

# Victoria Manor Redevelopment Status and Long-Term Care Update

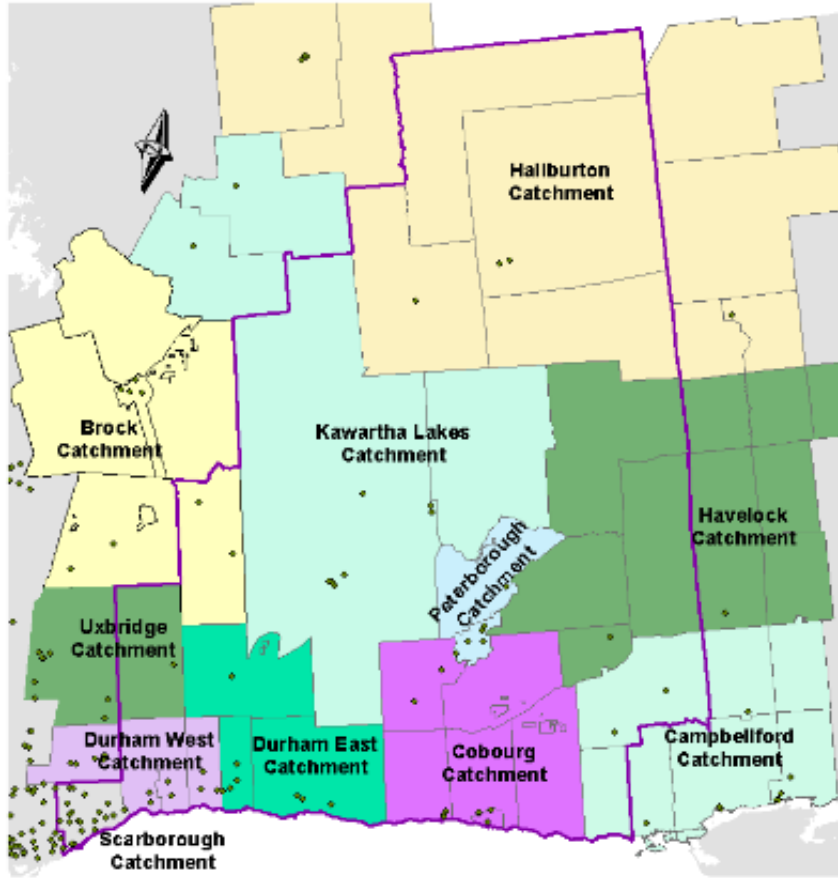
February 9, 2021

# Background

- Opened in 1990 – 166-bed Municipal Long Term Care facility
- Long-Term Care Homes Act
- Enhanced Long Term Care Home Renewal Strategy (ELTCHRS) released in 2015
- July 2018 provincial commitment to creating 15,000 new beds



# Central East LHIN Bed Rates



Total: 68 Homes and 9,707 Long- Stay Beds

- The provincial LTC Home bed rate per 1,000 aged 75+ is: 80.03
- For all Central East LHIN catchment areas, the LTC Home bed rate per 1,000 aged 75+ is: 86.84
- Of the 11 Central East LHIN catchment areas, only 2 have bed rates that are lower than the provincial rate:
  - Havelock and Durham West

| Catchment Name           | Population 75+ | LTCH Beds Rate per 1,000 | % of Total Population 75+ |
|--------------------------|----------------|--------------------------|---------------------------|
| Campbellford Catchment   | 11,780         | 82.34                    | 7.5%                      |
| Havelock Catchment       | <b>2,220</b>   | <b>65.32</b>             | <b>1.4%</b>               |
| Haliburton Catchment     | 5,180          | 83.40                    | 3.3%                      |
| Peterborough Catchment   | 10,085         | 84.20                    | 6.4%                      |
| Kawartha Lakes Catchment | 10,710         | 101.03                   | 6.8%                      |
| Brock Catchment          | 9,645          | 93.73                    | 6.1%                      |
| Durham East Catchment    | 16,540         | 87.97                    | 10.5%                     |
| Durham West Catchment    | <b>29,700</b>  | <b>60.51</b>             | <b>18.9%</b>              |
| Cobourg Catchment        | 6,205          | 122.48                   | 3.9%                      |
| Uxbridge Catchment       | 11,840         | 97.21                    | 7.5%                      |
| Scarborough Catchment    | 43,297         | 94.78                    | 27.5%                     |
| <b>All Catchments</b>    | <b>157,202</b> | <b>86.84</b>             | <b>100%</b>               |
| <b>Ontario</b>           | <b>961,320</b> | <b>80.03</b>             | <b>-</b>                  |

Data Sources:

