# City of Kawartha Lakes 2023 Special Project Submission and Operating Budget Outlook



Discover • Protect • Restore

Mark Majchrowski Chief Administrative Officer

January 26<sup>th</sup>, 2023



## **Budget Process**

Preliminary
Budget
direction and
guideline

(July 2022 – Outgoing Board) Budget direction and guideline

(New BOD Meeting Feb 2023) Detailed Draft
Budget for
discussion

(BOD Meeting March 2023)

Approval of Draft Budget for circulation (BOD Meeting

**April 2023**)

Budget Circulated to Municipalities (30 days) Budget Approval (Weighted Vote)

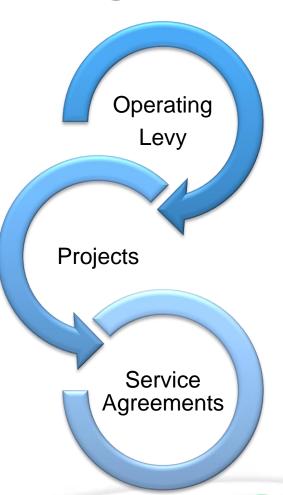
(BOD Meeting May 2023)



## **2023 Preliminary Budget**

#### 2023 Preliminary Budget Summary:

- An overall 3.75% increase in municipal levy, (\$62,000) supporting operating expenditures
  - The operating levy is shared by the municipal partners based on an apportionment percentage supplied to us by the Ministry of Environment, Conservation and Parks
  - Increase of 3.42% for City of Kawartha Lakes (reduced apportionment)





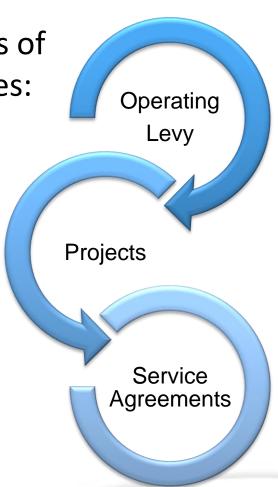
## **2023 Preliminary Budget**

The budget is supported by projects of specific interest to our municipalities:

- Municipal Contributions
  - Operating Levy
  - General Benefiting Projects Levy
  - Special Project Levy
  - Service Agreements

The budget is also supported by other revenue sources:

- Program generated revenues
- Government grants
- Project grants



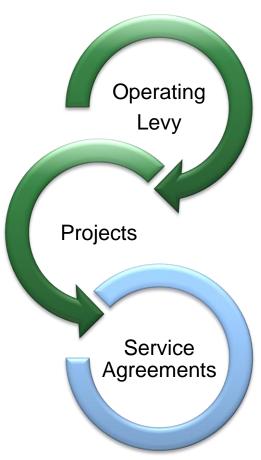


## **2023 Preliminary Budget**

#### **2023 Budget Pressures and Influences**

- Provincial direction
  - Legislative changes Bill 23, 108, 229
  - Conservation Authorities Act changes
    - Release of new regulations (mandatory programs, transition plan and agreements with municipalities
    - Levy Regulation and other Phase 2 regulations
    - Permit Regulation
- Grant availability
- Inflation + economy

These pressures will have an impact on our overall budget this year and into the future





## **2023 Proposed CKL Funding**

|                             | 2022        | 2023        | Increase<br>(Decrease) |
|-----------------------------|-------------|-------------|------------------------|
| Operating Levy              | \$983,651   | \$1,017,555 | \$33,904               |
| General Benefiting Projects | 20,829      | 23,729      | 2,900                  |
| Special Benefiting Projects | 390,950     | 396,250     | 5,300                  |
| Service Agreements (RMO)    | 60,000      | 60,000      | -                      |
| TOTAL                       | \$1,455,430 | \$1,497,534 | \$42,104               |





## Proposed General Benefiting Projects

 General Benefiting projects are initiatives that will be of benefit to all member municipalities within our watershed and the cost is shared based on municipal apportionment percentage

| Projects                                       | Levy Request |          |  |
|--|--------------|----------|--|
|  | 2022         | 2023     |  |
| Digitization of records                        | \$15,000     | \$15,000 |  |
| Environmental Monitoring<br>Strategy (10 Year) | -            | 25,000   |  |
| Website – design/application tracking          | 20,000       | -        |  |
| TOTAL  | \$35,000     | \$40,000 |  |

(CKL share is \$23,729)



