

The Corporation of the City of Kawartha Lakes
Council Report

Report Number CORP2018-011

Date: July 17, 2018
Time: 2:00 p.m.
Place: Council Chambers

Ward Community Identifier: All

Title: 2017 Q4 Capital Close Extensions

Author and Title: Nicole Owens, Junior Accountant

Recommendation(s):

That Report CORP2018-011, **2017 Q4 Capital Close Extensions**, be received;

Department Head: _____

Financial/Legal/HR/Other: _____

Chief Administrative Officer: _____

Background:

At the Council Meeting of May 8, 2018 Council adopted the following resolution:

CR2018-286

Moved By: Pat Dunn
Seconded by: Gord James

That staff report back to Council by Q3 of 2018 to provide details on why project extensions were required for all projects granted an extension to December 31, 2018, as identified in Report CORP2018-004.

This report addresses that direction.

Rationale:

This report is provided to advise Council on all capital projects requesting extensions beyond their current scheduled completion date. For a variety of reasons, many projects need to be extended beyond the 18 month timespan they are allotted when created.

Extensions are requested through semi-annual Capital Close reports. Staff are required to supply an update of progress, new expected completion date, and any other recommendations that are then reviewed and carried through council.

932170201	Bethany Fire hall	Tender for construction has been awarded. Waiting on site plan approval from KRCA in order to obtain a building permit to begin the build.
983150600	Urban/Rural Recon Projects	<ol style="list-style-type: none"> 1. Front Street – complete 2. Anne Street – complete 3. Main Street Utility – complete, waiting for final utility invoices 4. Adelaide St. S – complete 5. Elgin Street Utility – complete 6. Logie Street – complete 7. Regent Street – complete 8. Glenelg Street Design – Utility conflicts stalled design at 30%, 60% and 90% stages. Currently Phase 1 design is complete, Phase 2 is 90% complete. Expected completion Q3 2018. 9. Bob Brown Way – complete 10. Bradley St. – complete 11. Melbourne St. - complete
983160600	Urban/Rural	<ol style="list-style-type: none"> 1. Helen Street – complete

	<p>Reconstruct Projects</p>	<ol style="list-style-type: none"> 2. Prince Street – complete 3. Front/Anne surface works – complete 4. Bond Street – complete 5. Elgin Street Phase 1 – complete 6. Melbourne Street Utility – complete 7. Glenelg Street Utility – Bell, Hydro and Enbridge infrastructure all had to be relocated. 50% utility relocation complete. 8. Murray Street – PIC complete, 90% design complete. Delays due to coordination with Enbridge project. Expected completion Q4 2018. Items 8, 9, 10 are one award. 9. Ellice Street - PIC complete, 90% design complete. Delays due to coordination with Enbridge project. Expected completion Q4 2018. Items 8, 9, 10 are one award. 10. Elliot Street - PIC complete, 90% design complete. Delays due to coordination with Enbridge project. Expected completion Q4 2018. Items 8, 9, 10 are one award. 11. Hamilton Street – complete 12. Kawartha Drive – complete
<p>983170300</p>	<p>Urban /Rural Reconstruction</p>	<ol style="list-style-type: none"> 1. Elgin Street Phase 2 – underground work complete, surface works scheduled for 2018. Cannot complete underground and surface work in single construction season. Expected completion Q4 2018 2. Melbourne Street – underground work complete, surface works scheduled for 2018. Cannot complete underground and surface work in single construction season. Expected completion Q4 2018 3. Main Street – underground work complete, surface works scheduled for 2018. Cannot complete underground and surface work in single construction season. Expected completion Q4 2018 4. Duke Street – underground work complete, surface works scheduled for 2018. Cannot complete underground and surface work in single construction season. Expected completion Q4 2018 5. Canal Street – First PIC has been complete. Some of the proposed works are located not on CKL property. CKL is finalizing agreements with TSW (Trent Severn

