

Table 1A: Tax-Supported State-of-Good-Repair Capital Financing Summary: 2026-2035

Financing Source	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
AM Reserve	21,169,000	25,305,000	29,851,000	34,842,000	40,316,000	46,315,000	52,885,000	60,074,000	65,799,000	67,772,000
DC Reserve	455,000	1,609,000	934,000	1,705,000	1,897,000	1,499,000	1,543,000	1,590,000	1,637,000	1,687,000
Fleet Reserve - Public Works	7,082,000	6,563,000	5,488,000	3,458,000	2,544,000	5,500,000	5,665,000	5,835,000	6,010,000	6,190,000
Fleet Reserve - Fire Service	1,655,000	1,587,000	1,756,000	176,000	180,000	3,700,000	3,811,000	3,925,000	4,043,000	4,164,000
Haul Routes Reserve	1,010,000	1,020,000	1,030,000	1,040,000	1,050,000	1,061,000	1,072,000	1,083,000	1,094,000	1,105,000
Library Reserve										
Parkland Reserve	567,000	584,000	602,000	620,000	639,000	658,000	678,000	698,000	719,000	741,000
Capital Contingency Reserve	200,000									
KLPS AM Reserve	240,000	265,000	201,000	322,000	523,000	480,000	494,000	509,000	524,000	540,000
Victoria Manor AM Reserve	142,000	67,000	123,000	80,000	69,000	100,000	103,000	106,000	109,000	112,000
Property Reserve										
Building Reserve				110,000						
CCBF Grant	5,191,000	5,398,000	5,398,000	5,614,000	5,614,000	5,839,000	5,839,000	6,073,000	6,073,000	6,316,000
OCIF Grant	6,687,000	6,687,000	6,687,000	6,687,000	6,687,000	6,687,000	6,687,000	6,687,000	6,687,000	6,687,000
Provincial Transit Grant										
CPTF Grant	132,000	132,000	132,000	132,000	132,000	132,000	132,000	132,000	132,000	132,000
Ministry of HLTC Grant	300,000	300,000	300,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Wilson Estate	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Community Partner(s)										
Other Municipality / Owner	2,248,000	443,000	4,376,500							
Debenture	27,006,000	28,371,000	31,648,500	31,536,000	23,680,000	13,794,000	9,438,000	3,894,000	516,000	716,000
Total	74,139,000	78,386,000	88,582,000	86,977,000	83,986,000	86,420,000	89,002,000	91,261,000	93,998,000	96,817,000

Table 1B: Tax-Supported State-of-Good-Repair Capital Forecast Summary: 2026-2035

Capital Program	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Multiyear Capital Projects	3,165,000	400,000	400,000	400,000	400,000	400,000	400,000	-	-	-
Bridges and Culverts	3,675,000	6,234,000	6,249,000	12,238,000	14,323,000	5,900,000	6,077,000	6,259,000	6,447,000	6,640,000
Urban/Rural Reconstruction	14,275,000	16,296,000	24,478,000	17,414,000	19,314,000	17,900,000	18,437,000	18,990,000	19,560,000	20,147,000
Urban/Arterial Resurfacing	9,106,000	18,683,000	14,938,000	20,487,000	21,077,000	18,500,000	19,055,000	19,627,000	20,216,000	20,822,000
Rural Resurfacing	7,435,000	7,374,000	6,920,000	6,185,000	6,197,000	7,900,000	8,137,000	8,381,000	8,632,000	8,891,000
Gravel Resurfacing	2,242,000	2,263,000	2,269,000	2,257,000	2,405,000	2,500,000	2,575,000	2,652,000	2,732,000	2,814,000
Lifecycle Management	2,362,000	2,432,000	2,506,000	2,581,000	2,659,000	2,750,000	2,833,000	2,918,000	3,006,000	3,096,000
Sidewalks	405,000	402,000	441,000	447,000	450,000	460,000	474,000	488,000	503,000	518,000
Traffic Signals and Streetlights	425,000	247,000	312,000	292,000	495,000	390,000	402,000	414,000	426,000	439,000
Parking Lots	150,000	-	186,000	-	-	100,000	103,000	106,000	109,000	112,000
Airport Siteworks and Facilities	365,000	309,000	318,000	327,000	336,000	350,000	361,000	372,000	383,000	394,000
Landfill Siteworks and Facilities	110,000	-	54,000	55,000	-	1,850,000	1,906,000	1,963,000	2,022,000	2,083,000
Roads, Fleet and Transit Facilities	299,000	334,000	344,000	225,000	365,000	375,000	386,000	398,000	410,000	422,000
Transit Siteworks	-	-	-	-	-	50,000	52,000	54,000	56,000	58,000
Public Works Fleet	7,082,000	6,563,000	5,488,000	3,458,000	2,544,000	5,500,000	5,665,000	5,835,000	6,010,000	6,190,000
Information Technology Systems	819,000	513,000	360,000	649,000	734,000	670,000	690,000	711,000	732,000	754,000
Fire Facilities	890,000	688,000	768,000	790,000	815,000	845,000	870,000	896,000	923,000	951,000
Fire Fleet and Equipment	5,272,000	3,203,000	7,664,000	1,890,000	1,945,000	4,400,000	4,532,000	4,668,000	4,808,000	4,952,000
Paramedic Facilities	220,000	1,133,000	636,000	6,114,000	672,000	700,000	721,000	743,000	765,000	788,000
Paramedic Fleet and Equipment	373,000	1,060,000	2,409,000	3,955,000	3,406,000	3,500,000	3,605,000	3,713,000	3,824,000	3,939,000
Police Fleet and Equipment	240,000	265,000	201,000	322,000	523,000	480,000	494,000	509,000	524,000	540,000
Victoria Manor	142,000	67,000	123,000	80,000	69,000	100,000	103,000	106,000	109,000	112,000
Housing Facilities	-	-	-	-	-	-	-	-	-	-
Housing Fleet	100,000	-	106,000	-	112,000	60,000	62,000	64,000	66,000	68,000
Administrative Facilities and Libraries	1,830,000	3,400,000	3,503,000	3,607,000	3,715,000	3,800,000	3,914,000	4,031,000	4,152,000	4,277,000
Parks Siteworks and Facilities	3,492,000	903,000	1,677,000	968,000	638,000	1,900,000	1,957,000	2,016,000	2,076,000	2,138,000
Recreation Facilities	9,410,000	5,177,000	5,862,000	1,853,000	400,000	4,600,000	4,738,000	4,880,000	5,026,000	5,177,000
Parks and Recreation Equipment	168,000	269,000	278,000	288,000	294,000	310,000	319,000	329,000	339,000	349,000
Cemetery Siteworks and Facilities	87,000	171,000	92,000	95,000	98,000	130,000	134,000	138,000	142,000	146,000
Total	74,139,000	78,386,000	88,582,000	86,977,000	83,986,000	86,420,000	89,002,000	91,261,000	93,998,000	96,817,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Multiyear Capital Projects	Olde Gaol Museum	Restoration	2026	388,000
Multiyear Capital Projects	Olde Gaol Museum	Restoration	2027	377,000
Multiyear Capital Projects	Olde Gaol Museum	Restoration	2028	366,000
Multiyear Capital Projects	Olde Gaol Museum	Restoration	2029	355,000
Multiyear Capital Projects	Olde Gaol Museum	Restoration	2030	345,000
Multiyear Capital Projects	Centennial Trailer Park Roads, Electrical Systems and Docks	Replacement; Upgrade	2026	286,000
Multiyear Capital Projects	Fenelon Falls Library	Renovation	2026	291,000
Multiyear Capital Projects	Ambulances (6)	Replacement	2026	1,427,000
Multiyear Capital Projects	CKL Rd. 41 - CKL Rd. 48 to CKL Rd. 45	Resurfacing	2026	680,000
Bridges and Culverts	Mustang Road Bridges (B100032 and B100033)	Reconstruction	2026	1,214,000
Bridges and Culverts	Kinnear's Bridge (Fenel Road) (B300020)	Reconstruction	2026	1,165,000
Bridges and Culverts	Wylie's Bridge (Blanchards Road) (B400003)	Design	2026	160,000
Bridges and Culverts	McNabb's Bridge (Rohallion Road) (B400005)	Design	2026	146,000
Bridges and Culverts	Cameron Road Bridge (B034038)	Design	2026	146,000
Bridges and Culverts	Hartley Road Culvert (C300063)	Design	2026	63,000
Bridges and Culverts	Doyle Road Culvert	Design	2026	49,000
Bridges and Culverts	Tracey's Hill Road Culvert (C100029)	Design	2026	44,000
Bridges and Culverts	Bethel Road Culvert (C100053)	Reconstruction	2026	583,000
Bridges and Culverts	Main Street Bridges (B100025 and B100034)	Rehabilitation	2027	1,942,000
Bridges and Culverts	Fingerboard Road Culvert (C300051)	Reconstruction	2027	874,000
Bridges and Culverts	Doyle Road Bridge (B400007)	Design	2027	112,000
Bridges and Culverts	Tracey's Hill Road Culvert (C100029)	Reconstruction	2027	534,000
Bridges and Culverts	CKL Rd. 36 Trans-Canada Trail Overpass Bridge (B36016)	Reconstruction	2027	1,942,000
Bridges and Culverts	Victoria Rail Trail Bridges 1-5	Design	2027	146,000
Bridges and Culverts	Union Creek Bridge (B089279)	Design	2027	83,000
Bridges and Culverts	Taylor's Road Bridge (B400012)	Design	2027	243,000
Bridges and Culverts	Union Creek Bridge (B089279)	Rehabilitation	2028	1,748,000
Bridges and Culverts	Wylie's Bridge (Blanchards Road) (B400003)	Reconstruction	2028	1,456,000
Bridges and Culverts	McNabb's Bridge (Rohallion Road) (B400005)	Reconstruction	2028	1,359,000
Bridges and Culverts	Mark Road Culvert (C300024)	Reconstruction	2028	680,000
Bridges and Culverts	Pigeon Creek Culvert (C100009)	Design	2028	112,000
Bridges and Culverts	Armitage Bridge (B300015)	Design	2028	146,000
Bridges and Culverts	King Street Bridge (B100018)	Design	2028	218,000
Bridges and Culverts	Taylor's Road Bridge (B400012)	Reconstruction	2029	2,427,000
Bridges and Culverts	Hartley Road Culvert (C300063)	Reconstruction	2029	728,000
Bridges and Culverts	Doyle Road Bridge (B400007)	Reconstruction	2029	1,262,000
Bridges and Culverts	Talbot River Bridge (B400004)	Design	2029	146,000
Bridges and Culverts	Fenelon Falls (Lindsay St.) Bridge (B890650) - Phase 1 of 2	Reconstruction	2029	8,738,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Bridges and Culverts	Fenelon Falls (Lindsay St.) Bridge (B890650) - Phase 2 of 2	Reconstruction	2030	8,738,000
Bridges and Culverts	Victoria Rail Trail Bridge 11	Design	2030	73,000
Bridges and Culverts	Cameron Road Bridge (B034038)	Reconstruction	2030	1,456,000
Bridges and Culverts	Doyle Road Culvert	Reconstruction	2030	631,000
Bridges and Culverts	Victoria Rail Trail Bridges 1-5	Reconstruction	2030	1,456,000
Urban/Rural Reconstruction	Cambridge St. - Russell St. to Melbourne St.	Design	2026	100,000
Urban/Rural Reconstruction	Mill St. - Durham St. to Ridout St.	Design	2026	125,000
Urban/Rural Reconstruction	Lindsay St. - Queen St. to Colborne St.	Design	2026	100,000
Urban/Rural Reconstruction	Lindsay St. - Russell St. to Glenelg St.	Design	2026	100,000
Urban/Rural Reconstruction	CKL Rd. 121 - Helen St. to 240m South of West St.	Design	2026	150,000
Urban/Rural Reconstruction	Albert St - Highway 35 to West End	Design	2026	150,000
Urban/Rural Reconstruction	Water St. - Highway 35 to Nipissing St.	Design	2026	100,000
Urban/Rural Reconstruction	Nipissing St. - Albert St. to South End	Design	2026	50,000
Urban/Rural Reconstruction	Shedden St. - Albert St. to South End	Design	2026	50,000
