









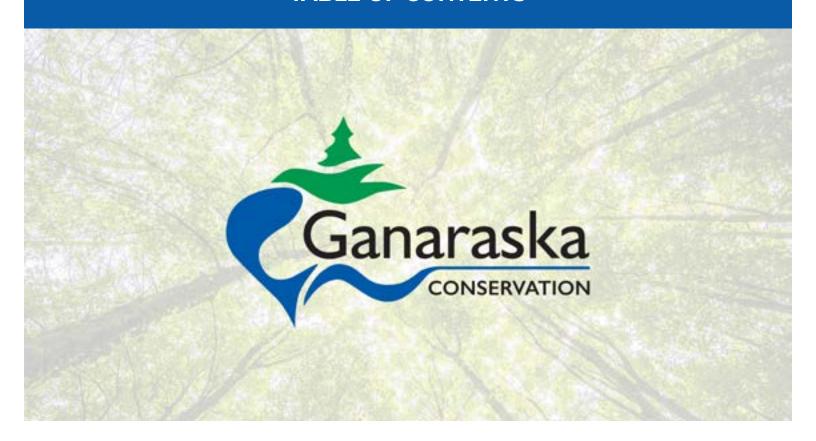




GANARASKA REGION CONSERVATION AUTHORITY 2024 PRELIMINARY BUDGET

Clean Water, Healthy Land For Healthy Communities

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GANARASKA REGION CONSERVATION AUTHORITY Established 1946

The objects of an Authority are to provide, in the area over which it has jurisdiction, programs and services designed for the purpose of furthering the conservation, restoration, development and management of natural resources in watershed(s).

Watershed Municipalities

The watershed covers an area of 935 square-kilometers and has a population of 75,606.

Municipality of Clarington Township of Hamilton Town of Cobourg
Township of Alnwick/Haldimand
Township of Cavan Monaghan

Municipality of Port Hope City of Kawartha Lakes

2023 / 2024 Board of Directors

The Board of Directors usually meets the 3rd Thursday of every month or at the call of the Chair.

Township of Hamilton – Mark Lovshin*

Municipality of Port Hope – Vicki Mink**

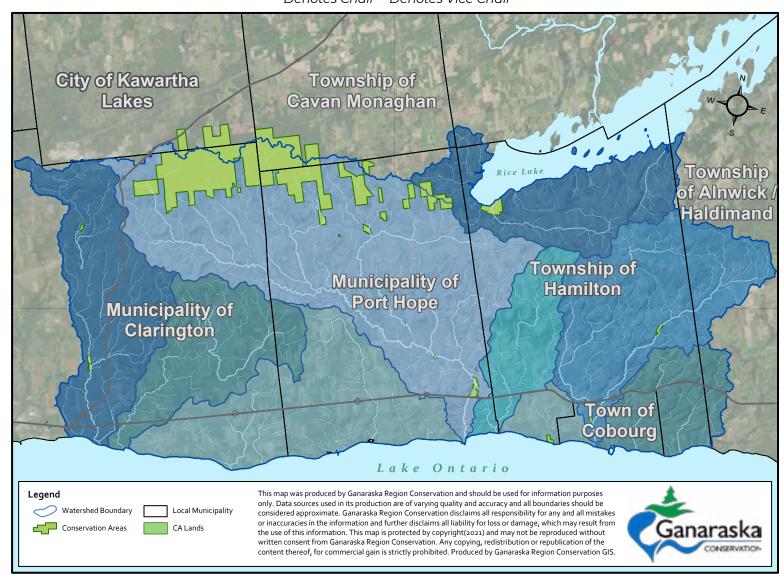
Township of Alnwick/Haldimand – Joan Stover

Township of Cavan Monaghan – Lance Nachoff

Municipality of Clarington – Willie Woo

Municipality of Clarington – Margaret Zwart
Town of Cobourg – Randy Barber
Town of Cobourg – Miriam Mutton
Municipality of Port Hope – Adam Pearson
City of Kawartha Lakes – Tracy Richardson

*Denotes Chair **Denotes Vice Chair



The Ganaraska Region Conservation Authority's Shared Vision: Clean Water, Healthy Land For Healthy Communities



The Ganaraska Region Conservation Authority's mission is to enhance and conserve across the Ganaraska Region Watershed by serving, educating, informing and engaging.

Our Shared Values

To Explore is to Value Knowledge
To Learn is to Value Collaboration
To Lead is to Value Excellence
To Evolve is to Value Innovation

GRCA 2023 / 2024 Committees

Ganaraska Forest Recreational Users Committee
Mark Gardiner (Chair), Matthew Robbins, Jim Pearson, Jennifer
Jackman, Garry Niece, Randy Cunningham, Lisa Thompson, Amber
Panchyshyn, Pam Julian, Carolyn Richards, Peter Wood, Steve
Brownell, Marven Whidden, Maureen MacDonald, Lance Nachoff
(Board Representation)

THE BUDGET PROCESS



JULY/AUGUST

Discussions with Watershed Municipalities



Prepare proposed budget guidelines for Board of Directors

OCTOBER

Preliminary budget to Board to approve for circulation



JANUARY/FEBRUARY

Consult with municipalities on Special Projects



NOVEMBER/DECEMBER

Board of Directors Weighted Vote on General Levy



MUNICIPAL REVIEW PERIOD

(30 days minimum)



MARCH

Preparation of Final Budget



APRIL

Final Budget to Board of Directors for approval

2024 BUDGET PRESENTATION FORMAT

The Ganaraska Region Conservation Authority (GRCA) has 5 program and services departments:

- · Watershed Management and Health Monitoring
- Environmental Advisory Services
- · Watershed Stewardship
- · Conservation Lands Management
- Corporate Services

The departments are further reported in accordance with the categorization as required by the **Regulation 687/21** as explained below.

The budget columns report on the dollar amounts for the previous budget figures and the actual amount reported at year end and the proposed budget figures for the current year.

As with previous budgets, the budget figures may have been adjusted throughout the year as a result to reflect unexpected decreases/increases in the funding revenues. In cases where the funding received for a capital project is not spent, those funds are carried forward as deferred revenue.

Conservation Authorities Act (CA Act) Regulations

In October, 2021, the Province of Ontario released Phase 1 regulations designed to implement amendments to the CA Act.

- Ontario Regulation 686/21: Mandatory Programs and Services
- Ontario Regulation 687/21: Transition Plans and Agreements for Programs and Services
- Ontario Regulation 688/21: Rules of Conduct in Conservation Areas

The Phase 2 Regulations were finalized under the Conservation Authorities Act in April 2022.

