

# Proposed 2024 Budget

City of Kawartha Lakes

November 2, 2023

Rob Baldwin, CAO



**Lake Simcoe Region**  
conservation authority



Member of Conservation Ontario



# LSRCA At-A-Glance

Local conservation, restoration and watershed management organization, formed in 1951 under the Conservation Authorities Act

18 Board members appointed in 4-year cycle by 9 member municipalities

One of the fastest growing areas in Ontario






# The Lake Simcoe Watershed

- ▶ Watershed is 3400 sq. km and spans 20 municipalities
- ▶ From Oak Ridges Moraine in the south to Oro Moraine in the north
- ▶ 18 major river systems that flow through the landscape to the heart of the watershed; Lake Simcoe





# New for 2024: Conservation Authorities Act (CAA)

▶ Mandatory Programs and Services

▶ Apportionment methods: Modified Current Value Assessment (MCVA) and Lake Simcoe Protection Act (LSPA)

▶ Memorandums of Understanding





# New for 2024: Mandatory Programs and Services

The CAA and O. Reg. 686/21 defines three categories of Conservation Authority programs and services:

**Category 1** Mandatory programs and services that are set out by the CAA and our duties, functions, and responsibilities under the Lake Simcoe Protection Act (LSPA).

**Category 2** Municipal requested programs and services provided on behalf of the municipality under a memorandum of understanding.

**Category 3** Programs and services that LSRCA has determined to be advisable to provide to further the purposes of the CAA.

**IMPACT:** More programs are now classified as mandatory/category 1.







# New for 2024: Apportionment

▶ New Mandatory Program: *Lake Simcoe Protection Act*. Costs are apportioned by specified municipality

▶ Each municipal's portion of the total levy will be reset

▶ Ensures the apportionment is consistent and fair, bringing funding equity



# New for 2024: 2 Types of Apportionment

General Operating and Capital	Department	O. Reg. 402/22 and O.Reg. 686/21	Methodology*
Corporate Services	Asset Management	S. 11	MCVA
	Corporate Communications	S. 11	MCVA
	Facility Management	S. 11	MCVA
	Financial Management	S. 11	MCVA
	Governance	S. 11	MCVA
	Human Resource Management	S. 11	MCVA
	Information Management	S. 11	MCVA
	Lake Simcoe Protection Plan Governance	S. 15	LSPA
Programs and Services	Program	O. Reg. 686/21	Methodology*
Ecological Management	Ecosystem Science and Monitoring	S. 1, S. 3(2), S. 12	MCVA
	Lake Simcoe Protection Plan	S. 15	LSPA
	Restoration and Regeneration	S. 1(1), S. 1(2)(3), S. 2(50)(1)	MCVA
Greenspace	Greenspace Management	S. 9	MCVA
	Securement	S. 9, S. 10, S. 11	MCVA
Planning & Development	Development Planning	S. 1, S. 7, S. 8	MCVA
	Permitting and Enforcement	S. 7(2)	MCVA
Water Risk Management	Flood Management and Warning	S. 1, S. 2(2)	MCVA
	Lake Simcoe Protection Plan	S. 15	LSPA
	Water Science and Monitoring	S. 1, S. 3(2), S. 12	MCVA
Watershed Studies & Strategies	Lake Simcoe Protection Plan	S. 15	LSPA
	Climate Change	S. 1. (3)	MCVA
	Watershed Sub Watershed Planning	S. 12(4)	MCVA

\*Modified Current Value Assessment (MCVA), Lake Simcoe Protection Act (LSPA)



# New for 2024: Memorandums of Understanding (MOUs)

## Schedules:

- List of mandatory and non-Mandatory programs funded by each municipality
- List of existing historical agreements between LSRCA and each municipality
- Current budget process for LSRCA