Urban/Rural Reconstruction	River St. - Water St. to North End	Design	2026	50,000
Urban/Rural Reconstruction	Victoria St. - Albert St. to South End	Design	2026	50,000
Urban/Rural Reconstruction	Riverview Rd. - County Rd. 36 to Logie St.	Reconstruction	2026	2,200,000
Urban/Rural Reconstruction	Huron St. - Russell St. to Durham St.	Reconstruction	2026	1,800,000
Urban/Rural Reconstruction	St. George St. - Queen St. to Colborne St.	Reconstruction	2026	1,800,000
Urban/Rural Reconstruction	St. Patrick St. - Queen St. to North End	Reconstruction	2026	4,800,000
Urban/Rural Reconstruction	Murray St. - Elliot St. to Green St.	Reconstruction	2026	920,000
Urban/Rural Reconstruction	Elliot St. - CKL Rd. 121 to Clifton St.	Reconstruction	2026	760,000
Urban/Rural Reconstruction	Bradley St. and Bob Brown Way	Reconstruction	2026	550,000
Urban/Rural Reconstruction	St. Paul St. - Queen St. to Colborne St.	Design	2027	100,000
Urban/Rural Reconstruction	John St. and Crandall St.	Design	2027	100,000
Urban/Rural Reconstruction	Durham St. - Lindsay St. to Georgian St.	Design	2027	125,000
Urban/Rural Reconstruction	Georgian St. - Durham St. to Ridout St.	Design	2027	125,000
Urban/Rural Reconstruction	Melbourne St. - Lindsay St. to Albert St.	Design	2027	150,000
Urban/Rural Reconstruction	Adelaide St. - Mary St. to Auk Trail	Design	2027	100,000
Urban/Rural Reconstruction	Auk Trail - Adelaide St. to Mary St.	Design	2027	100,000
Urban/Rural Reconstruction	Lindsay St. - Russell St. to Glenelg St.	Reconstruction	2027	560,000
Urban/Rural Reconstruction	Cameron Rd. - Highway 35 to North Limit of Cameron	Reconstruction	2027	2,800,000
Urban/Rural Reconstruction	Dunn St. - CKL Rd. 49 to Balaclava St.	Reconstruction	2027	2,400,000
Urban/Rural Reconstruction	John St. - Front St. to Prince St.	Reconstruction	2027	1,200,000
Urban/Rural Reconstruction	Duke St. - Main St. to North St.	Reconstruction	2027	2,400,000
Urban/Rural Reconstruction	Joseph St. - Main St. to Duke St.	Reconstruction	2027	1,800,000
Urban/Rural Reconstruction	Queen St. - Joseph St. to West End	Reconstruction	2027	1,400,000
Urban/Rural Reconstruction	Prince St. - Main St. to Head St.	Reconstruction	2027	2,000,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Urban/Rural Reconstruction	Adelaide St. - Kent St. to Colborne St.	Design	2028	125,000
Urban/Rural Reconstruction	Fairview Ct. - Adelaide St. to East End	Design	2028	50,000
Urban/Rural Reconstruction	Henry St. and Jane St. - Adelaide St. to Angeline St.	Design	2028	100,000
Urban/Rural Reconstruction	St. Peter St. - Queen St. to Colborne St.	Design	2028	100,000
Urban/Rural Reconstruction	Bertie St. - St. Peter St. to St. Patrick St.	Design	2028	100,000
Urban/Rural Reconstruction	Division St. - Lindsay St. to East End	Design	2028	100,000
Urban/Rural Reconstruction	Duke St. - Division St. to Durham St.	Design	2028	100,000
Urban/Rural Reconstruction	Albert St. - Mary St. to Fleming College	Design	2028	100,000
Urban/Rural Reconstruction	Francis St. - William St. to Scugog River	Design	2028	50,000
Urban/Rural Reconstruction	Bond St. - William St. to Scugog River	Design	2028	50,000
Urban/Rural Reconstruction	William St. - Peel St. to Colborne St.	Design	2028	125,000
Urban/Rural Reconstruction	Commerce Rd. - Kent St. to 60m North of Trail	Design	2028	150,000
Urban/Rural Reconstruction	Commerce Pl. - Commerce Rd. to South End	Design	2028	50,000
Urban/Rural Reconstruction	William St. - Colborne St. to Orchard Park Rd.	Reconstruction	2028	4,400,000
Urban/Rural Reconstruction	Lindsay St. - Queen St. to Colborne St.	Reconstruction	2028	1,600,000
Urban/Rural Reconstruction	Cambridge St. - Russell St. to Melbourne St.	Reconstruction	2028	1,200,000
Urban/Rural Reconstruction	Mill St. - Durham St. to Ridout St.	Reconstruction	2028	2,400,000
Urban/Rural Reconstruction	CKL Rd. 121 - Helen St. to 240m South of West St.	Reconstruction	2028	3,600,000
Urban/Rural Reconstruction	Albert St - Highway 35 to West End	Reconstruction	2028	4,000,000
Urban/Rural Reconstruction	Water St. - Highway 35 to Nipissing St.	Reconstruction	2028	2,400,000
Urban/Rural Reconstruction	Nipissing St. - Albert St. to South End	Reconstruction	2028	400,000
Urban/Rural Reconstruction	Shedden St. - Albert St. to South End	Reconstruction	2028	400,000
Urban/Rural Reconstruction	River St. - Water St. to North End	Reconstruction	2028	400,000
Urban/Rural Reconstruction	Victoria St. - Albert St. to South End	Reconstruction	2028	400,000
Urban/Rural Reconstruction	Albert St. - Colborne St. to Sanderling Cres.	Design	2029	125,000
Urban/Rural Reconstruction	Glenelg St. - Victoria Ave. to Adelaide St.	Design	2029	125,000
Urban/Rural Reconstruction	Cambridge St. - Wellington St. to Colborne St.	Design	2029	100,000
Urban/Rural Reconstruction	Bond St. - Victoria Ave. to William St.	Design	2029	100,000
Urban/Rural Reconstruction	Wolfe St. - Mary St. to Durham St.	Design	2029	100,000
Urban/Rural Reconstruction	St. David St. - Riverview Rd. to Colborne St.	Design	2029	125,000
Urban/Rural Reconstruction	Armour Ct. - St. David St. to West End	Design	2029	50,000
Urban/Rural Reconstruction	Short Ave. - St. Peter St. to St. George St.	Design	2029	100,000
Urban/Rural Reconstruction	King St. - St. David St. to County Rd. 36	Design	2029	125,000
Urban/Rural Reconstruction	Victoria Ave. - Kent St. to Peel St.	Reconstruction	2029	560,000
Urban/Rural Reconstruction	St. Paul St. - Queen St. to Colborne St.	Reconstruction	2029	1,600,000
Urban/Rural Reconstruction	John St. and Crandall St.	Reconstruction	2029	1,600,000
Urban/Rural Reconstruction	Durham St. - Lindsay St. to Georgian St.	Reconstruction	2029	2,400,000
Urban/Rural Reconstruction	Georgian St. - Durham St. to Ridout St.	Reconstruction	2029	2,400,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Urban/Rural Reconstruction	Melbourne St. - Lindsay St. to Albert St.	Reconstruction	2029	3,400,000
Urban/Rural Reconstruction	Adelaide St. - Mary St. to Auk Trail	Reconstruction	2029	760,000
Urban/Rural Reconstruction	Auk Trail - Adelaide St. to Mary St.	Reconstruction	2029	1,800,000
Urban/Rural Reconstruction	Wellington St. - Victoria Ave. to Cambridge St.	Design	2030	100,000
Urban/Rural Reconstruction	Victoria Ave. - Peel St. to Colborne St.	Design	2030	125,000
Urban/Rural Reconstruction	Simcoe St. - Durham St. to Ridout St.	Design	2030	125,000
Urban/Rural Reconstruction	Russell St. - Huron St. to Water St.	Design	2030	100,000
Urban/Rural Reconstruction	Water St. - Glenelg St. to North End	Design	2030	50,000
Urban/Rural Reconstruction	Adelaide St. - Kent St. to Colborne St.	Reconstruction	2030	2,600,000
Urban/Rural Reconstruction	Fairview Ct. - Adelaide St. to East End	Reconstruction	2030	480,000
Urban/Rural Reconstruction	Henry St. and Jane St. - Adelaide St. to Angeline St.	Reconstruction	2030	1,000,000
Urban/Rural Reconstruction	Francis St. - William St. to Scugog River	Reconstruction	2030	200,000
Urban/Rural Reconstruction	Bond St. - William St. to Scugog River	Reconstruction	2030	200,000
Urban/Rural Reconstruction	William St. - Peel St. to Colborne St.	Reconstruction	2030	2,000,000
Urban/Rural Reconstruction	Commerce Rd. - Kent St. to 60m North of Trail	Reconstruction	2030	3,200,000
Urban/Rural Reconstruction	Commerce Pl. - Commerce Rd. to South End	Reconstruction	2030	400,000
Urban/Rural Reconstruction	St. Peter St. - Queen St. to Colborne St.	Reconstruction	2030	1,600,000
Urban/Rural Reconstruction	Bertie St. - St. Peter St. to St. Patrick St.	Reconstruction	2030	800,000
Urban/Rural Reconstruction	Albert St. - Mary St. to Fleming College	Reconstruction	2030	880,000
Urban/Rural Reconstruction	Division St. - Lindsay St. to East End	Reconstruction	2030	1,600,000
Urban/Rural Reconstruction	Duke St. - Division St. to Durham St.	Reconstruction	2030	1,200,000
Urban/Arterial Resurfacing	CKL Rd. 121 - Ranchers Rd. to West St.	Resurfacing	2026	2,430,000
Urban/Arterial Resurfacing	CKL Rd. 121 - Boundary Road to North Limit of Kinmount	Resurfacing	2026	293,000
Urban/Arterial Resurfacing	CKL Rd. 121 - Kinmount Bridge to CKL Rd. 49	Resurfacing	2026	4,365,000
Urban/Arterial Resurfacing	Margaret St. (Little Britain)	Resurfacing	2026	41,000
Urban/Arterial Resurfacing	Matilda St. (Little Britain)	Resurfacing	2026	26,000
Urban/Arterial Resurfacing	Mark St. (Little Britain)	Resurfacing	2026	24,000
Urban/Arterial Resurfacing	Church St. (Manilla)	Resurfacing	2026	71,000
Urban/Arterial Resurfacing	Robmar Cres. (Manilla)	Resurfacing	2026	319,000
Urban/Arterial Resurfacing	Short St. (Manilla)	Resurfacing	2026	17,000
Urban/Arterial Resurfacing	Edward St. (Manilla)	Resurfacing	2026	22,000
Urban/Arterial Resurfacing	Queen St. - Colborne St. to West End	Resurfacing	2026	16,000
Urban/Arterial Resurfacing	John St. - Princes St. to Bond St.	Resurfacing	2026	92,000
Urban/Arterial Resurfacing	Albert St. Princes St. to Bond St.	Resurfacing	2026	107,000
Urban/Arterial Resurfacing	River Park Dr. - Mill St. to Austin Blvd.	Resurfacing	2026	117,000
Urban/Arterial Resurfacing	Austin Blvd. - River Park Dr. to Lakewood Cres.	Resurfacing	2026	29,000
Urban/Arterial Resurfacing	Lakewood Cres. - Mill St. to Sylvan Ct.	Resurfacing	2026	146,000
Urban/Arterial Resurfacing	Sylvan Ct. - Lakewood Cres. to East End	Resurfacing	2026	42,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Urban/Arterial Resurfacing	Bayview Dr. - Perfectus Dr. to South End	Resurfacing	2026	62,000
Urban/Arterial Resurfacing	Perfectus Dr. - Park St. to South End	Resurfacing	2026	121,000
Urban/Arterial Resurfacing	Vanier Ct. - Perfectus Dr. to North End	Resurfacing	2026	51,000
Urban/Arterial Resurfacing	Manor Rd. - Perfectus Dr. to North End	Resurfacing	2026	117,000
Urban/Arterial Resurfacing	Maple Ct. - Perfectus Dr. to East End	Resurfacing	2026	39,000
