

The Corporation of the City of Kawartha Lakes

Agenda

Special Council Meeting

CC2020-11

Thursday, November 12, 2020

Open Session Commencing at 1:00 p.m. - Electronic Public Participation

Council Chambers

City Hall

26 Francis Street, Lindsay, Ontario K9V 5R8

Members:

Mayor Andy Letham

Deputy Mayor Patrick O'Reilly

Councillor Ron Ashmore

Councillor Pat Dunn

Councillor Doug Elmslie

Councillor Tracy Richardson

Councillor Kathleen Seymour-Fagan

Councillor Andrew Veale

Councillor Emmett Yeo

Note: This will be an electronic participation meeting and public access to Council Chambers will not be available. Please visit the City of Kawartha Lakes YouTube Channel at <https://www.youtube.com/c/CityofKawarthaLakes> to view the proceedings.

Accessible formats and communication supports are available upon request. The City of Kawartha Lakes is committed to accessibility for persons with disabilities. Please contact AgendaItems@kawarthalakes.ca if you have an accessible accommodation request.

1.	Call to Order	
2.	Adoption of Agenda	
3.	Disclosure of Pecuniary Interest	
4.	Deputations	
5.	Correspondence	
6.	Presentations	
6.1.	CC2020-11.6.1	
	Proposed 2021 Tax-Supported Capital Budget Presentation	
	Jennifer Stover, Director of Corporate Services	
	Adam Found, Manager of Corporate Assets	
6.1.1.	Report CA2020-004	4 - 90
	Proposed 2021 Tax-Supported Capital Budget	
	Adam Found, Manager of Corporate Assets	
	That Report CA2020-004, Proposed 2021 Tax-Supported Capital Budget , be received; and	
	That the proposed 2021 Tax-Supported Capital Budget, attached as Appendix A to Report CA2020-004, be received.	
6.2.	CC2020-11.6.2	
	City Hall Renovations Project Update Presentation	
	Craig Shanks, Director of Community Services	
	Jorg Petersen, Manager, Buildings and Properties	
6.2.1.	CS2020-012	91 - 96
	City Hall Renovations Project Update	
	Jörg Petersen, Manager, Buildings and Properties	

That Report CS2020-012, City Hall Renovations Project Update, be received;

That staff be directed to proceed with Option 1 for an expedited project for a total project value of \$4,250,233.79 (inclusive of HST payable) for the multi-year City Hall Renovations Project;

That the required increased amount of \$2,760,234 be funded from the Working Capital Reserve; and

That future year funding totaling \$800,000 for Multi-Year Capital Budget project BP2015 – City Hall Building Systems, be released and redirected in the City's Long-Term Financial Plan to fund future year capital projects.

7. Reports

7.1. Report PRC2020-006 97 - 102

Ops Community Centre Redevelopment Update

Jenn Johnson, Manager, Parks, Recreation and Culture

That Report PRC2020-006, Ops Community Centre Redevelopment Update, be received; and

That Capital Project 950200601 – Ops Arena and Community Centre be closed and the \$3,867,150.00 in Special Debenture Funding for this project not be utilized.

8. Closed Session

9. Matters from Closed Session

10. Confirming By-Law

10.1. CC2020-11.10.1 103 - 103

By-Law to Confirm the Proceedings of the Special Council Meeting of November 12, 2020

11. Adjournment



Council Report

Report Number CA2020-004

Meeting Date: November 12, 2020

Title: Proposed 2021 Tax-Supported Capital Budget

Description: This report presents Council with the proposed 2021 Tax-Supported Capital Budget

Author and Title: Adam Found, Manager of Corporate Assets

Recommendation(s):

That Report CA2020-004, **Proposed 2021 Tax-Supported Capital Budget**, be received; and

That the proposed 2021 Tax-Supported Capital Budget, attached as Appendix A to Report CA2020-004, be received.

Department Head:_____

Financial/Legal/HR/Other:_____

Chief Administrative Officer:_____

Background:

On July 11, 2017, Council adopted the City's first Long-Term Financial Plan (LTFP) based on the Corporate Strategic Plan, Asset Management Plan and Development Charges Background Study. This plan guided preparation of the proposed 2021 Tax-Supported Capital Budget, attached hereto as Appendix A and released to Council and the public on November 6, 2020. This report presents Council with that budget for deliberation and approval at the Council meeting scheduled for December 1, 2020. Proposed budgets for water-wastewater, tax-supported operations and tax-supported special projects are planned to be deliberated by Council in Q1 of 2021.

Rationale:

Staff continues to work within the framework set out by the LTFP, and aims to substantially update the plan in 2021 given new information, changing financial circumstances and the impact of the COVID-19 pandemic. Staff has worked extensively over the past several months to develop a 2021 tax-supported capital budget that aligns with the LTFP as much as practicable under present circumstances, addresses the City's needs within resource constraints and accounts for changing conditions and work delays arising from the COVID-19 pandemic.

The proposed 2021 Tax-Supported Capital Budget has been prepared to particularly reflect limitations on staff resources, given the substantial carryover to 2021 of prior approved and funded capital projects (see section entitled "Funded Capital Projects - Delayed Starts" in Appendix A), and on financial resources, given the self-imposed debt limit and the depleted state of the capital reserve. Accordingly, the proposed 2021 Tax-Supported Capital Budget represents a 40% reduction from the expected level of capital investment. Worth noting are the following other highlights respecting the proposed 2021 Tax-Supported Capital Budget (all financial figures that follow are rounded):

- A total capital investment of \$27.3M, of which \$16.8M is directed toward roads and related infrastructure.
- Continuation of downtown Lindsay reconstruction and revitalization with a \$6.8M investment in road and streetscape assets for Cambridge Street (from Russell Street to Peel Street) and Kent Street (from William Street to Victoria Avenue), which received early-start approval by Council on September 15, 2020.
- An investment of \$1.5M to replace the Mill Pond Bridge in Omemee.

- A final investment of \$0.5M to relocate the Bobcaygeon Library to the Bobcaygeon Service Centre for enhancement and growth-related expansion of the library service.
- Capital reserve funding based on a freeze to the 2020 contribution of \$9.1M from the tax levy to the capital reserve as compared to the \$17.9M contribution forecasted for 2021 as per the LTFP.
- A forecasted 2021 year-end uncommitted balance of \$0.5M in the capital reserve as compared to the \$4.5M balance forecasted for 2021 as per the LTFP.
- An anticipated 2021 tax levy increase of 3% as compared to the 4% tax levy increase forecasted for 2021 as per the LTFP.

To work within staff and financial resource constraints, and in order to accommodate the considerable carryover of capital projects deferred or delayed from 2020, staff scaled down the proposed 2021 Tax-Supported Capital Budget to 60% of the normal amount of capital investment. This was accomplished by the deferral of approximately \$17.9M of capital projects originally considered for inclusion in the 2021 Tax-Supported Capital Budget. These capital projects are identified in the section entitled “Forecasted 2021 Capital Projects Deferred to 2022 Budget Consideration” in Appendix A, and staff recommends that they be considered among the highest priorities for the purpose of informing the 2022 budget process.

Other Alternatives Considered:

As the proposed 2021 Tax-Supported Capital Budget is planned to be deliberated on December 1, 2020, no alternatives to this report’s recommendations have been identified. With that said, Table 1 below indicates the status of various capital projects that staff understand to have been forwarded to date as potential decision units or considerations for the 2021 Tax-Supported Budget. Council could refer any of these items to the budget deliberation meeting scheduled for December 1, 2020 by adopting a resolution of the following form:

That [insert project name] be considered as a decision unit for the 2021 Tax-Supported Capital Budget.

Table 1				
Source	Capital Project	Primary Treatment	Estimated Cost (2021\$)	Status
Councillor Yeo	Coboconk Service Centre Washrooms	Renovation	317,000	Deferred to 2022 budget process.
Council	Angeline St. Sidewalk - Alcorn St. to Springdale Rd. (Lindsay)	Emplacement; Expansion	80,000	Included in proposed 2021 Tax-Supported Capital Budget; other planned sidewalk projects deferred.
Councillor Elmslie	Prince's St. Sidewalk - 22 Prince's St. to Albert St. on the North Side	Emplacement; Expansion	Not estimated	Deferred to 2022 budget process.
Economic Recovery Task Force	Colborne St. - Water St. to Bond St. (Fenelon Falls)	Reconstruction	2,733,000	Deferred to 2022 budget process.
Economic Recovery Task Force	Waste Receptacles for Downtown Areas and Parks	Replacement; Expansion	Not estimated	Deferred to 2022 budget process.
Economic Recovery Task Force	Boat Launch Network	Replacement; Upgrade	Not estimated	Deferred to 2022 budget process.

Alignment to Strategic Priorities

The recommendations of this report align with the priority of Good Government identified in the 2020-2023 Kawartha Lakes Strategic Plan by supporting (i) asset management and (ii) efficiency and effectiveness of service delivery.

Financial/Operation Impacts:

The proposed 2021 Tax-Supported Capital Budget indicates its financial implications.

Consultations:

Senior Management Team
City Treasurer

Attachments:

Appendix A: Proposed 2021 Tax-Supported Capital Budget



Proposed 2021
Tax-Supported Capita

Department Head E-Mail: jrojas@kawarthalakes.ca

Department Head: Juan Rojas, Director of Engineering and Corporate Assets



Kawartha Lakes

2021 Proposed Capital Budget



Contents

2021 Proposed Tax-Supported Capital Budget.....	4
Budget Summary.....	4
Budget Detail.....	7
Multiyear Capital Projects	7
Bridges.....	9
Culverts and Municipal Drains	10
Urban/Rural Reconstruction.....	11
Urban/Arterial Resurfacing.....	12
Rural Resurfacing	13
Gravel Resurfacing	18
Lifecycle Management.....	29
Sidewalks.....	30
Streetlights and Traffic Signals	31
Parking Lots.....	32
Airport Siteworks and Facilities	33
Landfill Siteworks and Facilities	34
Landfill Equipment	35
Public Works Facilities	36
Transit Siteworks	37
Fleet and Transit Equipment.....	38
Information Technology Systems.....	40
Fire Facilities.....	42

Fire Fleet and Equipment.....	43
Paramedic Facilities.....	45
Paramedic Fleet and Equipment.....	46
Victoria Manor.....	47
Building and Property Facilities.....	49
Building and Property Equipment	50
Parkland Siteworks and Facilities	51
Recreation Facilities.....	52
Parks and Recreation Equipment	53
Cemetery Siteworks and Facilities	55
Reserves/Deferred Revenue.....	56
Summary	56
Summary by Reserve	57
Funded Capital Projects - Delayed Starts	62
Funded Capital Projects - Start/Resumed 2020	62
Funded Capital Projects - Deferred 2021 Starts.....	72
Forecasted 2021 Capital Projects Deferred to 2022 Budget Consideration.....	78

2021 Proposed Tax-Supported Capital Budget

Budget Summary

Summary of 2021 Tax-Supported Capital Budget										
Program		Budget	Financing							
JDE ID	Title		Capital Reserve	DC Reserve	Gas Tax Reserves	Fleet Reserves	Other Reserves	Grants and Deferred Revenue	Debenture	Total
9992102	Multiyear Capital Projects	1,472,000	912,000	339,000			221,000			1,472,000
9832101	Bridges	1,487,000	137,000		200,000				1,150,000	1,487,000
9832102	Culverts and Municipal Drains	75,000	75,000							75,000
9832103	Urban/Rural Reconstruction	6,760,000	1,284,000	676,000	4,800,000					6,760,000
9832104	Urban/Arterial Resurfacing	2,066,000	641,000				1,425,000			2,066,000
9832105	Rural Resurfacing	3,289,000	1,186,973					2,102,027		3,289,000
9832106	Gravel Resurfacing	1,661,000	1,661,000							1,661,000
9832107	Lifecycle Management	1,001,000	1,001,000							1,001,000
9832108	Sidewalks	80,000	16,000	64,000						80,000
9832109	Streetlights and Traffic Signals	345,000	65,000	180,000			100,000			345,000

Summary of 2021 Tax-Supported Capital Budget										
Program		Budget	Financing							
JDE ID	Title		Capital Reserve	DC Reserve	Gas Tax Reserves	Fleet Reserves	Other Reserves	Grants and Deferred Revenue	Debenture	Total
9832110	Parking Lots									
9872101	Airport Siteworks and Facilities	40,000	40,000							40,000
9972101	Landfill Siteworks and Facilities	2,042,000	2,042,000							2,042,000
9972102	Landfill Equipment									
9912101	Public Works Facilities									
9942101	Transit Siteworks	200,000		77,325				122,675		200,000
9942102	Fleet and Transit Equipment	3,405,000				3,205,000		200,000		3,405,000
9282101	Information Technology Systems	619,000	504,000				115,000			619,000
9322101	Fire Facilities	35,000	35,000							35,000
9322102	Fire Fleet and Equipment	1,160,000	273,880	150,495		735,625				1,160,000
9382101	Paramedic Facilities									
9382102	Paramedic Fleet and Equipment	679,000	524,000					155,000		679,000

Summary of 2021 Tax-Supported Capital Budget										
Program		Budget	Financing							
JDE ID	Title		Capital Reserve	DC Reserve	Gas Tax Reserves	Fleet Reserves	Other Reserves	Grants and Deferred Revenue	Debenture	Total
9692101	Victoria Manor	123,000					123,000			123,000
9532101	Building and Property Facilities	179,000					179,000			179,000
9532102	Building and Property Equipment									
9502101	Parkland Siteworks and Facilities	250,000		45,000			150,000	55,000		250,000
9502102	Recreation Facilities	153,000	153,000							153,000
9502103	Parks and Recreation Equipment	130,000	70,000				60,000			130,000
9502104	Cemetery Siteworks and Facilities	50,000	50,000							50,000
Total		27,301,000	10,670,853	1,531,820	5,000,000	3,940,625	2,373,000	2,634,702	1,150,000	27,301,000

Budget Detail

Multiyear Capital Projects

9992102	Multiyear Capital Projects							
Ongoing and new multi-year capital projects, collected into a single program to ensure consistent project numbering and effective project monitoring over time.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Library Reserve	KL Police Reserve	Total
987200301	Runway 03/21	Upgrade	250,000	250,000				250,000
987200401	Runway 13/31	Resurfacing; Rehabilitation	50,000	50,000				50,000
953200301	Bobcaygeon Library	Relocation; Expansion	500,000		339,000	161,000		500,000
953200401	Roof Tops	Upgrade	70,000	10,000		40,000	20,000	70,000
953200601	Fenelon Falls Museum	Renovation; Upgrade	100,000	100,000				100,000
932190304	SCBA Gear	Replacement	350,000	350,000				350,000
932210301	SCBA Bottles	Replacement	112,000	112,000				112,000
932210401	Defibrillators	Replacement	10,000	10,000				10,000
932210501	Decontamination Equipment	Acquisition	30,000	30,000				30,000
Total			1,472,000	912,000	339,000	201,000	20,000	1,472,000

9992102	Supplementary Information for Multiyear Capital Projects		
JDE ID	Project	Scope, Source and or Rationale	Budget
987200301	Runway 03/21	Upgrade of grass runway to a paved surface; multiyear project over 2020-2022.	250,000
987200401	Runway 13/31	Resurfacing and rehabilitation of paved runway; multiyear project over 2020-2024.	50,000
953200301	Bobcaygeon Library	Relocation of library to Bobcaygeon Service Centre and growth-related expansion. Multiyear: \$1,000,000 in 2020 and \$500,000 in 2021.	500,000
953200401	Roof Tops	Roof top safety-related upgrades at Paramedic Headquarters, Police Services Building, City Hall, Human Resources Building, Fenelon Falls Library, Coboconk Service Centre and Norland Library. Multiyear: \$70,000 in each of 2020 and 2021.	70,000
953200601	Fenelon Falls Museum	Renovation and upgrades to address structural issues. Multiyear: \$100,000 in each of 2020 and 2021.	100,000
932190304	SCBA Gear	Replacement as per NFPA standards; multiyear over 2017-2021.	350,000
932210301	SCBA Bottles	Lifecycle replacement of 80 units per year; multiyear over 2021-2022 at \$112,000 per year.	112,000
932210401	Defibrillators	Lifecycle replacement of 5 units per year; multiyear over 2021-2024 at \$10,000 per year.	10,000
932210501	Decontamination Equipment	Acquisition to address risk to health and safety; multiyear over 2021-2023 at \$30,000 per year.	30,000

