



City of Kawartha Lakes

2019 Budget and Business Plan

November 13, 2018



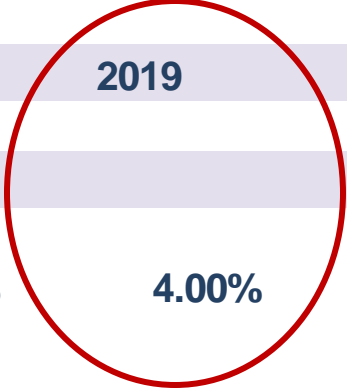
Agenda

- ❑ Long Term Financial Plan
- ❑ 2019 Proposed Capital Budget
- ❑ 2019 Proposed Operating Budget
- ❑ 2019 Proposed Water and Wastewater Budget
- ❑ Next Steps

Long Range Financial Plan

City of Kawartha Lakes Tax-Supported Long-Term Financial Plan

Year	2018	2019	2020
Tax Increase			
Total (%)	3.25%	4.00%	4.00%



2019 Proposed Capital and Operating Budget is generally aligned with the Long Term Financial Plan

Long Range Financial Plan

Key Assumptions

- ❑ based on average annual level of spending required to maintain existing service levels
- ❑ Capital reserve used to manage fluctuations between average spend and actual spend

2019 Proposed Capital Budget

Proposed Capital Budget includes funding for:

- Gravel rehabilitation program (year 2)
- Bobcaygeon Beach park
- Logie Street park
- Kent St revitalization

2019 Proposed Capital Budget

City of Kawartha Lakes Tax-Supported Long-Term Financial Plan

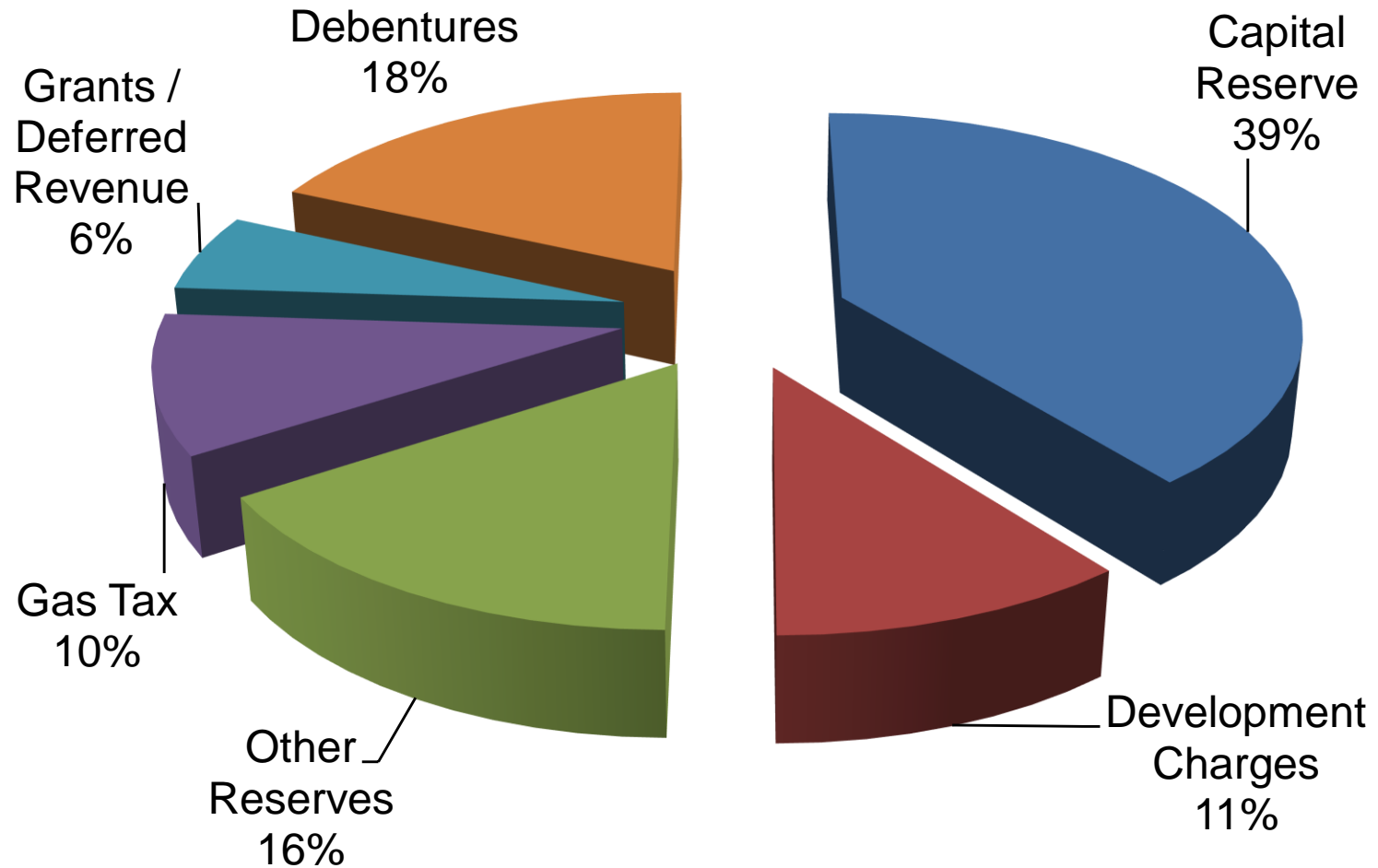
Year	2018	2019	2020
Capital Budget Expenditure			
Total	37,668,527	45,881,363	47,318,281