Urban/Arterial Resurfacing	Northlin Park Rd. - Angeline St. to Orchard Park Rd.	Resurfacing	2026	291,000
Urban/Arterial Resurfacing	CKL Rd. 57 - Highway 35 to Cartwright-Manvers Boundary Rd.	Resurfacing	2027	2,835,000
Urban/Arterial Resurfacing	CKL Rd. 57 - Cartwright-Manvers Boundary Rd. to 1.2Km South of View Lake Rd.	Resurfacing	2027	675,000
Urban/Arterial Resurfacing	CKL Rd. 5 - CKL Rd. 57 to Pigeon Creek Rd.	Resurfacing	2027	675,000
Urban/Arterial Resurfacing	CKL Rd. 35 - CKL Rd. 8 to CKL Rd. 48	Resurfacing	2027	5,175,000
Urban/Arterial Resurfacing	CKL Rd. 32 - Highway 7A to Highway 115	Resurfacing	2027	3,420,000
Urban/Arterial Resurfacing	CKL Rd. 18 - CKL Rd. 4 to Valentia Rd.	Resurfacing	2027	4,410,000
Urban/Arterial Resurfacing	Lindsay St. - Glenelg St. to Mary St.	Resurfacing	2027	420,000
Urban/Arterial Resurfacing	CKL Rd. 2 - CKL Rd. 9 to CKL Rd. 8	Resurfacing	2028	2,745,000
Urban/Arterial Resurfacing	CKL Rd. 2 - Highway 7 to Durham Regional Rd. 6	Resurfacing	2028	5,265,000
Urban/Arterial Resurfacing	CKL Rd. 28 - CKL Rd. 2 to Valentia Rd.	Resurfacing	2028	5,490,000
Urban/Arterial Resurfacing	Grant Dr. (Oakwood)	Resurfacing	2028	97,000
Urban/Arterial Resurfacing	Bruce St. (Oakwood)	Resurfacing	2028	56,000
Urban/Arterial Resurfacing	Doble Dr. (Oakwood)	Resurfacing	2028	17,000
Urban/Arterial Resurfacing	CKL Rd. 8 - Highway 35 to North St.	Resurfacing	2029	1,575,000
Urban/Arterial Resurfacing	CKL Rd. 48 - CKL 35 to Simcoe St.	Resurfacing	2029	6,795,000
Urban/Arterial Resurfacing	CKL Rd. 17 - Colony Rd. to CKL Rd. 36	Resurfacing	2029	3,195,000
Urban/Arterial Resurfacing	Victoria St. - CKL Rd. 7 to Colborne St.	Resurfacing	2029	121,000
Urban/Arterial Resurfacing	Church St. - CKL Rd. 7 to Colborne St.	Resurfacing	2029	121,000
Urban/Arterial Resurfacing	George St. - Elm St. to King St.	Resurfacing	2029	131,000
Urban/Arterial Resurfacing	Queen St. - King St. to Distillery St.	Resurfacing	2029	160,000
Urban/Arterial Resurfacing	Mary St. - Lindsay St. to Angeline St.	Resurfacing	2029	840,000
Urban/Arterial Resurfacing	CKL Rd. 121 - CKL Rd. 49 to Clifton St. - Phase 1 of 2	Resurfacing	2029	5,265,000
Urban/Arterial Resurfacing	CKL Rd. 121 - CKL Rd. 49 to Clifton St. - Phase 2 of 2	Resurfacing	2030	5,265,000
Urban/Arterial Resurfacing	CKL Rd. 6 - CKL Rd. 9 to CKL Rd. 8	Resurfacing	2030	2,880,000
Urban/Arterial Resurfacing	CKL Rd. 10 (Emily Park Rd.) - CKL Rd. 14 to Hayes Line	Resurfacing	2030	3,735,000
Urban/Arterial Resurfacing	CKL Rd. 26 - CKL Rd. 14 to Highway 7	Resurfacing	2030	2,835,000
Urban/Arterial Resurfacing	CKL Rd. 14 - CKL Rd. 10 to Boundary Rd.	Resurfacing	2030	3,465,000
Rural Resurfacing	Meadowview Rd. - Mount Nebo Rd. to CKL 10	Resurfacing	2026	583,000
Rural Resurfacing	Cottingham Rd. - Mount Nebo Rd. to Emily Park Rd.	Resurfacing	2026	331,000
Rural Resurfacing	Rodman Dr. - Long Beach Rd. to West End	Resurfacing	2026	48,000
Rural Resurfacing	CKL Rd. 30 - Hickory Beach Rd. to CKL Rd. 8	Resurfacing	2026	815,000
Rural Resurfacing	Hickory Beach Rd. - CKL Rd. 30 to CKL Rd. 8	Resurfacing	2026	693,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Rural Resurfacing	Crane Bay Rd. - CKL Rd. 30 to South End	Resurfacing	2026	312,000
Rural Resurfacing	Verulam Dr. - CKL Rd. 8 to South End	Resurfacing	2026	173,000
Rural Resurfacing	Lee's Rd. - CKL Rd. 8 to CKL Rd. 8	Resurfacing	2026	156,000
Rural Resurfacing	Monarch Rd. - Colborne St. to Thunder Bridge Rd.	Resurfacing	2026	271,000
Rural Resurfacing	Peniel Rd. - Opmar Rd. to Eldon Rd.	Resurfacing	2026	330,000
Rural Resurfacing	Salem Rd. - CKL Rd. 4 to White Rock Rd.	Resurfacing	2026	1,083,000
Rural Resurfacing	Taylor's Rd. - Skyline Rd. to Highway 7	Resurfacing	2026	237,000
Rural Resurfacing	The Glen Rd. - CKL Rd. 9 to White Rock Rd.	Resurfacing	2026	1,040,000
Rural Resurfacing	Watson Dr. - Pinery Rd. to End	Resurfacing	2026	113,000
Rural Resurfacing	Hodgson Dr. - Watson Dr. to Winchester Dr.	Resurfacing	2026	85,000
Rural Resurfacing	Winchester Dr. - Pinery Rd. to End	Resurfacing	2026	113,000
Rural Resurfacing	Austin Dr. - Winchester Dr. to Watson Dr.	Resurfacing	2026	125,000
Rural Resurfacing	CKL Rd. 6 - McLeish Dr. to Oxby Lane	Resurfacing	2026	256,000
Rural Resurfacing	Pinery Rd. - Somerville 11th Concession to Winchester Dr.	Resurfacing	2026	223,000
Rural Resurfacing	Simcoe St. - CKL Rd. 8 to CKL Rd. 48	Resurfacing	2026	233,000
Rural Resurfacing	Sturgeon Glen Rd. - Francis St. to South End	Resurfacing	2027	461,000
Rural Resurfacing	Tracey's Hill Rd. - Settlers Rd. to Heights Rd.	Resurfacing	2027	534,000
Rural Resurfacing	Elmtree Rd. - Riley Lane to Fish Hawk Rd.	Resurfacing	2027	497,000
Rural Resurfacing	Hallet Cres. - Zion Rd. to CKL Rd. 2	Resurfacing	2027	156,000
Rural Resurfacing	Brunon Ave - North End to South End	Resurfacing	2027	160,000
Rural Resurfacing	Robinglade Ave. - Brunon Ave. to South End	Resurfacing	2027	153,000
Rural Resurfacing	Riverview Rd. - Brunon Ave. to East End	Resurfacing	2027	40,000
Rural Resurfacing	Pleasant Point Rd. - Algonquin Rd. to 700m South of Algonquin Rd.	Resurfacing	2027	113,000
Rural Resurfacing	French Settlement Rd. - CKL Rd. 48 to 1.8Km North of CKL Rd. 48	Resurfacing	2027	288,000
Rural Resurfacing	Hartley Rd. - Goose Lake Rd. to CKL Rd. 8	Resurfacing	2027	643,000
Rural Resurfacing	Golden Mile Rd. - Highway 7 to Halter Rd.	Resurfacing	2027	81,000
Rural Resurfacing	Bridle Rd. - Highway 7 to Crosscreek Rd.	Resurfacing	2027	641,000
Rural Resurfacing	Dewdrop Inn Rd. - Opmar Rd. to CKL Rd. 18	Resurfacing	2027	213,000
Rural Resurfacing	Old Surrey Lane - CKL Rd. 17 to 350m East of CKL Rd. 17	Resurfacing	2027	254,000
Rural Resurfacing	Port Carling Rd. - Old Surrey Lane to Old Surrey Lane	Resurfacing	2027	136,000
Rural Resurfacing	Capitans Corner Rd. - Old Surrey Lane to Old Surrey Lane	Resurfacing	2027	149,000
Rural Resurfacing	Forest Harbour Rd. - Old Surrey Lane to Old Surrey Lane	Resurfacing	2027	81,000
Rural Resurfacing	Sail Vista Rd. - Old Surrey Lane to Old Surrey Lane	Resurfacing	2027	61,000
Rural Resurfacing	Tall Pine Ct. - Old Surrey Lane to Old Surrey Lane	Resurfacing	2027	19,000
Rural Resurfacing	Gilmar Rd. - CKL Rd. 36 to North End	Resurfacing	2027	417,000
Rural Resurfacing	Valentia Rd. - CKL Rd. 18 to Cottage Rd.	Resurfacing	2027	232,000
Rural Resurfacing	Ogemah Rd. - Cottage Rd. to Rainbow Ridge Rd.	Resurfacing	2027	226,000
Rural Resurfacing	Ball Point Rd. - Rainbow Ridge Rd. to South End	Resurfacing	2027	256,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Rural Resurfacing	Summer Dr. - Ball Point Rd. to East End	Resurfacing	2027	64,000
Rural Resurfacing	Bayview Ct. - Ball Point Rd. to West End	Resurfacing	2027	49,000
Rural Resurfacing	Farmstead Rd. - CKL Rd. 6 to Opmar Rd.	Resurfacing	2027	801,000
Rural Resurfacing	Sandbar Rd. - CKL Rd. 18 to Cottage Rd.	Resurfacing	2027	225,000
Rural Resurfacing	Salem Rd. - White Rock Rd. to Fingerboard Rd.	Resurfacing	2028	490,000
Rural Resurfacing	Armstrong Ct. - McGill Dr. to East End	Resurfacing	2028	49,000
Rural Resurfacing	John St. - Homestead Rd. to Sandy Hook Rd.	Resurfacing	2028	269,000
Rural Resurfacing	Homestead Rd. - All Sections	Resurfacing	2028	83,000
Rural Resurfacing	Royal Estates Dr. - All Sections	Resurfacing	2028	320,000
Rural Resurfacing	Whites Rd. - John St. to Royal Estates Dr.	Resurfacing	2028	49,000
Rural Resurfacing	Glengerry Rd. - Davis St. to Weston Rd.	Resurfacing	2028	228,000
Rural Resurfacing	Riel Rd. - Glengarry Dr. to Glengarry Dr.	Resurfacing	2028	83,000
Rural Resurfacing	Wilson St. - Highway 7A to South End	Resurfacing	2028	63,000
Rural Resurfacing	Orange Corners Rd. - Meadowview Rd. to Hayes Line	Resurfacing	2028	243,000
Rural Resurfacing	Killdeer Dr. - Orange Corners Rd. to Maple Ridge Dr.	Resurfacing	2028	121,000
Rural Resurfacing	Hummingbird Dr. - Orange Corners Rd. to Killdeer Dr.	Resurfacing	2028	131,000
Rural Resurfacing	Maple Ridge Dr. - Meadowview Rd. to South End	Resurfacing	2028	117,000
Rural Resurfacing	Wren St. Hummingbird Dr. to Trillium Ct.	Resurfacing	2028	97,000
Rural Resurfacing	Trillium Ct. - Maple Ridge Dr. to North End	Resurfacing	2028	117,000
Rural Resurfacing	Riverview Dr. - CKL Rd. 10 to Valley Rd.	Resurfacing	2028	194,000
Rural Resurfacing	Dutrisac Dr. - Riverview Rd. to West End	Resurfacing	2028	63,000
Rural Resurfacing	Mitchell Dr. - CKL Rd. 14 to West End	Resurfacing	2028	87,000
Rural Resurfacing	Ryan Rd. - CKL Rd. 14 to North End	Resurfacing	2028	83,000
Rural Resurfacing	Kenedon Dr. - CKL Rd. 14 to CKL Rd. 14	Resurfacing	2028	437,000
Rural Resurfacing	Westview Rd. - CKL Rd. 14 to North End	Resurfacing	2028	451,000
Rural Resurfacing	Birch Point Dr. - Boundary Rd. to West End	Resurfacing	2028	243,000
Rural Resurfacing	Cliffside Dr. - Birch Point Dr. to Birch Point Dr.	Resurfacing	2028	131,000
Rural Resurfacing	Centreline Rd. - CKL Rd. 17 to 1.4Km North of CKL Rd. 17	Resurfacing	2028	238,000
Rural Resurfacing	Heights Rd. - McGinnis Rd. to Kings Wharf Rd.	Resurfacing	2028	728,000
Rural Resurfacing	Kings Wharf Rd. - Heights Rd. to Alvins Lane	Resurfacing	2028	1,214,000
Rural Resurfacing	McGregor Dr. - Walmac Shores Rd. to North End	Resurfacing	2029	228,000
Rural Resurfacing	Fenelon Dr. - Anderson Dr. to Southview Dr.	Resurfacing	2029	180,000
Rural Resurfacing	Southview Dr. - Anderson Dr. to Cameron Dr.	Resurfacing	2029	170,000
Rural Resurfacing	Cameron Dr. - Anderson Dr. to Fenelon Dr.	Resurfacing	2029	150,000
Rural Resurfacing	Wagar Rd. - Long Beach Rd. to Admiral Dr.	Resurfacing	2029	170,000
Rural Resurfacing	Beach Rd. - CKL Rd. 18 to South End	Resurfacing	2029	417,000
Rural Resurfacing	The Glen Rd. - CKL Rd. 2 to 3.6Km East of CKL Rd. 2	Resurfacing	2029	631,000
Rural Resurfacing	White Rock Rd. - The Glen Rd. to Highway 7	Resurfacing	2029	1,359,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Rural Resurfacing	Quaker Rd. - CKL Rd. 6 to Eden Rd.	Resurfacing	2029	500,000
