection and Promotion. (2019).

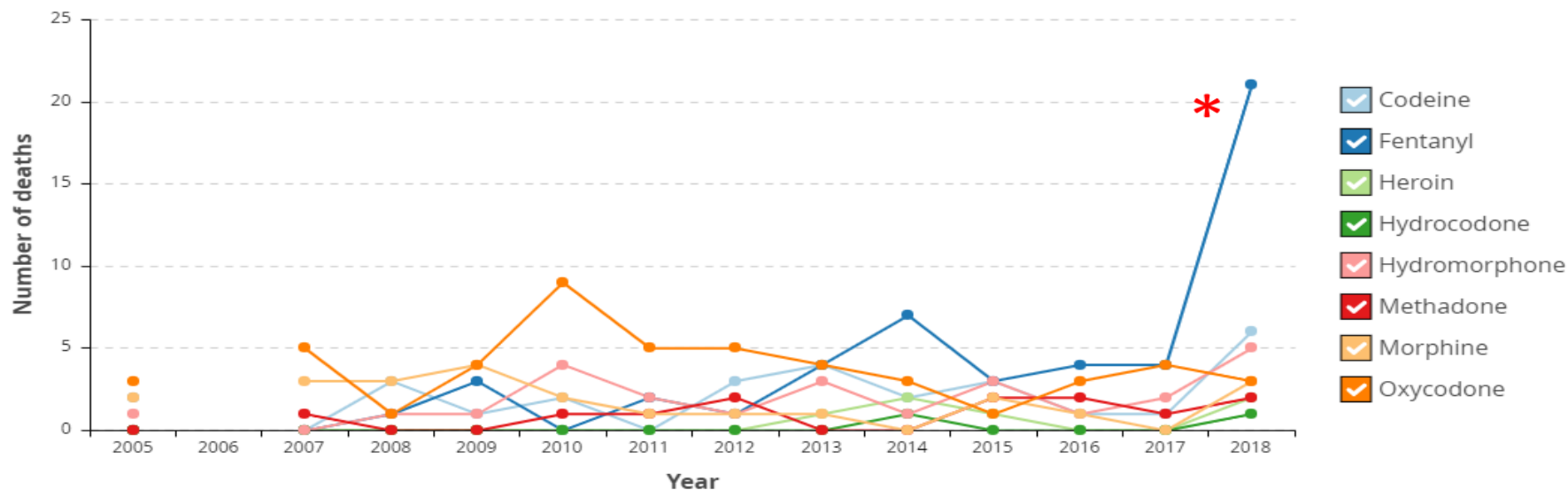
<https://www.publichealthontario.ca/en/data-and-analysis/substance-use/interactive-opioid-tool>

Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

Opioid-related harms

Type of opioid present at death, Haliburton, Kawartha, Pine Ridge District Health Unit , 2005 – 2018



Ontario Agency for Health Protection and Promotion. (2019).

<https://www.publichealthontario.ca/en/data-and-analysis/substance-use/interactive-opioid-tool>

Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

Opioid-related harms

- Opioid Mortality Surveillance Report Analysis of Opioid-Related Deaths in Ontario July 2017–June 2018
- 1,337 confirmed opioid-related deaths in Ontario
 - The majority of which were accidental (90.4%)
 - Fentanyl and fentanyl analogues contributed to nearly $\frac{3}{4}$ of deaths


Ontario Agency for Health Protection and Promotion (Public Health Ontario); Office of the Chief Coroner; Ontario Forensic Pathology Service; Ontario Drug Policy Research Network. Opioid mortality surveillance report: analysis of opioid-related deaths in Ontario July 2017-June 2018. Toronto, ON: Queen's Printer for Ontario; 2019. www.odprn.ca/opioidmortality/


Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

A comprehensive response to opioid-related harms

DEMOGRAPHICS

 **3/4** were male

 Over **1/2** were individuals between the ages of 25 and 44

Lived in:

74% a private residence

62% large urban centres

32% areas with high material deprivation



Employment status:

