# The Corporation of the City of Kawartha Lakes Committee of the Whole Report

# Report Number HH2019-010

Meeting Date:	November 5, 2019
Title:	2020-2029 Housing and Homelessness Plan
Description:	Endorsement of the 2020-2029 Housing and Homelessness Plan
Ward Number:	All
Author and Title:	Hope Lee, Manager, Human Services (Housing)
Recommendation	on(s):
<b>That</b> Report HH201 received;	19-010, 2020-2029 Housing and Homelessness Plan, be
	9 Housing and Homelessness Plan, included as Appendix A to 0, be endorsed; and
That this recommended next Regular Council	ndation be brought forward to Council for consideration at the cil Meeting.
Department Head:	
Financial/Legal/HR/Other:	
Chief Administrative Officer:	

## Background:

Kawartha Lakes is the designated Service Manager, responsible for housing and homelessness in a service area that includes both Kawartha Lakes and the County of Haliburton (the 'County').

The Housing Services Act, 2011 (HSA) requires all Service Managers to develop a 10 year Housing and Homelessness Plan (HHP). The HHP establishes priorities for housing and homelessness services based on targeted consultations and research. At least once every five years, the service manager shall review its housing and homelessness plan and amend it as the service manager considers necessary or advisable.

The Plan must be consistent with legislation, Ontario Regulations and the provincial Housing Policy Statement, and must include:

- An assessment of current and future housing needs within the service manager's service area;
- Objectives and targets related to housing needs;
- A description of how progress towards meeting the objectives and targets will be measured; and
- Strategies to measure and report publicly on progress under the plan.

The 10 Housing and Homelessness Plan (2014-2023) was approved by Council as Service Manager for Kawartha Lakes and the County, in 2014 with implementation beginning as of February 2014. The five year review had to be initiated by January 1, 2019 and be completed, approved by council and submitted to the ministry by December 31, 2019.

The HHP will enable Kawartha Lakes and the County to:

- Create a long term community vision, shared goals, agreed upon priorities and strategies for a continuum of housing and homelessness services;
- Improve access to adequate, suitable and affordable housing;
- Coordinate and integrate housing and homelessness services to assist families and individuals;
- Assist in determination of housing and homelessness funding including but not limited to priorities and processes
- Prepare for future senior government funding and partnership opportunities;

 Make recommendations on process and structure of service delivery within Kawartha Lakes and the County and with their delivery partners.

The HHP Review and Update will result in a new 10 year plan, covering 2020-2029. While the Ministry requirement is only for a mid-point update to the current plan, strategically we need to be looking at the long term as well. This approach will facilitate that long term planning goal. The intent is that another refresh of the plan, in essence a further ten year plan, will be developed in five years' time, 2024 and every five years thereafter.

If as part of the review, a Service Manager determines it necessary to amend the plan, such as Kawartha Lakes has done, consultations with the public and the Minister need to take place.

#### Rationale:

The HHP's objectives and the Affordable Housing Targets are established through an assessment of local needs considering current and historical variables. Development of the HHP has included a number of process steps:

- Establishment of a project coordinating committee made up of both Kawartha Lakes and County staff
- Review of the existing plan to identify both accomplishments and unfinished objectives
- A local assessment including current and historical variables resulting in the publication of a comprehensive needs assessment companion document
- In person interviews with lived experience individuals
- Online surveys with a range of household types with a range of income categories
- Small and large public consultations
- A draft of the HHP has been submitted to the Ministry to meet the review requirement, although the Minister does not approve plans but may make recommendations for consideration

Plans must address the provincial interests outlined in the HSA and be developed in accordance with the Ontario Housing Policy Statement. The Kawartha Lakes and County HHP has been structured to match the eight policy areas of the Ontario Housing Policy Statement.

One final consideration to complete the refreshed plan is setting the target for the number of additional affordable units that Kawartha Lakes and the County will strive to achieve over the next term of the plan (2020-2029).

Three target models were developed and presented to Council (Report HH2019-008, Affordable Housing Targets) at the September 10, 2019 Committee of the Whole meeting. The three models were:

- 1. Status Quo: Planning toward things not getting worse, considers small gains being made over the past few years have been important, but not enough. Targets are set that increase the numbers of units but is just keeping pace with overall growth. There is not a real proportionate increase in units for the population.
- 2. Moving Forward: Housing needs are not eliminated, but considerable gains are made in working to address them. The increase in units starts to lower proportionate gap in the need. It will take approximately 20 years to meet demand at this model's development rate.
- 3. Ideal: The overall need is explored in the context of identifying the volume of housing needs by dwelling unit size. The numbers of units increase significantly to meet the demand within 10 years.

The recommended target is the Ideal model as it provides direction and supports planning to identify how affordable housing demand can be met over the next 10 years.

The HHP includes the recommended targets of the Ideal Model for the next 10 years, 2,000 units for Kawartha Lakes and 750 units for the County. Haliburton County Council has adopted the Ideal Model.

The recommendation for establishing the City's affordable housing targets will be presented to Council at the November 19, 2019 Regular Meeting. Should any changes be made by Council, those will be revised in the final approved HHP.

# **Financial/Operation Impacts:**

There are no direct financial or operation impacts as a result of the HHP. Any impacts will be considered and presented to Council for approval as they are explored and developed.

# Relationship of Recommendation(s) To The 2016-2019 Strategic Plan:

The HHP objectives contribute directly to Exceptional Quality of Life, specifically to increasing the supply of affordable housing under the Improved Wellness, Well-Being and Community Health objective.

#### **Consultations:**

Manager, Human Services (Social Services), City of Kawartha Lakes Program Supervisor, Housing Help, City of Kawartha Lakes Program Supervisor, KLH Housing Corp, City of Kawartha Lakes Homelessness System Resource Coordinator, City of Kawartha Lakes Data Analysis Coordinator, City of Kawartha Lakes Executive Assistant, Human Services, City of Kawartha Lakes Strategy & Performance Specialist, City of Kawartha Lakes Policy Planning Supervisor, City of Kawartha Lakes Finance Coordinator, City of Kawartha Lakes Manager, Economic Development, City of Kawartha Lakes Treasurer, County of Haliburton Director of Planning/Deputy CAO, County of Haliburton

### Attachments:



Appendix A: 2020-2029 Housing and Homelessness Plan

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**Department Head: Rod Sutherland**