Rural Resurfacing	Peniel Rd. - CKL Rd. 6 to 5.6Km East of CKL Rd. 6	Resurfacing	2029	922,000
Rural Resurfacing	Lakebreeze Rd. - Highway 35 to 1.65Km East of Highway 35	Resurfacing	2029	291,000
Rural Resurfacing	Burnt River Rd. - CKL Rd. 44 to Pinery Rd.	Resurfacing	2029	476,000
Rural Resurfacing	Burys Green Rd. - Devitts Rd. to CKL Rd. 121	Resurfacing	2030	1,447,000
Rural Resurfacing	CKL Rd. 43 - Highway 35 to CKL Rd. 44	Resurfacing	2030	1,612,000
Rural Resurfacing	Parkside Dr. - CKL Rd. 48 to Balsam Lake Dr.	Resurfacing	2030	442,000
Rural Resurfacing	Bolsover Rd. - CKL Rd. 48 to Rohallion Rd.	Resurfacing	2030	777,000
Rural Resurfacing	Hiltons Point Rd. - Highway 35 to Beechnut Rd.	Resurfacing	2030	214,000
Rural Resurfacing	Lift Lock Rd. - West End to East End	Resurfacing	2030	97,000
Rural Resurfacing	Highgate Rd. - CKL Rd. 35 to Homewood Park Rd.	Resurfacing	2030	223,000
Rural Resurfacing	Farms Rd. - CKL Rd. 8 to Lorneville Rd.	Resurfacing	2030	534,000
Gravel Resurfacing	As Per 10-Year Gravel Resurfacing Plan	Resurfacing	2026	2,177,000
Gravel Resurfacing	As Per 10-Year Gravel Resurfacing Plan	Resurfacing	2027	2,133,000
Gravel Resurfacing	As Per 10-Year Gravel Resurfacing Plan	Resurfacing	2028	2,076,000
Gravel Resurfacing	As Per 10-Year Gravel Resurfacing Plan	Resurfacing	2029	2,005,000
Gravel Resurfacing	As Per 10-Year Gravel Resurfacing Plan	Resurfacing	2030	2,075,000
Lifecycle Management	Asphalt Rejuvenation	Lifecycle Management	2026	262,000
Lifecycle Management	Crack Sealing	Lifecycle Management	2026	223,000
Lifecycle Management	Drainage Improvements	Lifecycle Management	2026	237,000
Lifecycle Management	Local Asphalt Paving	Lifecycle Management	2026	612,000
Lifecycle Management	Slurry Sealing	Lifecycle Management	2026	959,000
Lifecycle Management	Asphalt Rejuvenation	Lifecycle Management	2027	262,000
Lifecycle Management	Crack Sealing	Lifecycle Management	2027	223,000
Lifecycle Management	Drainage Improvements	Lifecycle Management	2027	237,000
Lifecycle Management	Local Asphalt Paving	Lifecycle Management	2027	612,000
Lifecycle Management	Slurry Sealing	Lifecycle Management	2027	959,000
Lifecycle Management	Asphalt Rejuvenation	Lifecycle Management	2028	262,000
Lifecycle Management	Crack Sealing	Lifecycle Management	2028	223,000
Lifecycle Management	Drainage Improvements	Lifecycle Management	2028	237,000
Lifecycle Management	Local Asphalt Paving	Lifecycle Management	2028	612,000
Lifecycle Management	Slurry Sealing	Lifecycle Management	2028	959,000
Lifecycle Management	Asphalt Rejuvenation	Lifecycle Management	2029	262,000
Lifecycle Management	Crack Sealing	Lifecycle Management	2029	223,000
Lifecycle Management	Drainage Improvements	Lifecycle Management	2029	237,000
Lifecycle Management	Local Asphalt Paving	Lifecycle Management	2029	612,000
Lifecycle Management	Slurry Sealing	Lifecycle Management	2029	959,000
Lifecycle Management	Asphalt Rejuvenation	Lifecycle Management	2030	262,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Lifecycle Management	Crack Sealing	Lifecycle Management	2030	223,000
Lifecycle Management	Drainage Improvements	Lifecycle Management	2030	237,000
Lifecycle Management	Local Asphalt Paving	Lifecycle Management	2030	612,000
Lifecycle Management	Slurry Sealing	Lifecycle Management	2030	959,000
Sidewalks	King St. Sidewalk - Helen St. to North End	Replacement	2026	73,000
Sidewalks	Adelaide St. Sidewalk - Chadwin Dr. to Colborne St.	Replacement	2026	29,000
Sidewalks	Lindsay St. Sidewalk - George St. to Mary St.	Replacement	2026	97,000
Sidewalks	Sidewalk Allowance	Replacement	2026	194,000
Sidewalks	Blanchards Rd. Sidewalk - Victoria Rd. to #7 Blanchards Rd.	Replacement	2027	34,000
Sidewalks	Sherwood St. Sidewalk - Canal St. to King St.	Replacement	2027	83,000
Sidewalks	Angeline St. Sidewalk - Northlin Park Rd. to Langton Pl.	Replacement	2027	68,000
Sidewalks	Sidewalk Allowance	Replacement	2027	194,000
Sidewalks	Colborne St. Sidewalk - Bond St. to Princes St.	Replacement	2028	217,000
Sidewalks	Queen St. Sidewalk - Colborne St. to #7 Queen St. (Fenelon Falls)	Replacement	2028	24,000
Sidewalks	Sidewalk Allowance	Replacement	2028	163,000
Sidewalks	Victoria St. Sidewalk - Sturgeon St. to George St.	Replacement	2029	146,000
Sidewalks	King St. Sidewalk - Maple St to Nappadale St.	Replacement	2029	58,000
Sidewalks	Sidewalk Allowance	Replacement	2029	194,000
Sidewalks	Duke St. Sidewalk - George St. to Durham St.	Replacement	2030	233,000
Sidewalks	Sidewalk Allowance	Replacement	2030	155,000
Traffic Signals and Streetlights	Omeme Streetlights	Replacement	2026	262,000
Traffic Signals and Streetlights	Miscellaneous Traffic Signal Components	Improvement	2026	150,000
Traffic Signals and Streetlights	Dunsford Streetlights	Replacement	2027	64,000
Traffic Signals and Streetlights	Victoria Place Streetlights	Replacement	2027	96,000
Traffic Signals and Streetlights	Miscellaneous Traffic Signal Components	Improvement	2027	73,000
Traffic Signals and Streetlights	Janetville Streetlights	Replacement	2028	103,000
Traffic Signals and Streetlights	View Lake Streetlights	Replacement	2028	104,000
Traffic Signals and Streetlights	Miscellaneous Traffic Signal Components	Improvement	2028	78,000
Traffic Signals and Streetlights	Bethany Streetlights	Replacement	2029	177,000
Traffic Signals and Streetlights	Miscellaneous Traffic Signal Components	Improvement	2029	83,000
Traffic Signals and Streetlights	Little Britian Streetlights	Replacement	2030	68,000
Traffic Signals and Streetlights	Oakwood Streetlights	Replacement	2030	113,000
Traffic Signals and Streetlights	Manilla Streetlights	Replacement	2030	68,000
Traffic Signals and Streetlights	Soyna Streetlights	Replacement	2030	34,000
Traffic Signals and Streetlights	Seagrave Streetlights	Replacement	2030	51,000
Traffic Signals and Streetlights	Cresswell Streetlights	Replacement	2030	6,000
Traffic Signals and Streetlights	Miscellaneous Traffic Signal Components	Improvement	2030	87,000
Parking Lots	Lindsay Parking Lot M8	Resurfacing	2026	146,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Parking Lots	Bobcaygeon Parking Lot M1	Resurfacing	2028	170,000
Airport Siteworks and Facilities	Airport Terminal Roof	Replacement	2026	73,000
Airport Siteworks and Facilities	Airport Terminal Air Conditioner	Replacement	2026	15,000
Airport Siteworks and Facilities	North T-Hangar 2	Rehabilitation	2026	121,000
Airport Siteworks and Facilities	North T-Hangar 1 Door	Replacement	2026	24,000
Airport Siteworks and Facilities	Runway Lighting	Upgrade	2026	121,000
Airport Siteworks and Facilities	Airport Facilities Allowance	Improvement	2027	97,000
Airport Siteworks and Facilities	Airport Runways Allowance	Improvement	2027	97,000
Airport Siteworks and Facilities	Airport Grounds Allowance	Improvement	2027	97,000
Airport Siteworks and Facilities	Airport Facilities Allowance	Improvement	2028	97,000
Airport Siteworks and Facilities	Airport Runways Allowance	Improvement	2028	97,000
Airport Siteworks and Facilities	Airport Grounds Allowance	Improvement	2028	97,000
Airport Siteworks and Facilities	Airport Facilities Allowance	Improvement	2029	97,000
Airport Siteworks and Facilities	Airport Runways Allowance	Improvement	2029	97,000
Airport Siteworks and Facilities	Airport Grounds Allowance	Improvement	2029	97,000
Airport Siteworks and Facilities	Airport Facilities Allowance	Improvement	2030	97,000
Airport Siteworks and Facilities	Airport Runways Allowance	Improvement	2030	97,000
Airport Siteworks and Facilities	Airport Grounds Allowance	Improvement	2030	97,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Leachate Pumps	Rehabilitation	2026	49,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Electricity Generator Components	Replacement	2026	58,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Electricity Generator Components	Replacement	2028	49,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Electricity Generator Components	Replacement	2029	49,000
Roads, Fleet and Transit Facilities	Manvers Roads Operations Depot Pole Barn Roof	Replacement	2026	60,000
Roads, Fleet and Transit Facilities	Lindsay and Coboconk Fleet Depots Drainage and Siteworks	Rehabilitation	2026	80,000
Roads, Fleet and Transit Facilities	Coboconk Fleet Depot Interior	Renovation	2026	150,000
Roads, Fleet and Transit Facilities	Lindsay Roads Operations Depot Roof	Replacement	2029	200,000
Roads, Fleet and Transit Facilities	Allowance	To Be Determined	2027	315,000
Roads, Fleet and Transit Facilities	Allowance	To Be Determined	2028	315,000
Roads, Fleet and Transit Facilities	Allowance	To Be Determined	2030	315,000
Public Works Fleet	Aerial Truck - A03	Replacement	2026	282,000
Public Works Fleet	Backhoe - B25	Replacement	2026	289,000
Public Works Fleet	Backhoe - B26	Replacement	2026	289,000
Public Works Fleet	Backhoe - B27	Replacement	2027	289,000
Public Works Fleet	Backhoe - B28	Replacement	2028	289,000
Public Works Fleet	Chipper - C12	Replacement	2028	171,000
Public Works Fleet	Chipper - C13	Replacement	2029	171,000
Public Works Fleet	Bus - E24	Replacement	2027	678,000
Public Works Fleet	Bus - E25	Replacement	2027	678,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Public Works Fleet	Bus - E26	Replacement	2028	315,000
Public Works Fleet	Bus - E27	Replacement	2029	697,000
Public Works Fleet	Bus - E28	Replacement	2026	315,000
Public Works Fleet	Bus - E30	Replacement	2027	678,000
Public Works Fleet	Bus - E31	Replacement	2029	315,000
Public Works Fleet	Bus - E32	Replacement	2026	315,000
Public Works Fleet	Bus - E33	Replacement	2027	678,000
Public Works Fleet	Trailer - F49	Replacement	2027	16,000
Public Works Fleet	Trailer - F50	Replacement	2028	16,000
Public Works Fleet	Trailer - F51	Replacement	2027	16,000