The programs of the GRCA are classified into 5 areas. The budget format reflects the program areas into categories 1, 2, and 3 which are reflected in the Program and Services Inventory which has been attached at the end of the budget. This inventory was finalized and approved by the Board of Directors at the September 21, 2023 meeting.

Categorization of Programs and Services as per Regulation 687/21:

- 1. Mandatory programs and services

 Defined in regulation; where municipal levy could be used without any agreement.
- 2. Municipal programs and services
 Programs and services at the request of a
 municipality (with municipal funding
 through an MOU/agreement).
- 3. Other programs and services Programs and services an Authority determines are advisable (use of municipal levy requires an MOU/agreement with participating municipalities.

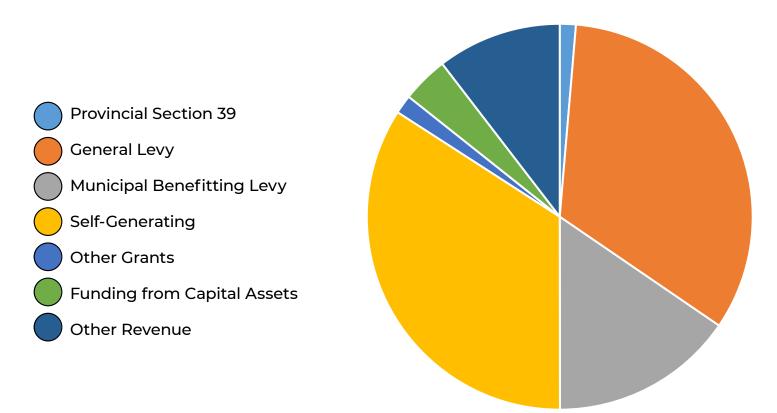
2024 PRELIMINARY BUDGET SUMMARY

Ganaraska Conservation's proposed budget for 2024 is \$3,855,496. The following pages provide context on the revenues and expenditures, a budget breakdown, and a break down of the levy for each watershed municipality.

2024 REVENUES

- · Provincial Section 39 funding of \$51,863
- The general levy proposed increase is 3.3% and includes a minimum levy of \$16,459.79 for a total general levy of \$1,279,855.
- · Municipal benefitting levy totals \$595,273

- · Self generating revenue totals \$1,315,995
- · Other grants of \$60,600
- Funding from capital asset reserve of \$150,000
- · Other revenue totals \$401,910
- Total Revenue \$3,855,496



2024 PRELIMINARY BUDGET SUMMARY

SOURCES OF REVENUE

Provincial Section 39 Funding

The Ontario Ministry of Natural Resources and Forestry provides funding to the Ganaraska Region Conservation Authority in the amount of \$51,863. This amount is approximately 50% of the funding that was provided for over the last 20 years and has remained at this reduced amount since 2019. This funding supports the mandated flood forecasting and warning programs.

Municipal General Levy

The municipal general levy is funding provided by municipalities to support category 1 programs and services such as enabling services of corporate services, low water response, environmental monitoring and conservation land expenses for recreational uses.

Municipal Benefitting Levy

Municipal benefitting levy is funding that supports benefitting or special projects which are projects that are carried out for specific watershed municipalities. Such projects are normally capital projects and may be shared by two or more municipalities within the conservation authority jurisdiction.

Self Generating Revenue

Self generating revenue includes user fees for planning services and are set to recover but not exceed the costs associated with administering and delivering these services on a program basis including site inspections, legal inquiries. Ganaraska Forest membership and day uses as well as bookings at the Forest Centre for education, weddings and camping. Special events, leasing lands and timber management are also included.

Other Grants

Other grants include employment programs, as well as grants from other agencies such as the Greenbelt Foundation

Funding from Capital Assets Reserve

Funding is set aside each year, \$183,976.06 in 2024, from the associated program areas and placed in a reserve that is to be utilized to fund the replacement of the physical assets of the GRCA.

Other Revenue

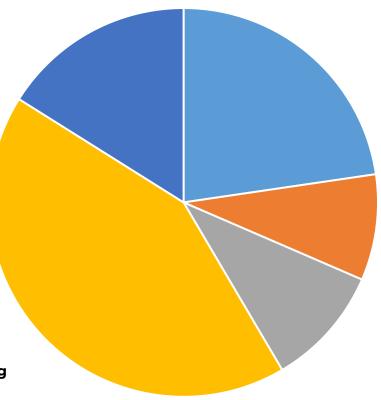
Other revenue includes funding of projects that Ganaraska Conservation partners on with other conservation authorities, municipalities and counties that are outside of the GRCA jurisdiction.

Administration fees, which are fees charged for payroll costs and overhead against a program or project, are also reported.

2024 PRELIMINARY BUDGET SUMMARY

EXPENDITURES





Watershed Management and Health Monitoring

Costs required to develop the framework and management strategy to provide a rational approach to natural systems protection, restoration and use.

Environmental Advisory Services

Costs associated with providing environmental review of development proposals submitted by municipalities, general public and developers.

Watershed Stewardship

Costs associated with providing services and/ or assistance to watershed residents and municipalities on sound environmental practices that will enhance, restore or protect properties.

Conservation Land Management

Costs associated with land or buildings either owned or managed by the Authority and may have active programming on conservation lands.

Corporate Services

Costs associated with the management and programs and services delivery.

PROGRAMS & SERVICES

WATERSHED MANAGEMENT & HEALTH MONITORING

Watershed management and health monitoring program costs are those required to develop the framework and management strategy to provide a rational approach to natural systems protection, restoration and use. Programs within this area are in Category 1 and 2. Flood protection services fall

within this department, which include costs associated with providing watershed residents with an effective and efficient system that will reduce their exposure to the threat of flood damage and loss of life.

FLOOD PROTECTION SERVICES

Flood Forecasting and Warning – Category 1: Procedures, undertaken by the Conservation Authority, required to reduce the risk of loss and property damage due to flooding through the forecasting of flood events and issuing of flood warnings, alerts and advisories to prepare those who must respond to the flood event. This is currently funded about 35% by the province and 65% by general levy.

Flood/Erosion Control Structures – Category 1: Preventative maintenance to the flood and erosion control structures throughout the watershed.

Floodplain Regulations – Category 1: Includes costs associated with implementing the fill and floodplain regulations required ensuring the integrity of the watershed floodplain management system.

Floodplain Mapping & Flood Mitigation Projects – Category 1: Floodplain mapping improves flood management response and assists municipalities to understand their flood risk.

