### **Proposed** 2023 Budget

**City of Kawartha Lakes January 26, 2023 Rob Baldwin, CAO** 







#### **LSRCA At-A-Glance**

Local conservation, restoration and watershed management organization, formed in 1951 under the Conservation Authorities Act

18 Board membersappointed in 4-year cycle by9 member municipalities

One of the fastest growing areas in Ontario

The Lake Simcoe Watershed

- Watershed is 3400 sq. km and spans 20 municipalities
- From Oak ridges Moraine in the south to Oro Moraine in the north
- 18 major river systems that flow through the landscape to the heart of the watershed; Lake Simcoe





#### **Transitioning - Bill 229**

Changes to Conservation Authorities Act from Bills: 23,108,109, 229

2023 Budget developed in a consistent manner with prior years, within funding envelope

2024 Budget to be developed in new legislated format; working with Kawartha team for smooth transition



#### **Transitioning - Bill 23**

O Reg 596/22 imposed limitations to Conservation Authorities review role, provided on short notice

Will not have a material effect on the 2023 levy submission

LSRCA will continue with development review focused on hazards, drinking water source protection and the Lake Simcoe Protection Plan

# Transformation 2022-2024



### **Champion Watershed Health and Climate** Resilience

90% of permits issued within customer service timelines

2 Restoration projects

Woodlands and wetlands sequester 20% of greenhouse gases emissions in the Lake Simcoe Watershed

#### **Drive Evidence-Based Decision-Making**



Researching changes in nutrient cycling and the impact on phosphorus dynamics

Natural heritage cover has increased 1%, 2,300 hectares from 2003 to 2018 in watershed

350 Municipal staff trained in stormwater infrastructure inspection and maintenance

#### Spark a Passion and Action for Nature



New Nature Centre at the Scanlon Creek Conservation Area - no municipal funding requested

Unprecedented demand for outreach and field trips to get kids back to nature

Lake Simcoe Conservation Preserve, located in Georgina – establishing next steps for master plan



## Advance Organizational Effectiveness and Excellence

Procurement Audit identified savings to aid in achieving target

E-Workflows enable efficient processing for a hybrid workforce

Multi-year budgeting to better align with municipal planning



#### **Nurture People and Talent**

Diversity, Equity, Inclusion and Belonging: work commenced in line with York Region Inclusion Charter

Making technology and policy changes to support a hybrid workforce

Protecting corporate technology and data through investments in network security

#### **2023 Budget Highlights**

- \$ Respect the taxpayer
- Renewed Vision for 2022-2024
- Funding request within envelope

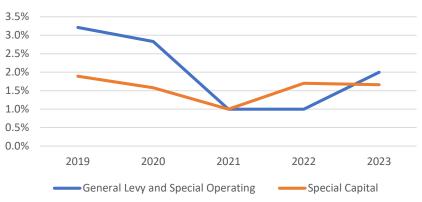






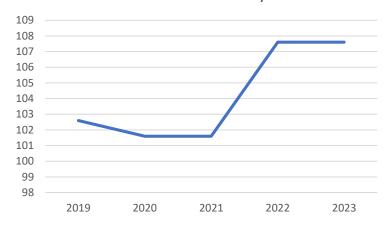
#### Respecting the Taxpayer





\* Percentage changes are for overall budget - all municipalities

#### Number of FTEs over 5 years\*\*



\*\* All FTE Increases Funded from Grants and Fees







### Respecting the Taxpayer – 2% Operating and 1.66% Capital Increase

| All Municipalities | 2022 Levy in Millions | Increase in<br>Millions | 2023 Levy in<br>Millions | % Increase |
|--------------------|-----------------------|-------------------------|--------------------------|------------|
| General Levy       | 4.09                  | 0.08                    | 4.17                     | 2.00%      |
| Special Capital    | 4.42                  | 0.07                    | 4.49                     | 1.66%      |
| Special Operating  | 0.50                  | 0.01                    | 0.51                     | 2.00%      |
| Total              | \$9.01M               |                         | \$9.17M                  |            |



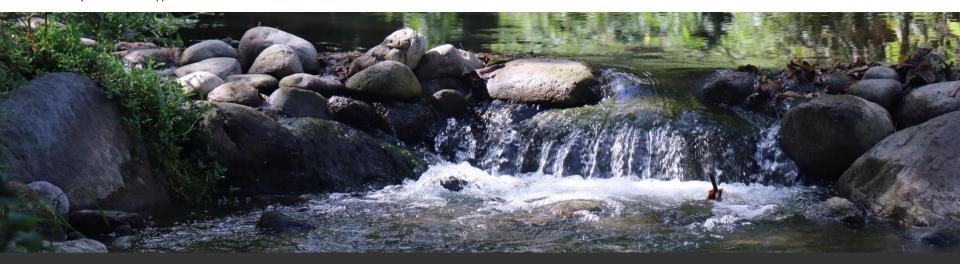
#### **2023 General Levy by Municipality**

|                           | CVA % | General Levy<br>(in 000s) |
|---------------------------|-------|---------------------------|
| Region of York            | 65.36 | 2,726                     |
| City of Barrie            | 16.44 | 686                       |
| Region of Durham          | 5.75  | 240                       |
| Bradford-West Gwillimbury | 5.2   | 217                       |
| Innisfil                  | 4.53  | 189                       |
| Oro Medonte               | 0.98  | 41                        |
| Ramara                    | 0.91  | 38                        |
| New Tecumseth             | 0.48  | 20                        |
| City of Kawartha Lakes    | 0.35  | 15                        |
| Total                     | 100%  | \$4,171                   |

#### City of Kawartha Lake's 2023 Investment: \$39K

| In 000s                         | 2022<br>Approved<br>(000s) | 2022 Total<br>Approved<br>(000s) | 2023 Proposed<br>(000s) | 2023 Total<br>Proposed<br>(000s) | 2024<br>Outlook<br>(000s) | 2024<br>Outlook<br>(000s) |
|---------------------------------|----------------------------|----------------------------------|-------------------------|----------------------------------|---------------------------|---------------------------|
| Corporate Services              | 6                          | 607                              | 6                       | 607                              | 6                         | 618                       |
| Ecological Management           | 5                          | 1,599                            | 5                       | 1,599                            | 5                         | 1,626                     |
| Greenspace Services             | 2                          | 326                              | 2                       | 326                              | 2                         | 332                       |
| Planning & Development Services | -                          | 25                               | -                       | 25                               | -                         | 25                        |
| Water Risk Management           | 3                          | 946                              | 3                       | 946                              | 3                         | 962                       |
| Watershed Studies & Strategies  | 8                          | 895                              | 8                       | 895                              | 8                         | 910                       |
| Asset Management/Growth         |                            | 15                               | -                       | 89                               | -                         | 89                        |
| Special Levy                    | 24                         | 4,413                            | 24                      | 4,487                            | 24                        | 4,562                     |
| General Levy                    | 15                         | 4,089                            | 15                      | 4,171                            | 15                        | 4,254                     |
| Special Operating               |                            | 498                              |                         | 508                              | -                         | 518                       |
| Total                           | 39                         | 9,000                            | 39                      | 9,166                            | 40                        | 9,335                     |

<sup>\*</sup> Outlook years not board approved





#### **Moving Forward**

Implementing changes to the Conservation Authorities Act from Bills: 23, 108, 109 and 229

Asset Management Financial Strategy in development

Transformation 2022-2024

New councils and Board of Directors

Board of Directors to finalize budget in early 2023