Public Works Fleet	Trailer - F53	Replacement	2027	47,000
Public Works Fleet	Trailer - F55	Replacement	2028	16,000
Public Works Fleet	Trailer - F58	Replacement	2028	16,000
Public Works Fleet	Trailer - F60	Replacement	2029	16,000
Public Works Fleet	Trailer - F63	Replacement	2029	15,000
Public Works Fleet	Trailer - F65	Replacement	2030	47,000
Public Works Fleet	Tractor - H62	Replacement	2027	63,000
Public Works Fleet	Tractor - H63	Replacement	2026	19,000
Public Works Fleet	Tractor - H64	Replacement	2026	19,000
Public Works Fleet	Tractor - H66	Replacement	2029	57,000
Public Works Fleet	Tractor - H67	Replacement	2029	57,000
Public Works Fleet	Tractor - H71	Replacement	2030	57,000
Public Works Fleet	1-Ton (Medium Duty) Truck - I25	Replacement	2026	110,000
Public Works Fleet	1-Ton (Medium Duty) Truck - I26	Replacement	2026	110,000
Public Works Fleet	1-Ton (Medium Duty) Truck - I27	Replacement	2027	110,000
Public Works Fleet	1-Ton (Medium Duty) Truck - I28	Replacement	2028	110,000
Public Works Fleet	1-Ton (Medium Duty) Truck - I29	Replacement	2030	110,000
Public Works Fleet	1-Ton (Medium Duty) Truck - I30	Replacement	2030	110,000
Public Works Fleet	Steamer - J13	Replacement	2027	22,000
Public Works Fleet	Steamer - J14	Replacement	2027	22,000
Public Works Fleet	Steamer - J15	Replacement	2027	22,000
Public Works Fleet	Steamer - J16	Replacement	2027	22,000
Public Works Fleet	Steamer - J18	Replacement	2030	22,000
Public Works Fleet	Loader Mounted Brushing Arm - L25A	Replacement	2026	226,000
Public Works Fleet	Loader - L26	Replacement	2026	442,000
Public Works Fleet	Loader - L27	Replacement	2026	442,000
Public Works Fleet	Loader - L28	Replacement	2027	442,000
Public Works Fleet	Loader - L29	Replacement	2028	442,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Public Works Fleet	Loader - L30	Replacement	2028	442,000
Public Works Fleet	Loader Mounted Brushing Arm - L30A	Replacement	2028	226,000
Public Works Fleet	Loader - L31	Replacement	2026	1,573,000
Public Works Fleet	Building Inspector - M34	Replacement	2029	49,000
Public Works Fleet	Building Inspector - M35	Replacement	2029	49,000
Public Works Fleet	Engineering - M36	Replacement	2029	49,000
Public Works Fleet	Transit Admin - M37	Replacement	2030	49,000
Public Works Fleet	Pickup Truck - PK5	Replacement	2028	69,000
Public Works Fleet	Pickup Truck - PK6	Replacement	2028	69,000
Public Works Fleet	Pickup Truck - PK7	Replacement	2028	69,000
Public Works Fleet	Pickup Truck - PI2	Replacement	2029	69,000
Public Works Fleet	Pickup Truck - PI3	Replacement	2029	69,000
Public Works Fleet	Pickup Truck - PI4	Replacement	2029	69,000
Public Works Fleet	Pickup Truck - PI6	Replacement	2029	69,000
Public Works Fleet	Pickup Truck - PI7	Replacement	2029	78,000
Public Works Fleet	Pickup Truck - PI8	Replacement	2029	78,000
Public Works Fleet	Pickup Truck - PI9	Replacement	2029	78,000
Public Works Fleet	Pickup Truck - PM1	Replacement	2029	78,000
Public Works Fleet	Pickup Truck - PM3	Replacement	2030	78,000
Public Works Fleet	Pickup Truck - PM4	Replacement	2030	69,000
Public Works Fleet	Pickup Truck - PM5	Replacement	2030	69,000
Public Works Fleet	Pickup Truck - PM6	Replacement	2030	69,000
Public Works Fleet	Pickup Truck - PM7	Replacement	2030	69,000
Public Works Fleet	Pickup Truck - PM8	Replacement	2030	69,000
Public Works Fleet	Pickup Truck - PM9	Replacement	2030	69,000
Public Works Fleet	Pickup Truck - PN1	Replacement	2030	69,000
Public Works Fleet	Pickup Truck - PN2	Replacement	2030	69,000
Public Works Fleet	Pickup Truck - PN3	Replacement	2030	69,000
Public Works Fleet	Water Tank - Q17	Replacement	2028	45,000
Public Works Fleet	Ice Machine - R22	Replacement	2026	148,000
Public Works Fleet	Ice Machine - R23	Replacement	2027	148,000
Public Works Fleet	Ice Machine - R24	Replacement	2027	148,000
Public Works Fleet	Ice Machine - R25	Replacement	2030	148,000
Public Works Fleet	Roller - R99	Replacement	2029	52,000
Public Works Fleet	Single Axle Plow Truck - S48	Replacement	2026	366,000
Public Works Fleet	Single Axle Plow Truck - S49	Replacement	2027	366,000
Public Works Fleet	Single Axle Plow Truck - S50	Replacement	2029	366,000
Public Works Fleet	Single Axle Plow Truck - S51	Replacement	2030	366,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Public Works Fleet	Single Axle Plow Truck - S52	Replacement	2030	366,000
Public Works Fleet	Tandem Plow Truck - T88	Replacement	2026	381,000
Public Works Fleet	Tandem Plow Truck - T89	Replacement	2026	381,000
Public Works Fleet	Tandem Plow Truck - T90	Replacement	2026	381,000
Public Works Fleet	Tandem Plow Truck - T91	Replacement	2026	381,000
Public Works Fleet	Tandem Plow Truck - T92	Replacement	2027	381,000
Public Works Fleet	Tandem Plow Truck - T93	Replacement	2027	381,000
Public Works Fleet	Tandem Plow Truck - T94	Replacement	2027	381,000
Public Works Fleet	Tandem Plow Truck - T95	Replacement	2027	381,000
Public Works Fleet	Tandem Plow Truck - T96	Replacement	2028	381,000
Public Works Fleet	Tandem Plow Truck - T97	Replacement	2028	381,000
Public Works Fleet	Tandem Plow Truck - T98	Replacement	2028	381,000
Public Works Fleet	Tandem Plow Truck - T99	Replacement	2028	381,000
Public Works Fleet	Tandem Plow Truck - T100	Replacement	2028	381,000
Public Works Fleet	Van - V57	Replacement	2028	82,000
Public Works Fleet	Van - V58	Replacement	2026	63,000
Public Works Fleet	Van - V59	Replacement	2026	63,000
Public Works Fleet	Van - V60	Replacement	2026	63,000
Public Works Fleet	Van - V61	Replacement	2029	63,000
Public Works Fleet	Van - V62	Replacement	2029	63,000
Public Works Fleet	Van - V63	Replacement	2029	63,000
Public Works Fleet	Van - V64	Replacement	2029	63,000
Public Works Fleet	Sweeper - W08	Replacement	2028	524,000
Public Works Fleet	Trackless (Sidewalk) Machine - X11	Replacement	2026	220,000
Public Works Fleet	Trackless (Sidewalk) Machine - X12	Replacement	2027	220,000
Public Works Fleet	Trackless (Sidewalk) Machine - X13	Replacement	2028	220,000
Public Works Fleet	Trackless (Sidewalk) Machine - X14	Replacement	2029	220,000
Public Works Fleet	Trackless (Sidewalk) Machine - X15	Replacement	2030	220,000
Public Works Fleet	Valve Maintenance Trailer for Vacuum Truck - Y04	Replacement	2029	117,000
Information Technology Systems	Server Hardware	Replacement	2026	328,000
Information Technology Systems	Server Hardware	Replacement	2029	66,000
Information Technology Systems	Server Hardware	Replacement	2030	393,000
Information Technology Systems	Data Communications Hardware	Replacement	2026	270,000
Information Technology Systems	Data Communications Hardware	Replacement	2027	103,000
Information Technology Systems	Data Communications Hardware	Replacement	2028	72,000
Information Technology Systems	Data Communications Hardware	Replacement	2029	152,000
Information Technology Systems	Data Communications Hardware	Replacement	2030	60,000
Information Technology Systems	Client Hardware	Replacement	2026	197,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Information Technology Systems	Client Hardware	Replacement	2027	381,000
Information Technology Systems	Client Hardware	Replacement	2028	257,000
Information Technology Systems	Client Hardware	Replacement	2029	359,000
Information Technology Systems	Client Hardware	Replacement	2030	179,000
Fire Facilities	Kinmount, Omemee and Woodville Fire Halls Lighting	Upgrade	2026	49,000
Fire Facilities	Janetville, Carden and Burnt River Fire Halls Interiors	Renovation	2026	146,000
Fire Facilities	Omemee and Bobcaygeon Fire Halls Envelopes and Systems	Upgrade	2026	121,000
Fire Facilities	Woodville, Bobcaygeon, and Fenelon Falls Fire Halls Interiors	Renovation	2026	73,000
Fire Facilities	Lindsay and Omemee Fire Halls Envelopes and Siteworks	Restoration	2026	291,000
Fire Facilities	Cameron and Woodville Fire Halls Bunker Gear Racks	Replacement	2026	39,000
Fire Facilities	Kinmount Fire Hall Windows, Vents and Insulation	Replacement	2026	78,000
Fire Facilities	Bobcaygeon and Emily Fire Halls Natural Gas Systems	Installation	2026	68,000
Fire Facilities	Janetville, Burnt River and Bobcaygeon Fire Halls Lighting	Upgrade	2027	49,000
Fire Facilities	Various Fire Hall Mechanical Systems	Replacement	2027	73,000
Fire Facilities	Various Fire Hall Envelopes	Rehabilitation	2027	73,000
Fire Facilities	Various Fire Hall Siteworks	Rehabilitation	2027	194,000
Fire Facilities	Janetville Fire Hall Bunker Gear Racks	Replacement	2027	19,000
Fire Facilities	Various Fire Hall Interiors	Rehabilitation	2027	121,000
Fire Facilities	Various Fire Hall Special Systems	Replacement	2027	121,000
Fire Facilities	Various Fire Hall Mechanical Systems	Rehabilitation	2028	73,000
Fire Facilities	Various Fire Hall Envelopes	Rehabilitation	2028	73,000
Fire Facilities	Various Fire Hall Energy Conservation Systems	Upgrade	2028	121,000
Fire Facilities	Various Fire Hall Siteworks	Rehabilitation	2028	194,000
Fire Facilities	Various Fire Hall Special Systems	Replacement	2028	121,000
Fire Facilities	Various Fire Hall Interiors	Renovation	2028	121,000
Fire Facilities	Various Fire Hall Mechanical Systems	Rehabilitation	2029	73,000
Fire Facilities	Various Fire Hall Envelopes	Rehabilitation	2029	73,000
Fire Facilities	Various Fire Hall Energy Conservation Systems	Upgrade	2029	121,000
Fire Facilities	Various Fire Hall Siteworks	Rehabilitation	2029	194,000
Fire Facilities	Various Fire Hall Special Systems	Replacement	2029	121,000
Fire Facilities	Various Fire Hall Interiors	Renovation	2029	121,000
Fire Facilities	Various Fire Hall Mechanical Systems	Rehabilitation	2030	73,000
Fire Facilities	Various Fire Hall Envelopes	Rehabilitation	2030	73,000
Fire Facilities	Various Fire Hall Energy Conservation Systems	Upgrade	2030	121,000
Fire Facilities	Various Fire Hall Siteworks	Rehabilitation	2030	194,000
Fire Facilities	Various Fire Hall Special Systems	Replacement	2030	121,000