GIS Services & Remote Sensing – Category 2: GRCA staff continue with these partnerships.

Resource Inventory and Environmental Monitoring – Category 1: The groundwater program, funded by the Region of Durham, Municipality of Port Hope and the Township of Hamilton is also reflected under this area.

Category 2: The Municipality of Clarington, with Port Hope, Cobourg and Hamilton are funding watershed monitoring.

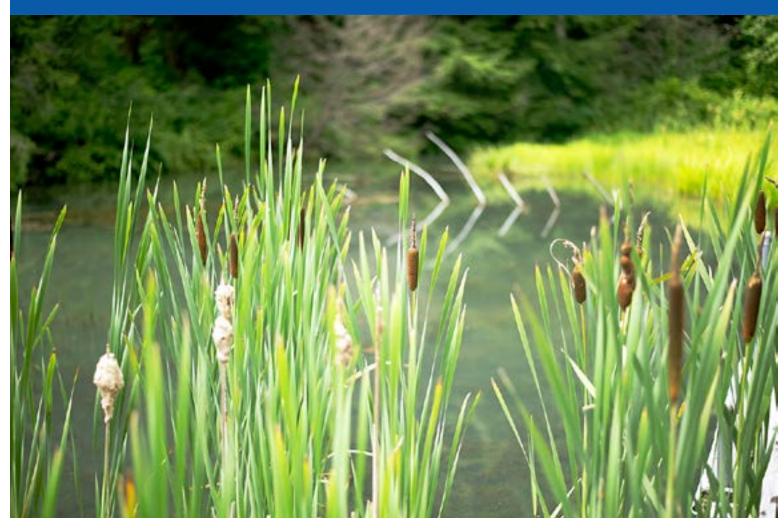
Natural Heritage Mapping – Category 2: A natural heritage mapping for the watershed is continuing using funds from the Municipality of Clarington.

Source Protection Planning – Category 1:

GRCA is part of the Trent Conservation Coalition (TCC) Source Protection Program, at protecting the sources of water (rivers, lakes, aquifers) used for municipal drinking water systems.

Watershed Plans & Strategies – Category 2:

Projects undertaken by the Conservation Authority to provide a broad understanding of ecosystem function and status and to make recommendations for appropriate environmental resource management, land use change, land management change, or redevelopment and restoration, on a watershed basis.



Revenues

Revenue Sources	2023 Budget	2024 Budget
Section 39 Provincial Funding	51,863	51,863
General Levy	176,446	190,660
Municipal Benefitting Levy	483,971	337,459
Self Generating Revenue	65,000	65,000
Other Grants	139,800	8,800
Funding From Capital Asset Reserve	9,000	0
Other Revenue	416,550	231,500
Totals	1,342,630	885,282

FLOOD PROTECTION SERVICES Category 1 - Mandatory Services	2023 Budget	2024 Budget
Flood Forecasting & Warning Staffing Expenses Capital Asset Replacement TOTAL	105,250 32,000 21,977 159,227	108,604 38,500 13,405 160,509
Flood Control Structures Staffing Expenses Capital Asset Replacement TOTAL	9,900 23,200 3,588 36,688	10,200 18,200 3,706 32,106
Erosion Control Structures Staffing Expenses TOTAL	1,000 0 1,000	1,000 0 1,000
Floodplain Regulations Staffing Expenses Capital Asset Replacement TOTAL	88,050 3,800 1,504 93,354	90,950 3,800 1,554 96,304
Dam Safety Capital Asset Replacement TOTAL	7,240 7,240	7,479 7,479
Natural Hazard Mapping: Clarington Floodline Update Staffing Expenses TOTAL	15,512 1,800 17,312	16,710 1,800 18,510

Category 2 - Municipal Services	2023 Budget	2024 Budget
Haliburton Floodplain Mapping Staffing Expenses TOTAL	205,550 50,850 256,400	45,000 10,000 55,000
Clarington NDMP Flood Plain Mapping Update: Graham Creek Staffing Expenses TOTAL	5,000 0 5,000	
Brook Creek Flood Mitigation Staffing Expenses TOTAL	21,500 100 21,600	
Durham Risk Assessment Staffing Expenses TOTAL	3,500 0 3,500	
Durham Floodplain Mapping Updates (FHIMP) Staffing Expenses TOTAL	106,000 24,000 130,000	10,000 0 10,000
ORCA Shared Projects Byersville Floodplain Mapping Staffing Expenses TOTAL	16,650 63,000 79,650	10,000 0 10,000
Jackson Creek Staffing TOTAL	25,000 104,650	5,000 15,000

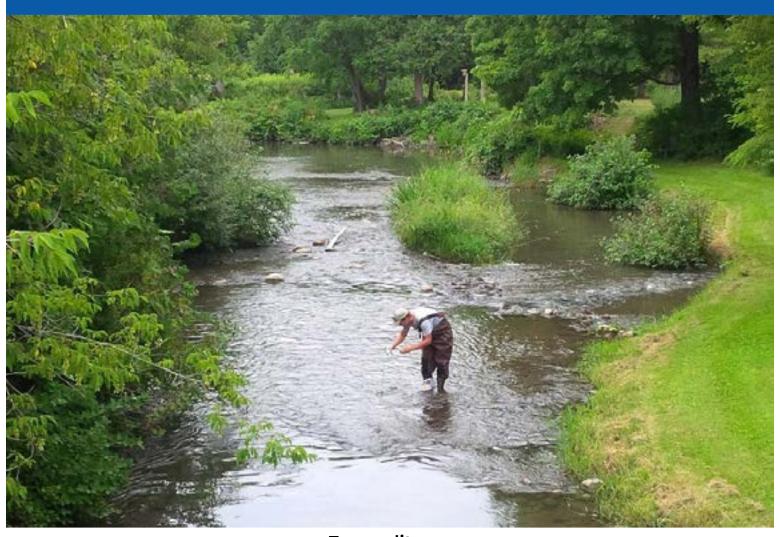
GIS SERVICES & REMOTE SENSING Category 2 - Municipal Services	2023 Budget	2024 Budget
Storm Sewer Asset Management Staffing Expenses Capital Asset Replacement TOTAL	30,500 2,500 0 33,000	31,000 2,000 0 33,000
GIS SERVICES: Other CA's & Partners Staffing Expenses TOTAL	22,325 5,175 27,500	22,325 5,175 27,500
Peterborough DEM Staffing Expenses TOTAL	4,500 8,500 13,000	2,000 6,000 8,000
Brighton Remote Sensing Expenses TOTAL	15,000 15,000	