Bridges

9832101	Bridges							
Construction, rehabilitation, replacement and upgrade of bridges and similar structures. Based on legislated structural assessments, AMP and DC Study and lifecycle needs.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Federal Gas Tax Reserve	Regular Debenture	Total
983210101	Mill Pond Bridge (Omemee)	Replacement	1,487,000	137,000		200,000	1,150,000	1,487,000
Total			1,487,000	137,000	-	200,000	1,150,000	1,487,000

9832101		Supplementary Information for Bridges		
JDE ID	Project	Scope, Source and or Rationale		Budget
983210101	Mill Pond Bridge (Omeme)	Lifecycle replacement as per structural assessment and EA study.		1,487,000

Culverts and Municipal Drains

9832102	Culverts and Municipal Drains							
Construction, rehabilitation, replacement and upgrade of major culverts (typically between 1.2m and 3.0m in diameter), municipal drains and similar structures. Based on legislated structural assessments, Drainage Act, AMP, DC Study and lifecycle needs.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
983210201	Municipal Drains	Rehabilitation; Upgrade	75,000	75,000				75,000
Total			75,000	75,000	-	-	-	75,000

9832102		Supplementary Information for Culverts and Municipal Drains		
JDE ID	Project	Scope, Source and or Rationale		Budget
983210201	Municipal Drains	Rehabilitation works and upgrades of various municipal drains to comply with Drainage Act.		75,000

Urban/Rural Reconstruction

9832103	Urban/Rural Reconstruction							
Reconstruction of roadways, typically in settlement areas, including upgrades to urbanize road right-of-ways and support growth and development. Based on 5-year Roads Capital Plan, AMP, DC Study, Streetscape and Facade Guidelines, Accessibility Plan and urbanization needs.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Federal Gas Tax Reserve		Total
983210301	Cambridge St. - Russell St. to Peel St. (Lindsay)	Reconstruction	1,684,000	315,600	168,400	1,200,000		1,684,000
983210302	Kent St. - William St. to Victoria Ave. (Lindsay)	Reconstruction	5,076,000	968,400	507,600	3,600,000		5,076,000
Total			6,760,000	1,284,000	676,000	4,800,000	-	6,760,000

9832103		Supplementary Information for Urban/Rural Reconstruction	
JDE ID	Project	Scope, Source and or Rationale	Budget
983210301	Cambridge St. - Russell St. to Peel St. (Lindsay)	Reconstruction in accordance with AMP, DC study and cast iron water main grant.	1,684,000
983210302	Kent St. - William St. to Victoria Ave. (Lindsay)	Reconstruction in accordance with AMP, DC study and cast iron water main grant.	5,076,000

Urban/Arterial Resurfacing

9832104	Urban/Arterial Resurfacing							
Resurfacing and upgrade of urban, collector and arterial roadways. Based on 5-year Roads Capital Plan, haul route needs and AMP.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Haul Routes Reserve		Total
983210401	CKL Rd. 48 - 600m West of CKL Rd. 41 to CKL Rd. 35	Resurfacing	2,066,000	641,000		1,425,000		2,066,000
Total			2,066,000	641,000	-	1,425,000	-	2,066,000

9832104		Supplementary Information for Urban/Arterial Resurfacing		
JDE ID	Project	Scope, Source and or Rationale		Budget
983210401	CKL Rd. 48 - 600m West of CKL Rd. 41 to CKL Rd. 35	Resurfacing in accordance with AMP using hot-in-place asphalt.		2,066,000

Rural Resurfacing

9832105		Rural Resurfacing						
Resurfacing and upgrade of paved rural roadways. Based on 5-year Roads Capital Plan and AMP. Where warranted, program may involve paving of gravel roadways with high-float or asphalt or capping high-float roadways with asphalt.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	OCIF Grant	Other Municipality / Owner	Total
983210501	Lake Dalrymple Rd. - McCrackin Ave. to Monck Rd.	Resurfacing	452,000	77,000		375,000		452,000
983210502	Rainbow Ridge Rd. - West End to Glassford Rd.	Resurfacing	284,000	84,000		200,000		284,000
983210503	Cottage Rd. - West End to Sand Bar Rd.	Resurfacing	445,000	70,000		375,000		445,000
983210504	Beacroft Rd. - Algonquin Rd. to Ramsey Rd.	Resurfacing	142,000	67,000		75,000		142,000
983210505	Starr Blvd. - Cottage Rd. to South End	Resurfacing	168,000	68,000		100,000		168,000
983210506	Grills Rd. - Bowen Rd. to North End	Resurfacing	33,000	33,000				33,000
983210507	Sugar Bush Trail - Bowen Rd. to South End	Resurfacing	86,000	36,000		50,000		86,000
983210508	Hillside Dr. - Washburn Island Rd. to Washburn Island Rd.	Resurfacing	89,000	39,000		50,000		89,000

9832105	Rural Resurfacing							
Resurfacing and upgrade of paved rural roadways. Based on 5-year Roads Capital Plan and AMP. Where warranted, program may involve paving of gravel roadways with high-float or asphalt or capping high-float roadways with asphalt.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	OCIF Grant	Other Municipality / Owner	Total
983210509	Oakdene Cres. - Ball Point Rd. to North End	Resurfacing	147,000	69,973		77,027		147,000
983210510	Parkin Dr. - Rainbow Ridge Rd. to South End	Resurfacing	74,000	49,000		25,000		74,000
983210511	Park Ave. - Twilight Rd. to West End	Resurfacing	34,000	34,000				34,000
983210512	Marsh Creek Rd. - Twilight Rd. to West End	Resurfacing	92,000	67,000		25,000		92,000
983210513	Dunsford Rd. - K.L. Rd. 36 to Sturgeon Rd.	Resurfacing	138,000	63,000		75,000		138,000
983210514	Rolande St. - Dunsford Rd. to Thurston St.	Resurfacing	39,000	39,000				39,000
983210515	Thurston St. - West End to East End	Resurfacing	84,000	34,000		50,000		84,000
983210516	Maxwell St. - Dunsford Rd. to Thurston St.	Resurfacing	39,000	39,000				39,000

9832105	Rural Resurfacing							
Resurfacing and upgrade of paved rural roadways. Based on 5-year Roads Capital Plan and AMP. Where warranted, program may involve paving of gravel roadways with high-float or asphalt or capping high-float roadways with asphalt.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	OCIF Grant	Other Municipality / Owner	Total
983210517	Shamrock Rd. - Sturgeon Rd. to Centreline Rd.	Resurfacing	367,000	67,000		300,000		367,000
983210518	Boundary Rd. - Yankee Line to Moloney Rd.	Resurfacing	200,000	50,000		50,000	100,000	200,000
983210519	Cardinal Rd - Boundary Rd. to Marilyn Cres.	Resurfacing	39,000	39,000				39,000
983210520	Marilyn Cres. - Cardinal Rd. to Cardinal Rd.	Resurfacing	97,000	72,000		25,000		97,000
983210521	Ella Place - Marilyn Cres. to North End	Resurfacing	15,000	15,000				15,000
983210522	Long Beach Rd. - Daytonia Beach Rd. to K.L. Rd. 121	Resurfacing	225,000	75,000		150,000		225,000
Total			3,289,000	1,186,973	-	2,002,027	100,000	3,289,000

9832105	Supplementary Information for Rural Resurfacing		
JDE ID	Project	Scope, Source and or Rationale	Budget
983210501	Lake Dalrymple Rd. - McCrackin Ave. to Monck Rd.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	452,000
983210502	Rainbow Ridge Rd. - West End to Glassford Rd.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	284,000
983210503	Cottage Rd. - West End to Sand Bar Rd.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	445,000
983210504	Beacroft Rd. - Algonquin Rd. to Ramsey Rd.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	142,000
983210505	Starr Blvd. - Cottage Rd. to South End	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	168,000
983210506	Grills Rd. - Bowen Rd. to North End	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	33,000
983210507	Sugar Bush Trail - Bowen Rd. to South End	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	86,000
983210508	Hillside Dr. - Washburn Island Rd. to Washburn Island Rd.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	89,000
983210509	Oakdene Cres. - Ball Point Rd. to North End	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	147,000
983210510	Parkin Dr. - Rainbow Ridge Rd. to South End	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	74,000
983210511	Park Ave. - Twilight Rd. to West End	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	34,000
983210512	Marsh Creek Rd. - Twilight Rd. to West End	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	92,000
983210513	Dunsford Rd. - K.L. Rd. 36 to Sturgeon Rd.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	138,000
983210514	Rolande St. - Dunsford Rd. to Thurston St.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	39,000
983210515	Thurston St. - West End to East End	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	84,000

9832105	Supplementary Information for Rural Resurfacing		
JDE ID	Project	Scope, Source and or Rationale	Budget
983210516	Maxwell St. - Dunsford Rd. to Thurston St.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	39,000
983210517	Shamrock Rd. - Sturgeon Rd. to Centreline Rd.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	367,000
983210518	Boundary Rd. - Yankee Line to Moloney Rd.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	200,000
983210519	Cardinal Rd - Boundary Rd. to Marilyn Cres.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	39,000
983210520	Marilyn Cres. - Cardinal Rd. to Cardinal Rd.	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	97,000
983210521	Ella Place - Marilyn Cres. to North End	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	15,000
983210522	Long Beach Rd. - Daytonia Beach Rd. to K.L. Rd. 121	Resurfacing in accordance with 5-Year Roads Capital Plan and AMP.	225,000

Gravel Resurfacing

9832106		Gravel Resurfacing						
Resurfacing, upgrade and minor rehabilitation of gravel roadways. Based on Gravel Resurfacing Plan, AMP, lifecycle needs and road condition updates.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
983210601	Edward St. - Church St. to East End	Resurfacing	1,000	1,000				1,000
983210602	Sandy Hook Rd. - 0.8 Km East of John St. to Pontypool Rd.	Resurfacing	110,000	110,000				110,000
983210603	Sandaraska Rd. - West End to Glamorgan Rd.	Resurfacing	26,000	26,000				26,000
983210604	Peniel Rd. - Simcoe St. to White Rock Rd.	Resurfacing	132,000	132,000				132,000
983210605	Grasshill Rd. - Woodville Rd. to Lorneville Rd.	Resurfacing	66,000	66,000				66,000
983210606	Dukelow Rd. - Linden Valley Rd. to Woodville Rd.	Resurfacing	24,000	24,000				24,000
983210607	Elm St. - Beech St. to South End	Resurfacing	2,000	2,000				2,000
983210608	Duke St. - King St. to South End	Resurfacing	2,000	2,000				2,000

9832106	Gravel Resurfacing							
Resurfacing, upgrade and minor rehabilitation of gravel roadways. Based on Gravel Resurfacing Plan, AMP , lifecycle needs and road condition updates.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
983210609	Thunder Bridge Rd. - Opmar Rd. to Elm Tree Rd.	Resurfacing	28,000	28,000				28,000
983210610	Peniel Rd. - Elm Tree Rd. to Monarch Rd.	Resurfacing	28,000	28,000				28,000
983210611	King's Lane - Elm Tree Rd. to West End	Resurfacing	5,000	5,000				5,000
983210612	Pine St. - Elm Tree Rd. to Cambray Rd.	Resurfacing	4,000	4,000				4,000
983210613	North St. - Cambray Rd. to Elm Tree Rd.	Resurfacing	6,000	6,000				6,000
983210614	Chamber's Rd. - Fenel Rd. to 1.2 Km East of Fenel Rd.	Resurfacing	28,000	28,000				28,000
983210615	Chamber's Rd. - Elm Tree Rd. to Killarney Bay Rd.	Resurfacing	33,000	33,000				33,000
983210616	Islay Rd. - Fenel Rd. to Birch Point Rd.	Resurfacing	59,000	59,000				59,000

9832106	Gravel Resurfacing							
Resurfacing, upgrade and minor rehabilitation of gravel roadways. Based on Gravel Resurfacing Plan, AMP, lifecycle needs and road condition updates.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
983210617	Demoe Rd. - Birch Point Rd. to Killarney Bay Rd.	Resurfacing	27,000	27,000				27,000
983210618	Hollowtree Rd. - Birch Point Rd. to Killarney Bay Rd.	Resurfacing	30,000	30,000				30,000
983210619	Johnston Rd. - Highway #35 to K.L. Rd. 121	Resurfacing	48,000	48,000				48,000
983210620	Hall's Rd. - Cambray Rd. to Chamber's Rd.	Resurfacing	66,000	66,000				66,000
983210621	Blackbird Rd. - Cambray Rd. to Peniel Rd.	Resurfacing	62,000	62,000				62,000
983210622	Robin Rd. - Highway #35 to North End	Resurfacing	19,000	19,000				19,000
983210623	Russett Rd. - K.L. Rd. 121 to Johnston Rd.	Resurfacing	35,000	35,000				35,000
983210624	Sherwin Rd. - Heights Rd. to East End	Resurfacing	20,000	20,000				20,000
983210625	January Lane - Sturgeon Rd. to West End	Resurfacing	27,000	27,000				27,000

9832106	Gravel Resurfacing							
Resurfacing, upgrade and minor rehabilitation of gravel roadways. Based on Gravel Resurfacing Plan, AMP, lifecycle needs and road condition updates.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
983210626	Bristol Rd. - Sturgeon Rd. to East End	Resurfacing	18,000	18,000				18,000
983210627	Rabbit Run - Centreline Rd. to East End	Resurfacing	31,000	31,000				31,000
983210628	Colony Rd. - Pigeon Lake Rd. to East End	Resurfacing	18,000	18,000				18,000
983210629	Scotch Line Rd. - K.L. Rd. 36 to South End	Resurfacing	36,000	36,000				36,000
983210630	How's Rd. - K.L. Rd. 36 to Birch Point Rd.	Resurfacing	10,000	10,000				10,000
983210631	Birch Point Rd. - K.L. Rd. 24 to South End	Resurfacing	100,000	100,000				100,000
983210632	Bellamy Rd. - Colony Rd. to North End	Resurfacing	22,000	22,000				22,000
983210633	Fulton Dr. - Fall's Bay Rd. to North End	Resurfacing	4,000	4,000				4,000
983210634	Beatty's Rd. - Scotch Line Rd. to K.L. Rd. 36	Resurfacing	62,000	62,000				62,000

9832106	Gravel Resurfacing							
Resurfacing, upgrade and minor rehabilitation of gravel roadways. Based on Gravel Resurfacing Plan, AMP, lifecycle needs and road condition updates.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
983210635	Wheatfield Rd. - Fieldside Rd. to Post Rd.	Resurfacing	25,000	25,000				25,000
983210636	Vince Jones Rd. - Post Rd. to Settlers Rd.	Resurfacing	27,000	27,000				27,000
983210637	Spen Haven Rd. - St. Luke's Rd. to Southside Rd.	Resurfacing	20,000	20,000				20,000
983210638	Northside Rd. - Spen Haven Rd. to North End	Resurfacing	4,000	4,000				4,000
983210639	Southside Rd. - Spen Haven Rd. to South End	Resurfacing	7,000	7,000				7,000
983210640	Somerville 2nd Concession - Potters Rd. to East End	Resurfacing	45,000	45,000				45,000
983210641	Somerville 3rd Concession - Ledge Hill Rd. to Hyler Line	Resurfacing	31,000	31,000				31,000
983210642	Schell Line - Bury's Green Rd. to Somerville 3rd Concession	Resurfacing	41,000	41,000				41,000