Fire Facilities	Various Fire Hall Interiors	Renovation	2030	121,000
Fire Fleet and Equipment	Tanker Truck	Replacement	2026	1,607,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Fire Fleet and Equipment	Pumper Truck	Replacement	2026	1,370,000
Fire Fleet and Equipment	Extrication Equipment	Replacement	2026	388,000
Fire Fleet and Equipment	Personal Protective Equipment	Replacement	2026	291,000
Fire Fleet and Equipment	Miscellaneous Fire Equipment	Replacement	2026	363,000
Fire Fleet and Equipment	Polar 75 Ice Water Equipment	Replacement	2026	18,000
Fire Fleet and Equipment	Portable and Wildfire Pumps	Replacement	2026	43,000
Fire Fleet and Equipment	Telecommunications Equipment	Replacement	2026	534,000
Fire Fleet and Equipment	ATV Equipment	Replacement	2026	50,000
Fire Fleet and Equipment	Marine Equipment	Replacement	2026	55,000
Fire Fleet and Equipment	Decontamination Equipment	Replacement	2026	24,000
Fire Fleet and Equipment	Compressors	Replacement	2026	97,000
Fire Fleet and Equipment	Boat and Trailer	Replacement	2026	78,000
Fire Fleet and Equipment	ATV and Trailer	Replacement	2026	78,000
Fire Fleet and Equipment	SCBA Equipment	Replacement	2026	97,000
Fire Fleet and Equipment	Defibrillators	Replacement	2026	24,000
Fire Fleet and Equipment	Rescue Truck	Replacement	2027	525,000
Fire Fleet and Equipment	Air-Light Truck	Replacement	2027	971,000
Fire Fleet and Equipment	SCBA Equipment	Replacement	2027	97,000
Fire Fleet and Equipment	Miscellaneous Fire Equipment	Replacement	2027	363,000
Fire Fleet and Equipment	Extrication Equipment	Replacement	2027	388,000
Fire Fleet and Equipment	Personal Protective Equipment	Replacement	2027	291,000
Fire Fleet and Equipment	Telecommunications Equipment	Replacement	2027	97,000
Fire Fleet and Equipment	Polar 75 Ice Water Equipment	Replacement	2027	18,000
Fire Fleet and Equipment	ATV Equipment	Replacement	2027	50,000
Fire Fleet and Equipment	Marine Equipment	Replacement	2027	55,000
Fire Fleet and Equipment	Portable and Wildfire Pumps	Replacement	2027	43,000
Fire Fleet and Equipment	Decontamination Equipment	Replacement	2027	24,000
Fire Fleet and Equipment	Compressors	Replacement	2027	97,000
Fire Fleet and Equipment	Platform Aerial Truck	Replacement	2028	3,883,000
Fire Fleet and Equipment	Tanker Truck	Replacement	2028	1,607,000
Fire Fleet and Equipment	Miscellaneous Fire Equipment	Replacement	2028	363,000
Fire Fleet and Equipment	Extrication Equipment	Replacement	2028	388,000
Fire Fleet and Equipment	Personal Protective Equipment	Replacement	2028	291,000
Fire Fleet and Equipment	Telecommunications Equipment	Replacement	2028	97,000
Fire Fleet and Equipment	Polar 75 Ice Water Equipment	Replacement	2028	18,000
Fire Fleet and Equipment	ATV Equipment	Replacement	2028	50,000
Fire Fleet and Equipment	Marine Equipment	Replacement	2028	55,000
Fire Fleet and Equipment	Portable and Wildfire Pumps	Replacement	2028	43,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Fire Fleet and Equipment	Decontamination Equipment	Replacement	2028	24,000
Fire Fleet and Equipment	Compressors	Replacement	2028	97,000
Fire Fleet and Equipment	SCBA Equipment	Replacement	2028	97,000
Fire Fleet and Equipment	Boat and Trailer	Replacement	2029	78,000
Fire Fleet and Equipment	ATV and Trailer	Replacement	2029	78,000
Fire Fleet and Equipment	Miscellaneous Fire Equipment	Replacement	2029	363,000
Fire Fleet and Equipment	Extrication Equipment	Replacement	2029	388,000
Fire Fleet and Equipment	Personal Protective Equipment	Replacement	2029	291,000
Fire Fleet and Equipment	Telecommunications Equipment	Replacement	2029	97,000
Fire Fleet and Equipment	Polar 75 Ice Water Equipment	Replacement	2029	18,000
Fire Fleet and Equipment	ATV Equipment	Replacement	2029	50,000
Fire Fleet and Equipment	Marine Equipment	Replacement	2029	55,000
Fire Fleet and Equipment	Portable and Wildfire Pumps	Replacement	2029	43,000
Fire Fleet and Equipment	Decontamination Equipment	Replacement	2029	24,000
Fire Fleet and Equipment	Compressors	Replacement	2029	97,000
Fire Fleet and Equipment	SCBA Equipment	Replacement	2029	97,000
Fire Fleet and Equipment	Boat and Trailer	Replacement	2030	78,000
Fire Fleet and Equipment	ATV and Trailer	Replacement	2030	78,000
Fire Fleet and Equipment	Miscellaneous Fire Equipment	Replacement	2030	363,000
Fire Fleet and Equipment	Extrication Equipment	Replacement	2030	388,000
Fire Fleet and Equipment	Personal Protective Equipment	Replacement	2030	291,000
Fire Fleet and Equipment	Telecommunications Equipment	Replacement	2030	97,000
Fire Fleet and Equipment	Polar 75 Ice Water Equipment	Replacement	2030	18,000
Fire Fleet and Equipment	ATV Equipment	Replacement	2030	50,000
Fire Fleet and Equipment	Marine Equipment	Replacement	2030	55,000
Fire Fleet and Equipment	Portable and Wildfire Pumps	Replacement	2030	43,000
Fire Fleet and Equipment	Decontamination Equipment	Replacement	2030	24,000
Fire Fleet and Equipment	Compressors	Replacement	2030	97,000
Fire Fleet and Equipment	SCBA Equipment	Replacement	2030	97,000
Paramedic Facilities	Bobcaygeon Paramedic Station Interior	Rehabilitation	2026	15,000
Paramedic Facilities	Coboconk Paramedic Station Interior	Renovation	2026	49,000
Paramedic Facilities	Fenelon Falls Paramedic Station Interior	Renovation	2026	49,000
Paramedic Facilities	Lindsay, Oakwood and Pontypool Paramedic Stations Interiors	Rehabilitation	2026	29,000
Paramedic Facilities	Overhead Doors at Various Paramedic Facilities	Rehabilitation	2026	44,000
Paramedic Facilities	Oakwood Paramedic Station Roof, Envelope, and Foundation	Rehabilitation	2026	29,000
Paramedic Facilities	Oakwood Paramedic Station	Design	2027	485,000
Paramedic Facilities	Various Paramedic Station Mechanical Systems	Rehabilitation	2027	97,000
Paramedic Facilities	Various Paramedic Station Envelopes	Rehabilitation	2027	97,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Paramedic Facilities	Various Paramedic Station Energy Conservation Systems	Upgrade	2027	97,000
Paramedic Facilities	Various Paramedic Station Siteworks	Rehabilitation	2027	97,000
Paramedic Facilities	Various Paramedic Station Special Systems	Replacement	2027	97,000
Paramedic Facilities	Various Paramedic Station Interiors	Renovation	2027	97,000
Paramedic Facilities	Various Paramedic Station Mechanical Systems	Rehabilitation	2028	97,000
Paramedic Facilities	Various Paramedic Station Envelopes	Rehabilitation	2028	97,000
Paramedic Facilities	Various Paramedic Station Energy Conservation Systems	Upgrade	2028	97,000
Paramedic Facilities	Various Paramedic Station Siteworks	Rehabilitation	2028	97,000
Paramedic Facilities	Various Paramedic Station Special Systems	Replacement	2028	97,000
Paramedic Facilities	Various Paramedic Station Interiors	Renovation	2028	97,000
Paramedic Facilities	Oakwood Paramedic Station	Replacement	2029	4,851,000
Paramedic Facilities	Various Paramedic Station Mechanical Systems	Rehabilitation	2029	97,000
Paramedic Facilities	Various Paramedic Station Envelopes	Rehabilitation	2029	97,000
Paramedic Facilities	Various Paramedic Station Energy Conservation Systems	Upgrade	2029	97,000
Paramedic Facilities	Various Paramedic Station Siteworks	Rehabilitation	2029	97,000
Paramedic Facilities	Various Paramedic Station Special Systems	Replacement	2029	97,000
Paramedic Facilities	Various Paramedic Station Interiors	Renovation	2029	97,000
Paramedic Facilities	Various Paramedic Station Mechanical Systems	Rehabilitation	2030	97,000
Paramedic Facilities	Various Paramedic Station Envelopes	Rehabilitation	2030	97,000
Paramedic Facilities	Various Paramedic Station Energy Conservation Systems	Upgrade	2030	97,000
Paramedic Facilities	Various Paramedic Station Siteworks	Rehabilitation	2030	97,000
Paramedic Facilities	Various Paramedic Station Special Systems	Replacement	2030	97,000
Paramedic Facilities	Various Paramedic Station Interiors	Renovation	2030	97,000
Paramedic Fleet and Equipment	Community Paramedic SUVs (4)	Replacement	2030	233,000
Paramedic Fleet and Equipment	Community Paramedic Cardiac Monitors (5)	Replacement	2030	194,000
Paramedic Fleet and Equipment	Community Paramedic Ultrasound Devices with Fans (2)	Replacement	2029	15,000
Paramedic Fleet and Equipment	Community Paramedic Roche Lipid POCs (2)	Replacement	2029	7,000
Paramedic Fleet and Equipment	Community Paramedic EPOC Equipment (4)	Replacement	2027	45,000
Paramedic Fleet and Equipment	Community Paramedic EPOC Equipment (5)	Replacement	2028	56,000
Paramedic Fleet and Equipment	Community Paramedic Computers (4)	Replacement	2027	25,000
Paramedic Fleet and Equipment	Community Paramedic Computers (5)	Replacement	2028	33,000
Paramedic Fleet and Equipment	Community Paramedic Philips Point Monitors (9)	Replacement	2030	140,000
Paramedic Fleet and Equipment	Cardiac Monitors (1)	Replacement	2027	39,000
Paramedic Fleet and Equipment	Cardiac Monitors (1)	Replacement	2028	39,000
Paramedic Fleet and Equipment	Cardiac Monitors (10)	Replacement	2029	388,000
Paramedic Fleet and Equipment	Cardiac Monitors (4)	Replacement	2030	155,000
Paramedic Fleet and Equipment	CPR Devices (1)	Replacement	2026	15,000
Paramedic Fleet and Equipment	CPR Devices (1)	Replacement	2027	15,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Paramedic Fleet and Equipment	CPR Devices (6)	Replacement	2029	87,000
Paramedic Fleet and Equipment	CPR Devices (9)	Replacement	2030	131,000
Paramedic Fleet and Equipment	Stair Chairs (7)	Replacement	2030	34,000
Paramedic Fleet and Equipment	Suction Devices (20)	Replacement	2030	29,000
Paramedic Fleet and Equipment	Scoop Stretchers (5)	Replacement	2026	9,000
Paramedic Fleet and Equipment	Scoop Stretchers (5)	Replacement	2027	9,000
Paramedic Fleet and Equipment	Power Stretchers (3)	Replacement	2026	73,000
Paramedic Fleet and Equipment	Power Stretchers (3)	Replacement	2027	73,000