47% unemployed **18%** employed **33%** unknown

31% of those employed worked in the construction industry



www.odprn.ca/opioidmortality/

Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

A comprehensive response to opioid-related harms


CIRCUMSTANCES SURROUNDING DEATH

Nearly $\frac{1}{2}$ were
alone at time of incident

Almost $\frac{1}{2}$
involved a
resuscitation attempt



$\frac{3}{5}$ 
of incidents occurred in
the person's own home

 Over $\frac{1}{5}$ had
naloxone administered

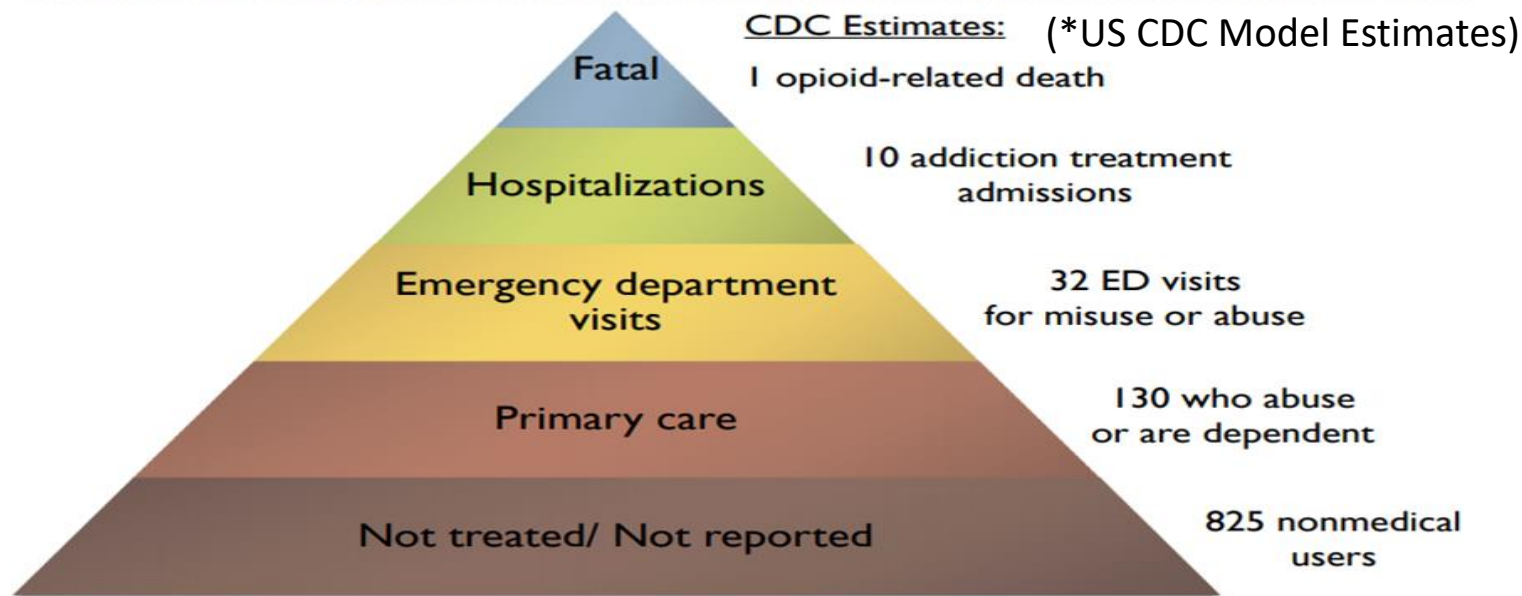
www.odprn.ca/opioidmortality/

Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

Opioid-related harms

Injury Pyramid



Adapted from:

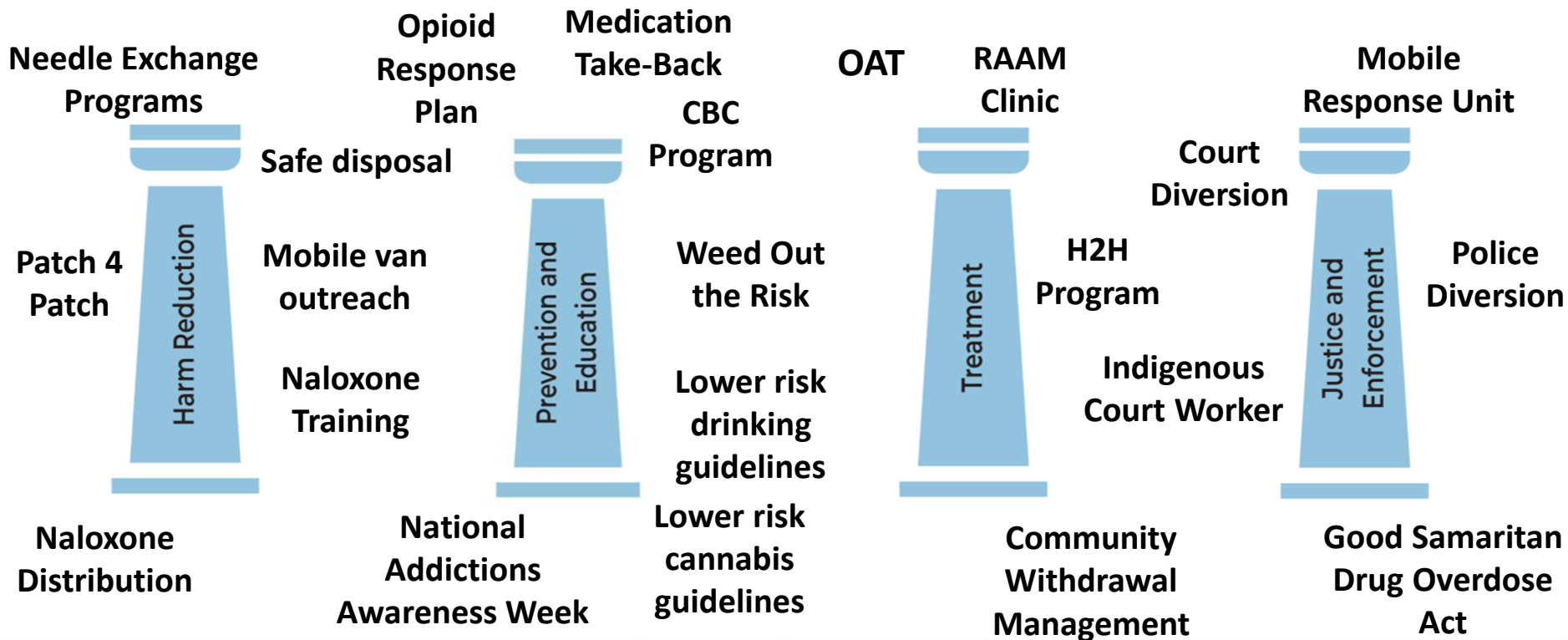
<http://apps.who.int/iris/bitstream/10665/149798/1/9789241508018-eng.pdf?ua=1&ua=1&ua=1>