		<p>Waterway) to complete the works. TSW has recently provided comments and CKL is moving forward with the detailed design and will host a second PIC most likely in fall 2018. Projects of this nature usually take longer than 18 months.</p> <ol style="list-style-type: none"> 6. Downtown Lindsay – First PIC has been complete. Consultant is moving into preliminary design. Second PIC is expected to happen fall of 2018. A project of this size and scope would typically take longer than 18 months. 7. Porter Road – Options have been explored. Staff are preparing a report to take to council with the alternatives and preferred solution. 8. Lindsay Street (CKL 121) – To be release in combination with 2018 capital project Colborne Street FF for continuity
983170800	Road Restoration WWWW Projects	<ol style="list-style-type: none"> 1. East Street – currently under construction. Cannot complete underground and surface work in single construction season. Expected completion prior to Q4 close 2018 2. Sylvan Cres. - work on going via bonding company. Project delayed due to contractor deficiencies.
983171001	Streetlights	<p>Streetlight project will fund part of the phase 1 of the Lindsay LED Streetlight replacement, in accordance with the corporate energy incentive. Project delayed to ensure energy incentive grant is approved to be able to complete the full scope of the project.</p>
997131000	Landfills - Cell Construction	<ol style="list-style-type: none"> 1. Fenelon Landfill – Phase 2 Base Grade – complete. 2. Fenelon Landfill – Testing / Reporting - complete, waiting for final invoices.
997141000	Landfills - Cell Construction	<ol style="list-style-type: none"> 1. Fenelon Landfill – Phase 2 Continued Use - The majority of this work was completed in 2017, however Golder had Four Brothers reseed the cell in May 2018. We are just reviewing the current project to ensure everything is completed before we close this project 2. Eldon Landfill – Phase 2 complete, Prepare Phase 3 – The construction of this cell was delayed in 2017. Four Brothers started construction later part of May 2018.

		Construction is currently ongoing.
997161201	Eldon Landfill Construction - Phase 3	Construction scheduled to start in May 2018, anticipated to be finished by fall of 2018. Delays in Phase 1 & 2 pushed back start of Phase 3, extension required.
997170200	Landfill Site Works	<ol style="list-style-type: none"> 1. Lin-Ops Compost Pad Relocation - complete 2. Lin-Ops Gas Extraction Wells - Design projects ongoing for Gas Collection and Flaring System. Waiting for MOECC approval before construction can begin. Average wait time for MOECC approval is one year.
998110100	Omeme WPC Plant Upgrades	<ol style="list-style-type: none"> 1. Omeme WPCP Construction – complete 2. Update Capital Charge Study – ongoing 3. Omeme LSSDS – complete <p>Project to remain open until December 31st, 2019 as capital charge by-law implementation is expected for 2019.</p>
998151201	Lindsay WPCP Upgrade – Lagoon 6 Retrofit	Work complete – final report and invoices pending.
998151501	Lindsay WPCP Septage Receiving	WWW portion is complete – outstanding work to be completed by IT for automated arm and security camera connection to Lindsay Ops Landfill Scale House. IT portion of project could not begin until all outside and installation was complete, requiring extension.
998151601	Fenelon Falls Ellice St SPS Up	Following the substantial performance, there were some construction and operational deficiencies identified. This project is unique and the process control of the new upgrade is somewhat complex in nature and also sensitive to fluctuation of wet weather events as the Ellice SPS requires to control detention tank and remote Colborne St SPS simultaneously. Therefore, following the commissioning of the SPS and detention tank, several operational issues were encountered. As a result, a modification to process control design, installation of additional control panel and integration of SCADA system were performed which delayed the completion of the project. Again, some of the construction deficiencies (such as tank crack repair) were required to rectify and few others (such as pipe seal leak) are also pending to address.
998152200	Glenelg St E Watermain Replacement &	Utility conflicts stalled design at 30%, 60% and 90% stages. Currently Phase 1 is complete, Phase 2 is 90% complete