9832106	Gravel Resurfacing							
Resurfacing, upgrade and minor rehabilitation of gravel roadways. Based on Gravel Resurfacing Plan, AMP, lifecycle needs and road condition updates.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
983210643	Hopkins Line - Bury's Green Rd. to North End	Resurfacing	22,000	22,000				22,000
983210644	Hyer Line - 1.2 Km North of Bury's Green Rd. to Somerville 3rd Concession	Resurfacing	19,000	19,000				19,000
983210645	Wrex Rd. - K.L. Rd. 121 to K.L. Rd. 121	Resurfacing	20,000	20,000				20,000
983210646	Pinery Rd. - Burnt River Rd. to Winchester Dr.	Resurfacing	109,000	109,000				109,000
983210647	Burke Rd. - Somerville 11th Concession to Cowpath Trail	Resurfacing	18,000	18,000				18,000
983210648	Flintrock Rd. - K.L. Rd. 121 to West End	Resurfacing	11,000	11,000				11,000
983210649	Shadow Lake Rd. #26 - Base Line Rd. to West End	Resurfacing	5,000	5,000				5,000

9832106		Gravel Resurfacing						
Resurfacing, upgrade and minor rehabilitation of gravel roadways. Based on Gravel Resurfacing Plan, AMP, lifecycle needs and road condition updates.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
983210650	Station Rd. - K.L. Rd. 121 to West End	Resurfacing	4,000	4,000				4,000
983210651	Douglas Dr. - Laxton Township 4th Line to East End	Resurfacing	4,000	4,000				4,000
983210652	Bailey Dr. - Laxton Township 4th Line to East End	Resurfacing	4,000	4,000				4,000
983210653	Chester Lane - Bailey Dr. to South End	Resurfacing	4,000	4,000				4,000
983210654	Acorn Rd. - Laxton Township 6th Line to Hilton's Point Rd	Resurfacing	27,000	27,000				27,000
983210655	Silver Lake Rd. #40 - Lime St. to North End	Resurfacing	3,000	3,000				3,000
983210656	Coldstream Rd. - Bridge St. to West End	Resurfacing	2,000	2,000				2,000
983210657	Tartan St. - Bridge St. to West End	Resurfacing	2,000	2,000				2,000
983210658	Lila St. - Bridge St. to West End	Resurfacing	3,000	3,000				3,000

9832106	Gravel Resurfacing							
Resurfacing, upgrade and minor rehabilitation of gravel roadways. Based on Gravel Resurfacing Plan, AMP, lifecycle needs and road condition updates.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
983210659	Belvedere Rd. - Bridge St. to North End	Resurfacing	2,000	2,000				2,000
983210660	Lightning Point Rd. - South Fork Dr. to North End	Resurfacing	13,000	13,000				13,000
Total			1,661,000	1,661,000	-	-	-	1,661,000

9832106	Supplementary Information for Gravel Resurfacing		
JDE ID	Project	Scope, Source and or Rationale	Budget
983210601	Edward St. - Church St. to East End	Based on Gravel Resurfacing Plan.	1,000
983210602	Sandy Hook Rd. - 0.8 Km East of John St. to Pontypool Rd.	Based on Gravel Resurfacing Plan.	110,000
983210603	Sandaraska Rd. - West End to Glamorgan Rd.	Based on Gravel Resurfacing Plan.	26,000
983210604	Peniel Rd. - Simcoe St. to White Rock Rd.	Based on Gravel Resurfacing Plan.	132,000
983210605	Grasshill Rd. - Woodville Rd. to Lorneville Rd.	Based on Gravel Resurfacing Plan.	66,000
983210606	Dukelow Rd. - Linden Valley Rd. to Woodville Rd.	Based on Gravel Resurfacing Plan.	24,000
983210607	Elm St. - Beech St. to South End	Based on Gravel Resurfacing Plan.	2,000
983210608	Duke St. - King St. to South End	Based on Gravel Resurfacing Plan.	2,000
983210609	Thunder Bridge Rd. - Opmar Rd. to Elm Tree Rd.	Based on Gravel Resurfacing Plan.	28,000
983210610	Peniel Rd. - Elm Tree Rd. to Monarch Rd.	Based on Gravel Resurfacing Plan.	28,000
983210611	King's Lane - Elm Tree Rd. to West End	Based on Gravel Resurfacing Plan.	5,000
983210612	Pine St. - Elm Tree Rd. to Cambray Rd.	Based on Gravel Resurfacing Plan.	4,000
983210613	North St. - Cambray Rd. to Elm Tree Rd.	Based on Gravel Resurfacing Plan.	6,000
983210614	Chamber's Rd. - Fenel Rd. to 1.2 Km East of Fenel Rd.	Based on Gravel Resurfacing Plan.	28,000
983210615	Chamber's Rd. - Elm Tree Rd. to Killarney Bay Rd.	Based on Gravel Resurfacing Plan.	33,000
983210616	Islay Rd. - Fenel Rd. to Birch Point Rd.	Based on Gravel Resurfacing Plan.	59,000
983210617	Demoe Rd. - Birch Point Rd. to Killarney Bay Rd.	Based on Gravel Resurfacing Plan.	27,000
983210618	Hollowtree Rd. - Birch Point Rd. to Killarney Bay Rd.	Based on Gravel Resurfacing Plan.	30,000
983210619	Johnston Rd. - Highway #35 to K.L. Rd. 121	Based on Gravel Resurfacing Plan.	48,000
983210620	Hall's Rd. - Cambray Rd. to Chamber's Rd.	Based on Gravel Resurfacing Plan.	66,000
983210621	Blackbird Rd. - Cambray Rd. to Peniel Rd.	Based on Gravel Resurfacing Plan.	62,000
983210622	Robin Rd. - Highway #35 to North End	Based on Gravel Resurfacing Plan.	19,000
983210623	Russett Rd. - K.L. Rd. 121 to Johnston Rd.	Based on Gravel Resurfacing Plan.	35,000
983210624	Sherwin Rd. - Heights Rd. to East End	Based on Gravel Resurfacing Plan.	20,000
983210625	January Lane - Sturgeon Rd. to West End	Based on Gravel Resurfacing Plan.	27,000
983210626	Bristol Rd. - Sturgeon Rd. to East End	Based on Gravel Resurfacing Plan.	18,000
983210627	Rabbit Run - Centreline Rd. to East End	Based on Gravel Resurfacing Plan.	31,000
983210628	Colony Rd. - Pigeon Lake Rd. to East End	Based on Gravel Resurfacing Plan.	18,000

9832106	Supplementary Information for Gravel Resurfacing		
JDE ID	Project	Scope, Source and or Rationale	Budget
983210629	Scotch Line Rd. - K.L. Rd. 36 to South End	Based on Gravel Resurfacing Plan.	36,000
983210630	How's Rd. - K.L. Rd. 36 to Birch Point Rd.	Based on Gravel Resurfacing Plan.	10,000
983210631	Birch Point Rd. - K.L. Rd. 24 to South End	Based on Gravel Resurfacing Plan.	100,000
983210632	Bellamy Rd. - Colony Rd. to North End	Based on Gravel Resurfacing Plan.	22,000
983210633	Fulton Dr. - Fall's Bay Rd. to North End	Based on Gravel Resurfacing Plan.	4,000
983210634	Beatty's Rd. - Scotch Line Rd. to K.L. Rd. 36	Based on Gravel Resurfacing Plan.	62,000
983210635	Wheatfield Rd. - Fieldside Rd. to Post Rd.	Based on Gravel Resurfacing Plan.	25,000
983210636	Vince Jones Rd. - Post Rd. to Settlers Rd.	Based on Gravel Resurfacing Plan.	27,000
983210637	Spen Haven Rd. - St. Luke's Rd. to Southside Rd.	Based on Gravel Resurfacing Plan.	20,000
983210638	Northside Rd. - Spen Haven Rd. to North End	Based on Gravel Resurfacing Plan.	4,000
983210639	Southside Rd. - Spen Haven Rd. to South End	Based on Gravel Resurfacing Plan.	7,000
983210640	Somerville 2nd Concession - Potters Rd. to East End	Based on Gravel Resurfacing Plan.	45,000
983210641	Somerville 3rd Concession - Ledge Hill Rd. to Hyler Line	Based on Gravel Resurfacing Plan.	31,000
983210642	Schell Line - Bury's Green Rd. to Somerville 3rd Concession	Based on Gravel Resurfacing Plan.	41,000
983210643	Hopkins Line - Bury's Green Rd. to North End	Based on Gravel Resurfacing Plan.	22,000
983210644	Hyler Line - 1.2 Km North of Bury's Green Rd. to Somerville 3rd Concession	Based on Gravel Resurfacing Plan.	19,000
983210645	Wrex Rd. - K.L. Rd. 121 to K.L. Rd. 121	Based on Gravel Resurfacing Plan.	20,000
983210646	Pinery Rd. - Burnt River Rd. to Winchester Dr.	Based on Gravel Resurfacing Plan.	109,000
983210647	Burke Rd. - Somerville 11th Concession to Cowpath Trail	Based on Gravel Resurfacing Plan.	18,000
983210648	Flintrock Rd. - K.L. Rd. 121 to West End	Based on Gravel Resurfacing Plan.	11,000
983210649	Shadow Lake Rd. #26 - Base Line Rd. to West End	Based on Gravel Resurfacing Plan.	5,000
983210650	Station Rd. - K.L. Rd. 121 to West End	Based on Gravel Resurfacing Plan.	4,000
983210651	Douglas Dr. - Laxton Township 4th Line to East End	Based on Gravel Resurfacing Plan.	4,000
983210652	Bailey Dr. - Laxton Township 4th Line to East End	Based on Gravel Resurfacing Plan.	4,000
983210653	Chester Lane - Bailey Dr. to South End	Based on Gravel Resurfacing Plan.	4,000
983210654	Acorn Rd. - Laxton Township 6th Line to Hilton's Point Rd	Based on Gravel Resurfacing Plan.	27,000
983210655	Silver Lake Rd. #40 - Lime St. to North End	Based on Gravel Resurfacing Plan.	3,000

9832106	Supplementary Information for Gravel Resurfacing		
JDE ID	Project	Scope, Source and or Rationale	Budget
983210656	Coldstream Rd. - Bridge St. to West End	Based on Gravel Resurfacing Plan.	2,000
983210657	Tartan St. - Bridge St. to West End	Based on Gravel Resurfacing Plan.	2,000
983210658	Lila St. - Bridge St. to West End	Based on Gravel Resurfacing Plan.	3,000
983210659	Belvedere Rd. - Bridge St. to North End	Based on Gravel Resurfacing Plan.	2,000
983210660	Lightning Point Rd. - South Fork Dr. to North End	Based on Gravel Resurfacing Plan.	13,000

Lifecycle Management

9832107	Lifecycle Management							
Capital interventions to manage and optimize road lifecycles. Based on 5-year Roads Capital Plan, AMP, lifecycle needs and road condition updates. Promotes the minimization of lifecycle costs, sustaining of good road conditions and interim preparation of roads for resurfacing or upgrading through other capital programs.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
983210701	Local Asphalt Paving	Lifecycle Management	311,000	311,000				311,000
983210702	Local Surface Treatment	Lifecycle Management	283,000	283,000				283,000
983210703	Micro-Resurfacing	Lifecycle Management	107,000	107,000				107,000
983210704	Slurry Sealing	Lifecycle Management	107,000	107,000				107,000
983210705	Crack Sealing	Lifecycle Management	193,000	193,000				193,000
Total			1,001,000	1,001,000	-	-	-	1,001,000

9832107		Supplementary Information for Lifecycle Management		
JDE ID	Project	Scope, Source and or Rationale		Budget
983210701	Local Asphalt Paving	Maintain and extend road lifecycles; Road sections determined by staff post-winter.		311,000
983210702	Local Surface Treatment	Maintain and extend road lifecycles; Road sections determined by staff post-winter.		283,000
983210703	Micro-Resurfacing	Maintain and extend road lifecycles; Road sections determined by staff post-winter.		107,000
983210704	Slurry Sealing	Maintain and extend road lifecycles; Road sections determined by staff post-winter.		107,000
983210705	Crack Sealing	Maintain and extend road lifecycles; Road sections determined by staff post-winter.		193,000

Sidewalks

9832108	Sidewalks							
Construction, replacement, rehabilitation and upgrade of sidewalks not captured by road reconstruction. Based on annual Sidewalk Inspection Program and Accessibility Plan, and is targeted to address risk exposure (e.g. litigation and insurance claims), enhance accessibility and comply with Ontario Regulation 239/02.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				Total
				Capital Reserve	DC Reserve			
983210801	Angeline St. - Alcorn St. to Springdale Rd. (Lindsay)	Emplacement; Expansion	80,000	16,000	64,000			80,000
Total			80,000	16,000	64,000	-	-	80,000

9832108		Supplementary Information for Sidewalks		
JDE ID	Project	Scope, Source and or Rationale		Budget
983210801	Angeline St. - Alcorn St. to Springdale Rd. (Lindsay)	East side of road; extension integrating new subdivisions into existing sidewalk network.		80,000

Streetlights and Traffic Signals

9832109	Streetlights and Traffic Signals							
Installation, upgrade and replacement of streetlights and traffic signal systems and related infrastructure not captured by reconstruction. Based on AMP, DC Study, Energy Management Plan and lifecycle needs.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Streetlights Reserve		Total
983210901	Pontypool Streetlight Fixtures and Luminaires	Replacement; Upgrade	100,000			100,000		100,000
983210902	Logie St. / Lindsay St. Traffic Signal (Lindsay)	Emplacement; Expansion	200,000	20,000	180,000			200,000
983210903	Miscellaneous Traffic Signal Components	Replacement; Upgrade	45,000	45,000				45,000
Total			345,000	65,000	180,000	100,000	-	345,000

9832109		Supplementary Information for Streetlights and Traffic Signals	
JDE ID	Project	Scope, Source and or Rationale	Budget
983210901	Pontypool Streetlight Fixtures and Luminaires	Conversion to of entire streetlight system to LED for enhanced energy efficiency.	100,000
983210902	Logie St. / Lindsay St. Traffic Signal (Lindsay)	Growth-related need due to increased traffic.	200,000
983210903	Miscellaneous Traffic Signal Components	Installation of advanced green at McLaughlin Rd. / Kent St. W. (Lindsay) traffic signal; replacement and upgrade of various traffic signal components.	45,000

Parking Lots

9832110	Parking Lots							
Construction, upgrade and replacement of municipal parking lots. Based on AMP, DC Study, Accessibility Plan and lifecycle needs.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
983211001	None for 2021							
Total			-	-	-	-	-	-

9832110		Supplementary Information for Parking Lots		
JDE ID	Project	Scope, Source and or Rationale		Budget
983211001	None for 2021			

Airport Siteworks and Facilities

9872101	Airport Siteworks and Facilities							
Construction, rehabilitation, replacement and upgrade of airport facilities, parking lots, aprons, runways, non-facility structures and related siteworks. Based on Kawartha Lakes Municipal Airport Business Plan, Airport Capital Plan, AMP and lifecycle needs.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
987210101	Airport Beacon	Replacement; Upgrade	10,000	10,000				10,000
987210102	Runway 13/31, Taxiways and Aprons	Crack Sealing; Marking	20,000	20,000				20,000
987210103	Runway 03/21	Restoration	10,000	10,000				10,000
Total			40,000	40,000	-	-	-	40,000

9872101		Supplementary Information for Airport Siteworks and Facilities		
JDE ID	Project	Scope, Source and or Rationale		Budget
987210101	Airport Beacon	Lifecycle replacement and upgrade.		10,000
987210102	Runway 13/31, Taxiways and Aprons	Capital interventions to preserve and extend lifecycle of paved surfaces.		20,000
987210103	Runway 03/21	Restoration of grass runway through regrading and similar measures.		10,000