<http://www.cdc.gov/drugoverdose/pdf/policyimpact-prescriptionpainkillerod-a.pdf>

Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

Local Responses



Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY

Guiding Opioid Responses

- Jury Recommendations from the Chapman Inquest
- Association of Municipalities Ontario: Addressing the Opioid Overdose Emergency in Ontario
 - Municipal Recommendations for a Provincial Response
- CELHIN Opioid Strategy

Guiding Opioid Responses

HEALTH

April 3, 2019 2:58 pm

Peterborough County calls on Ontario and federal governments to help stop opioid crisis

Peterborough County supports motion to battle opioid crisis

County councillors call on provincial government to take more action

NEWS

Apr 03, 2019 by Jason Bain Examiner Staff Writer



Haliburton, Kawartha Lakes, Northumberland

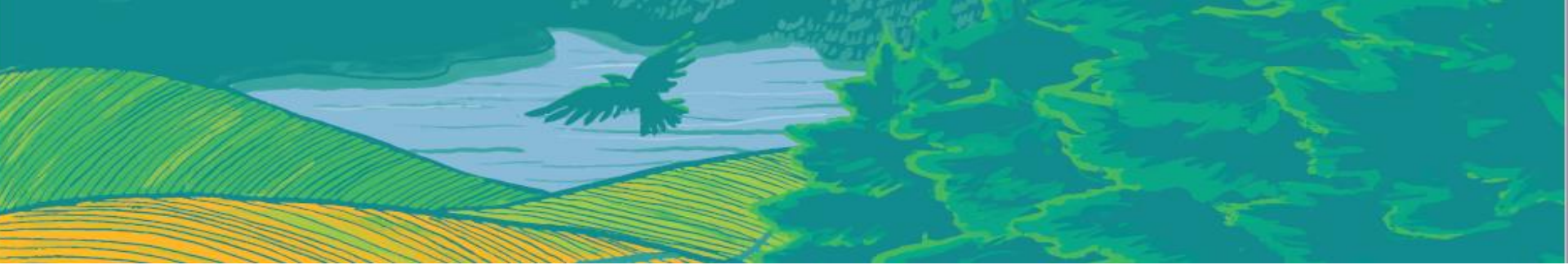
DRUG STRATEGY

Opportunities

- Community Safety and Wellbeing Plans
- Ontario Health Teams
- MOHLTC Harm Reduction Program Enhancement
 - HKPR District Opioid Task Force
 - Evaluation of the HKPR Opioid Enhancement
- Local drug strategy
- Municipal Round Table models and other municipal approaches

Haliburton, Kawartha Lakes, Northumberland

DRUG STRATEGY



Thank you!

Contact:

Mark Mitchell,
MMitchell@klps.ca

Megan Deyman
coordinator@hkIndrugstrategy.ca

The Corporation of the City of Kawartha Lakes

Committee of the Whole Report

Report Number CS2019-015

Date: October 8, 2019

Time: 1:00 p.m.

Place: Council Chambers

Ward Community Identifier: 3

Title: Fenelon Falls Powerlinks Funding Request

Description: Request from Powerlinks Committee to have funds released from Powerlinks Reserve for installation of stairs and railings by the Fenelon Falls Horticultural Society

Author and Title: LeAnn Donnelly, Executive Assistant of Community Services

Recommendation(s):

That Report CS2019-015, **Fenelon Falls Powerlinks Funding Request**, be received;

That the Powerlinks Committee contribute \$5,335.00 to the Fenelon Falls Horticultural Society with the allocation to come from the Powerlinks Reserve (1.32065).

That this recommendation be brought forward to Council for consideration at the next Regular Council Meeting.

Department Head:_____

Financial/Legal/HR/Other:_____

Chief Administrative Officer:_____

Background:

The Fenelon Falls Powerlinks Committee has received a request from the Fenelon Falls Horticultural Society requesting a contribution for the installation of stairs and railings at the Terrace Gardens located at the North East side of Trent Severn Waterway Lock 34. The Terrace Garden encompasses an upper tier, lower tier, and rock garden. Last year it became evident to the Horticultural Society that the steps connecting the upper and lower tiers were in serious disrepair and posed a health and safety concern. The Society has removed the overgrown shrubbery and installed new stone stairs. A new railing will be installed in the near future as well as garden work to the area left of the stairs.