	Design	
998160501	Pinewood Production Well	The tender closed at the end of October 2017, but there was only one bid which was over budget. The council report requesting additional funding and award of contract was approved at the end of January 2018. Originally the work was scheduled to start in November 2017, however due to the delay of awarding the contract and other commitments made by the contractor; it was negotiated with the contractor would begin the work in mid-April, 2018. The preconstruction meeting was held in the 3 rd week of April, 2018. However, due to unforeseen circumstances, incurred by the contractor, he is currently unavailable, causing another delay. Also, the commission of the new well is subject to securing amendment of relevant permit and license from MOECC. For pump testing of new well, a temporary PTTW is required for which well record needs to be submitted along with the application for permit.
998160800	Fenelon Falls Watermain Upgrades	PIC complete, 90% design complete. Delays due to coordination with Enbridge project. Expected completion Q4 2018.
998161401	Kings Bay - RBC Units Upgrades & Replacement	Single source to OCWA - 2 units required replacement, first unit is complete. Second unit work could not be completed during winter months (outside units). Project scheduled to start mid-May. Expect completion prior to Q4 2018
998162001	Adelaide St N Sewer	90 % complete, final reports and invoicing pending.
991150300	Depot/Sand/Salt Build Rep-East	<ol style="list-style-type: none"> 1. Burnt River Quonset Air Quality – Complete/Close 2. Sturgeon Point Air Quality – Complete/ Close 3. New Bobcaygeon Depot Facility – Close and release funding. Work to be deferred to align with PW Depot Master Plan. To be closed in the next Capital Close 4. Ops Depot Salt Management/Storm Water – Complete/Close 5. Ops Depot Roof Replacement – Complete/Close <p>Project was on hold; extension requested to ensure unfinished portions of the project would receive funding and be recreated through the new Master Depot Plan. To be closed once MDP is(was) approved and funding returned.</p>
991150400	Depot/Sand/Salt	<ol style="list-style-type: none"> 1. Eldon Depot Heating System Update - Works

	Build Replacement - West	<p>planned for 2018. Work previously deferred pending completion Depot Master Plan which is now complete. With Master Plan complete and the Eldon Facility planned to be part of the long term depot structure, Staff will be implementing the planned improvements. Close extension request to Dec 31, 2018</p> <ol style="list-style-type: none"> 2. Oakwood Depot Exterior Insulation – Complete/Close 3. Lindsay Depot - Grade Ch & Retaining Wall – Complete/Close 4. Lindsay Depot - Roof Replacement/Masonry Replacement – Complete/Close <p>Project was on hold; extension requested to ensure unfinished portions of the project would receive funding and be recreated through the new Master Depot Plan. To be closed once MDP is(was) approved and funding returned.</p>
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Other Alternatives Considered:

As per CR2018-285 below, staff will analyze and present recommendations for capital project timelines and extensions when a full review of the Capital Close Policy is completed in 2019.

CR2018-285
 Moved By: Doug Elmslie
 Seconded by: Brian S. Junkin

That Staff be directed to initiate a review of the City's capital close and procurement policies, and related supporting policies and processes, in 2019, and include consideration for capital project cycle times, budget estimates and actuals, and project reporting.

Relationship of Recommendation(s) To The 2016-2019 Strategic Plan:

This recommendation assists in achieving the Strategic Enabler goal. The Capital Close enables Council and the public to see that the projects that have been approved are being monitored, closed within budgets, and in a timely manner. This illustrates responsible fiscal resource management.

<http://links/corpdocs/Corporate/2016%20Strategic%20Plan%20-%20City%20of%20Kawartha%20Lakes.pdf?Web=1>

Consultations:

Directors, Managers and Staff

Department Head E-Mail: jstover@kawarthalakes.ca

Department Head: Jennifer Stover