RESOURCE INVENTORY & ENVIRONMENTAL MONITO Category 1 - Mandatory Services	RING 2023 Budget	2024 Budget
Groundwater Staffing Expenses Capital Asset Replacement TOTAL	55,270 18,963 692 74,925	55,854 18,940 715 75,509
Water Quality Sampling (PWQMN) Staffing Expenses TOTAL	5,850 50 5,900	6,050 50 6,100
Low Water Response Staffing Expenses TOTAL	3,900 0 3,900	4,025 0 4,025



RESOURCE INVENTORY & ENVIRONMENTAL MONITORING		
Category 2 - Municipal Services	2023 Budget	2024 Budget
Watershed Monitoring		
Staffing	43,048	43,563
Expenses	38,550	38,550
Capital Asset Replacement	14,702	15,187
TOTAL	96,300	97,300
Natural Heritage Mapping		
Staffing	33,820	34,626
Expenses	2,314	2,314
TOTAL	36,134	36,940

SOURCE PROTECTION PLANNING Category 1 - Mandatory Services	2023 Budget	2024 Budget
Source Protection Planning - TCC Staffing Expenses TOTAL	125,000 1,000 126,000	125,000 1,000 126,000
Category 2 - Municipal Services	2023 Budget	2024 Budget
Hamilton Township RMO Staffing TOTAL	2,000 2,000	2,000 2,000



Expenditures

WATERSHED PLANS & STRATEGIES Category 2 - Municipal Services - Risks of Natural Hazards	2023 Budget	2024 Budget
Climate Change Strategy Staffing Expenses TOTAL	35,000 15,000 50,000	35,000 15,000 50,000
Watershed Report Card Update Staffing Expenses TOTAL	18,800 4,200 23,000	18,800 4,200 23,000
TOTAL WATER MANAGEMENT & HEALTH MONITORING	1,342,630	885,282

PROGRAMS & SERVICES



ENVIRONMENTAL ADVISORY SERVICES

The environmental advisory services program costs are those associated with providing environmental review of development proposals submitted by

municipalities, general public and developers. General levy and plan review fees for stormwater management fund this service area.

Municipal/Public Plan Input & Review – Category 1: Includes municipal/public official plan review, comprehensive zoning bylaws, secondary plan review and general planning studies.

Development Plan Input & Review – Category 1: Includes development driven review of plans of subdivision and condos, official plan amendments, land division review, site plans and zoning bylaws and variances. Ganaraska Region Conservation Authority also provides engineering services to neighbouring conservation authorities on a fee for service basis.

Watershed Ecology – Category 2: Includes the ecological program of the Authority.

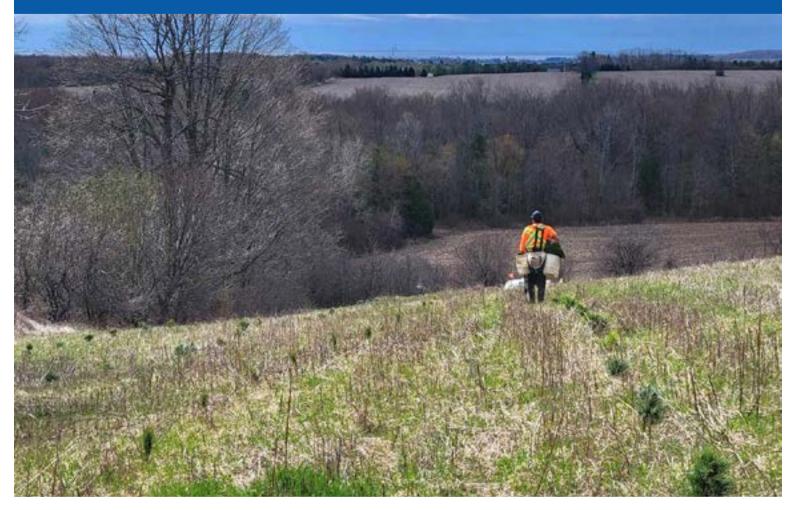
ENVIRONMENTAL ADVISORY SERVICES

Revenues

Revenue Sources	2023 Budget	2024 Budget
Section 39 Provincial Funding	0	0
General Levy	86,888	93,917
Municipal Benefitting Levy	50,000	50,100
Self Generating Revenue	156,000	156,000
Other Grants	0	0
Funding From Capital Asset Reserve	0	0
Other Revenue	43,000	43,000
Totals	335,888	343,017

ENVIRONMENTAL ADVISORY SERVICES Category 1 - Mandatory Services	2023 Budget	2024 Budget
Municipal/Public Plan Input & Review Staffing Expenses	76,400 2,200	78,911 2,200
Capital Asset Replacement TOTAL	2,053 80,653	2,121 83,232
Category 2 - Municipal Services	2023 Budget	2024 Budget
Development Plan Review		
Staffing	133,282	137,664
Expenses	69,900	69,900
Capital Asset Replacement	2,053	2,121
TOTAL	205,235	209,685
Watershed Ecology		
Staffing	34,000	34,223
Expenses	16,000	15,665
Capital Asset Replacement	0	212
TOTAL	50,000	50,100
TOTAL ENVIRONMENTAL ADVISORY SERVICES	335,888	343,017

PROGRAMS & SERVICES



WATERSHED STEWARDSHIP

The watershed stewardship program costs are those associated with providing and/or assistance to watershed residents on sound environmental

practices that will enhance, restore or protect their properties. Watershed Stewardship is classified as Category 3 in the Programs and Services Inventory.

LAND STEWARDSHIP

Clean Water - Healthy Land

The Clean Water-Healthy Land program is a stewardship program funded by Durham Region, Trees Ontario, Oak Ridges Moraine Foundation and landowners.

For Durham Region landowners, this program is subsidized by the Region of Durham. This program is also offered by the Municipality of Port Hope and the Township of Hamilton for the landowners, within the municipalities in partnership with the Conservation Authority.

Partner Projects includes the partnership with the Greater Golden Horseshoe Conservation Authorities Coalition (GGH CAC).