At the August 19th, 2019 Powerlinks Committee meeting the following resolution was passed:

The Fenelon Falls Powerlinks Committee of Council requests that Council approve up to \$5,335.00 from our budget, 50% matching funds with the Fenelon Falls Horticultural Society, for the installation of stairs, removal of junipers and the installation of railings on the Terrace Garden at the lower level of the locks.

Passed

This report is provided to Council to request the release of \$5,335.00 for the Powerlinks Reserve (1.32065).

Rationale:

The Fenelon Falls Powerlinks Committee is a Committee of Council mandated to manage and make recommendations to Council for the use of the Powerlinks Reserve Fund for the betterment and enhancement of Fenelon Falls.

The total cost of the repair work done by the Fenelon Falls Horticultural Society is \$10,667.00. The new stairs and removal of overgrown shrubbery was \$8,972.00 and the remaining \$1,695.00 will go towards the installation of a new railing. The Horticultural Society is requesting \$5,335.00 from the Fenelon Falls Powerlinks Reserve to cover fifty percent of the total cost.

Other Alternatives Considered:

Council could choose not to allocate Powerlinks Funds for this project.

Financial/Operation Impacts:

The Fenelon Falls Powerlinks Reserve (1.32065) has a balance (2018 yearend) of \$285,758.91. As per resolution CR2019-044 \$25,000 was approved to be

disbursed to support the review of the Lower Gorge Area in Fenelon Falls on July 16, 2019. With this previous resolution and the recommendations outlined within this report, if approved the balance remaining will be \$255,423.91 for distribution in further years.

Relationship of Recommendation(s) To The 2016-2019 Strategic Plan:

The recommendation within this Report contributes to the Council Adopted Strategic Plan. It can identify one of the Goals, namely:

- Goal 1 – A Vibrant and Growing Economy
- Goal 2 – An Exceptional Quality of Life
- Goal 3 – A Healthy Environment

Link to Strategic Plan

<http://links/corpdocs/Corporate/2016%20Strategic%20Plan%20-%20City%20of%20Kawartha%20Lakes.pdf?Web=1>

Consultations:

Fenelon Falls Powerlinks Committee
Councillor Elmslie
Treasury

Department Head E-Mail: cshanks@kawarthalakes.ca

Department Head: Craig Shanks

The Corporation of the City of Kawartha Lakes

Committee of the Whole Report

Report Number CORP2019-026

Meeting Date: **October 8, 2019**

Title: Farm Tax Ratio Review

Description: Follow-up to April 23rd, 2019, CR2019-293, directing staff to examine the impacts of adjusting the Farm tax ratio and the impacts of different incremental reductions of Farm tax ratios.

Ward Number: **All**

Author and Title: Linda Liotti, Manager, Revenue and Taxation

Recommendation(s):

That Report CORP2019-026, Farm Tax Ratio Review be received.

Department Head:_____

Financial/Legal/HR/Other:_____

Chief Administrative Officer:_____

Background:

At the Council Meeting of April 23, 2019, Council adopted the following resolution:

CR2019-293

That staff be directed to examine the impacts of adjusting the Farm tax ratio and the impacts of different incremental reductions of Farm tax ratios with a report to Council by end of Q3 2019.

This report will provide the outcome of the examination requested.

Rationale:

In 1998 the Province of Ontario introduced a series of tax reforms which caused significant changes to the assessment of property and taxation in Ontario.

This reform brought the entire Province on a common assessment base year. Along with the introduction of the new “current value assessment”, a host of other factors affecting the tax treatment of all properties across the province were introduced. Included in the reforms were changes to the tax treatment of Farm Property.

Prior to 1998, the Provincial Government’s Farm Tax Rebate Program required that qualifying farmers submit an application to receive a reimbursement of 75% of the farm property taxes paid. The purpose of the rebate was to “help to ensure a viable agricultural industry across Ontario by preserving and maintaining land in active agricultural production”.

As part of the realignment of services in 1998, the Farm Tax Rebate Program was eliminated by the Province. To help offset any financial difficulties that eligible farm property owners may experience, the Provincial Government introduced the Farm Tax Class and the tax ratio of 25%.

With the implementation of the Farm tax ratio, the cost of providing the rebate at the municipal level represented by a tax ratio of 25% was distributed amongst primarily the residential class in rural and small urban centres where farmland is most prevalent. It was understood that large urban centres with little or no farmland were no longer participating in the program to mitigate the property tax relief previously provided to farmers.

Kawartha Lakes Tax Ratios

	Lower Limit	Upper Limit	Kawartha Lakes
Property Class Range			
Residential	1.00		1.00000
Multi-Residential	1.00	1.10	1.95682
New Multi-Residential	1.00	1.10	1.00000
Commercial / Office / Shopping Centre	0.60	1.10	1.37931
Industrial / Large Industrial	0.60	1.10	1.34645
Pipeline	0.60	0.70	2.00131
Farm	up to 0.25		0.25
Managed Forests	0.25		0.25

The chart above indicates the 25% ratio is the maximum that can be applied to the Farm tax class, within the prescribed range of fairness; however, the ratio may be lowered at the municipality's discretion.

As per the noted Council Resolution, staff has examined the impact of incremental reductions in the Farm tax ratio with the findings summarized in the chart below.