Developed in consultation with  
municipal funding partners







# *Transformation* *2022-2024*

▶ Champion Watershed Health and Climate Resilience

▶ Drive Evidence-Based Decision-Making

▶ Spark a Passion and Action for Nature

▶ Advance Organizational Effectiveness and Excellence

▶ Nurture People and Talent



# 2024 Budget Highlights



Transitioning with Transparency



Renewed Vision for 2022-2024



LSRCA Spending Increase is below Inflation



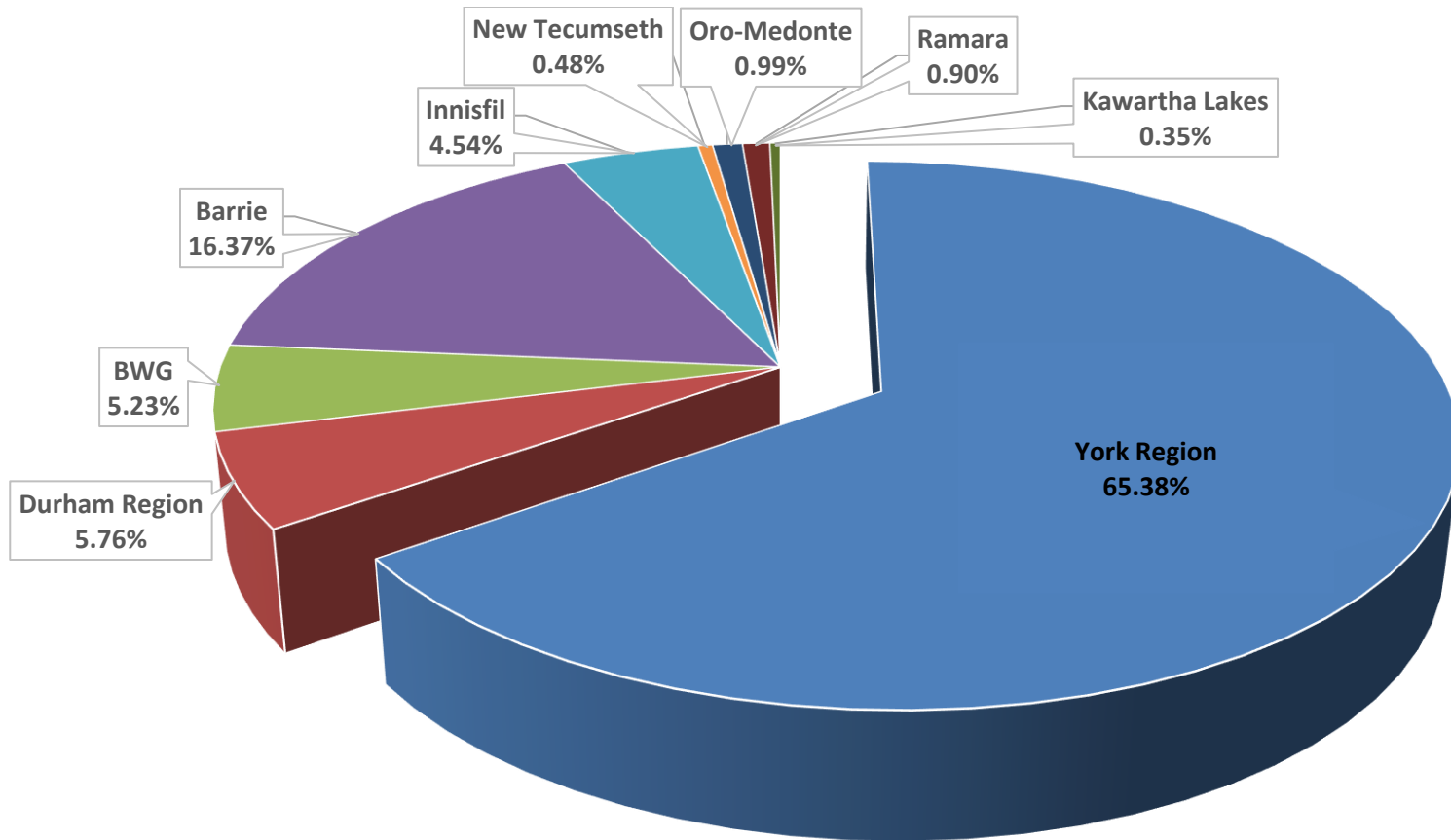


# 2024 Overall Levy – Increasing 2%

In 000s	2023 Approved Budget	2023 Restated *	2024 Preliminary
Region of York	5,910	6,015	6,133
Region of Durham	744	509	521
Town of Bradford-West Gwillimbury	502	454	465
City of Barrie	1,348	1,450	1,476
Town of Innisfil	428	400	408
Town New Tecumseth	37	45	46
Township of Oro Medonte	75	92	94
Township of Ramara	77	79	80
City of Kawartha Lakes	39	57	59
City of Orillia		66	67
<b>Total</b>	<b>9,166</b>	<b>9,166</b>	<b>9,349</b>
			<b>2.00%</b>

\* 2023 restated using new apportionment methodology for comparison

# Municipal Funding Share using MCVA





# Conservation Authorities Act Changes: Reconciling the Budget

In 000s	2023 Old Categories Method				New Categories Method					Total 2024
	Operating	Special Levy	Special Operating	Total	Cat 1	Cat 1 LSPP	Cat 2	Cat 3	Total 2023	
Corporate Services	11	6	0	17	12	4	0	0	16	17
Ecological Management	0	5	0	5	0	15	1	0	16	17
Education & Engagement	1	0	0	1	0	0	0	1	1	1
Greenspace Services	1	2	0	3	3	0	0	0	3	3
Planning & Development Services	2	0	0	2	2	0	0	0	2	2
Water Risk Management	0	3	0	3	2	4	0	0	7	7
Watershed Studies & Strategies	0	8	0	8	0	12	0	0	12	12
	15	24	0	39	19	35	2	1	57	59



# Kawartha Lakes 2024 Investment: \$59K

	2023 Approved in 000s	Category 1	Category 1 LSP	Category 2	Category 3	2024 Proposed Total
Corporate Services	16	13	4	0	0	17
Ecological Management	5	0	16	1	0	17
Education & Engagement	1	0	0	0	1	1
Greenspace Services	3	3	0	0	0	3
Planning & Development Services	2	2	0	0	0	2
Water Risk Management	3	2	4	0	0	7
Watershed Studies & Strategies	8	0	12	0	0	12
<b>TOTAL</b>	<b>39</b>	<b>20</b>	<b>35</b>	<b>2</b>	<b>1</b>	<b>59</b>

\*2024 Budget remains draft, pending BOD approval





# Moving Forward

- ▶ Adjusting to changes to the *Conservation Authorities Act*
- ▶ Asset Management Financial Strategy in development
- ▶ Transformation 2022-2024 continues
- ▶ Board of Directors schedule:
  - a) Draft Budget made public in Quarter 4, 2023
  - b) Final Budget to be tabled and voted on in Quarter 1 of 2024



A wide-angle photograph of a sunset over a large body of water. The sun is a bright orange orb on the horizon, with its light reflecting as a shimmering path on the water's surface. The sky is filled with soft, wispy clouds in shades of orange, yellow, and blue. The water in the foreground is dark and calm, with gentle ripples.

Questions?