WATERSHED STEWARDSHIP

Revenues

Revenue Sources	2023 Total	2024 Budget
Section 39 Provincial Funding	0	0
General Levy	0	0
Municipal Benefitting Levy	274,714	207,714
Self Generating Revenue	97,100	97,100
Other Grants	26,800	26,800
Funding From Capital Asset Reserve	0	0
Other Revenue	23,810	23,810
Totals	422,424	355,424

LAND STEWARDSHIP Category 2 - Municipal Services	2023 Total	2024 Budget
Durham Collaborative Tree Program Staffing Expenses Other CA funds (transferred) TOTAL	20,000 32,000 113,000 165,000	24,500 33,000 40,500 98,000
Partner Projects OPG Projects GGH CAC TOTAL	15,510 2,500 18,010	15,510 2,500 18,010

WATERSHED STEWARDSHIP



Expenditures

CLEAN WATER - HEALTHY LAND	2023 Total	2024 Budget
Financial Assistance Program Expenses Landowner Program Projects TOTAL	12,000 95,214 107,214	12,000 95,214 107,214
Category 3 - Non-Mandatory Services	2023 Total	2024 Budget
Tree Plant Staffing Expenses Capital Asset Replacement TOTAL	13,500 83,067 533 97,100 204,31 4	13,500 83,049 551 97,100 204,314
OPG Projects Staffing Expenses TOTAL	0 8,300 8,300	0 8,300 8,300
Fisheries Review Staffing Expenses Capital Asset Replacement TOTAL	12,339 14,015 446 26,800	12,339 14,015 446 26,800
TOTAL WATERSHED STEWARDSHIP	422,424	355,424

PROGRAMS & SERVICES



CONSERVATION LAND MANAGEMENT

This program area includes all expenses associated with land or buildings either owned or managed by

the Authority. This area is divided into passive recreation and programmed recreation.

Passive Recreation – Category 1: The costs associated with lands and buildings that do not have active programming. The expenses included are the costs for owning or managing the land.

Programmed Recreation – The direct costs associated with delivering active programming on Conservation Authority lands. This includes the Ganaraska Forest Centre and the Ganaraska Forest.

Ganaraska Forest Centre – Category 3: For over forty years, the Ganaraska Region Conservation Authority has provided a unique outdoor education experience to elementary and secondary students at the Ganaraska Forest Centre. The outdoor education facility offers both day and overnight education programming.

Such programs offered are: map reading, orienteering, forest studies and stream and pond study. As well, the facility is rented out to Scouts and Girl Guides for weekend use.

Ganaraska Forest – Category 1 and 3: On April 1st, 1997, the Conservation Authority took back management of the Ganaraska Forest from the Ministry of Natural Resources. Revenue from the forest comes from the sale of timber and membership fees.

For 2024, the revenue from timber contracts are estimated at \$269,575.00. It is anticipated that the damage caused by the derecho windstorm will impact future forest timber management revenues for several years.

The partnership with Treetop Trekking continues and revenues are estimated at \$36,000.00.

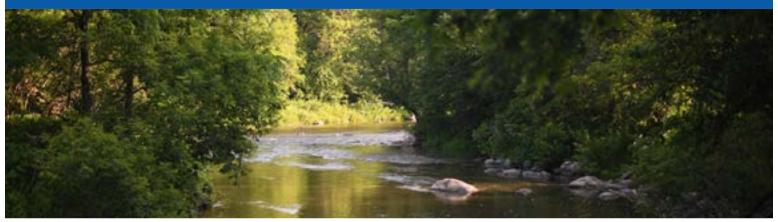
CONSERVATION LAND MANAGEMENT



Revenues

Revenue Sources	2023 Total	2024 Budget
Section 39 Provincial Funding	0	0
General Levy	501,827	514,290
Municipal Benefitting Levy	0	0
Self Generating Revenue	988,400	997,895
Other Grants	93,600	25,000
Funding From Capital Asset Reserve	151,300	100,000
Other Revenue	22,000	22,000
Totals	1,757,127	1,659,185

CONSERVATION LAND MANAGEMENT



Expenditures

PASSIVE RECREATION Category 1 - Mandatory Services	2023 Budget	2024 Budget
Staffing Expenses Capital Asset Replacement TOTAL	201,348 90,900 25,140 317,388	201,365 91,415 15,640 308,420
GANARASKA FOREST Category 1 - Mandatory Services (Forest Recreation) Category 3 - Non-Mandatory Services (Timber Management)	2023 Budget	2024 Budget
Staffing Expenses Capital Asset Replacement TOTAL	478,000 322,150 129,439 929,589	477,251 264,300 129,894 871,445
GANARASKA FOREST CENTRE Category 3 - Non-Mandatory Services	2023 Budget	2024 Budget
Staffing Expenses Capital Asset Replacement TOTAL	249,440 168,562 82,398 500,400	267,947 168,402 42,971 479,320
TOTAL CONSERVATION LAND MGMT	1,747,377	1,659,185

PROGRAMS & SERVICES



CORPORATE SERVICES

This budget area provides the leadership and management in the delivery of all programs and services. It is composed of the wages and benefits of staff of the Conservation Authority, whose main function is to provide coordination, support and services to all programs rather than specific programs. All expenses associated with the Board of Directors are directed to this area. As well, expenses associated with the operations of the administration building.

Programs and Services Inventory:

Corporate Services is classified as enabling services requiring levy support.

Program Description: Key assistance provided to all departments of the conservation authority, board of directors, member municipalities, and the general public to enable Ganaraska Conservation to operate in an accountable, transparent, efficient, and effective manner.

Specific items include:

Corporate/Finance Management - includes all administrative and financial staff wages, benefits and expenses, general membership expenses as well as corporate expenses for the Conservation Authority, which includes the levy to Conservation Ontario.

Office Services – includes all wages and benefits for IT staff as well as expenses, supplies, equipment, computer services, maintenance, and utilities for the main administrative building for the various program areas.

Corporate Communications – includes wages and benefits for staff working on communication projects as well as community and public relations expenses, website maintenance and any information costs.

All publications, advertising and Authority staff uniforms are included in this program area.