Farm Tax Ratio - Impact of Incremental Reduction			
Residential Increase			
Farmland Tax Ratio	Increase of tax \$ to Residential Tax Class	Impact to Taxes based Average Residential Home value ¹	
		% increase (rounded)	\$ increase (rounded)
0.25	Not applicable - Current State		
0.24	\$80,545	0.1%	\$1.74
0.23	\$161,239	0.2%	\$3.51
0.22	\$242,082	0.3%	\$5.25
0.21	\$323,075	0.4%	\$7.02
0.20	\$404,218	0.5%	\$8.79
Farmland Decrease			
Farmland Tax Ratio	Decrease of tax \$ to FarmTax Class	Impact to Taxes based on \$268,000 farmland assessed value ²	
		% decrease (rounded)	\$ decrease (rounded)
0.25	Not applicable - Current State		
0.24	\$80,545	0.02%	\$0.44
0.23	\$161,239	0.05%	\$0.88
0.22	\$242,082	0.07%	\$1.31
0.21	\$323,075	0.09%	\$1.76
0.20	\$404,218	0.12%	\$2.20
¹ The average house was valued at \$268,000 in the 2019 tax year, paying approximately \$2,728.68 in Municipal Taxes ² Using \$268,000 farmland assessed value in the 2019 tax year for comparative purposes DATA IS BASED ON 2019 ASSESSMENT ROLL			

The below chart highlights how a farm property, with a current assessed value of \$268,000 taxed at the farm full taxable rate, would be impacted for a tax perspective based on the incremental reduction of the farm tax ratio:

Farm Tax Ratio	Taxes Levied
0.25	\$ 682.17
0.24	\$ 681.73
0.23	\$ 681.29
0.22	\$ 680.86
0.21	\$ 680.41
0.20	\$ 679.97

Council must carefully contemplate a number of factors when reviewing and considering changing the Farm Tax Ratio for the municipality.

The property tax system in Ontario is based on the assessed market value of the property in question, not the ability to pay or services consumed. The underlying

principle of the assessment-based system is that the amount of property taxation paid is indicative of the assessed values of properties relative to all others.

In the 2016 Assessment Update, for 2017 to 2020 taxation years, waterfront properties saw significant increases in valuations, similar to farm properties. Municipalities did not have tax policy tools available to compensate waterfront property owners for bearing a greater proportion of the municipal tax levy. This group of property owners did not receive tax relief because the assessments reflected defensible market values.

Ideally, tax ratios are examined in an assessment update year such that the impact of market increases within each of the property classes can be taken in consideration.

Further, as the farm tax ratio is already within the appropriate range of fairness, it is a tax policy best practice to review the tax ratios that fall outside of the prescribed ranges of fairness and take fiscal steps, where possible, to move these closer or within the prescribed range. This direction is supported by the legislative changes introduced in the *Continued Protection for Property Taxpayers Act, 2000 (Bill 140)*, whereby, Municipalities could set their tax ratios so as to maintain the transition ratios, move them toward the range of fairness or vary tax ratios within ranges of fairness.

As indicated in the charts above, a reduction in the Farm Tax Ratio would result in a shift of the property tax burden to the residential property tax class, which comprises approximately 87 per cent of the tax revenue within the Municipality. Shifting this additional tax burden to the residential property class could disproportionately impact low-income earners and people living on fixed incomes. Many of these people may already face financial challenges due to increases in household expenses such as increasing in electricity, water and sewer charges.

To date, within the Eastern Ontario Wardens Caucus (EOWC), there have been two counties that have lowered the Farm tax ratio:

- County of Prince Edward - 0.2319
- County of Lennox and Addington - 0.23

It is important to note that in 2016, the Eastern Ontario County Treasurers drafted a position paper (Appendix A) on farm tax ratios for municipalities in Eastern Ontario. The group unanimously recommended that the farm tax ratio not be lowered, noting that the MPAC farm property assessments are fair and equitable. The treasurers also pointed out that changes in the market have provided farm property owners with large capital gains on their properties.

Other Alternatives Considered:

The 2020 taxation year represents the last tax year for the 2016 Assessment Update where current value assessments will be at their full value. Implementing a reduction of the Farm tax ratio for the said tax year would disproportionately affect the residential tax burden, which is not ideal.

Council may wish to defer consideration of the reduction of the Farm Tax Ratio impact until the 2019 Assessment Update (2021 to 2024 taxation years). In this scenario, the tax burden shifted to the residential property class would be shared proportionately over the 4 year period in the cycle. Also, there may be value to consider a review of other to tax ratios to incentivize investment that may align with the Municipality's strategic plan.

Financial/Operation Impacts:

A change to Farm tax ratio will not impact the amount of taxes levied by the Municipality, however, will shift the tax burden from the Farm Tax Class to the Residential Tax Class, as all other classes are already above the Ministry of Finance prescribed ranges of fairness.