Landfill Siteworks and Facilities

9972101	Landfill Siteworks and Facilities							
Construction, rehabilitation, replacement and upgrade of landfill facilities, cells, internal roadways, non-facility structures and related siteworks. Based on Integrated Waste Management Strategy, AMP, DC Study lifecycle needs and legislation.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
997210101	Eldon Landfill Final Cover - Phase 1 and 2 Cells	Emplacement	1,160,000	1,160,000				1,160,000
997210102	Contaminated Stockpile at 68 Lindsay St. N.	Disposal	400,000	400,000				400,000
997210103	Fenelon Landfill Base Grade - Phase 2 of 2	Emplacement	442,000	442,000				442,000
997210104	Lindsay-Ops Landfill Cells 4/5 South	Design	40,000	40,000				40,000
Total			2,042,000	2,042,000	-	-	-	2,042,000

9972101		Supplementary Information for Landfill Siteworks and Facilities	
JDE ID	Project	Scope, Source and or Rationale	Budget
997210101	Eldon Landfill Final Cover - Phase 1 and 2 Cells	Regulatory requirement to cap full cells; approved for early start on September 15, 2020.	1,160,000
997210102	Contaminated Stockpile at 68 Lindsay St. N.	Required for KLHHC; approved for early start on September 15, 2020.	400,000
997210103	Fenelon Landfill Base Grade - Phase 2 of 2	Regulatory requirement to prepare landfill for closure in 2024.	442,000
997210104	Lindsay-Ops Landfill Cells 4/5 South	Essential to ensure landfill capacity for future needs.	40,000

Landfill Equipment

9972102	Landfill Equipment							
Acquisition, rehabilitation, replacement and upgrade of non-fleet landfill equipment. Based on Integrated Waste Management Strategy, AMP, DC Study, lifecycle needs and legislation.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
997210201	None for 2021							
Total			-	-	-	-	-	-

9972102		Supplementary Information for Landfill Equipment		
JDE ID	Project	Scope, Source and or Rationale		Budget
997210201	None for 2021			

Public Works Facilities

9912101	Public Works Facilities							
Construction, rehabilitation, replacement and upgrade of roads, fleet and transit facilities, including material storage structures and related siteworks. Based on Roads Operations Master Plan, Transit Master Plan, AMP, DC Study, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
991210101	None for 2021							
Total			-	-	-	-	-	-

9912101		Supplementary Information for Public Works Facilities		
JDE ID	Project	Scope, Source and or Rationale		Budget
991210101	None for 2021			

Transit Siteworks

9942101	Transit Siteworks							
Emplacement, rehabilitation, replacement and upgrade of transit stops, shelters and related siteworks. Based on Transit Master Plan, AMP, DC Study and lifecycle needs.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Provincial Gas Tax Reserve	ICIP Grant	Total
994210101	Bike Stands	Installation	10,000				10,000	10,000
994210102	Bus Shelters	Installation	65,000		24,700		40,300	65,000
994210103	Transit Terminal	Design; Installation	125,000		52,625		72,375	125,000
Total			200,000	-	77,325	-	122,675	200,000

9942101		Supplementary Information for Transit Siteworks	
JDE ID	Project	Scope, Source and or Rationale	Budget
994210101	Bike Stands	As per Transit Master Plan, AMP and ICIP grant agreement.	10,000
994210102	Bus Shelters	As per Transit Master Plan, AMP, DC study and ICIP grant agreement.	65,000
994210103	Transit Terminal	As per Transit Master Plan, AMP, DC study and ICIP grant agreement.	125,000

Fleet and Transit Equipment

9942102	Fleet and Transit Equipment							
Acquisition, rehabilitation, replacement and upgrade of fleet, transit and related equipment managed by the Fleet and Transit Division. Based on Fleet Policy, Fleet Management Directive, AMP, DC Study, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	PW Fleet Reserve	ICIP Grant	Total
994210201	Chippers (1)	Replacement	60,000			60,000		60,000
994210202	Buses (1)	Replacement	200,000				200,000	200,000
994210203	Graders (1)	Rehabilitation	75,000			75,000		75,000
994210204	Tractors (2)	Replacement	80,000			80,000		80,000
994210205	Medium Duty Trucks (3)	Replacement	270,000			270,000		270,000
994210206	Loaders (1)	Rehabilitation	200,000			200,000		200,000
994210207	Cars (3)	Replacement	83,000			83,000		83,000
994210208	Pickup Trucks (7)	Replacement	372,000			372,000		372,000
994210209	Ice Machines (1)	Replacement	110,000			110,000		110,000
994210210	Single Axle Plow Trucks (1)	Replacement	270,000			270,000		270,000
994210211	Tandem Axle Plow Trucks (4)	Replacement	1,300,000			1,300,000		1,300,000
994210212	Vans (3)	Replacement	165,000			165,000		165,000
994210213	Sidewalk Machines (1)	Replacement	175,000			175,000		175,000
994210214	Trailers (3)	Replacement; Expansion	30,000			30,000		30,000
994210215	ATVs (1)	Replacement	15,000			15,000		15,000
Total			3,405,000	-	-	3,205,000	200,000	3,405,000

9942102	Supplementary Information for Fleet and Transit Equipment		
JDE ID	Project	Scope, Source and or Rationale	Budget
994210201	Chippers (1)	As per Fleet Policy, Fleet Management Directive and AMP.	60,000
994210202	Buses (1)	As per Fleet Policy, Fleet Management Directive and AMP.	200,000
994210203	Graders (1)	As per Fleet Policy, Fleet Management Directive and AMP.	75,000
994210204	Tractors (2)	As per Fleet Policy, Fleet Management Directive and AMP.	80,000
994210205	Medium Duty Trucks (3)	As per Fleet Policy, Fleet Management Directive and AMP.	270,000
994210206	Loaders (1)	As per Fleet Policy, Fleet Management Directive and AMP.	200,000
994210207	Cars (3)	As per Fleet Policy, Fleet Management Directive and AMP.	83,000
994210208	Pickup Trucks (7)	As per Fleet Policy, Fleet Management Directive and AMP.	372,000
994210209	Ice Machines (1)	As per Fleet Policy, Fleet Management Directive and AMP.	110,000
994210210	Single Axle Plow Trucks (1)	As per Fleet Policy, Fleet Management Directive and AMP.	270,000
994210211	Tandem Axle Plow Trucks (4)	As per Fleet Policy, Fleet Management Directive and AMP.	1,300,000
994210212	Vans (3)	As per Fleet Policy, Fleet Management Directive and AMP.	165,000
994210213	Sidewalk Machines (1)	As per Fleet Policy, Fleet Management Directive and AMP.	175,000
994210214	Trailers (3)	As per Fleet Policy, Fleet Management Directive and AMP.	30,000
994210215	ATVs (1)	As per Fleet Policy, Fleet Management Directive and AMP.	15,000

Information Technology Systems

9282101	Information Technology Systems							
Acquisition, upgrade and replacement of IT systems and related equipment. Based on IT Strategy, IT Steering Committee, AMP, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Victoria Manor Reserve		Total
928210101	Server Hardware	Replacement	88,000	88,000				88,000
928210102	Data Communication Hardware	Replacement	66,000	66,000				66,000
928210103	Voice Hardware	Replacement	147,000	147,000				147,000
928210104	Client Hardware	Replacement	203,000	203,000				203,000
928210105	Victoria Manor Front Entrance Emergency Work Station	Acquisition	3,000			3,000		3,000
928210106	Victoria Manor Skin and Wound Cameras	Acquisition	3,000			3,000		3,000
928210107	Victoria Manor Wanderguard System	Acquisition	25,000			25,000		25,000
928210108	Victoria Manor WiFi for PSW Record Activity	Expansion	84,000			84,000		84,000
Total			619,000	504,000	-	115,000	-	619,000

9282101	Supplementary Information for Information Technology Systems		
JDE ID	Project	Scope, Source and or Rationale	Budget
928210101	Server Hardware	Standard lifecycle replacement.	88,000
928210102	Data Communication Hardware	Standard lifecycle replacement.	66,000
928210103	Voice Hardware	Standard lifecycle replacement.	147,000
928210104	Client Hardware	Standard lifecycle replacement.	203,000
928210105	Victoria Manor Front Entrance Emergency Work Station	Project requested by home division and approved by IT Steering Committee.	3,000
928210106	Victoria Manor Skin and Wound Cameras	Project requested by home division and approved by IT Steering Committee.	3,000
928210107	Victoria Manor Wanderguard System	Project requested by home division and approved by IT Steering Committee.	25,000
928210108	Victoria Manor WiFi for PSW Record Activity	Project requested by home division and approved by IT Steering Committee.	84,000

Fire Facilities

9322101	Fire Facilities							
Construction, rehabilitation, replacement and upgrade of Fire Service facilities and related components and siteworks. Based on Fire Master Plan, AMP, DC Study, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
932210101	Mariposa Fire Hall Particulate Air Cleaner System	Acquisition	35,000	35,000				35,000
Total			35,000	35,000	-	-	-	35,000

9322101		Supplementary Information for Fire Facilities		
JDE ID	Project	Scope, Source and or Rationale		Budget
932210101	Mariposa Fire Hall Particulate Air Cleaner System	Installation of air cleaner system to promote health and safety of firefighters.		35,000

Fire Fleet and Equipment

9322102	Fire Fleet and Equipment							
Acquisition, rehabilitation, replacement and upgrade of Fire Service fleet and equipment. Based on Fire Master Plan, AMP, DC Study, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Fire Fleet Reserve		Total
932210201	Tanker Truck	Replacement; Expansion	625,000		139,375	485,625		625,000
932210202	Heavy Duty Pickup Truck	Replacement	200,000			200,000		200,000
932210203	Boat	Replacement	25,000			25,000		25,000
932210204	UTV and Trailer	Acquisition	25,000			25,000		25,000
932210205	Miscellaneous Fire Equipment	Replacement	50,000	50,000				50,000
932210206	Extrication Equipment	Replacement	80,000	68,880	11,120			80,000
932210207	Bunker Gear and Helmets	Replacement	155,000	155,000				155,000
Total			1,160,000	273,880	150,495	735,625	-	1,160,000

9322102 Supplementary Information for Fire Fleet and Equipment			
JDE ID	Project	Scope, Source and or Rationale	Budget
932210201	Tanker Truck	Replacement of one tanker truck; growth-related expansion in capacity.	625,000
932210202	Heavy Duty Pickup Truck	Replacement of one rescue truck with a heavy duty pickup truck; cost avoidance of \$325,000.	200,000
932210203	Boat	Replacement of one rescue boat.	25,000
932210204	UTV and Trailer	Acquisition to provide specialized service in rural areas.	25,000
932210205	Miscellaneous Fire Equipment	Replacement of fire hoses, saws, axes, pike poles and similar fire equipment.	50,000
932210206	Extrication Equipment	Replacement and upgrade of extrication equipment; growth-related need.	80,000
932210207	Bunker Gear and Helmets	Replacement of bunker gear and helmets to meet legislated and NFPA standards.	155,000

Paramedic Facilities

9382101	Paramedic Facilities							
Construction, rehabilitation, replacement and upgrade of Paramedic Service facilities and related components and siteworks. Based on Paramedic Service Master Plan, AMP, DC Study, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
938210101	None for 2021							
Total			-	-	-	-	-	-

9382101		Supplementary Information for Paramedic Facilities		
JDE ID	Project	Scope, Source and or Rationale		Budget
938210101	None for 2021			

Paramedic Fleet and Equipment

9382102	Paramedic Fleet and Equipment							
Acquisition, rehabilitation, replacement and upgrade of Paramedic Service fleet and equipment. Based on Paramedic Service Master Plan, AMP, DC Study, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Ministry of HLTC Grant		Total
938210201	Ambulances (2)	Remount	330,000	330,000				330,000
938210202	Cardiac Monitors (4)	Replacement	138,000	58,000		80,000		138,000
938210203	CPR Assist Devices (6)	Replacement	86,000	86,000				86,000
938210204	Power Stretchers (5)	Replacement	125,000	50,000		75,000		125,000
Total			679,000	524,000	-	155,000	-	679,000

9382102		Supplementary Information for Paramedic Fleet and Equipment		
JDE ID	Project	Scope, Source and or Rationale		Budget
938210201	Ambulances (2)	Lifecycle remount as per Asset Management Plan.		330,000
938210202	Cardiac Monitors (4)	Lifecycle replacement as per Asset Management Plan.		138,000
938210203	CPR Assist Devices (6)	Lifecycle replacement as per Asset Management Plan.		86,000
938210204	Power Stretchers (5)	Lifecycle replacement as per Asset Management Plan.		125,000

Victoria Manor

9692101	Victoria Manor							
Construction, acquisition, rehabilitation, replacement and upgrade of Victoria Manor and related facility components, siteworks and equipment. Based on AMP, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Victoria Manor Reserve		Total
969210101	Wanderguard System	Installation	15,000			15,000		15,000
969210102	Whirlpool Bath Tub	Replacement	35,000			35,000		35,000
969210103	Portable Lifts (2)	Replacement	30,000			30,000		30,000
969210104	Dining Room AC Units	Upgrade	13,000			13,000		13,000
969210105	Food Processor	Replacement	6,000			6,000		6,000
969210106	Hand-Held Devices	Acquisition	1,000			1,000		1,000
969210107	Outdoor Walkways	Replacement; Repair	23,000			23,000		23,000
Total			123,000	-	-	123,000	-	123,000

9692101 Supplementary Information for Victoria Manor			
JDE ID	Project	Scope, Source and or Rationale	Budget
969210101	Wanderguard System	Safety feature to support resident independence.	15,000
969210102	Whirlpool Bath Tub	Useful life of existing tub reached.	35,000
969210103	Portable Lifts (2)	Useful life of existing lifts reached; supportive of resident safety.	30,000
969210104	Dining Room AC Units	Improve room temperature and comfort for residents in dining rooms.	13,000
969210105	Food Processor	Useful life of existing processor reached; supportive of resident safety.	6,000
969210106	Hand-Held Devices	Electronic devices for PSW documentation and to improve processes.	1,000
969210107	Outdoor Walkways	Replacement and repair of walkways to promote resident safety and building accessibility.	23,000

Building and Property Facilities

9532101	Building and Property Facilities							
Construction, rehabilitation, replacement and upgrade of Building and Property Division facilities and related components and siteworks. Based on AMP, DC Study, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Property Reserve		Total
953210101	Victoria Road Hall	Demolition	45,000			45,000		45,000
953210102	Kirkfield Nurse Practitioner Building	Demolition	56,000			56,000		56,000
953210103	Laxton-Digby-Longford Roads Depot	Demolition	36,000			36,000		36,000
953210104	Kirkfield Medical Centre	Renovation	42,000			42,000		42,000
Total			179,000	-	-	179,000	-	179,000

9532101		Supplementary Information for Building and Property Facilities						
JDE ID	Project	Scope, Source and or Rationale						Budget
953210101	Victoria Road Hall	Facility is surplus to the City's needs.						45,000
953210102	Kirkfield Nurse Practitioner Building	Facility is surplus to the City's needs.						56,000
953210103	Laxton-Digby-Longford Roads Depot	Facility is surplus to the City's needs.						36,000
953210104	Kirkfield Medical Centre	Facilitate relocation of Nurse Practitioner Office.						42,000

Building and Property Equipment

9532102	Building and Property Equipment							
Acquisition, rehabilitation, replacement and upgrade of Building and Property Division non-fleet equipment. Based on AMP, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
953210201	None for 2021							
Total			-	-	-	-	-	-

9532102		Supplementary Information for Building and Property Equipment						
JDE ID	Project	Scope, Source and or Rationale						Budget
953210201	None for 2021							