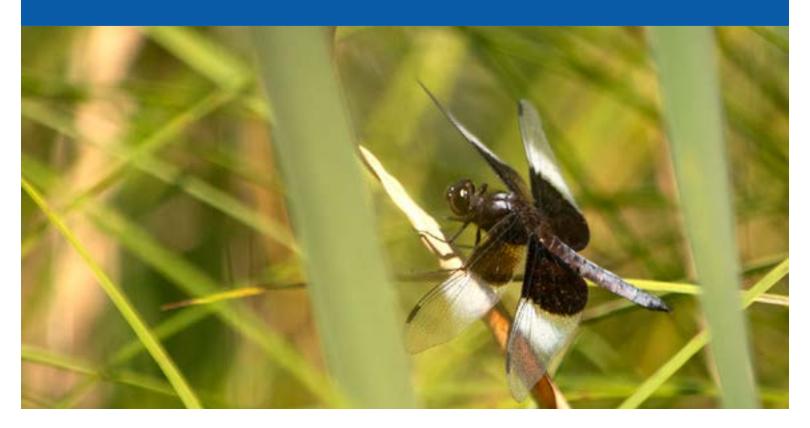
CORPORATE SERVICES

Revenues

Revenue Sources	2023 Budget	2024 Budget
Section 39 Provincial Funding	0	0
General Levy	473,808	480,988
Municipal Benefitting Levy	0	0
Self Generating Revenue	0	0
Other Grants	0	0
Funding From Capital Asset Reserve	85,000	50,000
Other Revenue	81,600	81,600
Totals	640,408	612,588

Support Services	2023 Budget	2024 Budget
CORPORATE/FINANCE MANAGEMENT		
Staffing	263,600	269,485
Expenses	59,360	65,560
TOTAL	322,960	335,045
OFFICE SERVICES		
Staffing	26,500	26,000
Expenses	102,696	105,496
Capital Asset Replacement	121,077	76,723
TOTAL	250,273	208,219
CORPORATE COMMUNICATIONS		
Staffing	60,000	61,800
Expenses	6,100	7,100
Capital Asset Replacement	400	424
TOTAL	66,500	69,324
TOTAL CORPORATE SERVICES	639,733	612,588

PROGRAMS & SERVICES



RESERVES AND OPERATING SURPLUS

The Ganaraska Region Conservation Authority has two reserves.

Capital Asset Replacement Reserve

The Ganaraska Region Conservation Authority developed a Capital Asset Replacement plan in 2016. The goal of every capital asset management plan is to define the use of assets in order to streamline productivity and delivery with minimal loss of capital.

This reserve will replace the equipment reserve that had been previously established in 1992 and does not include any grant dollars. This reserve is allocated to major maintenance and replacement of the GRCA capital assets. This reserve is an essential part of GRCA's ongoing fiscal responsibility framework, as it guides the purchase, maintenance, and disposal of every asset GRCA needs in order to conduct business.

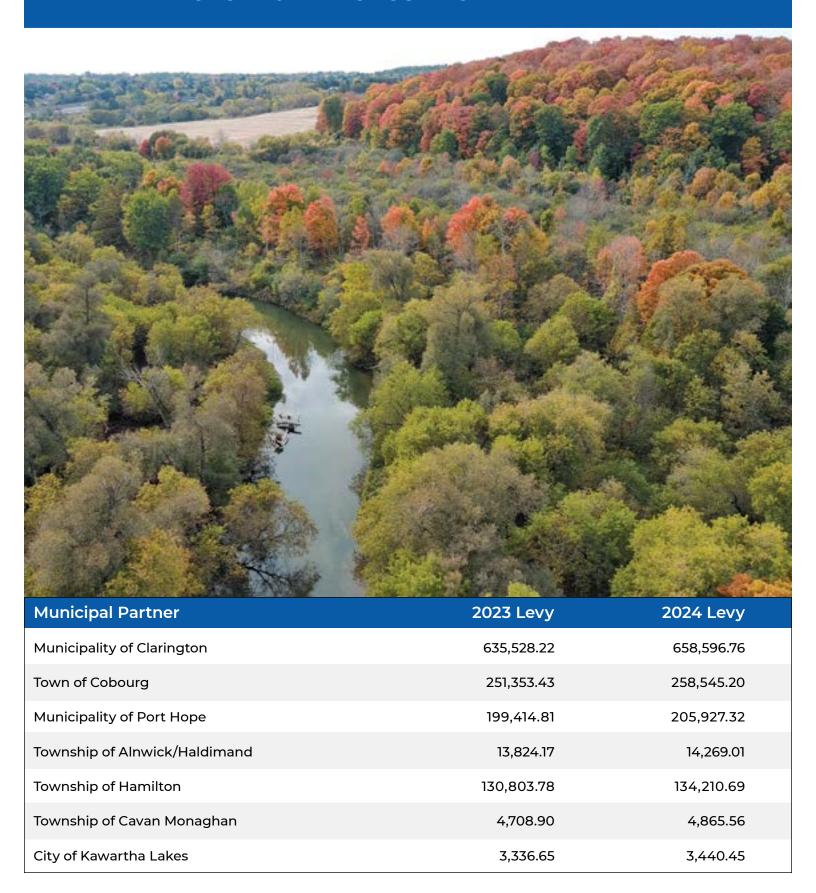
Forest Purchase Reserve

This reserve was established in 2001 with a \$10,000.00 donation by the Township of Cavan Monaghan to be used for costs associated with a land purchase within the Peterborough County jurisdiction.

Operating Surplus/Deficit

The Ganaraska Region Conservation Authority's operating surplus is attributable to the change in recording tangible capital assets at cost in accordance with the recent change in Public Sector Accounting Board (PSAB) rules.

GRCA 2024 PROPOSED GENERAL LEVY



Program	Program/Service	Description	Category
Area	& Sub-services		(1,2,3)

Support Services

Program Description: Key assistance provided to all departments of the conservation authority, board of directors, member municipalities and the general public to support Ganaraska Conservation to operate in an accountable, transparent, efficient and effective manner.

	•		
CS	Corporate Services	Administrative, human resources, operating and capital costs which are not directly related to the delivery of any specific program or service, but are the overhead and support costs of a conservation authority. Includes health and safety program, overseeing programs and policies.	1
CS	Financial Management	Annual budget, accounts payable and receivable, payroll, financial analysis, financial audit, administration of reserves and investments, financial reports for funding agencies, preparing and submitting reports to CRA, benefits program administration.	1
CS	Legal Expenses	Costs related to agreements/contracts, HR, etc.	1
CS	Governance	Supporting CA Boards, Advisory Committees, Office of CAO/ST	1
CS	Communications & Outreach	Public awareness-natural hazards, flood forecasting and warning, permitting requirements, natural hazard identification, mitigation, readiness and response, governance, policy, municipal and public relations and engagement, conservation lands.	1
CS	Administration Buildings	Administrative office and millennium building used to support staff, programs, and services. Includes utilities, routine and major maintenance, property taxes. Included is a charge out for capital asset replacement.	1
CS	Information Technology Management/ GIS	Data management, records retention. Development and use of systems to collect and store data and to provide spatial geographical representations of data. Included is a charge out for capital asset replacement.	1

Program/Service Description Program Category & Sub-services (1,2,3)Area

Natural Hazard Management Program

Program Description: Conservation Authorities (CAs) are the lead provincial agencies on Natural Hazard issues. The goal is to protect life and property from flooding and erosion. This watershed-wide, comprehensive program includes development applications and permits, municipal plan input and review, environmental planning and policy, flood forecast and warning, flood and erosion control infrastructure, technical studies, ice management, education, and public awareness.