Proposed Capital Budget = \$48.5M

Key Drivers of Difference:

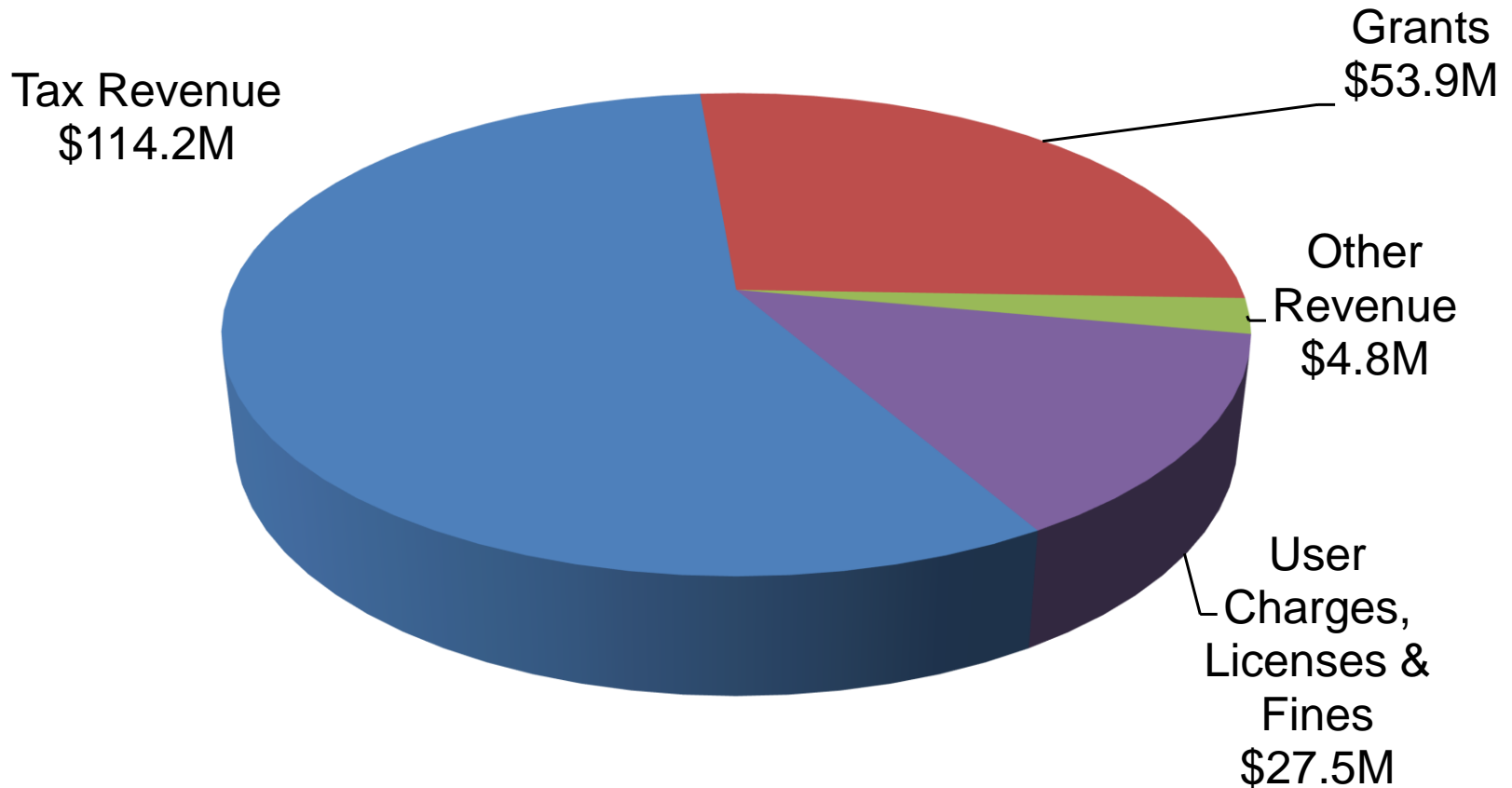
- Bobcaygeon Beach Park \$2.0M
- Electronic Document Records Management System \$0.4M
- Net impact of adjustments to projects in LTFP \$0.2M