Paramedic Fleet and Equipment	Power Stretchers (3)	Replacement	2028	73,000
Paramedic Fleet and Equipment	Power Stretchers (3)	Replacement	2029	73,000
Paramedic Fleet and Equipment	Power Stretchers (3)	Replacement	2030	73,000
Paramedic Fleet and Equipment	Body Armor (3)	Replacement	2028	8,000
Paramedic Fleet and Equipment	Body Armor (5)	Replacement	2029	13,000
Paramedic Fleet and Equipment	Body Armor (4)	Replacement	2030	11,000
Paramedic Fleet and Equipment	Cell Phones (15)	Replacement	2028	11,000
Paramedic Fleet and Equipment	Ambulances (2)	Replacement	2027	652,000
Paramedic Fleet and Equipment	Ambulances (5)	Replacement	2028	1,631,000
Paramedic Fleet and Equipment	Ambulances (8)	Replacement	2029	2,610,000
Paramedic Fleet and Equipment	Ambulances (4)	Replacement	2030	1,305,000
Paramedic Fleet and Equipment	Emergency Response Units (2)	Replacement	2028	272,000
Paramedic Fleet and Equipment	Emergency Response Units (1)	Replacement	2029	136,000
Paramedic Fleet and Equipment	Emergency Response Units (1)	Replacement	2030	136,000
Paramedic Fleet and Equipment	Logistics Vans (1)	Replacement	2030	97,000
Paramedic Fleet and Equipment	Administrative Vehicles (1)	Replacement	2030	78,000
Paramedic Fleet and Equipment	Powerloads (6)	Replacement	2026	204,000
Paramedic Fleet and Equipment	Powerloads (2)	Replacement	2028	68,000
Paramedic Fleet and Equipment	Powerloads (5)	Replacement	2029	170,000
Paramedic Fleet and Equipment	Powerloads (8)	Replacement	2030	272,000
Paramedic Fleet and Equipment	Commercial Washer Dryer (5)	Replacement	2026	19,000
Paramedic Fleet and Equipment	Oxygen Suction Tester and Calibrator (1)	Replacement	2030	12,000
Paramedic Fleet and Equipment	PAPRS (5)	Replacement	2026	14,000
Paramedic Fleet and Equipment	PAPRS (5)	Replacement	2027	14,000
Paramedic Fleet and Equipment	PAPRS (5)	Replacement	2028	14,000
Paramedic Fleet and Equipment	PAPRS (5)	Replacement	2029	14,000
Paramedic Fleet and Equipment	PAPRS (5)	Replacement	2030	14,000
Paramedic Fleet and Equipment	N95 Mask Fit Test Machine (1)	Replacement	2030	24,000
Paramedic Fleet and Equipment	Logistics Trucks (1)	Replacement	2027	126,000
Paramedic Fleet and Equipment	Helmets (100)	Replacement	2026	29,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Police Fleet and Equipment	Marked Vehicles (2)	Replacement	2026	184,000
Police Fleet and Equipment	Marked Vehicles (2)	Replacement	2027	184,000
Police Fleet and Equipment	Marked Vehicles (2)	Replacement	2028	184,000
Police Fleet and Equipment	Marked Vehicles (2)	Replacement	2029	184,000
Police Fleet and Equipment	Marked Vehicles (2)	Replacement	2030	184,000
Police Fleet and Equipment	Firearms	Replacement	2030	267,000
Police Fleet and Equipment	Drone	Replacement	2029	19,000
Police Fleet and Equipment	Unmarked Vehicles (1)	Replacement	2027	39,000
Police Fleet and Equipment	Unmarked Vehicles (1)	Replacement	2029	39,000
Police Fleet and Equipment	Card Scan	Replacement	2027	27,000
Police Fleet and Equipment	Livescan	Replacement	2029	44,000
Police Fleet and Equipment	CCTV System	Upgrade	2026	49,000
Administrative Facilities and Libraries	Bethany Library Flooring and Interior Finishes	Replacement	2026	97,000
Administrative Facilities and Libraries	Bobcaygeon Service Centre Front Entrance Windows	Replacement	2026	19,000
Administrative Facilities and Libraries	Coboconk Medical Centre Ramp	Replacement	2026	15,000
Administrative Facilities and Libraries	Kinmount Library Envelope and Flooring	Rehabilitation	2026	73,000
Administrative Facilities and Libraries	City Hall Janitorial and Maintenance Rooms	Renovation	2026	19,000
Administrative Facilities and Libraries	Community Services Administration Roof and HVAC System	Rehabilitation	2026	24,000
Administrative Facilities and Libraries	People Services Building Envelope	Rehabilitation	2026	243,000
Administrative Facilities and Libraries	Lindsay Library Ceilings and Lighting	Replacement	2026	291,000
Administrative Facilities and Libraries	Norland Old School House Roof	Replacement	2026	340,000
Administrative Facilities and Libraries	Development Services Building HVAC System, Washrooms and Kitchenette	Renovation	2026	340,000
Administrative Facilities and Libraries	Records Centre Lighting, HVAC System and Interior	Renovation	2026	73,000
Administrative Facilities and Libraries	Oakwood Library Flooring, Washrooms, Flooring and Interior	Renovation	2026	73,000
Administrative Facilities and Libraries	Oakwood Library Parking Lot, Walkway and Landcaping	Replacement	2026	73,000
Administrative Facilities and Libraries	Emergency Services Training Centre Envelope, Landscaping and Parking Lot	Rehabilitation	2026	97,000
Administrative Facilities and Libraries	Various Facility Mechanical Systems	Rehabilitation	2027	680,000
Administrative Facilities and Libraries	Various Facility Envelopes	Rehabilitation	2027	680,000
Administrative Facilities and Libraries	Various Facility Energy Conservation Systems	Upgrade	2027	388,000
Administrative Facilities and Libraries	Various Facility Siteworks	Rehabilitation	2027	680,000
Administrative Facilities and Libraries	Various Facility Special Systems	Replacement	2027	340,000
Administrative Facilities and Libraries	Various Facility Interiors	Renovation	2027	437,000
Administrative Facilities and Libraries	Various Facility Mechanical Systems	Rehabilitation	2028	680,000
Administrative Facilities and Libraries	Various Facility Envelopes	Rehabilitation	2028	680,000
Administrative Facilities and Libraries	Various Facility Energy Conservation Systems	Upgrade	2028	388,000
Administrative Facilities and Libraries	Various Facility Siteworks	Rehabilitation	2028	680,000
Administrative Facilities and Libraries	Various Facility Special Systems	Replacement	2028	340,000
Administrative Facilities and Libraries	Various Facility Interiors	Renovation	2028	437,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Administrative Facilities and Libraries	Various Facility Mechanical Systems	Rehabilitation	2029	680,000
Administrative Facilities and Libraries	Various Facility Envelopes	Rehabilitation	2029	680,000
Administrative Facilities and Libraries	Various Facility Energy Conservation Systems	Upgrade	2029	388,000
Administrative Facilities and Libraries	Various Facility Siteworks	Rehabilitation	2029	680,000
Administrative Facilities and Libraries	Various Facility Special Systems	Replacement	2029	340,000
Administrative Facilities and Libraries	Various Facility Interiors	Renovation	2029	437,000
Administrative Facilities and Libraries	Various Facility Mechanical Systems	Rehabilitation	2030	680,000
Administrative Facilities and Libraries	Various Facility Envelopes	Rehabilitation	2030	680,000
Administrative Facilities and Libraries	Various Facility Energy Conservation Systems	Upgrade	2030	388,000
Administrative Facilities and Libraries	Various Facility Siteworks	Rehabilitation	2030	680,000
Administrative Facilities and Libraries	Various Facility Special Systems	Replacement	2030	340,000
Administrative Facilities and Libraries	Various Facility Interiors	Renovation	2030	437,000
Housing Fleet	Truck with Plow	Replacement	2026	97,000
Housing Fleet	Truck with Plow	Replacement	2028	97,000
Housing Fleet	Truck with Plow	Replacement	2030	97,000
Victoria Manor	Elevator Cab Finishes	Upgrade	2026	24,000
Victoria Manor	Elevator 1 Cab Control System	Upgrade	2027	12,000
Victoria Manor	Elevator 2 Cab Control System	Upgrade	2028	12,000
Victoria Manor	Elevator 3 Cab Control System	Upgrade	2029	12,000
Victoria Manor	Baseboard Heaters	Replacement	2027	41,000
Victoria Manor	Baseboard Heaters	Replacement	2028	41,000
Victoria Manor	Roof-Top HVAC Unit 1	Replacement	2028	49,000
Victoria Manor	Roof-Top HVAC Unit 2	Replacement	2029	49,000
Victoria Manor	Roof-Top HVAC Unit 3	Replacement	2030	49,000
Victoria Manor	Electrical Panel 1	Replacement	2027	10,000
Victoria Manor	Electrical Panel 2	Replacement	2028	10,000
Victoria Manor	Electrical Panel 3	Replacement	2029	10,000
Victoria Manor	Electrical Panel 4	Replacement	2030	10,000
Victoria Manor	Walkways and Courtyards	Rehabilitation	2026	55,000
Victoria Manor	Resident Bathroom Vanities	Renovation	2026	58,000
Parks Siteworks and Facilities	Fenelon Falls Boat Launch	Replacement	2026	315,000
Parks Siteworks and Facilities	McAlpine Park Playground, Interior Roads and Boat Launch	Rehabilitation	2026	619,000
Parks Siteworks and Facilities	Bobcaygeon Riverview Park Playground	Replacement	2026	245,000
Parks Siteworks and Facilities	Sandbar, Laura Thurston and Woodville Town Hall Parks Playgrounds	Replacement	2026	262,000
Parks Siteworks and Facilities	Various Piers and Docks	To Be Determined	2026	79,000
Parks Siteworks and Facilities	Coboconk Ball Diamond 1 and Ops Ball Diamonds 1 and 2	Rehabilitation	2026	74,000
Parks Siteworks and Facilities	Tommy Anderson Ballpark Washroom Building	Renovation	2026	220,000
Parks Siteworks and Facilities	Lindsay Queen's Square Landscaping	Renovation	2026	214,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Parks Siteworks and Facilities	Old Mill Park Lookout and Boardwalk	Rehabilitation	2026	105,000
Parks Siteworks and Facilities	Old Mill Park Pavillion Concrete Pad	Rehabilitation	2026	29,000
Parks Siteworks and Facilities	Logie Park Ice Resurfacer Concrete Pad	Replacement	2026	17,000
Parks Siteworks and Facilities	Centennial Trailer Park Septic System	Replacement	2026	846,000
Parks Siteworks and Facilities	Centennial Trailer Park Water System	Replacement	2026	55,000
Parks Siteworks and Facilities	Dunsford Nature Trail	Resurfacing	2026	58,000
Parks Siteworks and Facilities	Wilson Fields Diamond 4 and Tommy Anderson Ballpark Diamond 1 Dugouts	Rehabilitation	2026	58,000
Parks Siteworks and Facilities	Fenelon Township Park Pathway and Parking Lot	Resurfacing	2026	194,000