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WMHM	Section 28 Permit Administration	Reviewing and processing permit applications, associated technical reports, site inspections, communication with applicants, agents, and consultants and legal costs. Violations also fall under this category.	1
EAS	Municipal Plan Input & Plan Review	Technical information and advice to municipalities on circulated municipal land use planning applications (Official Plan and Zoning By-law Amendments, Subdivisions, Consents, Minor Variances). Input to municipal land-use planning documents (OP, Comprehensive ZB, Secondary plans) related to natural hazards, on behalf of Ministry of Natural Resources and Forestry (MNRF), delegated to CAs (1983). Input to the review, approval processes under other applicable law, with comments related to natural hazards, wetlands, watercourses, and Sec. 28 permit requirements.	1
WMHM	Flood Forecasting & Warning	Daily data collection and monitoring of weather forecasts, provincial and local water level forecasts, watershed conditions, snow surveys, flood event forecasting, flood warning, communications and response and equipment maintenance.	1
WMHM	Flood & Erosion Control Infrastructure Operation & Management	Water and erosion control infrastructure operations and management. Includes all water management structures (flood control, dams and channels, berms, erosion control, etc.) that are annually inspected, and routine maintenance work completed. Included is a charge out for capital asset replacement.	1

Program Area	Program/Service & Sub-services	Description	Category (1,2,3)	
Natural Hazar	Natural Hazard Management Program			
WMHM	Flood & Erosion Control Infrastructure Operation & Management	Major maintenance on flood and erosion control structures as required. Projects are dependent on Water and Erosion Control Infrastructure (WECI) funding from the province and support from our municipal partners.	1	
WMHM	Flood & Erosion Control Infrastructure Operation & Management	Major maintenance on flood and erosion control structures as required. Projects are dependent on Water and Erosion Control Infrastructure (WECI) funding from the province and support from our municipal partners.	1	
WMHM	Low Water Response	Conditions monitoring and analysis. Technical and administrative support to the Water Response Team representing major water users and decision makers, who recommend drought response actions.	1	
WMHM	Information Management	Data collection, mapping, data sets, watershed photography. Development and use of systems to collect and store data and to provide spatial geographical representations of data. This includes our geographical information systems and support.	1	
WMHM	Technical Studies & Policy Review	Studies and projects to inform natural hazards management programs including floodplain management, watershed hydrology, regulations areas mapping update, flood forecasting system assessment, floodplain policy, Lake Ontario shoreline management. These projects often for a specific number of years and are distributed over time as human resources and funding is available.	7	
CL	Natural Hazards Communications, Outreach & Education	Promoting public awareness of natural hazards, including flooding, drought, and erosion. Attending public events, supplying materials. Social media services. Media relations. Educate elementary school students through the Spring Water Awareness program about the danger of floodwaters, dangers of dams, etc.	1	



Provincial Water Quality & Quantity Monitoring

Program Description: Ganaraska Conservation, in partnership with Ministry of Environment, Climate Change and Parks (MECP), has established long term sites to monitor surface and ground water conditions as well as an investment into long-term monitoring of climate change trends.

WMHM	Provincial Water Quality Monitoring Network (PWQMN)	CA/MECP partnership for stream water quality monitoring at 9 sites. Staff take water samples and MECP does lab analysis and data management. Information is used for watershed report cards and stewardship project prioritization.	1
WMHM	Provincial Groundwater Monitoring Network (PGMN)	A long-standing CA/MECP partnership for groundwater level and quality monitoring at 17 stations. Costs include sampling, data collection, analysis, data management and reporting. MECP funded network installation and continues to fund equipment replacements. Data collected supports groundwater monitoring, low water response, and water quality monitoring.	1

Local Water Quality Monitoring

Program Description: Ganaraska Conservation, in partnership with community organizations, municipalities, and federal and provincial agencies has established sites to monitor surface water quality and quantity as well as many other parameters to support a healthy ecosystem.

WMHM	Surface Water Quality Monitoring Program	Surface water quality monitoring at 18 surface water sites, (in addition to PWQMN), water quantity measurements at 80 baseflow sites and water quality samples collected at 4 auto sampler sites supporting Lake Ontario nearshore water monitoring. Costs include sampling, analysis, equipment maintenance and reporting.	2
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Program	Program/Service	Description	Category
Area	& Sub-services		(1,2,3)

Drinking Water Source Protection

Program Description: The protection of municipal drinking water supplies in the Trent Conservation Coalition (TCC) Region and the Ganaraska Region Source Protection Area through the development and implementation of TCC Source Protection Plans. Ganaraska Conservation is a member of the TCC which is a complex regional grouping of five Source Protection Areas including Ganaraska, Crowe, Otonabee, Kawartha and Lower Trent Authorities.

WMHM	Local Source Protection Area DWSP	Source Protection Authority reports, meetings and governance. Delivery of the activities required by the Clean Water Act and regulations as per Clean Water Act.	1
WMHM	DWSP Risk Management Official	Carrying out Part IV duties of the Clean Water Act on behalf of municipalities through service agreements.	2

Core Watershed-based Resource Management Strategy

Program Description: The purpose of a watershed plan is to understand the current conditions of the watershed, and identify measures to protect, enhance, and restore the health of the watershed. Watershed strategies provide a management framework to provide recommendations which consists of goals, objectives, indicators, and management recommendations. This addresses existing issues in the watershed and mitigate impacts from potential future land uses, while recommending appropriate actions to protect, enhance, and restore the watershed.

Re	Watershed-Based esource Management trategy Development	New Project: Collate/compile existing resource management plans, watershed plans, studies, and data. Strategy development, implementation, and annual reporting. This project builds on previous Watershed Management Strategies. To be completed on or before December 31, 2024 per requirements of Regulation.	1
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Sub-watershed Plans and Projects

Program Description: Watershed strategies provide a management framework to provide recommendations which consists of goals, objectives, indicators, and recommendations. This addresses existing issues in the watershed and mitigate impacts from potential future land uses, while recommending appropriate actions to protect, enhance, and restore the watershed.