## **Special Project Levy Request**

- Projects are geared to assist with municipal needs and investment in the community
- Projects align well with the City's Strategic Plan
- Joint rural tree planting program with Region of Durham

| Projects                                 | Levy Request |           |           |
|--|--------------|-----------|-----------|
| Projects                                 | 2021         | 2022      | 2023      |
| Lake Management Plans, Implementation    | \$277,200    | \$279,000 | \$287,750 |
| Joint Implementation – Rural Stewardship | 30,500       | 37,750    | 34,800    |
| Lake Management<br>Plans, Lake Dalrymple | 90,200       | 74,200    | 73,700    |
| TOTAL                                    | \$397,900    | \$390,950 | \$396,250 |



## Special Project Levy Request Lake Management Plan Implementation

- Lake Management Plan Implementation Special Project Levy Request is based on the Council-approved 5-year Implementation strategy (and adapted due to pandemic)
- The intent of the actions is to improve the long range sustainability and economic value of our lakes
- Community partners are key to success

|                  | 2022      | 2023      |
|------------------|-----------|-----------|
| CKL Funding      | \$316,750 | \$322,550 |
| Deferred Revenue | 105,000   | 137,000   |
| Grants, Other    | 177,550   | 218,800   |
| Program Value    | \$599,300 | \$678,350 |

<sup>\*</sup> Includes Joint Project with Durham Region



## Special Project Levy Request Lake Dalrymple Management Plan



- Lake Management Plan Special Project Levy Request is based on the Councilapproved 4-year project
- Community involvement through the Lake Dalrymple Working Group
- Allows for the protection of the lake and lake values, and establishes the current state of the lake

|               | 2022     | 2023     |
|---------------|----------|----------|
| CKL Funding   | 74,200   | \$73,700 |
| Grants, Other | -        | -        |
| Program Value | \$74,200 | \$73,700 |

<sup>\*</sup> Budget projection: \$62,700 in 2024





#### **Administration**

- Conservation Authorities Act changes
- Business processes continued to adapt
- Office opened to public, In-person meetings
- Responding to and adapting to a shift in business practices
  - Team Environment
  - Community Interaction
  - Program and service adaptation

#### Finance

- Processed 96% of invoices within 30 days of receipt, 100% within 60 days
- Awarded Federation of Canadian
   Municipalities grant of \$32,800 (up to 80% expenditures) to implement an Asset
   Management Plan + Software

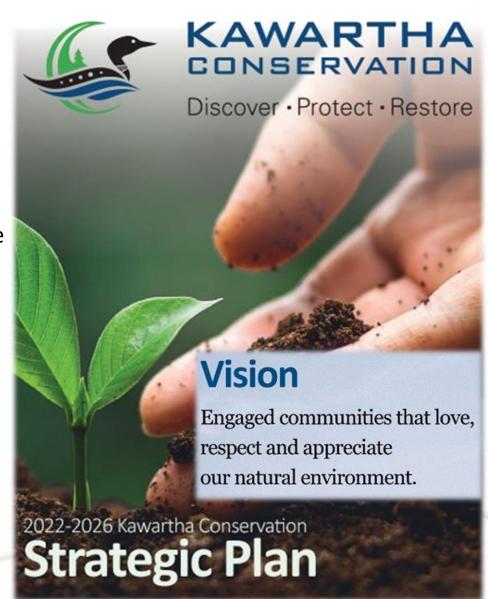
#### **Community Connection**

- Increase in conservation area usage
- Hosted festivals to engage and inspire community
- Investment in self-directed unique attractions
- Continued remote connection with community through digital services



#### **Business Improvements**

- Website enhancements, pilot phase
  - Permit application tracking
  - Data integration to IMS
- Governance, Accountability and Transparency Initiative
- Planning and Permitting Client Service and Streamlining Initiative participant (voluntary)
- Initiated a renewed Climate Change Strategy
- Information Technology
  - Wi-Fi Enhancement
  - Security enhancements

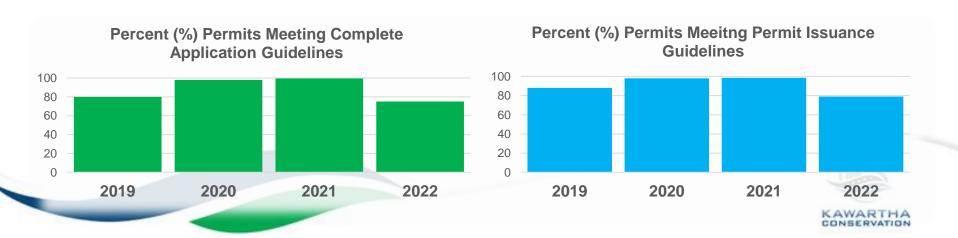




**2022 Permitting Performance Summary (CALC Timelines)** 







## **Permit Tracker (Beta)**

#### **Permit Tracker**

- Provides additional transparency for applicants
- Allows applicants to receive status updates at the time of inquiry.
- Beta permit tracker released end of year 2022
- Currently testing with small sample group of applicants for input

#### 

#### Permit Issued

#### Permit valid for one year from December 1st 2022 to December 1st 2023

Your permit has been issued and sent to your or your authorized agent's email. Please review the permit and its conditions before proceeding with the proposed development. Permit inspections may occur periodically on permitted works. If the scope of work changes during the validity of the permit, the permit can be revised. Applicable fees apply.