Parkland Siteworks and Facilities

9502101	Parkland Siteworks and Facilities							
Construction, rehabilitation, replacement and upgrade of parkland facilities, siteworks and related infrastructure. Based on Parks Master Plans, AMP, DC Study, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Parkland Reserve	Wilson Estate Grant	Total
950210101	Lindsay Trail System - Angeline St. S. to Broad St.	Development	50,000		45,000	5,000		50,000
950210102	50/50 Community Program	To Be Determined	80,000			80,000		80,000
950210103	Wilson Estate Parkland Program	To Be Determined	110,000			55,000	55,000	110,000
950210104	Bobcaygeon Splash Pad Control System	Replacement; Upgrade	10,000			10,000		10,000
Total			250,000	-	45,000	150,000	55,000	250,000

9502101		Supplementary Information for Parkland Siteworks and Facilities	
JDE ID	Project	Scope, Source and or Rationale	Budget
950210101	Lindsay Trail System - Angeline St. S. to Broad St.	Development of former railway acquired from developer into a trail as per Trails Plan.	50,000
950210102	50/50 Community Program	Projects to be determined based on applications received from the community.	80,000
950210103	Wilson Estate Parkland Program	Projects to be determined by Wilson Estate Trust.	110,000
950210104	Bobcaygeon Splash Pad Control System	Bring controls up from below grade to prevent damage due to water.	10,000

Recreation Facilities

9502102	Recreation Facilities							
Construction, rehabilitation, replacement and upgrade of arena, pool, community centre and other recreation facilities and related systems, components and siteworks. Based on Arenas Master Plan, AMP, DC Study, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
950210201	Lindsay Recreation Complex Washrooms	Renovation	15,000	15,000				15,000
950210202	Oakwood Arena Desiccant and Related Stand	Replacement; Upgrade	55,000	55,000				55,000
950210203	Little Britain Arena Desiccant and Related Stand	Installation	18,000	18,000				18,000
950210204	Omemee Arena Electrical Panel	Replacement; Upgrade	65,000	65,000				65,000
Total			153,000	153,000	-	-	-	153,000

9502102		Supplementary Information for Recreation Facilities	
JDE ID	Project	Scope, Source and or Rationale	Budget
950210201	Lindsay Recreation Complex Washrooms	Keep washrooms functional and up to standards.	15,000
950210202	Oakwood Arena Desiccant and Related Stand	Unit installed in 1999-2000 and beyond end of life; refrigerant is discontinued; safety concern.	55,000
950210203	Little Britain Arena Desiccant and Related Stand	Address health and safety concerns.	18,000
950210204	Omemee Arena Electrical Panel	Address health and safety concerns.	65,000

Parks and Recreation Equipment

9502103		Parks and Recreation Equipment						
Acquisition, rehabilitation, replacement and upgrade of non-fleet parks and recreation equipment. Based on AMP, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve	Parkland Reserve		Total
950210301	Parkland Furniture	Replacement; Acquisition	40,000			40,000		40,000
950210302	Small Equipment	Replacement; Acquisition	20,000			20,000		20,000
950210303	Aquatic Programming Equipment	Acquisition	20,000	20,000				20,000
950210304	Arena Cleaning Equipment	Replacement; Acquisition	10,000	10,000				10,000
950210305	Arena and Community Hall Furniture	Replacement; Acquisition	5,000	5,000				5,000
950210306	Exercise Equipment	Replacement	35,000	35,000				35,000
Total			130,000	70,000	-	60,000	-	130,000

9502103	Supplementary Information for Parks and Recreation Equipment		
JDE ID	Project	Scope, Source and or Rationale	Budget
950210301	Parkland Furniture	Picnic tables, benches, garbage cans and similar assets for parks.	40,000
950210302	Small Equipment	Trimmers, pressure washers, blowers and similar assets for parks.	20,000
950210303	Aquatic Programming Equipment	Kayaks, paddleboats, canoes and similar assets.	20,000
950210304	Arena Cleaning Equipment	Arena floor scrubbers and other cleaning equipment.	10,000
950210305	Arena and Community Hall Furniture	Arena and community hall furniture such as chairs and tables.	5,000
950210306	Exercise Equipment	Continuance of rotation and replacement of exercise equipment.	35,000

Cemetery Siteworks and Facilities

9502104	Cemetery Siteworks and Facilities							
Construction, rehabilitation, replacement and upgrade of cemetery facilities, siteworks and related infrastructure. Based on AMP, lifecycle needs and condition assessments.								
JDE ID	Project	Primary Treatment or Activity	Budget	Financing				
				Capital Reserve	DC Reserve			Total
950210401	Monuments	Replacement; Restoration	30,000	30,000				30,000
950210402	Fencing and Gates	Replacement; Installation	10,000	10,000				10,000
950210403	Internal Roadways	Rehabilitation; Upgrade	10,000	10,000				10,000
Total			50,000	50,000	-	-	-	50,000

9502104		Supplementary Information for Cemetery Siteworks and Facilities	
JDE ID	Project	Scope, Source and or Rationale	Budget
950210401	Monuments	Restoration, preservation and stabilization of monuments as required by Cemeteries Act.	30,000
950210402	Fencing and Gates	Replacement and installation of cemetery fencing.	10,000
950210403	Internal Roadways	Rehabilitation and upgrade of internal cemetery roadways.	10,000

Reserves/Deferred Revenue

Summary

Reserve Type	Closing Balances	2021 Contributions	2021 Operating	2021 Capital	2021 Closing
	Dec 31, 2020				
Infrastructure	21,828,844.21	18,786,409.00	(160,000.00)	(16,654,478.00)	23,800,775.21
Rate	6,506,358.11	722,000.00	(453,417.00)	(480,000.00)	6,294,941.11
Contingency	9,201,792.02	550,000.00	(100,000.00)	-	9,651,792.02
Economic Development	752,867.91	-	(120,000.00)	-	632,867.91
*City Working Capital	2,875,285.41	-	-	-	2,875,285.41
Development Charges	(28,078,676.89)	9,005,132.04	(2,575,719.00)	(8,526,193.00)	(30,175,456.85)
Former Municipal	205,340.54	11,000.00	(8,000.00)	-	208,340.54
Other	26,798,941.44	108,195.00	-	-	26,907,136.44
Total	40,090,752.75	29,182,736.04	(3,417,136.00)	(25,660,671.00)	40,195,681.79

*City Working Capital Reserve: Potential source of funding for City Hall HVAC Project Update in the amount of \$2,760,234. Please see COW Report CS2020-012 on this agenda.

Summary by Reserve

Reserve Type	2020 Year End Balance	2021 Contributions	2021 Operating	2021 Capital	2020 Year End Balance
Infrastructure Reserve					
Public Works Fleet Reserve	2,893,140.52	4,532,390.00	0.00	(3,940,625.00)	3,484,905.52
Forestry and Trail Reserve	158,786.71	20,000.00	0.00	0.00	178,786.71
Cemetery Capital Reserve	53,415.64	1,000.00	0.00	0.00	54,415.64
Capital projects reserve	2,065,552.28	9,105,019.00	0.00	(10,670,853.00)	499,718.28
Pits and Quarries Gravel Reserve	305,227.95	63,000.00	(160,000.00)	0.00	208,227.95
Sewer Infrastructure Renewal Reserve	6,026,217.45	1,600,000.00	0.00	(166,000.00)	7,460,217.45
Water Infrastructure Renewal Reserve	6,090,641.05	1,750,000.00	0.00	(214,000.00)	7,626,641.05
Capital Contingency Reserve	4,235,862.61	1,715,000.00	0.00	(1,663,000.00)	4,287,862.61
Total	21,828,844.21	18,786,409.00	(160,000.00)	(16,654,478.00)	23,800,775.21
Rate Reserve					
Employee Recognition Fund Reserve	50,023.59	0.00	0.00	0.00	50,023.59
OPP Rate Stabilization Reserve	609,547.25	0.00	0.00	0.00	609,547.25
Human Resource Rate Stabilization Reserve.	343,805.02	0.00	0.00		343,805.02
9-1-1 Atlas reserve	15,371.00	2,000.00	0.00	0.00	17,371.00
Airport Surplus Reserve	0.00	0.00	0.00	0.00	0.00
Kawartha Lakes Police Services Contingency Reserve	675,022.57	0.00	(225,000.00)	0.00	450,022.57
Election reserve	244,565.53	70,000.00	0.00	0.00	314,565.53
Area Rate Stabilization Reserve	473,624.78	0.00	0.00	(100,000.00)	373,624.78
DOOR Reserve	1,765,111.37	0.00	(156,233.00)	0.00	1,608,878.37
Doctor Recruitment Reserve	172,500.00	50,000.00	0.00	0.00	222,500.00
Amalgamation debt retirement reserve fund(from the 2001 Special Tax Levy	316.95	0.00	0.00	0.00	316.95
Social Service Program Reserve	37,833.45	0.00	0.00		37,833.45
Children's Service Reserve	1,322,513.68	0.00	0.00	0.00	1,322,513.68

Reserve Type	2020 Year End Balance	2021 Contributions	2021 Operating	2021 Capital	2020 Year End Balance
Building Reserve	(199,643.22)	0.00	(72,184.00)	0.00	(271,827.22)
Property Development Reserve	575,870.81	600,000.00	0.00	(179,000.00)	996,870.81
Library Reserve	419,895.33			(201,000.00)	218,895.33
Total	6,506,358.11	722,000.00	(453,417.00)	(480,000.00)	6,294,941.11
Contingency Reserve:					
General Contingency Reserve	9,201,792.02	550,000.00	(100,000.00)	0.00	9,651,792.02
Total	9,201,792.02	550,000.00	(100,000.00)	0.00	9,651,792.02
Economic Development					
Tourism Info Centre reserve	100,000.00	0.00	0.00	0.00	100,000.00
Business Incubator reserve	155,813.10	0.00	0.00	0.00	155,813.10
Council Economic Development	497,054.81	0.00	(120,000.00)	0.00	377,054.81
Total	752,867.91	0.00	(120,000.00)	0.00	632,867.91
Working Capital Reserve					
City Working Capital reserve	2,875,285.41	-	-	-	2,875,285.41
Total	2,875,285.41	-	-	-	2,875,285.41
Obligatory Funds					
Development Charge Reserve Fund	(29,970,994.96)	3,500,000.00	(1,934,691.00)	(3,316,193.00)	(31,721,878.96)
Emily Parkland	109,698.45	-	-	-	109,698.45
Ops Parkland	19,460.28	-	-	-	19,460.28
Bexley Parkland	32,586.54	-	-	-	32,586.54
City Wide Parkland	227,428.12	80,000.00	-	(210,000.00)	97,428.12
Transit Dedicated Gas Tax	1,006,334.80	641,028.00	(641,028.00)	-	1,006,334.80
Infrastructure Dedicated Gas Tax	387,626.19	4,784,104.04	-	(5,000,000.00)	171,730.23
Grand Island-Fenelon Township	30,945.92	-	-	-	30,945.92
Sub-divider for Water-Emily	12,152.57	-	-	-	12,152.57
Tree Levy-Lindsay	15,716.32	-	-	-	15,716.32

Reserve Type	2020 Year End Balance	2021 Contributions	2021 Operating	2021 Capital	2020 Year End Balance
A Smith Memorial bequest - interest for garden at arena	26,538.16	-	-	-	26,538.16
Cenotaph Fund - Interest used for garden at arena	14,498.61	-	-	-	14,498.61
M. Cronin Estate for Woodville Community Hall	9,332.11	-	-	-	9,332.11
Total	(28,078,676.89)	9,005,132.04	(2,575,719.00)	(8,526,193.00)	(30,175,456.85)
Former Municipal					
BV-H. Wilkinson Bobcaygeon Library donation	1,490.55	-	-	-	1,490.55
BV-pool-Dike and Downey Estate	195,403.44	11,000.00	(8,000.00)	-	198,403.44
SM-Heritage Park	8,446.55	-	-	-	8,446.55
Total	205,340.54	11,000.00	(8,000.00)	-	208,340.54
Legacy CHEST Funds					
Lindsay Chest Fund	19,453,640.93	-	-	-	19,453,640.93
Bobcaygeon Chest Fund	2,823,402.96	-	-	-	2,823,402.96
Woodville Chest Fund	92,559.51	-	-	-	92,559.51
Omeme Chest Fund	297.42	-	-	-	297.42
Fenelon Falls Chest Fund	111,101.90	-	-	-	111,101.90
Kirkfield Chest Fund	4,023.65	-	-	-	4,023.65
Total	22,485,026.37	-	-	-	22,485,026.37
Other Reserves					
Fenelon Falls Powerlinks Reserve	656,975.48	100,000.00	-	-	756,975.48
Norland Dam Reserve	23,877.10	8,195.00	-	-	32,072.10
Social Committee reserve	9,114.03	-	-	-	9,114.03
Lindsay Heritage Reserve(LACAC)	8,833.11	-	-	-	8,833.11
Anne Langton Reserve	1,428.69	-	-	-	1,428.69
Social Housing Staff Benefits Reserve	216,282.75	-	-	-	216,282.75

Reserve Type	2020 Year End Balance	2021 Contributions	2021 Operating	2021 Capital	2020 Year End Balance
Total	916,511.16	108,195.00	-	-	1,024,706.16
Kawartha Lakes Haliburton Housing Corporation					
Housing Haliburton\COKL Reserve	1,406,501.73	-	-	-	1,406,501.73
Housing Capital Reserve-CKL only	1,306,121.71	-	-	-	1,306,121.71
Local Housing (F8) Surplus	684,780.47	-	-	-	684,780.47
Total	3,397,403.91	-	-	-	3,397,403.91
Grand Total	40,090,752.75	29,182,736.04	(3,417,136.00)	(25,660,671.00)	40,195,681.79



Funded Capital Projects - Delayed Starts

Funded Capital Projects - Start/Resumed 2020

Active Capital Projects Deferred to Fall 2020 (Resuming September-December, 2020)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Community Services	Building and Property Equipment	2019	953190202	68 Lindsay St N - Furniture	436,000	566,091		(130,091)	Sep-20	Complete
Community Services	Building and Property Facilities	2020	953200104	Electrical Systems	50,000	175		49,825	Sep-20	Dec-20
Community Services	Building and Property Facilities	2020	953200301	Bobcaygeon Library M/Y 2020-21	1,000,000			1,000,000	Sep-20	Dec-22
Community Services	Cemetery Siteworks	2020	950200502	Fencing & Gates	20,000			20,000	Sep-20	Jun-21
Community Services	Parkland Facilities	2020	950200201	Garnet Graham Park Washrooms	470,000			470,000	Sep-20	Jun-21
Community Services	Parkland Facilities	2020	950200202	Omemee Beach Shelter Pad	20,000			20,000	Sep-20	Jun-21
Community Services	Parkland Siteworks	2020	950200105	Wilson Estate Parkland Program	110,000			110,000	Sep-20	Jun-21
Community Services	Recreation Equipment	2020	950200404	Arena Cleaning Equipment	10,000			10,000	Oct-20	Jun-21
Community Services	Recreation Equipment	2020	950200405	Arena/Community Hall Furniture	10,000			10,000	Nov-20	Jun-21
Community Services	Recreation Facilities	2020	950200303	LRC Washrooms Renovations	15,000			15,000	Oct-20	Jun-21