WMHM	Natural Heritage Mapping	Ganaraska Conservation incorporates natural heritage information particularly around wetlands to develop planning and regulatory strategies to mitigate downstream natural hazards. Data is also used in hydrologic and hydraulic models.	2
EAS	Watershed Ecology	Ganaraska Conservation provides watershed ecology services to specific watershed municipalities.	2

Program	Program/Service	Description	Category
Area	& Sub-services		(1,2,3)

Conservation Authority Lands and Conservation Areas

Program Description: Ganaraska Conservation owns over 11,000 acres of land which includes conservation areas, the Ganaraska Forest, significant wetlands and flood control structures and surrounding land. Ganaraska Conservation property is essential to watershed management, environmental protection, helps implement the Watershed Management Strategy and provides areas for passive recreation.

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CL	Section 29 Enforcement and Compliance	Conservation Areas / Ganaraska Forest / regulation enforcement and compliance. Ganaraska Conservation staff and a contracted company patrol the 11,000 acres Ganaraska Forest and conservation areas to ensure that the regulations are being adhere to by the users.	1
CL	Ganaraska Forest	Category 1 - Ganaraska Conservation owns and maintains the 11,000 acre Ganaraska Forest. The forest has 100's of kilometers of multi-use trails that require maintenance year round. This Includes recreation, forest management, risk management program, hazard tree management, gates, fencing, signage, communications, pedestrian bridges, trails, parking lots, picnic shelters, road, restoration, ecological monitoring, carrying costs such as taxes and insurance. The Ganaraska Forest Management Plan guides the management of the forest. The plan's primary goal is "to conserve, enhance and where feasible restore the forest ecosystem to reflect the native biodiversity of the Ganaraska Forest while at the same time embracing recreational, education and social activities that support the health and sustainability of the forest." Category 3 – GRCA also does timber management within the forest. The Forest Management Plan lists principles by which the forest is managed and the last principle states that "the Ganaraska Forest provides a sustainable economic benefit to the GRCA, without compromising the ecological health of the Ganaraska Forest." The revenues vary from year to year based on the plan. Expenses are matched with those revenues.	1, 3

Program Area	Program/Service & Sub-services	Description	Category (1,2,3)	
Conservation	Conservation Authority Lands and Conservation Areas			
CL	Conservation Areas	GRCA is responsible for the management and maintenance of 9 conservation areas, as well as other lands that are not formal conservation areas. This Includes passive recreation, forest management, risk management program, hazard tree management, gates, fencing, signage, communications, pedestrian bridges, trails, parking lots, picnic shelters, road, restoration, ecological monitoring, carrying costs such as taxes, insurance and capital asset replacement.	1	
CL	Conservation Area Major Maintenance	Major maintenance and capital improvements to support public access, safety, and environmental protection such as pedestrian bridges, boardwalks, pavilions, trails. These expenses are covered by the capital asset reserve in most cases.	1	
CL	Land Acquisition	Strategic acquisition of environmentally significant properties.	2, 3	
NEW	Inventory of Conservation Authority Lands	New Project: The land inventory will include the following information: location, date obtained, method and purpose of acquisition, land use. Project updates as inventory changes. To be completed on or before December 31, 2024 per requirements of Regulation.	1	
NEW	Strategy for CA owned or controlled lands and management plans	New Project: A strategy to guide the management and use of CA-owned or controlled properties including guiding principles, objectives, land use, natural heritage, classifications of lands, mapping, identification of programs and services on the lands, public consultation, publish on website. Updates of existing conservation area management plans. To be completed on or before December 31, 2024 per requirements of Regulation.	1	
NEW	Land Acquisition and Disposition Strategy	Update current policy to guide the acquisition and disposition of land to fulfill the objects of the authority. To be completed on or before December 31, 2024 per requirements of Regulation.	1	

Program	Program/Service	Description	Category
Area	& Sub-services		(1,2,3)

Watershed Stewardship

Program Description: The watershed stewardship program includes a fisheries component, a program funded by municipalities which provides funding for landowners for projects and the landowner tree planting program.

, 3			
WS	Private Landowner Stewardship Program	Clean Water-Healthy Land – Financial Assistance Program: In partnership with some of the watershed municipalities, Ganaraska Conservation offers environmental, technical and financial assistance, tools and information to any resident, business, school or service club within its jurisdiction and within the participating municipality.	3
WS	Tree Planting Services	Clean Water-Healthy Land – Tree Planting GRCA Tree Seedling Program allows property owners to purchase bare root native tree and shrub seedlings at a minimal cost. GRCA also provides full service tree planting to landowners.	3
WS	Fisheries Services	In partnership with Fisheries and Oceans Canada, Ganaraska Conservation staff are responsible for the sea lamprey monitoring program on Cobourg Creek which captures and samples many difference species and record the results and submit data. Fish surveys are also done with other partners, such as OPG and Hydro One through agreements.	3
WS	Stewardship Partner Projects	Ganaraska Conservation's stewardship program partners with various organizations to deliver environmental programs and projects. These programs are for a limited time period. Examples include the Highway of Heroes Tree Campaign tree planting partnership, Forests Ontario and the Durham Collaborative Tree Program.	3



Program Area Program/Service & Sub-services

Description

Category (1,2,3)

Other Program Areas

Program Description: Ganaraska Conservation delivers other programs that are not part of the mandatory programs and services as outlined in O. Reg. 686/21. All of the programs are funded without municipal general levy. All of the programs influence and enhance the health and watershed management of the GRCA and are part of a larger integrated watershed management model.

CL	Outdoor Education	The Ganaraska Forest Centre, located in the heart of the Ganaraska Forest, is home to the outdoor education program of the GRCA where thousands of students visit for a day or overnight to learn about their environmental footprint and become familiar with the natural world around them. Taught by Ontario – certified teaching staff, the GFC offers curriculum-based education programs for elementary and secondary students. These programs focus on local watersheds, ecosystems, and environmental issues. Programs can also take place at schools (indoors and outdoors) or through online learning.	3
NEW	Other	Opportunities for new projects or programs that benefit the watershed and its municipal partners can occur anytime and can have varying durations. These projects may require matching funding or be self-sustaining. New projects may require municipal participation and/or funding.	3

LANDS ACKNOWLEDGEMENT STATEMENT

The Ganaraska Region Conservation Authority respectfully acknowledges the land on which we gather is situated within the traditional and treaty territory of the Mississaugas and Chippewas of the Anishinabek, known today as the Williams Treaties First Nations. Our work on these lands acknowledges their resilience and their longstanding contributions to the area. We are thankful for the opportunity to live, learn and share with mutual respect and appreciation.



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