Relationship of Recommendation(s) To The 2016-2019 Strategic Plan:

Strategic Enabler – Responsible Fiscal Resource Management

Consultations:

Ontario Federation of Agriculture (OFA)

Attachments:

Appendix A – Eastern Ontario County Treasurers - Farm Tax Ratio - White Paper



**Appendix A - Eastern
Ontario County Treasurers**

Department Head E-Mail: jstover@kawarthalakes.ca

Department Head: Jennifer Stover

Farm Tax Assessment

To: EOWC

From: Eastern Ontario County Treasurers

Background

Since 1998, Provincial legislation requires that municipalities only tax farm properties at a maximum of 25% of the residential rate. Under the old system farm properties were taxed at 100% and received a 75% rebate directly from the province. This meant that everyone in Ontario shared in the cost of the rebate. Government policy was to help farmers, recognizing the importance of farmland to all Ontarians.

The new system of a 25% farm ratio means only those residents of the municipality with farm properties are sharing the cost of the 75% discount. This keeps farm taxes low but no longer shares the costs with urban dwellers.

The Eastern Ontario Warden's Caucus has lobbied for many years to correct this unfair policy change in farm tax rebate administration.

Discussion

The 2016 reassessment of properties by MPAC has seen farm properties increase substantially, average 76% (MPAC zone 6), in value across much of Eastern Ontario. These assessments are done based on fair market value reflecting actual farm sales to farmers. Farm land sold to developers are excluded from the comparators.

Given that farm properties have increased more than other tax classes their real taxes will be going up.

The question then becomes should the 25% farm tax ratio be lowered? The answer is simply no.

Despite some of the inaccuracies associated with a province wide assessment system the basis of MPACs farm property assessment is fair and equitable. Property owners are given the opportunity to request reconsideration and appeal their assessments. At the end of the day assessed value should reflect actual value. Market forces have led to farm property owners experiencing large capital gains on their properties.

Farmers will continue to receive a 75% discount on their taxation and any reduction in farm tax ratio would shift this burden to the other tax classes. This would be primarily residential which is 90% of the tax assessment in Eastern Ontario.

Previous reassessments (2008) saw waterfront properties bear the brunt of property value/assessment increases. No tax relief was afforded to this group as the assessment were based on defensible market values.

Conclusion

While the Eastern Ontario County Treasurers' have long lobbied for fair administration of the farm tax rebate program, and recognize the importance of farms to all Ontarians, we strongly believe the farm tax ratio of 0.25 should not be changed.



Council Memorandum

Date: October 8, 2019

To: Committee of the Whole

From: Sara Johnston Paramedic Services, Deputy Chief (Acting)

Re: Response Time Standard Notification

Recommendation

That the October 8, 2019 memorandum from Sara Johnston, Acting Deputy Chief, Paramedic Services, regarding Response Time Standard Notification, be received;

That the attached letter dated September 18, 2019 and addressed to the Interim Director of the Hospitals and Emergency Services Division regarding Response Time Standard Notification, be received for information; and

That this recommendation be brought forward to Council for consideration at the next Regular Council Meeting.

Rationale

Pursuant to the Ambulance Act Reg. 257, Part VII

(2) No later than October 1 in each year after 2011, every upper-tier municipality and every delivery agent responsible under the Act for ensuring the proper provision of land ambulance services shall establish, for land ambulance service operators selected by the upper-tier municipality or delivery agent in accordance with the Act a performance plan for the next calendar year respecting response times. O. Reg. 267/08, s. 1 (2); O. Reg. 368/10, s. 1 (1).

(5) An upper-tier municipality or delivery agent to which subsection (2) applies shall provide the Director with a copy of the plan established under that subsection no later than October 31 in each year, and a copy of any plan updated, whether in whole or in part, under subsection (4) no later than one month after the plan has been updated. O. Reg. 267/08, s. 1 (2).

This memo and attached letter addresses this.



Response Time
Performance Plan 202



**Kawartha Lakes
Paramedic Service**

4 Victoria Avenue North
Lindsay, ON K9V 4E5
Tel: 705-878-1284



September 18, 2019

Stuart Mooney
Interim Director,
Hospitals and Emergency Services Division
Emergency Health Program Management & Delivery Branch
5700 Yonge Street, 6th Floor
Toronto, Ontario M2M 4K5

VIA EMAIL

RE: RESPONSE TIME STANDARD NOTIFICATION

Dear Mr. Mooney,

Pursuant to the Ambulance Act Reg 257, Part VIII:

(2) No later than October 1 in each year after 2011, every upper-tier municipality and every delivery agent responsible under the Act for ensuring the proper provision of land ambulance services shall establish, for land ambulance service operators selected by the upper-tier municipality or delivery agent in accordance with the Act a performance plan for the next calendar year respecting response times. O. Reg. 267/08, s. 1 (2); O. Reg. 368/10, s. 1 (1).

(3) An upper-tier municipality or delivery agent to which subsection (2) applies shall ensure that the plan established under that subsection sets response time targets for responses to notices respecting patients categorized as Canadian Triage Acuity Scale ("CTAS") 1, 2, 3, 4 and 5, and that such targets are set for each land ambulance service operator selected by the upper-tier municipality or delivery agent in accordance with the Act. O. Reg. 267/08, s. 1 (2).