Active Capital Projects Deferred to Fall 2020 (Resuming September-December, 2020)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Community Services	Recreation Facilities	2020	950200309	Dalton CC Access Upgrades	20,000			20,000	Nov-20	Jun-21
Corporate Services	IT Equipment	2017	928171901	Purchase Parks & Rec Software	180,000	147,543		32,457	Sep-20	Dec-20
Corporate Services	IT Equipment	2019	928190101	Server Hardware 2019	133,000	134,681		(1,681)	Sep-20	Complete
Corporate Services	IT Equipment	2019	928190102	Data Communications 2019	80,000	73,694		6,306	Sep-20	Complete
Corporate Services	IT Equipment	2019	928190104	Disaster Recovery M/Y 2019-20	150,000	79,709	10,000	60,291	Sep-20	Dec-21
Corporate Services	IT Equipment	2019	928190105	Data Communications Acquisition	37,000			37,000	Sep-20	Dec-20
Corporate Services	IT Equipment	2019	928190106	Client Hardware Acquisitions	75,000	2,060		72,940	Sep-20	Dec-20
Corporate Services	IT Equipment	2020	928200101	Server Hardware	70,000			70,000	Oct-20	Jun-21
Corporate Services	IT Equipment	2020	928200103	Client Hardware	155,000	3,053	21,332	130,615	Oct-20	Jun-21
Corporate Services	IT Equipment	2020	928200104	Data Com 710 Cameron Rd	30,000			30,000	Oct-20	Nov-20
Engineering	Airport Capital Plan	2018	987180301	Airport Capital Plan	35,000	31,930		3,070	Sep-20	Dec-20
Engineering	Airport Capital Plan	2019	987190301	Airport Capital Plan M/Y 2018-20	45,000	25,419	20,500	(919)	Sep-20	Complete
Engineering	Airport Facilities	2019	987190202	GPS Approach Signals	13,000	2,198		10,802	Oct-20	Dec-20

Active Capital Projects Deferred to Fall 2020 (Resuming September-December, 2020)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Engineering	Bridges	2019	983190103	Lindsay St Fenelon - Design	75,000	5,080		69,920	Oct-20	Jun-21
Engineering	Bridges	2019	983190104	Ballyduff Rd - Design	40,000	8,777	29,841	1,382	Sep-20	Dec-20
Engineering	Bridges	2019	983190105	Hartley Rd - Design	84,000	10,532	28,086	45,382	Oct-20	Dec-20
Engineering	Bridges	2019	983190106	Black River Rd - Design	51,000	3,814	57,698	(10,512)	Nov-20	Dec-20
Engineering	Bridges	2019	983190107	St Mary's Bridge - Design	0	61,715	87,897	(149,612)	Oct-20	Complete
Engineering	Bridges	2020	983200101	St Mary's Bridge - Replacement	672,000	5,035		666,965	Sep-20	Dec-20
Engineering	Culverts	2019	983190203	CKL Rd 8 - Replace	73,750			73,750	Sep-20	Jun-21
Engineering	Culverts	2020	983200201	CKL Rd 36 Emily Creek Culvert	360,000			360,000	Sep-20	Dec-21
Engineering	Landfill Siteworks	2017	997170201	Lin-Ops Compost Pad Relocation	700,000	393,279	10,514	296,207	Oct-20	Dec-20
Engineering	Landfill Siteworks	2020	997200101	Somerville LF Cell 2A/B Cover	660,000	2,044	66,647	591,309	Oct-20	Nov-20
Engineering	Urban/Rural Reconstruction	2016	983160608	Murray Street	100,000	22,969		77,031	Oct-20	Dec-20
Engineering	Urban/Rural Reconstruction	2016	983160609	Ellice Street	65,000	37,398		27,602	Oct-20	Dec-20

Active Capital Projects Deferred to Fall 2020 (Resuming September-December, 2020)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Engineering	Urban/Rural Reconstruction	2016	983160610	Elliot Street	45,000	23,476		21,524	Oct-20	Dec-20
Engineering	Urban/Rural Reconstruction	2017	983170305	Canal (Sherwood to CKL 36)	100,000	76,126	7,542	16,332	Oct-20	Jun-21
Engineering	Urban/Rural Reconstruction	2018	983180308	Cameron Rd (N Limit Cam-Hwy35)	40,000	37,051	27,492	(24,543)	Oct-20	Dec-20
Engineering	Urban/Rural Reconstruction	2018	983180309	Colborne St (Fen River-Bond)FF	76,000	48,868	33,266	(6,135)	Oct-20	Dec-20
Engineering	Urban/Rural Reconstruction	2018	983180310	King St (Sturgeon-Pigeon Creek)	50,000	12,964	142,682	(105,646)	Oct-20	Jun-21
Engineering	Urban/Rural Reconstruction	2018	983180311	Hillside Dr. (CKL36-Logie)	60,000	37,671	11,972	10,357	Oct-20	Dec-20
Engineering	Urban/Rural Reconstruction	2018	983180313	St Peter St (S End - Bay)	25,000	322		24,678	Sep-20	Dec-21
Engineering	Urban/Rural Reconstruction	2018	983180314	Kent St W/Angeline Intersect	120,000	33,675	45,635	40,690	Nov-20	Dec-21
Engineering	Urban/Rural Reconstruction	2018	983180315	Colborne / Angeline Intersection	255,000	38,225	45,635	171,140	Oct-20	Dec-21
Engineering	Urban/Rural Reconstruction	2018	983180316	Colborne St W (Angeline-Hwy35)	85,000	109,384	122,057	(146,442)	Oct-20	Jun-21
Engineering	Urban/Rural Reconstruction	2020	983200304	Lindsay St Design Russell-Mary	150,000		11,250	138,750	Sep-20	Dec-21

Active Capital Projects Deferred to Fall 2020 (Resuming September-December, 2020)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Engineering	Urban/Rural Reconstruction	2020	983200305	William St Design Colborne-OrP	90,000		9,950	80,050	Sep-20	Dec-21
Engineering	Urban/Rural Reconstruction	2020	983200306	St James Design Riverview-Domi	75,000			75,000	Sep-20	Jun-21
Engineering	Urban/Rural Reconstruction	2020	983200307	Dominion Design St George-End	40,000	1,703		38,297	Sep-20	Jun-21
Engineering	Urban/Rural Reconstruction	2020	983200308	St Patrick Design Queen-End	90,000		9,950	80,050	Sep-20	Dec-21
Engineering	Urban/Rural Reconstruction	2020	983200309	Colborne St/Angeline Intersect	500,000			500,000	Sep-20	Dec-21
Engineering	Wastewater Treatment	2018	998180506	Bob WPCP Clarifier Gearbox	35,000	1,479	54,757	(21,237)	Sep-20	Dec-20
Engineering	Wastewater Treatment	2019	998190202	Omeme WCPC Alum Storage	92,000			92,000	Sep-20	Dec-21
Engineering	Wastewater Treatment	2020	998200201	Lindsay WPCP	22,400,000			22,400,000	Sep-20	Dec-22
Engineering	Wastewater Treatment	2020	998200205	King's Bay WWTP	35,000			35,000	Sep-20	Dec-21
Engineering	Wastewater Treatment	2020	998200206	Fenelon Falls WPCP Scum Pit	40,000			40,000	Sep-20	Dec-21
Engineering	Water Treatment	2020	998200101	Pinewood WTP High-Lift Header	38,000	2,259		35,741	Nov-20	Dec-21
Engineering	Water Treatment	2020	998200105	Lindsay WTP Containment Tanks	120,000			120,000	Sep-20	Jun-22

Active Capital Projects Deferred to Fall 2020 (Resuming September-December, 2020)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Engineering	WWW Distribution/Collection	2016	998160801	Elliot St Watermain Replace	14,750	16,248		(1,498)	Nov-20	Dec-20
Engineering	WWW Distribution/Collection	2016	998160802	Murray St Watermain Replace	26,500	19,005		7,495	Nov-20	Dec-20
Engineering	WWW Distribution/Collection	2016	998160803	Ellice St Watermain Replace	23,150	24,704		(1,554)	Nov-20	Dec-20
Engineering	WWW Distribution/Collection	2017	998170101	Canal St Watermain East	44,000	5,294	20,014	18,693	Oct-20	Jun-21
Engineering	WWW Distribution/Collection	2017	998170102	Canal St Watermain West	2,000	146		1,854	Oct-20	Jun-21
Engineering	WWW Distribution/Collection	2018	998180308	Colborne St W Mains (Design)	200,000	75,849	7,156	116,995	Sep-20	Jun-21
Engineering	WWW Distribution/Collection	2018	998180309	King St Mains (Design)	150,000	16,674		133,326	Sep-20	Dec-21
Engineering	WWW Distribution/Collection	2018	998180311	Angeline/Kent Inter Mains(Des)	24,000	5,666	33,249	(14,915)	Nov-20	Jun-21
Engineering	WWW Distribution/Collection	2018	998180312	Colborne St Mains FF (Design)	86,000	14,420	27,723	43,857	Nov-20	Dec-21
Engineering	WWW Distribution/Collection	2018	998180313	Hillside Dr Mains (Design)	42,000	10,872	11,822	19,306	Nov-20	Dec-20
Engineering	WWW Distribution/Collection	2019	998190308	Riverview Rd Mains	60,000	8,329	442	51,229	Oct-20	Dec-21

Active Capital Projects Deferred to Fall 2020 (Resuming September-December, 2020)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Engineering	WWW Distribution/Collection	2019	998190309	Pottinger St Mains	78,000	9,509		68,491	Oct-20	Dec-21
Engineering	WWW Distribution/Collection	2019	998190312	Lindsay St N SPS Pumps	62,000	2,970	44,977	14,054	Nov-20	Dec-21
Engineering	WWW Distribution/Collection	2020	998200304	Bobcaygeon - Main St Bridges	40,000			40,000	Oct-20	Jun-21
Engineering	WWW Distribution/Collection	2020	998200305	Lindsay St Mains Design	100,000			100,000	Oct-20	Dec-21
Engineering	WWW Distribution/Collection	2020	998200306	William St Mains - Design	100,000	3,961		96,039	Oct-20	Dec-21
Engineering	WWW Distribution/Collection	2020	998200307	William St Sewer - Design	100,000	5,170		94,830	Oct-20	Dec-21
Engineering	WWW Distribution/Collection	2020	998200308	St Patrick St Mains - Design	80,000			80,000	Oct-20	Dec-21
Engineering	WWW Distribution/Collection	2020	998200309	Huron St Mains - Design	90,000	6,370	24,392	59,238	Oct-20	Jun-21
Engineering	WWW Distribution/Collection	2020	998200310	Lindsay St Watermain - Design	50,000			50,000	Oct-20	Dec-21
Engineering	WWW Distribution/Collection	2020	998200313	Woodville Elevate Storage Tank	88,000			88,000	Sep-20	Dec-21
Engineering	WWW Distribution/Collection	2020	998200314	Thornhill Reservoir Fire/Pump	20,000	941		19,059	Sep-20	Jun-21

Active Capital Projects Deferred to Fall 2020 (Resuming September-December, 2020)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Engineering	WWW Special Studies/Projects	2019	998190401	Lindsay WTP Air Floatation Sys	140,000	13,765	102,588	23,647	Sep-20	Dec-20
Fire Service	Fire Equipment	2017	932171001	SCBA Equipment M/Y 2017-20	1,750,000			1,750,000	Oct-20	Nov-20
Fire Service	Fire Equipment	2018	932180305	Telecommunications Equipment	40,000	35,748		4,252	Oct-20	Complete
Fire Service	Fire Equipment	2020	932200301	Misc Fire Equipment	65,000			65,000	Nov-20	Dec-20
Fire Service	Fire Equipment	2020	932200304	Telecommunications Equip	40,000			40,000	Dec-20	Jun-21
Fire Service	Fire Facilities	2013	932130701	Central Training Facility	75,000	427		74,573	Sep-20	Apr-21
Fire Service	Fire Facilities	2018	932180101	Cameron Fire Hall Repairs	10,000	9,865		135	Oct-20	Complete
Fire Service	Fire Facilities	2018	932180102	Dunsford Fire Hall Repairs	10,000			10,000	Oct-20	Jun-21
Fire Service	Fire Facilities	2018	932180103	Kinmount Fire Hall Repairs	60,000	50,445		9,555	Oct-20	Jun-21
Fire Service	Fire Facilities	2019	932190103	Fire Hall Driveway/Parking Lot	30,000			30,000	Sep-20	Dec-20
Fire Service	Fire Facilities	2020	932200101	Dunsford FH Building Envelope	30,000			30,000	Oct-20	Jun-21
Fire Service	Fire Facilities	2020	932200102	Kirkfield FH Entrance/Retain W	26,000			26,000	Oct-20	Apr-21
Fire Service	Fire Facilities	2020	932200103	Omeme FH Entrance	15,000			15,000	Oct-20	Apr-21

Active Capital Projects Deferred to Fall 2020 (Resuming September-December, 2020)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Fire Service	Fire Facilities	2020	932200104	Norland FH Drainage System	25,000			25,000	Oct-20	Apr-21
KL Police Service	KL Police Service	2020	942200401	KLPS Replace Vehicles	82,707	31,317		51,390	Sep-20	Dec-20
KL Police Service	KL Police Service	2020	942200501	KLPS Radio Systems	89,150			89,150	Sep-20	Dec-20
Paramedic Service	Paramedic Equipment	2019	938190302	Ambulance Equipment 2019	85,000	72,265		12,735	Sep-20	Dec-20
Paramedic Service	Paramedic Equipment	2020	938200302	Cardiac Monitors (4)	150,000			150,000	Oct-20	Dec-21
Paramedic Service	Paramedic Equipment	2020	938200303	Vehicle Computers (6)	40,000			40,000	Oct-20	Dec-20
Public Works	Fleet and Transit Equipment	2020	994200204	Tractors (1st)	30,000			30,000	Sep-20	Nov-20
Public Works	Fleet and Transit Equipment	2020	994200213	Sidewalk Machines (1st)	25,000			25,000	Sep-20	Feb-21
Public Works	Fleet and Transit Equipment	2020	994200215	Hot Boxes (6)	360,000			360,000	Sep-20	Dec-20
Public Works	Fleet and Transit Equipment	2020	994200217	Tractor (2nd)	50,000			50,000	Sep-20	Jan-21
Public Works	Fleet and Transit Equipment	2020	994200218	Tractor (3rd)	50,000			50,000	Sep-20	Apr-21
Public Works	Fleet and Transit Equipment	2020	994200219	Cars (2nd)	27,500			27,500	Sep-20	Complete

Active Capital Projects Deferred to Fall 2020 (Resuming September-December, 2020)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Public Works	Fleet and Transit Equipment	2020	994200221	Sidewalk Machine (3rd)	175,000			175,000	Sep-20	Nov-20
Public Works	Fleet and Transit Equipment	2020	994200222	Trailer (2nd)	10,000			10,000	Nov-20	Apr-21
Public Works	Public Works Facilities	2020	991200101	Carden Roads Depot Roof	80,000			80,000	Oct-20	Jun-21
Public Works	Public Works Facilities	2020	991200103	Fleet Depot - Roof & HVAC Sys	300,000			300,000	Oct-20	Mar-21
Public Works	Public Works Facilities	2020	991200104	Lindsay Depot - Fuel Security	10,000			10,000	Nov-20	Apr-21
Public Works	Public Works Facilities	2020	991200105	Fleet Depot - Fuel Security	10,000			10,000	Nov-20	Apr-21
Public Works	Public Works Facilities	2020	991200106	Emily Depot - Fuel Security	10,000			10,000	Nov-20	Apr-21
Public Works	Public Works Facilities	2020	991200107	Bobcaygeon Depot Fuel Security	10,000			10,000	Nov-20	Apr-21
Public Works	Public Works Facilities	2020	991200108	Coboconk Depot - Fuel Security	10,000			10,000	Nov-20	Apr-21
Public Works	Transit Siteworks	2020	994200101	Transit Stops	30,000			30,000	Dec-20	Mar-21
Total					36, 036, 507			32, 429, 082		

Funded Capital Projects - Deferred 2021 Starts

Active Capital Projects Deferred to 2021 (Resuming in 2021)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Community Services	Building and Property Equipment	2020	953200202	KL Police Building Furniture	33,000			33,000	2021	Mar-21
Community Services	Building and Property Facilities	2020	953200102	Library Access Points	26,000			26,000	2021	Jun-21
Community Services	Building and Property Facilities	2020	953200601	Fenelon Falls Museum M/Y 20-21	100,000			100,000	2021	Jun-21
Community Services	Cemetery Siteworks	2020	950200501	Monuments	30,000			30,000	2021	Jun-22
Community Services	Cemetery Siteworks	2020	950200503	Internal Roadways & Buildings	20,000			20,000	2021	Jun-22
Community Services	Parkland Siteworks	2020	950200101	Playgrounds	72,000			72,000	2021	Jun-22
Community Services	Parkland Siteworks	2020	950200102	Sportsfields	70,000			70,000	2021	Jun-22

