

Ron Taylor, CAO/Acting City Clerk  
City of Kawartha Lakes City Hall  
26 Francis Street, P.O. Box 9000  
Lindsay, Ontario K9V 5R8

October 23, 2017

Dear Mr. Taylor

**Re: Request for support for Resolution #2017-02 of the Board of Health for the Haliburton, Kawartha, Pine Ridge District Health Unit - "Response of the Board of Health for the Haliburton, Kawartha, Pine Ridge District Health Unit to the Report of the Minister's Expert Panel on Public Health – Public Health within an Integrated Health System"**

In January 2017, the Minister of Health and Long-Term Care established an Expert Panel on Public Health to provide advice on structural, organizational and governance changes for Ontario's public health sector within a transformed health system. On July 20, 2017, the Ministry of Health and Long-Term Care released the Report of the Minister's Expert Panel on Public Health – Public Health within an Integrated Health System.

The Expert Panel made recommendations regarding: Optimal Organizational Structure for Public Health; Optimal Geographic Boundaries; Optimal Leadership Structure; and Optimal Approach to Governance. The Expert Panel's recommendations included that Ontario: establish 14 regional public health entities; establish catchment areas for the 14 regional public health entities that are consistent with LHIN boundaries and respect existing municipal boundaries; and establish a consistent governance structure for regional boards of health with specific features regarding governance.

The Board of Health has discussed the recommendations of the Expert Panel and has many concerns regarding their implementation.

The Association of Municipalities of Ontario (AMO) and the Association of Local Public Health Agencies (alPHA) have concerns similar to those of the Board of Health. Their concerns are outlined in their respective correspondence to the Minister of Health and Long-Term Care, which can be accessed via the links in Resolution #2017-02.

.../2

---

PROTECTION · PROMOTION · PREVENTION

---



**HEAD OFFICE**  
200 Rose Glen Road  
Port Hope, Ontario L1A 3V6  
Phone · 1-866-888-4577  
Fax · 905-885-9551



**HALIBURTON OFFICE**  
Box 570  
191 Highland Street, Unit 301  
Haliburton, Ontario K0M 1S0  
Phone · 1-866-888-4577  
Fax · 705-457-1336



**LINDSAY OFFICE**  
108 Angeline Street South  
Lindsay, Ontario K9V 3L5  
Phone · 1-866-888-4577  
Fax · (705) 324-0455

Ron Taylor

October 23, 2017

Page 2

At its meeting on October 19, 2017, the Board of Health passed Resolution #2017-02 titled "Response of the Board of Health for the Haliburton, Kawartha, Pine Ridge District Health Unit to the Report of the Minister's Expert Panel on Public Health – Public Health within an Integrated Health System" copy attached.

The Board of Health respectfully requests that the City of Kawartha Lakes endorse this resolution.

Sincerely

BOARD OF HEALTH FOR THE HALIBURTON, KAWARTHA,  
PINE RIDGE DISTRICT HEALTH UNIT

A handwritten signature in black ink, appearing to read "A. Lynn Noseworthy", written over a light blue rectangular background.

A. Lynn Noseworthy, MD, MHSc, FRCPC  
Medical Officer of Health

ALN:ed

## RESOLUTION #2017-02- Board of Health October 19, 2017

- Title:** Response of the Board of Health for the Haliburton, Kawartha, Pine Ridge District Health Unit to the Report of the Minister's Expert Panel on Public Health – Public Health within an Integrated Health System
- WHEREAS** In January 2017, the Minister of Health and Long-Term Care established an Expert Panel on Public Health to provide advice on structural, organizational and governance changes for Ontario's public health sector within a transformed health system;
- WHEREAS** On July 20, 2017, the Ministry of Health and Long-Term Care released the Report of the Minister's Expert Panel on Public Health – [Public Health within an Integrated Health System](#) ;
- WHEREAS** The Expert Panel made recommendations regarding: Optimal Organizational Structure for Public Health; Optimal Geographic Boundaries; Optimal Leadership Structure; and Optimal Approach to Governance;
- WHEREAS** The Expert Panel's recommendations included that Ontario: establish 14 regional public health entities; establish catchment areas for the 14 regional public health entities that are consistent with LHIN boundaries and respect existing municipal boundaries; and establish a consistent governance structure for regional boards of health with specific features regarding governance, appointees, size, Indigenous representation, Francophone representation, diversity and inclusion, qualifications, appointment process, board compensation, committees, and succession planning and implementation;
- WHEREAS** The Expert Panel also proposed leadership considerations for regional public health entities and their functional departments as well as local public health service delivery areas;
- WHEREAS** The Expert Panel recognized that if implemented, the recommendations will mean large organizational change for the sector. While the Expert Panel was not asked to make specific recommendations about implementation, it identified the following elements that should be considered in developing an implementation plan: legislation; funding; and transition planning/change management;
- WHEREAS** On October 12, 2017, the Association of Municipalities of Ontario (AMO) released its [response](#) to the Expert Panel's Report;
- WHEREAS** In its response AMO indicated that after consideration by its Board of Directors and Health Task Force it does not support the recommendations of the Expert Panel on Public Health and urged the government not to adopt them given there is no clear evidence to justify such changes to the public health system. AMO also indicated in its response that integrating public health within the health care system, would completely change and dilute over time the mandate of the local public health system;
- WHEREAS** On October 17, 2017, the Association of Local Public Health Agencies (ALPHA) released its [response](#) to the Expert Panel's Report;
- WHEREAS** In its response, ALPHA indicated that its members have been consistent and clear that the mandates of Local Public Health (LPH) and healthcare are and should remain separate and distinct; irrespective of the influence of local circumstances, ALPHA is collectively concerned that the attempt to align these mandates to the degree recommended by the Expert Panel will be to the detriment of its members' ability to promote and protect health at the community level; ALPHA believes that the LPH system has many strengths that would be eroded by the Expert Panel proposals; ALPHA urges that the following

overarching concerns be carefully considered as part of any analysis for potential implementation: system disruption, fit with the work of LPH, meeting local needs, and LPH capacity;

**WHEREAS** In its response, alPHa also indicated that given the concerns that it expressed about the massive systemic change proposed by the Expert Panel aimed at fostering LPH-LHIN collaboration, it would like to propose that the work of the Public Health Work Stream that was established to define the formal relationship between LHIN Chief Executive Officers (CEOs) and LPH Medical Officers of Health (MOH) under the *Patients First Act, 2016* be allowed to further develop as an alternative solution;

**WHEREAS** In addition, alPHa recommended that the initiatives underway including the new Standards for Public Health Programs and Services, new Accountability Framework, and findings of the Public Health Work Stream and other provincial and national actions in progress be implemented and evaluated before the Expert Panel recommendations are given further consideration; and

**WHEREAS** The Board of Health has the same concerns as AMO and alPHa regarding the Expert Panel Report;

**NOW THEREFORE BE IT RESOLVED** that the Board of Health for the Haliburton, Kawartha, Pine Ridge District Health Unit endorse both the AMO and alPHa responses to the Expert Panel Report on Public Health and that AMO and alPHa are so advised;

**AND FURTHER** that the Premier of Ontario, Minister of Health and Long-Term Care, MPPs for Northumberland—Quinte West and Haliburton—Kawartha Lakes—Brock, Municipalities of Northumberland and Haliburton Counties and the City of Kawartha Lakes, Chief Medical Officer of Health, Assistant Deputy Minister, Population and Public Health Division, Ministry of Health and Long-Term Care, Central East LHIN CEO, South East LHIN CEO, and Ontario boards of health are so advised.