(4) An upper-tier municipality or delivery agent to which subsection (2) applies shall ensure that throughout the year the plan established under that subsection is continuously maintained, enforced and evaluated and, where necessary, updated, whether in whole or in part. O. Reg. 267/08, s. 1 (2).



**Kawartha Lakes
Paramedic Service**

4 Victoria Avenue North
Lindsay, ON K9V 4E5
Tel: 705-878-1284



(5) An upper-tier municipality or delivery agent to which subsection (2) applies shall provide the Director with a copy of the plan established under that subsection no later than October 31 in each year, and a copy of any plan updated, whether in whole or in part, under subsection (4) no later than one month after the plan has been updated. O. Reg. 267/08, s. 1 (2).

Please find attached the Response Time Performance Plan for the calendar year of 2020;

SUDDEN CARDIAC ARREST

25% percent of the time, Kawartha Lakes Paramedic Service plans to have a responder equipped with an AED and able to defibrillate a patient determined to be in sudden cardiac arrest, **within 6 minutes** from the time ambulance dispatch conveys the call information to the designated land ambulance delivery agent until the said responder arrives the scene.

CTAS 1

50% percent of the time, Kawartha Lakes Paramedic Service plans to have a paramedic as defined by the Ambulance Act respond to any patient determined to be CTAS 1, **within 8 minutes** from the time ambulance dispatch conveys the call information until the paramedic arrives the scene.

CTAS 2, 3, 4, 5

Kawartha Lakes Paramedic Service plans to have a paramedic as defined by the Ambulance Act respond to any patient determined to be CTAS 2, 3, 4, 5 within a period of time as noted below in Table 1:

Table 1

CTAS Level	Target elapsed time from paramedic notified until on scene (Min:Sec)	Target percentage to achieve response time target
2	10:00	60
3	20:00	75
4	25:00	75
5	30:00	75



**Kawartha Lakes
Paramedic Service**

4 Victoria Avenue North
Lindsay, ON K9V 4E5
Tel: 705-878-1284



Should you require any further information, please do not hesitate to contact me.

Sincerely,

Andrew Rafton
Chief (Acting), Kawartha Lakes Paramedic Service

CC: Ron Taylor, Chief Administrative Officer, City of Kawartha Lakes
Chris Naismith, Field Manager, Central East Field Office MOHLTC EHSB



Council Memorandum

Date: October 8, 2019

To: Council

From: Ron Ashmore, Councillor Ward 6

Re: Kawartha Lakes Alternative Financing for Capital and Operating Pressures

Recommendation

THAT the memorandum from Councillor Ashmore regarding **Alternative Financing for Capital and Operating Pressures** be received;

THAT staff be directed to study alternative sources of funding for Kawartha Lakes' capital and operating needs;

THAT staff explore the creation of Kawartha Lakes "Savings Bonds" as a method of increasing our Capital funding;

THAT staff report back to Council by the end of Q3, 2020 with alternatives and additions to the current sources of funding for capital and operating budgets; and

That this recommendation be brought forward to Council at the next regular council meeting.

Rationale

The municipality of the City of Kawartha Lakes is projecting a budgetary shortfall in the immediate and long term to accommodate future capital and operational requirements. Presently our capital budget exceeds our available funding. Although sound financial management practices are in place, tough financial decisions will have to be made by the present and future Councils in order to have a sustainable financial picture for Kawartha Lakes.



Presently our sources of funding are: property taxes, development charges, water and wastewater taxes, investment income, provincial and federal subsidies/transfers, licence and permit fees ,user fees, gas taxes and OMPF (Ontario Municipal Partnership Fund).

Other alternatives will be to raise taxes, user fees and increase our debt ceiling. With the current provincial government grappling with massive inherited debt, we also cannot rely on guaranteed financial support in the future from all levels of upper government.

The time for new ideas has arrived. We need to think “outside the box” and create new sources of revenue and funding. At present large tax increases will not provide enough revenue nor will increasing user fees be the solution. I have created the term “Kawartha Lakes Savings Bonds” as one alternative to our funding dilemma. In this plan those who have the means to do so can invest in these municipal bonds and at the same time receive a rate of return. In the meantime, their investment stays in our communities and benefits us and our future generations. Potentially this plan will give us the needed capital funding to bridge the gap to fill not only our needs but our wants in the next decade. Municipal bonds, usually are earmarked for a particular project or they can be used to build up the municipality’s cash reserve. They make interest payments at regular intervals and have a set maturity date for their investor.

To make this easier, municipal issuers are exempt from having to file a prospectus. This cuts down on the administration to create these new capital and revenue sources. Other alternatives may be to issue equity shares in the corporation which potentially may give even more funding and allow us to plan well into the future . The ultimate goal of this whole exercise is to give us more financial independence and freedom to control our own communities thus making Kawartha Lakes an even more attractive municipality to live and work in and most importantly provides financial sustainability for future generations.

Ron Ashmore

Councillor Ward 6

City of Kawartha Lakes.