Active Capital Projects Deferred to 2021 (Resuming in 2021)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Community Services	Parkland Siteworks	2020	950200104	Lindsay Trail System	40,000			40,000	2021	Jun-22
Community Services	Recreation Equipment	2020	950200402	Small Equipment	20,000			20,000	2021	Jun-22
Community Services	Recreation Facilities	2020	950200302	LRC HVAC System Design	50,000			50,000	2021	Jun-22
Community Services	Recreation Facilities	2020	950200304	Bobcaygeon Arena Parking Lot	100,000			100,000	2021	Jun-22
Corporate Services	IT Equipment	2015	928151500	ERP System (928151501-928151520)	3,200,218	3,057,642	21,794	120,782	2021	Dec-21
Corporate Services	IT Equipment	2020	928200102	Data Communications	61,000	18,515		42,485	2021	Jun-21

Active Capital Projects Deferred to 2021 (Resuming in 2021)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Engineering	Airport Siteworks	2020	987200301	Runway 03/21 - M/Y 2020-21	100,000			100,000	2021	2025
Engineering	Airport Siteworks	2020	987200401	Runway 13/31 - M/Y 2020-24	50,000			50,000	2021	2025
Engineering	Bridges	2020	983200102	CKL Rd 35 Canal Bridge Design	60,000	822		59,178	2021	Jun-21
Engineering	Bridges	2020	983200103	Fish Hawk Rd Bridge - Design	70,000	77		69,923	2021	Jun-21
Engineering	Landfill Siteworks	2020	997200102	Fenelon LF Phase 2 Base Grade	44,000		33,625	10,375	2021	Nov-20

Active Capital Projects Deferred to 2021 (Resuming in 2021)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Engineering	Landfill Siteworks	2020	997200103	Fencing - L- Ops LF & L WPCP	42,000			42,000	2021	Dec-21
Engineering	Parking Lots	2020	983201201	William St Parking Lot	15,000			15,000	2021	Jun-21
Engineering	Traffic Signals	2019	983191101	CKL Rd 121 Pedestrian Signal	70,000	6,375		63,625	2021	Jun-21
Engineering	Traffic Signals	2019	983191102	Logie/Lindsay Traffic Signal	45,000			45,000	2021	Jun-21
Engineering	Traffic Signals	2020	983201101	Traffic Light Component	65,000			65,000	2021	Dec-21

Active Capital Projects Deferred to 2021 (Resuming in 2021)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Engineering	Urban/Rural Reconstruction	2017	983170308	Porter Road	70,000	24,377	25,484	20,139	2021	Dec-21
Engineering	Wastewater Treatment	2018	998180301	Lindsay Area 6 Mains (Design)	681,000	350,744	4,936	325,320	2021	Complete
Engineering	Wastewater Treatment	2020	998200202	Fencing Lindsay Landfill/WPCP	42,000			42,000	2021	Dec-21
Engineering	Wastewater Treatment	2020	998200204	Omeme LSSDS Lagoon Fencing	73,000			73,000	2021	Dec-21
Engineering	Water Treatment	2020	998200102	Bobcaygeon WTP Flooring	44,000			44,000	2021	Dec-21
Engineering	WWW Distribution /Collection	2017	998170504	Ridout Sanitary Pump STN	250,000			250,000	2021	Complete
Fire Service	Fire Equipment	2019	932190305	Telecommunications Equip 2019	40,000			40,000	2021	Sep-21

Active Capital Projects Deferred to 2021 (Resuming in 2021)										
Department	Capital Program	Year	Capital Project ID	Capital Project	Budget	Spending to Date	Committed Spending	Remaining Budget	Resume Date	Anticipated Completion
Fire Service	Fire Fleet	2020	932200201	EVT/Maintenance Truck	225,000			225,000	2021	Sep-21
Fire Service	Fire Fleet	2020	932200202	Rehab Truck	225,000			225,000	2021	Sep-21
Total					6,033,218			2,488,826		

Forecasted 2021 Capital Projects Deferred to 2022 Budget Consideration

Deferrals for 2021 Tax-Supported Capital Budget						
Program	Project	Primary Treatment or Activity	Budget	Financing		
				Capital Reserve	DC Reserve	Total
Bridges	Hartley Rd. Bridge (Eldon)	Replacement	488,000	488,000		488,000
Bridges	Victoria Falls Bridge (Digby)	Replacement	1,000,000	1,000,000		1,000,000
Bridges	Lake Dalrymple Rd. Bridge (Carden)	Design	100,000	100,000		100,000
Culverts and Municipal Drains	Fairbairn Rd. Twin Culverts (ID# 3036)	Replacement	200,000	200,000		200,000
Culverts and Municipal Drains	Cedar Glen Rd. Culvert (ID# 90001)	Replacement	270,000	270,000		270,000
Urban/Rural Reconstruction	Colborne St. - Water St. to Bond St. (Fenelon Falls)	Reconstruction	2,733,000	2,459,700	273,300	2,733,000
Urban/Rural Reconstruction	Murray St. - Elliot St. to West St. (Fenelon Falls)	Reconstruction	1,934,000	1,740,600	193,400	1,934,000
Urban/Arterial Resurfacing	CKL Rd. 17 - McGinnis Rd. to #1448 CKL Rd. 17	Resurfacing	2,459,000	2,459,000		2,459,000
Urban/Arterial Resurfacing	CKL Rd. 10 - CKL Rd. 14 to CKL Rd. 17	Resurfacing	2,001,000	2,001,000		2,001,000
Rural Resurfacing	Tracey's Hill Rd. - Heights Rd. to Sturgeon Rd.	Resurfacing	386,000	386,000		386,000
Sidewalks	William St. - King St. to Canal St. (Bobcaygeon)	Replacement	94,000	94,000		94,000
Sidewalks	Monck Rd. - CKL Rd. 121 to Bobcaygeon Rd. (Kinmount)	Replacement	25,000	25,000		25,000

Deferrals for 2021 Tax-Supported Capital Budget						
Program	Project	Primary Treatment or Activity	Budget	Financing		
				Capital Reserve	DC Reserve	Total
Sidewalks	Green St. - Murray St. to #3 Green St. (Fenelon Falls)	Replacement	30,000	30,000		30,000
Parking Lots	Francis St. E. Parking Lot (Fenelon Falls)	Resurfacing; Upgrade	175,000	175,000		175,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Compost Pond Valve Chamber	Emplacement	115,000	115,000		115,000
Landfill Siteworks and Facilities	Emily Landfill Leachate Collection System	Decommission	400,000	400,000		400,000
Public Works Facilities	Oakwood Roads Depot Oil and Grit Separator	Replacement; Upgrade	110,000	110,000		110,000
Public Works Facilities	Eldon Roads Depot Quonset Hut Roof and Electrical System	Replacement; Renovation	100,000	100,000		100,000
Public Works Facilities	Eldon Roads Depot Parking Lot	Resurfacing	70,000	70,000		70,000
Public Works Facilities	Coboconk Fleet Depot HVAC System	Replacement; Upgrade	75,000	75,000		75,000
Public Works Facilities	Lindsay Fleet Depot Windows and Security Doors	Replacement; Upgrade	50,000	50,000		50,000
Information Technology Systems	Roads Operations Supervisors Laptops	Acquisition	30,000	30,000		30,000
Information Technology Systems	Fire Station and Training Centre WiFi	Acquisition	16,000	16,000		16,000
Fire Facilities	Fire Hall Lighting	Replacement; Upgrade	100,000	100,000		100,000
Fire Facilities	Fire Training Centre Burn Tower	Acquisition	225,000	225,000		225,000

Deferrals for 2021 Tax-Supported Capital Budget						
Program	Project	Primary Treatment or Activity	Budget	Financing		
				Capital Reserve	DC Reserve	Total
Fire Fleet and Equipment	Telecommunications Equipment	Replacement	40,000	40,000		40,000
Fire Fleet and Equipment	Digital Communications System	Acquisition	225,000	225,000		225,000
Paramedic Facilities	South Fleet Centre and Headquarters	Design	380,000	364,800	15,200	380,000
Paramedic Fleet and Equipment	Administrative Vehicles (1)	Acquisition	50,000	50,000		50,000
Building and Property Facilities	Coboconk Service Centre Washrooms	Renovation	317,000	317,000		317,000
Building and Property Facilities	Fenelon Falls Train Station and Gallery Building Envelope	Restoration	53,000	53,000		53,000
Building and Property Facilities	Coronation Hall Building Envelope	Restoration	40,000	40,000		40,000
Building and Property Facilities	Lindsay Service Centre Building Envelope	Restoration	40,000	40,000		40,000
Building and Property Facilities	Dragonflies Building Roof	Replacement	21,000	21,000		21,000
Parkland Siteworks and Facilities	Elgin Park Playground	Replacement; Upgrade	150,000	150,000		150,000
Parkland Siteworks and Facilities	Garnet Graham Park Playground	Replacement; Upgrade	150,000	150,000		150,000
Parkland Siteworks and Facilities	Playground Surfaces	Resurfacing	72,000	72,000		72,000

Deferrals for 2021 Tax-Supported Capital Budget						
Program	Project	Primary Treatment or Activity	Budget	Financing		
				Capital Reserve	DC Reserve	Total
Parkland Siteworks and Facilities	Lindsay Skatepark	Replacement; Upgrade	100,000	100,000		100,000
Parkland Siteworks and Facilities	Memorial Park Roadways	Reconstruction	750,000	750,000		750,000
Parkland Siteworks and Facilities	Sportsfields	Resurfacing; Upgrade	70,000	70,000		70,000
Parkland Siteworks and Facilities	Head Lake Boat Launch	Replacement; Upgrade	40,000	40,000		40,000
Parkland Siteworks and Facilities	Memorial Park Washroom	Replacement; Upgrade	325,000	325,000		325,000
Parkland Siteworks and Facilities	Verulam Centennial Park Washroom	Demolition	12,000	12,000		12,000
Parkland Siteworks and Facilities	Verulam Centennial Park Shelter	Replacement; Upgrade	35,000	35,000		35,000
Parkland Siteworks and Facilities	Tommy Anderson Park Storage Structure	Emplacement; Relocation	150,000	150,000		150,000
Parkland Siteworks and Facilities	Janetville Ball Park Sport Court	Installation	30,000	30,000		30,000

Deferrals for 2021 Tax-Supported Capital Budget						
Program	Project	Primary Treatment or Activity	Budget	Financing		
				Capital Reserve	DC Reserve	Total
Recreation Facilities	Manvers Arena Parking Lot and Lighting	Resurfacing; Upgrade	245,000	245,000		245,000
Recreation Facilities	Manvers Arena Universal Accessible Washroom	Installation	175,000	175,000		175,000
Recreation Facilities	Manvers Arena Chiller and Accessories	Replacement; Upgrade	238,000	238,000		238,000
Recreation Facilities	Forbert Pool Parking Lot and Lighting	Resurfacing; Upgrade	210,000	210,000		210,000
Recreation Facilities	Oakwood Arena Ice Entrance Door	Replacement; Upgrade	12,000	12,000		12,000
Recreation Facilities	Little Britain Arena Condenser and Related Stand	Replacement; Upgrade	185,000	185,000		185,000
Recreation Facilities	Janetville Community Centre Foundation, Roof and Kitchen	Rehabilitation; Upgrade	235,000	235,000		235,000
Recreation Facilities	Fenelon Community Centre Exterior Doors	Replacement; Upgrade	20,000	20,000		20,000
Recreation Facilities	Coboconk Train Station Furnace	Replacement; Upgrade	7,000	7,000		7,000
Recreation Facilities	Bolsover Community Centre Furnace and Hot Water System	Replacement; Upgrade	16,000	16,000		16,000
Recreation Facilities	Woodville Town Hall (Food Bank) Furnace	Replacement; Upgrade	32,000	32,000		32,000
Recreation Facilities	Woodville Arena Exhaust Hood	Replacement; Upgrade	25,000	25,000		25,000
Recreation Facilities	Victoria Park Armoury Second Floor AC System	Installation	40,000	40,000		40,000
Recreation Facilities	Victoria Park Armoury Main Entrance Ramp	Replacement; Upgrade	104,000	104,000		104,000

Deferrals for 2021 Tax-Supported Capital Budget						
Program	Project	Primary Treatment or Activity	Budget	Financing		
				Capital Reserve	DC Reserve	Total
Recreation Facilities	Lindsay Parks Garage Cladding and Doors	Rehabilitation; Upgrade	56,000	56,000		56,000
Recreation Facilities	Dalton Community Centre Exterior Doors	Replacement; Upgrade	15,000	15,000		15,000
Total			17,851,000	17,369,100	481,900	17,851,000



Council Report

Report Number CS2020-012

Meeting Date: November 12, 2020

Title: City Hall Renovations Project Update

Description: Providing Council an update and budget request to implement the HVAC Project phase of multi-year City hall renovations.

Author and Title: Jörg Petersen, Manager, Building & Property

Recommendation(s):

That Report **CS2020-012, City Hall Renovations Project Update**, be received; and,

That staff be directed to proceed with Option 1 for an expedited project for a total project value of \$4,250,233.79 (inclusive of HST payable) for the multi-year City Hall Renovations Project; and,

That the required increased amount of \$2,760,234 be funded from the Working Capital Reserve; and,

That future year funding totaling \$800,000 for Multi-Year Capital Budget project BP2015 – City Hall Building Systems, be released and redirected in the City's Long-Term Financial Plan to fund future year capital projects.

Department Head:_____

Financial/Legal/HR/Other:_____

Chief Administrative Officer:_____

Background:

City Hall was renovated in the late 1980's when it was then changed from a court facility to the County Administrative Building and underwent extensive alteration and expansion. That work re-set the life-cycle clock for the building. The building is now at the major capital renewal stage of its life cycle with major building elements being about 30 years old. Key drivers are: age and declining asset condition, performance/reliability and operating cost. Drivers also include: changing occupancy needs and standards. 'Standards' are meant to address things like: accessibility, energy management and the environment and also things like fire and life safety, indoor air quality and ventilation, etc. The latter has become more of a concern with COVID19.

The City has undertaken significant investment to renew the exterior building envelope already and has invested to renew/replace some interior elements of the building. That investment has totaled \$2,938,372 between 2015 and 2020. The next major investment is needed to address the age and condition, performance and reliability of the building HVAC systems. Staff began to assess the scope and scale of work required for this project starting in 2017. Early estimates of that work and associated costs were developed to support a preliminary capital project proposal in 2018. In 2019 Council approved a contract with Ventin Group Architects to continue the work. They have completed a detailed system design and are in the process of completing contract documents (construction drawings and specifications). The contract documents will be completed in late 2020. Detailed cost analysis is part of that work, as the nature of this project is very complex, and is also affected by international trade disputes, supply-chain disruptions and COVID-19. The cost estimate has been updated from the original (preliminary) estimate provided in previous capital submissions. This report provides a comprehensive / current estimate and breakdown for all project costs.

This report addresses that need for direction on provision of the City Hall renovations, specifically the HVAC project.

Rationale:

As indicated, the City Hall facility has seen extensive renovations and repairs over the past 5 years. Significant investment to renew the exterior building envelope has already occurred and the City has invested to renew/replace some interior elements of the building.