Population: 2011 Census, Statistics Canada

Long-Term Care Home beds: Ministry of Health and Long-Term Care



**Kawartha Lakes**  
Population 75+  
**10,710**

LTCH Beds Rate  
(per 1000)  
**101.03**

% of Total Pop. 75+  
**6.8%**

# Development and Redevelopment

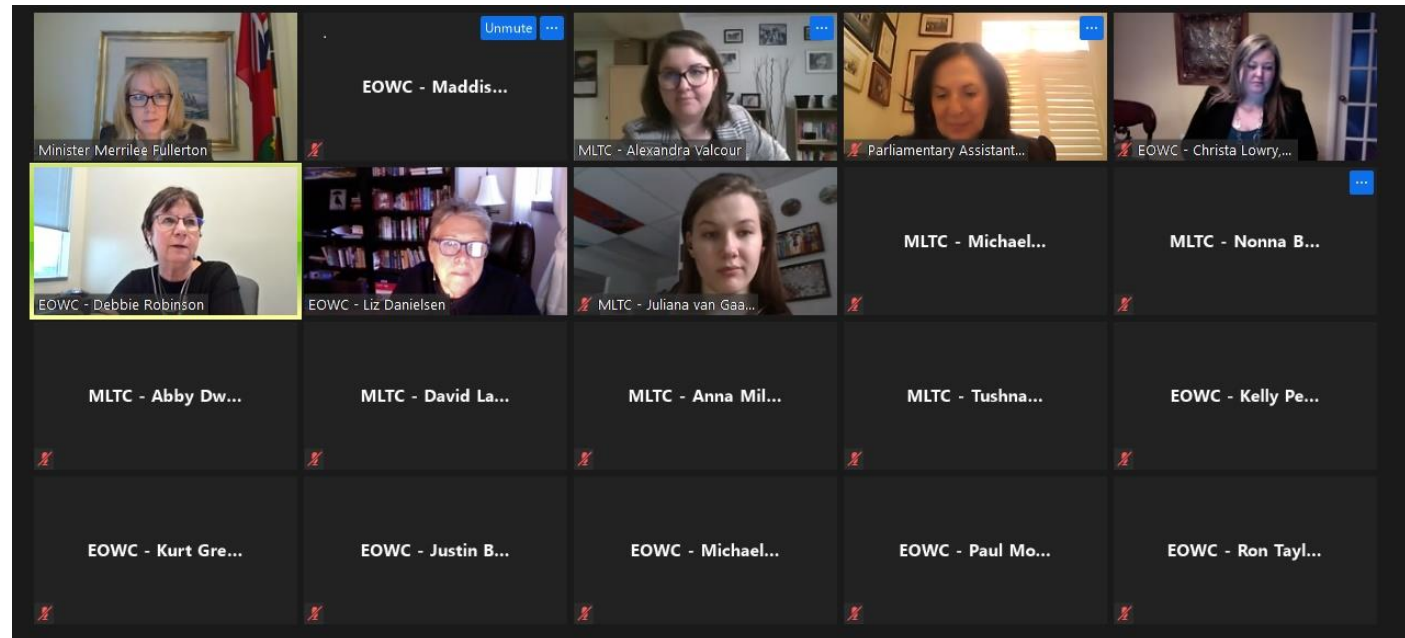
- 2019 Development process
- The MOLTC has not identified a future intake for new development or redevelopment
- Pandemic impacts on future development or redevelopment standards
- Victoria Manor Redevelopment to be reviewed in context of revised standards and Ministry direction

# EOWC LTC Review

- KPMG contracted by the EOWC in 2020 to complete a situational overview of EOWC-member municipal LTC facilities (15 facilities, 2386 licensed beds)
- Study and review informed advocacy to the Province at the recent ROMA conference, and as a formal submission to the Provincial LTC Commission

# EOWC LTC Review

To access the two-part review, visit [www.eowc.org](http://www.eowc.org)



# EOWC LTC Review

## Key Takeaways

### EOWC Commitment

- EOWC will work with the Ministry to achieve the four hour care model
- This model will allow EOWC to recruit additional staff, improve the quality of care for residents and increase daily direct care for each resident.
- The implementation will ensure that the EOWC has a solid workforce and financial stability to achieve provincial benchmarks.
- The EOWC shares the Province's objective of expanding long-term care beds, reducing operational red tape and increasing process efficiencies.



The EOWC requires Ministry support to implement the following in order to improve LTC service delivery:

| Increase funding to achieve four hour care model   | Changing funding formula  | Increase Provincial capital funding                                       | Promote and support resource sharing between LTCH's | Increase efficiency and effectiveness   |
|--|---|---|---|---|
| Increase direct care funding to achieve provincial benchmark of four hours of care model | Transition to a per bed funding model to increase clarity, efficiency and transparency of the funding process | Increase capital funding to on-going capital maintenance costs            | Promote collaboration                               | Support continuous improvement  |
| Increase the use of Resident Support Aides   | The formula would recognize high need residents – with an allocation dedicated for premium beds               | Enhance the predictability, fairness and transparency for capital funding | Enhance IPAC Reporting                              | Develop a provincially led leading practice unit                                |
| Enhance training and retention of LTC employees  |   | Provide upfront funding   | Create incentives for shared purposes               | Include municipal LTC in provincial policy and Ontario Health teams development |
|  |   |   | Address labour relations                            |   |

EOWC appreciates the Province's support for the current LTC model where residents are provided a **final home**. The approach to LTC should be preserved; not transitioned into a hospital or medical institution model.