2019 Proposed Capital Budget



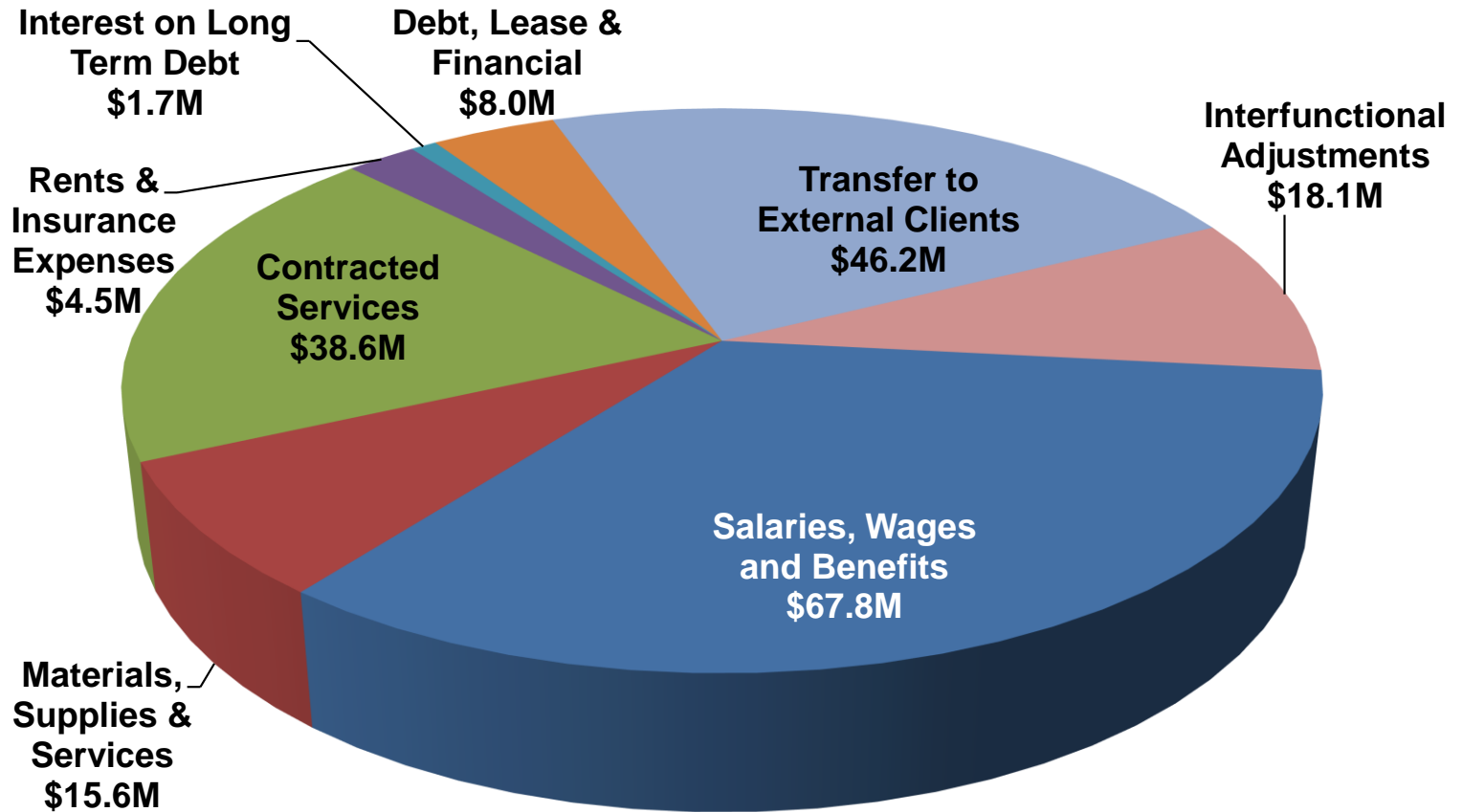
2019 Proposed Operating Budget

Total Revenue \$200.4M



2019 Proposed Operating Budget

Total Expenditures \$200.4M



2019 Proposed Operating Budget

2019 Budget Pressures:	
Salary & Benefits (contractual obligations, gapping, new staff)	\$5.2M
Winter maintenance	0.6M
Waste management	0.6M
Investment Income	0.4M
OMPF grant reduction	0.2M
Total Budget Pressures	7.2M
Assessment growth (1.5%)	(1.6M)
Contribution to reserves reduction	(1.3M)
Net Budget Pressure	\$4.3M
Tax Levy Increase	4%

2019 Proposed Water and Wastewater Budget

Summary of Proposed 2019 Water/Wastewater Budget						
Budget Area	Expenditure			Financing		
	General Operating	Contribution to Reserves	Total	User Rate Levy	Other Revenue	Total
Water	11,516,348	1,304,979	12,821,327	12,209,924	611,403	12,821,327
Wastewater	7,854,380	1,086,179	8,940,559	8,126,300	814,259	8,940,559
Total	19,370,728	2,391,158	21,761,886	20,336,224	1,425,662	21,761,886

2019 Proposed Water and Wastewater Budget

Proposed Rates for 2019

	2018	2019
Water:		
Fixed / month	\$29.10	\$30.56
Consumption / m ³	\$2.7172	\$2.7172
Wastewater:		
Fixed / month	\$27.63	\$29.56
Consumption / m ³	\$1.4606	\$1.4606

Household impact with both services = \$40.70 / annum

Next Steps

November 30, 2018

- ☐ Proposed Budget and Business Plan available

December 11, 2018

- ☐ Budget overview
- ☐ Report to Council for Capital budget early starts

Next Steps

January 2019

- ☐ Commence budget deliberations
- ☐ Adopt 2019 Capital Budget
- ☐ Adopt 2019 Water & Wastewater Budget

February 2019

- ☐ Adopt 2019 Operating Budget