The existing HVAC system components are reaching and/or have exceeded useful life threshold. Performance issues and associated need for repair/replacement has increased significantly. The rolling 3-year average for annual repair and maintenance costs have increased over 110% between 2008 and 2018. HVAC repair and replacement costs are a significant aspect. Equipment failures (for the smaller perimeter heat pump units) has increased

requiring unscheduled replacements with dated and less energy-efficient technology at considerable cost. Some major equipment components have failed completely and are presently not working. That includes two existing major heat pumps serving different areas of the building. The units are obsolete and obtaining replacement parts is problematic. There has been a practice of cannibalizing parts from some older equipment in order to keep other equipment operating. The useful service life of heat pumps that are at City Hall is about 15 years. The existing heat pumps are approaching 20 years old, except those we have been forced to replace. The useful life threshold of roof top units on City Hall is about 15 years. The existing roof top units are generally approaching an average of 17 years old.

Current systems struggle to be able to properly condition the indoor environment. They are not able to maintain set temperature and humidity in the building space, especially when outdoor conditions are more extreme in summer and in winter and the system is not able to properly ventilate the building. Presently, there is a deficit of about 1500 CFM (cubic feet per minute) of fresh make up air according to HVAC standards and causes indoor air quality to be diminished (refer ASHRAE 62-2001 - note ASHRAE is the principle standards setting organization for the HVAC industry). More recently, science is telling us that building ventilation is a major concern in dealing with COVID-19 (refer ASHRAE guidelines for COVID 19). Guidelines are encouraging building owners to increase ventilation beyond current standards. It is not possible to solve the ventilation deficit by making adjustments to the existing system or repairing/replacing individual components. It can only be done by replacing the system as a whole.

Any project to replace a major HVAC system for a building such as City Hall is a 'generational' type of investment. Depending on the equipment item it will be in place and operating for the next 15 to 30 years. For that reason, the project will affect and either enable or disable our organization's ability to achieve strategic planning objectives such as energy management or environmental impacts. It may also relate to future changes to occupancy of the building itself.

City Hall is an important focal point for our City. The approach to implementing this project poses an opportunity to support action on the City's Healthy Environment Plan. It can demonstrate leadership in energy and environmental design for a retrofit/replacement project. It is expected to help achieve a significant reduction in energy consumption and costs and a reduction in our carbon footprint. Estimates are that we will be able to achieve a reduction of between 25% and 40% of energy consumption and associated costs. The rolling 3-year average for energy costs for City Hall have increased over 75% between 2008 and 2018. The 2020 energy operating budget is \$108,284.00. A reduction of at least 30% would translate to \$ 32,485.20 in energy costs. The building's carbon footprint related just to space conditioning is estimated to be about 96 metric tons of CO₂ a year. A 30% reduction in energy consumption for electricity

and natural gas would translate a reduction of about 29 metric tons, equivalent to taking about 9 cars off the road every year.

The project will update the entire mechanical system, both equipment and performance and efficiency. It will include replacing/improving the piping and ducting that exists throughout the facility. It will also improve the existing controls and includes installation of a new building automation system. This recommendation is made to allow for the best upkeep and requirements of a City asset. It will result in a lower overall cost for the project, quicker resolution of the issues, less need for potential re-deployments or re-locations of staff and a better investment of a major City asset.

Other Alternatives Considered:

A number of alternatives to the staff recommended option have been considered. They all accept the need to replace the existing HVAC system for the rationale as stated. The alternatives considered different approaches to scheduling the work so as to spread costs over multiple years. It was also considered to change the approach to design/strategic intent. A high level summary of those alternatives are provided here.

Option	Description	Advantages	Dis-advantages
1 Expedited Timeline	<ul style="list-style-type: none"> Current design Complete in 18 mos. Benefits start in 1 year 	<ul style="list-style-type: none"> Strategic Lowest cost Timely benefits 	<ul style="list-style-type: none"> Highest initial cash out-lay Delayed benefits Minimal inflation
2 Current Approved Timeline	<ul style="list-style-type: none"> Current design Complete in 3 years Benefits start in 2 years 	<ul style="list-style-type: none"> Strategic Cost spread over 3 years 	<ul style="list-style-type: none"> Delayed benefits Inflation costs
3 Extended Timeline	<ul style="list-style-type: none"> Current design Complete in 5 years Benefits start in 3 years 	<ul style="list-style-type: none"> Strategic Cost spread over 5 years 	<ul style="list-style-type: none"> Highest project cost Delayed benefits Significant cost inflation
4 Change Direction	<ul style="list-style-type: none"> Discard design Replace with 'like-for-like' as things break down 	<ul style="list-style-type: none"> Reduced cost 	<ul style="list-style-type: none"> Reactive - not strategic Lose investment on design and contract documents Very limited results Never-ending project Does not solve ventilation deficit Highest operating cost

Alignment to Strategic Priorities

This report and the recommendations within address two of the four strategic priorities within the 2020-2023 Kawartha Lakes Strategic Plan:

1. Healthy Environment
2. Good Government

The recommendation will allow for the City to maintain an asset while taking both financial resources and our own Healthy Environment and Energy Plans into account. The Strategic Plan is available on SharePoint at the following link:

[Kawartha Lakes Strategic Plan 2020-2023](#)

Financial/Operation Impacts:

Over the past six years (2015-2020), the City has spent more than \$2.9 million for the renewal of City Hall, as shown in the chart below.

Project (2015 – 2020)	Total Expenditure
Building Envelope	1,843,734
HVAC (to date)	336,906
Council Chambers and Victoria Room	658,323
Interiors	99,409
Total Expenditures (2015-2020)	2,938,372

Funding for the City Hall HVAC system has been approved over several budget years (2018-2020) for a total of \$1,490,000. An additional \$800,000 in funding was proposed as part of a multi year project with \$400,000 being requested in 2021 and 2022. Including the multi year project, the total budget to complete the HVAC improvements was expected to be \$2,290,000.

To date, \$475,680 has been committed against this project for the purchase and installation of a new cooling tower and various consultant costs that were required to support the new HVAC system.

The table below summarizes the Current Project funding:

Year	Action	Value
2020-21	Phase 1 construction	\$883,474.57
2021	Phase 2 construction	\$1,712,453.20
2021-22	Phase 3 construction	\$1,113,399.99
	Total construction cost	\$3,709,267.76
	HST Payable	\$65,285.71
	Current Commitments & Expenditures	\$475,680.32
	Total Project Value	\$4,250,233.79
	Total Budget (approved)	\$1,490,000.00
	Current Funding Gap	\$(2,760,233.79)

The current funding gap of \$2,760,233.79 does not include the \$800,000 in future-year additional funding that was committed to finance this project.

Staff are recommending that this project be funded from the Working Capital Reserve. This reserve is intended to support emergency and/or approved capital projects requiring unanticipated funding. While the City Hall HVAC project was anticipated, the increased cost and urgency for replacement were not.

Consultations:

Chief Administrative Officer
Director, Community Services
Corporate Services
Health and Safety Supervisor
Healthy Environment Project Team Lead
Manager, Asset Management

Attachments:

N/A

Department Head E-Mail: cshanks@kawarthalakes.ca

Department Head: Craig Shanks, Director of Community Services



Council Report

Report Number PRC2020-006

Meeting Date: Thursday, November 12, 2020

Title: Ops Community Centre Redevelopment Update

Description: Update on redevelopment options and related funding for the Ops Community Centre.

Author and Title: Jenn Johnson, Manager, Parks, Recreation and Culture

Recommendation(s):

That Report PRC2020-006, Ops Community Centre Redevelopment Update, be received; and,

That Capital Project 950200601 – Ops Arena and Community Centre be closed and the \$3,867,150.00 in Special Debenture Funding for this project not be utilized.

Department Head:_____

Financial/Legal/HR/Other:_____

Chief Administrative Officer:_____

Background:

At the Council Meeting of September 12, 2017, Council adopted the following resolution:

Resolved That Report Mayor 2017-002, **Arena Capital Plan**, be received;
That the Manvers, Bobcaygeon, Fenelon Falls, Lindsay, and Woodville arena facilities be maintained as required for operations;
That the Ops arena facility be scheduled for a complete refurbishment;
That a new arena complex be explored in the Oakwood/Little Britain area, with the goal of combining the two existing facilities;
That a new arena complex be explored in the Village of Omemee to replace the existing Emily/Omemee complex; and
That staff report back by 2nd quarter of 2018 on the implementation and budget requirements for all actions above.

CARRIED CR2017-749

At the Council Meeting of May 21, 2019, Council adopted the following resolution:

Resolved That Report PRC2019-005, **Arena Capital Plan Update**, be received;
That Council direct staff to plan and budget accordingly for the continued operations of the Oakwood, Little Britain and Emily-Omemee arena facilities for the current 10-Year Financial Plan;
That Council direct staff to plan for a new single pad arena build in the Village of Omemee and budget accordingly for inclusion in the next 10 year financial planning cycle (2028-2037); and
That Council direct staff to plan for a new arena complex in the South West Area for inclusion in the next 10 year financial planning cycle (2028-2037).

CARRIED CR2019-327

This report is for information and provides an update on the current status of the complete refurbishment of the Ops Community Centre.

Rationale:

As indicated in Report PRC2019-005, Arena Capital Plan Update the Ops Community Centre was scheduled to have a complete refurbishment commence earlier this year. Funding was included in the 2020 Capital Budget Program as a multi-year project. Funding in the municipal budget for 2020 and 2021 was allocated to the Investing in Canada Infrastructure Program (ICIP) -\$5,316,425 (\$10,632,850) and municipal debenture - \$1,933,575 (\$3,867,150) for a total project amount of \$14,500,000. Unfortunately, the ICIP grant request was denied in 2020. Based on the previous budget approval there remains \$3,867,150 allocated through 2020 and 2021 in debenture funding. The City needs to determine the status of these funds.

Early stage design work has been completed by the contracted architecture firm of Salter Pilon. Three options have currently been developed for the refurbishment of the Ops Community Centre. All options would take approximately 16-18 months to complete.

Option 1 – Larger Ice Pad Size, Second Level Seating, Warm Viewing Area

The preliminary design calls for the total building area to increase from 31,228 sf to 45,282 sf, with 10,816 sf of space to be demolished. The current footprint would be extended in this option to accommodate a standard sized ice pad, six mid-sized dressing rooms and a second level seating area. The approximate cost of this option is \$10,365,479.

Option 2 – Status Quo Ice Pad Size, Lower Level Seating

The preliminary design calls for the total building area to increase from 31,228 sf to 38,792 sf, with 10,816 sf of space to be demolished. The current footprint would be extended in this option to accommodate the construction of six mid-sized dressing rooms. The ice pad will continue to be small for today's standards. The approximate cost of this option is \$8,916,571.

Option 3 – Larger Ice Pad Size, Second Level Seating, Enhanced Community Space, Completely Accessible

The preliminary design would see a new building constructed at a different location on the current site. The total area would be approximately 56,801 sf. This totally accessible facility would house six dressing rooms, community hall, community meeting rooms, an NHL sized ice pad, storage area, and energy efficient equipment. Operation of the current facility could continue while this facility is being constructed allowing for revenue to be generated. The approximate cost of this option is \$17,889,275.

The building was closed due to Covid-19 in March 2020 and has not reopened. Staff anticipate that the building will be available for ice rentals as of September 2021. In order to be operational for the next ice season, or earlier for arena floor rentals, the building must undergo some immediate capital improvements. In

order to put ice in for September 2021 a number of improvements/replacements must be completed to the refrigeration plant in the amount of \$75,000. That work is required in order to have an operational plant system for the 2021-2022 ice season. Additional work is required to the arena component as well as the building envelope in order to address significant deficiencies.

The current arena floor, boards and plant must be replaced prior to the 2022-2023 ice season. The roof has had patch work completed over the past couple of years but that is no longer preventing the water from flooding areas of the building. Some areas of the building envelope have fallen into significant disrepair, so much so that sunlight can be seen through the concrete walls from inside the building. Staff have completed temporary solutions to these areas of concern over the years but that is no longer solving the issue. It should be noted that the current facility is not considered accessible by today's standards. There is a lift to the second floor but entry into washrooms, dressing rooms, public areas are not accessible. As of 2025 all municipal facilities will need to meet the standards set out by the Accessibility of Ontarians with Disabilities Act (AODA). Investment at some level is needed in order for this facility to be operational in the future.

Staff have researched the cost associated with the 'must have' building component replacements and have suggested an additional option. This work would need to be scheduled to occur between March 2022 and September 2022.

Option 4 – Roof Replacement, Arena Plant, Boards and Pad Replacement, Building Envelope Repairs

The building footprint is not impacted by this option. Old, out dated equipment and building infrastructure would be replaced. The building will continue to have accessibility limitations. The approximate cost of this option is \$2,100,000.

In summary, the Ops Community Centre requires significant capital investment in order to serve as an arena facility and community hall in the future. Historically, this facility is very well used from both an ice and hall utilization perspective. Typically, Ops Community Centre ranks within the top five arenas when reviewing revenue generated by ice rentals. Multi-year funding, through debenture, has been approved in the 2020 and 2021 budgets in the amount of \$3,867,150. An immediate investment of \$75,000 is required in order for the arena portion to be operational for the 2021-2022 season. There are four options, with varying levels of investment, that have been presented to address the Council direction to completely refurbish the Ops Community Centre.

Other Alternatives Considered:

Council could choose to not invest and cease further operations at the facility. Staff are not recommending this direction.

Alignment to Strategic Priorities

The recommendations within this report align with two of the four strategic priorities:

1. An Exceptional Quality of Life
2. Good Government

The Strategic Plan is available on SharePoint at the following link:

[Kawartha Lakes Strategic Plan 2020-2023](#)

Financial/Operation Impacts:

Immediate funding is being recommended to address critical work that is required for ice plant operations. Staff are suggesting use of existing funds from Capital Project 950190301 – Ops Arena and Community Centre Design in the amount of \$75,000 for preparation of the Ops Community Centre for the 2021-22 Ice season. This project (\$250,000) was intended for the Design, Project Management and Consultant Fees for the re-furbishment/re-construction of a new Ops Community Centre. There remains \$128,360 in surplus in this account due to the project not continuing due to the ICIP Grant denial.

Should Council not support this immediate investment, then the following additional resolution should be passed:

That Capital Project 950190301 – Ops Arena and Community Centre Design be closed, and any remaining uncommitted funds be returned to the Capital Reserve.

Future funding requirements range from \$2,100,000 to \$17,889,275 based on the direction approved by Council on the future of the Ops Community Centre. Direction is being requested regarding the previously approved debenture funding of \$3,867,150 to close project 950200601 – Ops Arena and Community Centre.

Consultations:

Corporate Services
Asset Management

Department Head E-Mail: cshanks@kawarthalakes.ca

Department Head: Craig Shanks

Department File:

The Corporation of the City of Kawartha Lakes

By-law 2020-XXX

A By-Law to Confirm the Proceedings of a Special Meeting of Council, Thursday, November 12, 2020

Recitals

1. The Municipal Act, 2001, S.O. 2001 c. 25 as amended, provides that the powers of a municipal corporation are exercised by its Council.
2. The Municipal Act, also provides that the Council's powers must be exercised by by-law.
3. For these reasons, the proceedings of the Council of The Corporation of the City of Kawartha Lakes at this meeting should be confirmed and adopted by by-law.

Accordingly, the Council of The Corporation of the City of Kawartha Lakes enacts this By-law 2020-XXX.

Section 1.00: Confirmation

- 1.01 The actions of the Council at the following meeting:

Thursday, November 12, 2020, Open Session, Special Council Meeting

and each motion, resolution and other action passed or taken by the Council at that meeting is, except where prior approval of the Ontario Municipal Board is required, adopted, ratified and confirmed as if all such proceedings had been expressly embodied in this By-law.

- 1.02 The Mayor and the proper officials of the City are authorized and directed to do all things necessary to give effect to the actions of the Council referred to in Section 1.01 of this By-law. In addition, the Clerk is authorized and directed to affix the corporate seal to any documents which require it.

Section 2.00: General

- 2.01 This By-law shall come into force on the date it is finally passed.

By-law read a first, second and third time, and finally passed, this 12 day of November 2020.

Andy Letham, Mayor

Cathie Ritchie, City Clerk