We wish you the best on your project.

Reference #: xxxx-xx-xxx Permit #: CAID: PPLK-10745

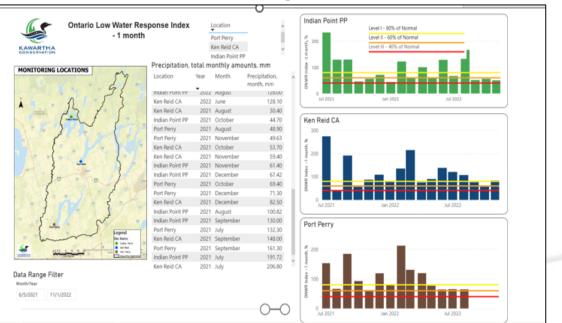


## Flood Forecasting and Warning

- 7 Watershed ConditionsStatement Water Safety
- 1 Watershed Conditionsstatement Flood Outlook



#### **Explored NEW Technologies – Power BI, Dashboards**

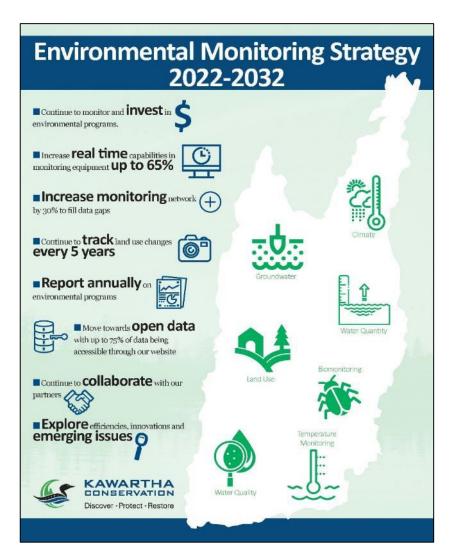




#### **INNOVATION HUB**

- Hosted 5 courses
- 75 participants
- Revenue stream

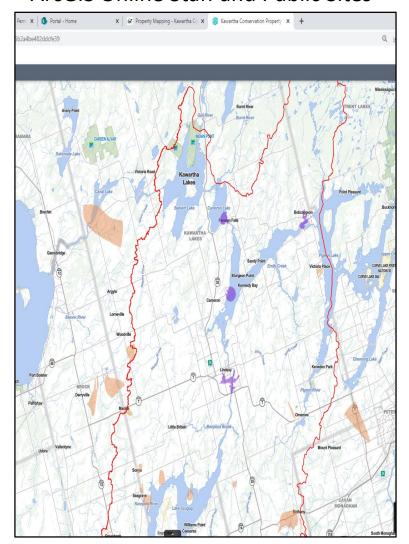




**ENDORSEMENT** – 10-year Environmental Monitoring Strategy

#### **NEW – Web Mapping Sites**

ArcGIS Online Staff and Public Sites





**Community Grants** \$15,500 awarded \$27,250 project value

#### **Landowner Grants** \$40,000 awarded \$267,000 project value





#### Reforestation

- 11,475 Trees planted through 50-Million Tree program
- 16,000 Seedlings sold to rural landowners
- 400 urban trees planted
- \$57,000 leverage funding

#### **OMAFRA**

- 1 Agricultural improvement project
- \$10,000 Grant Funding OMAFRA
- Restored 783m of streambank
- 2,095 Trees and shrubs planted
- 23 Agricultural site visits completed

#### **Bring Back the Fish**

- 9 urban stream improvement projects
- 425m urban streambank restored
- 1,620 native trees and shrubs planted
- \$75,000 Grant funding over 2 years
- 47 urban landowner site visits





### Aquatic Plant (Weed) Control

 Partnered in a research collaborative who were successful in securing \$500,000 federal grant to study impacts on aquatic thrusters along nearshore on Kawarthas, study boat wake impacts and shoreline naturalization along hardened surfaces.



### **Sedimentation and Erosion Control**

- Conducted 10 construction site inspections.
- Staff certification in CISEC (Certified Inspector of Sediment and Erosion Control)





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