The Corporation of the City of Kawartha Lakes
Department of Engineering and Corporate Assets
Corporate Assets Division
12 Peel Street
Lindsay, Ontario, K9V3L8
Tel: 705-324-9411 ext. 1183
Toll Free: 1-888-822-2225
Email: afound@kawarthalakes.ca
Website: www.kawarthalakes.ca

October 7, 2019

Dear Mayor Letham and Members of Council

Re: Draft Development Charges Background Study

I am writing to update you on the ongoing DC by-law update process. As of October 7, 2019, the draft DC study, along with the corresponding DC by-law and DC assistance policy, are published on the City's website. In mid-2018, the DC by-law update commenced with the retaining of Watson and Associates and the writing of Report EA2018-012. That report reflected the following rationale for updating the DC by-law as soon as practicable:

1. DC Reserve Solvency: The DC Reserve continues to be challenged by (i) financing many investments in infrastructure to service growth on an upfront basis; (ii) the repayment of significant growth-related debt; (iii) the deferral of revenues via the DC Deferral Policy; (iv) the foregone revenue resulting from the phase-in of DC rates during 2014-2016; and (iv) the foregone revenue resulting from the several legislated and discretionary DC exemptions. Timely updating of the DC by-law is expected to help improve the solvency of the DC reserve.
2. Growth-Related Capital Needs Updates: Required updates to the timing, scope and costs of growth-related capital needs are sufficient to warrant a DC by-law update. Generally speaking, growth-related capital costs incurred or quantified since 2015 have been higher than as projected in the 2015 DC study. For example, the Lindsay Water Pollution Control Plan upgrade and expansion is now estimated to cost \$22.4M instead of the \$11.9M based on its EA study. Moreover, new major growth-related capital needs, such as redevelopment of Bobcaygeon Beach Park, have been identified subsequent to enactment of the 2015 DC by-law.
3. Master Planning Coordination: The Growth Management Strategy was originally planned for 2016, but changes in provincial direction have delayed its commencement considerably. The study is now slated to begin in 2020, and is to be followed in 2021-2022 by the Transportation Master Plan and Water-Wastewater Capacity Study as these depend critically on the Growth Management Strategy for input. All three documents are essential inputs into the DC study, but the DC by-law will expire on November 25, 2020, well before their completion. To prevent inopportune expiration of the DC by-law and to ensure

the post-2019 DC study reflects the latest master plans, replacement of the DC by-law as soon as practicable is prudent and strategic.

As recommended by Report EA2018-012, Council directed staff to assemble a DC Task Force to help guide the DC by-law update by providing advice and recommendations to staff regarding the formulation of the new DC study and by-law. The DC Task Force was established by Council on January 15, 2019. As a product of highly productive meetings during February 1-September 27, 2019, the DC Task Force made 27 recommendations, each of which staff has implemented, is in the process of implementing or is planning to implement. Many of the recommendations are reflected directly in the DC study, by-law and or assistance policy.

As of the writing of this memorandum, the balance of the DC by-law update process planned to January 1, 2020 in can be summarized as follows:

1. October 7: The draft DC study, by-law and assistance policy are published on the City's website in accordance with the DC Act (i.e. at least 14 days prior to the first public meeting and at least 60 days prior to DC by-law enactment).
2. October 8: Staff, the DC Task Force and Watson present to Committee of the Whole, with a focus on apprising the committee on the draft DC study findings.
3. October 10: Notice of the November 5 public meeting is given in accordance with the DC Act (i.e. at least 20 days prior to the first public meeting).
4. November 5: Council holds a public meeting on the draft DC study and by-law in accordance with the DC Act. Recommendations of staff and the DC Task Force are shared with Council, and further direction is obtained from Council.
5. November 26: Publication of the proposed DC study, by-law and assistance policy if revised from the respective draft versions.
6. December 10: Council adopts the DC study, by-law and assistance policy (assuming no further public meetings are required as determined by Council).
7. January 1: The DC by-law and assistance policy take effect.

Staff looks forward to continuing the DC by-law update process with Council as 2019 draws to a close.

Sincerely,

Adam Found, Ph.D., PLE
Manager of Corporate Assets



Council Memorandum

Date: October 8, 2019

To: Council

From: Doug Elmslie, Councillor Ward 3

Re: Full Winter Maintenance for Cul de Sac accessing Francis Street, Fenelon Falls.

Recommendation

That the memorandum from Councillor Elmslie regarding **full winter maintenance for the cul de sac, accessing Francis Street**, be received;

That the cul de sac, encompassing properties 202-210, receive full winter maintenance for 2019-2020 winter season;

That staff report back to Council at the end of Q1 2020, with background regarding this cul de sac and recommendations for municipal maintenance moving forward.

That this recommendation be brought forward to Council at the next Regular Council meeting.

Rationale

Prior to amalgamation, to accommodate a Hydro right of way, and to enhance the street for better traffic flow, Francis Street was moved. In this move, six properties were cut off from individual road access. To remediate this issue, a cul de sac was created. Public Works has recently ceased the provision of municipal services to this cul de sac.

The owners of these properties neither asked for, nor wanted, Francis Street to be reconfigured. Throughout its history, this cul de sac has received full municipal services. Given that residents were informed of the service changes in August 2019, it is asked that full winter service is provided for the 2019-2020 winter season while staff prepare a report to Council.