# PLANNING APPROVALS TASK FORCE UPDATE

July 5, 2017



## Overview

- Background
- Trends in Building Stats
- Trends in Planning Stats
- Customer Service
- Security Deposits and Application Guidelines
- Communications
- KRCA Process Improvements

#### **BACKGROUND**

- The City of Kawartha Lakes is targeting a population of 107,000 by 2041
- The City has been preparing for this forecasted growth through various infrastructure projects and Planning Initiatives such as:
  - Northwest Trunk Sanitary Sewer line and Colborne Street Sanitary Pumping Station in Lindsay
  - Watermains and pumping stations in Bobcaygeon, Fenelon Falls and Omemee
  - Secondary Plans
  - Development Process (Task Force)
- The Intent of the Planning Approvals Task Force was to
  - Improve customer service
  - Streamline the Planning and Development approval process
  - Implement strategies to accelerate growth
- Planning Approvals Task Force Public Process
  - 16 meetings of the Task Force
  - 4 open houses with the public
  - Survey

#### **Council Motion**

January 24, 2017 Council meeting:

**RESOLVED THAT** Report DEV2017-001, **Planning Approvals Task Force Recommendations**, be received;

**THAT** staff be directed to implement the recommendations outlined in Report DEV2017-001 **Planning Approvals Task Force Recommendations**; and

THAT the Director of Development Services report to the Planning Committee and Council semi-annually, starting in June 2017, outlining the implementation status of the recommendations listed in Report DEV2017-001 Planning Approvals Task Force Recommendations.

**CARRIED** 

# City of Kawartha Lakes Growth Trends

#### **Building Permits for New Residential – By Type**

| Type of unit | 2015 | 2016 | 2017 – YTD May<br>31 <sup>st</sup> |
|--------------|------|------|------------------------------------|
| Total        | 210  | 298  | 150                                |
| singles      | 177  | 260  | 107                                |
| semis        | 2    | 0    | 2                                  |
| towns        | 30   | 0    | 0                                  |
| apartments   | 1    | 38   | 41                                 |
| mobile homes | 0    | 0    | 0                                  |





## **Trends in Planning Department Statistics**

| Application               | 2017 to May | 2016 | 2015 | 2014 |
|---------------------------|-------------|------|------|------|
|                           |             |      |      |      |
| Official Plan             | 8           | 3    | 4    | 4    |
| Amendment (D01)           |             |      |      |      |
| Zoning By-Law             | 20          | 23   | 24   | 29   |
| Amendment (D06)           |             |      |      |      |
| Minor Variance (D20)      | 28          | 60   | 63   | 50   |
| Consent (D03)             | 14          | 16   | 34   | 54   |
| Site Plan (D19)           | 8           | 12   | 8    | 24   |
| Subdivisions and          | 2           | 1    | 2    | 2    |
| Redline Revision (D05)    |             |      |      |      |
| Condominiums (D04)        | 0           | 1    | 0    | 0    |
| <b>Compliance Letters</b> | 242         | 625  | 512  | 547  |
| <b>Consent Inquiries</b>  | 21          | 21   | 19   | 35   |
| Pre-Consultation          | 35          | 68   | 63   | 73   |
| Applications (D38)        |             |      |      |      |

#### **Task Force Recommendations**

- Customer Service/Checklists;
- Security Deposits and Application Guidelines
- Communications
- KRCA Process Improvements

### **Customer Service/Checklists**

- Customer Services Training
- Corporate wide customer service standard
- Two new staff
  - Building and Zoning Clerk (April 10, 2017)
  - Large Development Planner
- Building Staff processing permits well above Provincial mandate for timeframes
- Policy to return phone calls and emails within 48 hours
- Pre-Consultation
  - Incorporated outline of costs and time frames
  - Basic checklist of required reports
  - Full Day Pre-Consultation meetings to handle backlog
- Planning application guides
- City Works for Tracking Applications
- Delegation of Authority to execute subdivision agreement





### **Customer Service/Checklists**

- Engineering
  - Revised Pre-servicing Template (July PAC)
  - Engineering Department drafting a Subdivision Application Process Guide (August PAC)
  - Standardized approach to serviceability inquiries





### **Financial Securities and Application Costs**

- Planning application fees include "Minor" and "Major" applications
- Development Charge Deferral Policy Sept 20, 2016





#### **Communications**

#### External

- City introducing new website in July with better tools for public
- City Works faster, clearer and more accurate info
- City Staff to advocate for applicants with outside agencies

#### Internal

- City Works will coordinate information between departments
- Planning and Engineering Departments host Wednesday morning coordinating meetings for applications and issues

#### Alignment with Ec onomic Development

- Including Ec Dev staff in pre-consultation meetings and including input in staff reports
- New Economic Development Strategy emphasizes need for better collaboration between Planning and Ec Dev



### **KRCA Process Improvements**





- New Staff for more timely response
- New Floodplain mapping provide more precise information
- Permit processing timing has improved over the last 8 months
- Increased pre-consultation meetings from bi-weekly to weekly
- Expanded "Streamlined Application" process
- Instituted a customer service call back to assess customer service and acting on feedback
- Used internet technologies to simplify permit submissions, payment and sign-off processes

# Questions

# Items Not Achieved

- Haven't been able to achieve Customer Service standard due to shortage in staff and huge increase in volume
- Building Department fully staffed but Planning still needs to replace staff
- Minor applications doing pre-consultation by phone
- Delegation of Authority to execute the subdivision agreement once conditions of Draft of Approval have been completed
- Application Tracking mechanism (December 2017)
- Haven't completed Planning Application guides but students are working on them
- Review of Security Deposits (September 2017)