Parks Siteworks and Facilities	Rivera Park Walkways	Rehabilitation	2027	29,000
Parks Siteworks and Facilities	Emily Manor Park Drainage System	Design	2027	17,000
Parks Siteworks and Facilities	Kennedy Bay Boat Launch and Dock	Upgrade	2027	76,000
Parks Siteworks and Facilities	Various Piers and Docks	To Be Determined	2027	79,000
Parks Siteworks and Facilities	Cambray and Springdale Gardens Parks Playgrounds	Replacement	2027	262,000
Parks Siteworks and Facilities	Carden Community Centre Ballpark Infield and Fencing	Rehabilitation	2027	74,000
Parks Siteworks and Facilities	Garnet Graham Beach Park	Upgrade	2027	233,000
Parks Siteworks and Facilities	Memorial Park Display Bed	Rehabilitation	2027	35,000
Parks Siteworks and Facilities	Wolfe Street Park Retaining Wall	Rehabilitation	2027	35,000
Parks Siteworks and Facilities	Centennial Trailer Park Recreation Centre	Rehabilitation	2027	10,000
Parks Siteworks and Facilities	Burnt River Centennial Park Boat Launch and Dock	Replacement	2028	47,000
Parks Siteworks and Facilities	Various Piers and Docks	To Be Determined	2028	79,000
Parks Siteworks and Facilities	Ward, Northlin and Woodville Parks Playgrounds	Replacement	2028	350,000
Parks Siteworks and Facilities	Various Ballparks / Sportsfields	To Be Determined	2028	74,000
Parks Siteworks and Facilities	Rivera Park North Entrance and Parking Lot	Replacement	2028	350,000
Parks Siteworks and Facilities	Emily Manor Park Drainage System	Rehabilitation	2028	120,000
Parks Siteworks and Facilities	Oakwood Park and Cenotaph Fencing	Replacement	2028	29,000
Parks Siteworks and Facilities	Pleasant Point Park (Chickadee Court) Fencing	Replacement	2028	15,000
Parks Siteworks and Facilities	Elgin Park Pathways and Parking Lots	Replacement	2028	419,000
Parks Siteworks and Facilities	Centennial Trailer Park Tree Canopy	Rehabilitation	2028	53,000
Parks Siteworks and Facilities	O'Reilly Lane Boat Launch and Dock	Replacement	2029	47,000
Parks Siteworks and Facilities	Various Piers and Docks	To Be Determined	2029	79,000
Parks Siteworks and Facilities	Hogan, Cameron and Mayor Flynn Parks Playgrounds	Replacement	2029	350,000
Parks Siteworks and Facilities	Various Ballparks / Sportsfields	To Be Determined	2029	74,000
Parks Siteworks and Facilities	VRT Intersection with Ski Hill Rd.	Rehabilitation	2029	291,000
Parks Siteworks and Facilities	Riverview Park Storage Shed	Replacement	2029	19,000
Parks Siteworks and Facilities	Emily Creek Boat Launch and Dock	Replacement	2030	47,000
Parks Siteworks and Facilities	Various Piers and Docks	To Be Determined	2030	79,000
Parks Siteworks and Facilities	Sonya and Nimigon Parks Playgrounds	Replacement	2030	350,000
Parks Siteworks and Facilities	Various Ballparks / Sportsfields	To Be Determined	2030	74,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Recreation Facilities	Dalton Community Centre Hot Water System	Replacement	2026	25,000
Recreation Facilities	Woodville Arena Roof and Siding	Replacement	2026	1,214,000
Recreation Facilities	Victoria Park Armoury Main Hall Flooring	Replacement	2026	192,000
Recreation Facilities	Victoria Park Armoury Roof	Replacement	2026	311,000
Recreation Facilities	Lindsay Recreation Complex Pool Dehumidification System	Replacement	2026	107,000
Recreation Facilities	Lindsay Recreation Complex C1 Compressor	Replacement	2026	52,000
Recreation Facilities	Lindsay Recreation Complex Compressor Motors #3 and #5	Replacement	2026	23,000
Recreation Facilities	Lindsay Recreation Complex Front Entrance Walkways	Replacement	2026	102,000
Recreation Facilities	Fenelon Falls Arena Compressor Motor #1	Replacement	2026	12,000
Recreation Facilities	Little Britain Compressor and Compressor Motor #1	Replacement	2026	91,000
Recreation Facilities	Lindsay Recreation Complex Lower Weight Room Flooring	Replacement	2026	100,000
Recreation Facilities	Lindsay Recreation Complex Pool Deck and Changeroom Flooring	Rehabilitation	2026	79,000
Recreation Facilities	Bolsover Community Centre Access Ramp	Rehabilitation	2026	23,000
Recreation Facilities	Lindsay Recreation Complex Washrooms	Renovation	2026	21,000
Recreation Facilities	Emily-Omemee Arena Lobby and Dressing Rooms	Renovation	2026	6,588,000
Recreation Facilities	Bolsover Community Centre Hot Water Tank and Furnace	Replacement	2026	20,000
Recreation Facilities	Bolsover Community Centre Roof	Rehabilitation	2026	12,000
Recreation Facilities	Carden Community Centre Washrooms	Renovation	2026	64,000
Recreation Facilities	Burnt River Tennis Court Light Pole	Replacement	2026	10,000
Recreation Facilities	Woodville Townhall Foundation and Front Walkway	Rehabilitation	2026	58,000
Recreation Facilities	Hartley Roads Operations Depot Overhead and Exterior Doors	Replacement	2026	31,000
Recreation Facilities	Lindsay Recreation Complex Entrance Automatic Doors	Replacement	2027	76,000
Recreation Facilities	Fenelon Falls Arena Compressor Motor #2	Replacement	2027	12,000
Recreation Facilities	Dalton Community Centre Signage	Replacement	2027	12,000
Recreation Facilities	Lindsay Recreation Complex Dectron Unit	Replacement	2027	816,000
Recreation Facilities	Lindsay Recreation Complex Compressor Motors #1 and #2	Replacement	2027	23,000
Recreation Facilities	Bobcaygeon Arena Compressor Motor #2	Replacement	2027	12,000
Recreation Facilities	Burnt River Community Centre Entrance Pathway and Doors	Renovation	2027	24,000
Recreation Facilities	Carden Community Centre Front Entrance	Upgrade	2027	194,000
Recreation Facilities	Manvers Arena Ice Pad System, Dressing Rooms and Lobby	Replacement	2027	2,928,000
Recreation Facilities	Oakwood Arena	Design	2027	117,000
Recreation Facilities	Coboconk Ballpark Washrooms	Renovation	2027	70,000
Recreation Facilities	Hartley Road Operations Depot Envelope and Lighting	Replacement	2027	26,000
Recreation Facilities	Baddow Community Centre Envelope	Renovation	2027	64,000
Recreation Facilities	Woodville Arena Parking Lot and Lighting	Replacement	2027	505,000
Recreation Facilities	Oakwood Arena	Rehabilitation	2028	5,183,000
Recreation Facilities	Fenelon Falls Arena Compressor Motor #3	Replacement	2028	12,000
Recreation Facilities	Forbert Memorial Pool Fire Alarm Panel	Replacement	2028	24,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Recreation Facilities	Forbert Memorial Pool HVAC and Generating Systems	Replacement	2028	68,000
Recreation Facilities	Carden Community Centre Furnace	Replacement	2028	31,000
Recreation Facilities	Janetville Community Centre Septic System	Replacement	2028	47,000
Recreation Facilities	Little Britain Arena Parking Lot and Site Lighting	Replacement	2029	505,000
Recreation Facilities	Burnt River Community Centre Furnace	Replacement	2029	31,000
Recreation Facilities	Lindsay Recreation Complex Dehumidifiers #1 and #2	Replacement	2029	151,000
Recreation Facilities	Lindsay Recreation Complex Exterior Windows and Doors	Replacement	2029	148,000
Recreation Facilities	Lindsay Recreation Complex Domestic Water System	Replacement	2029	398,000
Recreation Facilities	Victoria Park Armoury Parking Lot	Replacement	2029	267,000
Recreation Facilities	Dalton Community Centre Siding	Replacement	2029	146,000
Recreation Facilities	Bobcaygeon Arena Compressor #1	Replacement	2030	76,000
Recreation Facilities	Lindsay Recreation Complex Condenser #2	Replacement	2030	20,000
Recreation Facilities	Emily-Omemee Arena Compressor #1	Replacement	2030	76,000
Recreation Facilities	Little Britain Arena Chiller Plate Pack	Replacement	2030	41,000
Recreation Facilities	Little Britain Arena Dehumidifer	Replacement	2030	82,000
Recreation Facilities	Manvers Arena Compressor Cooling Pump	Replacement	2030	9,000
Recreation Facilities	Manvers Arena PHE Gasket	Replacement	2030	41,000
Parks and Recreation Equipment	Fitness and Exercise Equipment	Replacement	2026	36,000
Parks and Recreation Equipment	Aquatic Programming Equipment	Replacement	2026	21,000
Parks and Recreation Equipment	Arena and Community Hall Furniture	Replacement	2026	21,000
Parks and Recreation Equipment	Arena Cleaning Equipment	Replacement	2026	11,000
Parks and Recreation Equipment	Parkland Furniture	Replacement	2026	52,000
Parks and Recreation Equipment	Small Equipment	Replacement	2026	21,000
Parks and Recreation Equipment	Fitness and Exercise Equipment	Replacement	2027	36,000
Parks and Recreation Equipment	Aquatic Programming Equipment	Replacement	2027	21,000
Parks and Recreation Equipment	Arena and Community Hall Furniture	Replacement	2027	21,000
Parks and Recreation Equipment	Arena Cleaning Equipment	Replacement	2027	11,000
Parks and Recreation Equipment	Parkland Furniture	Replacement	2027	52,000
Parks and Recreation Equipment	Small Equipment	Replacement	2027	21,000
Parks and Recreation Equipment	Skate Park Equipment	Replacement	2027	92,000
Parks and Recreation Equipment	Fitness and Exercise Equipment	Replacement	2028	36,000
Parks and Recreation Equipment	Aquatic Programming Equipment	Replacement	2028	21,000
Parks and Recreation Equipment	Arena and Community Hall Furniture	Replacement	2028	21,000
Parks and Recreation Equipment	Arena Cleaning Equipment	Replacement	2028	11,000
Parks and Recreation Equipment	Parkland Furniture	Replacement	2028	52,000
Parks and Recreation Equipment	Small Equipment	Replacement	2028	21,000
Parks and Recreation Equipment	Skate Park Equipment	Replacement	2028	92,000
Parks and Recreation Equipment	Fitness and Exercise Equipment	Replacement	2029	36,000

Table 1C: Tax-Supported State-of-Good-Repair Capital Forecast Detail: 2026-2030

Capital Program	Capital Project	Primary Treatment or Activity	Timing	Cost (2025\$)
Parks and Recreation Equipment	Aquatic Programming Equipment	Replacement	2029	21,000
Parks and Recreation Equipment	Arena and Community Hall Furniture	Replacement	2029	21,000
Parks and Recreation Equipment	Arena Cleaning Equipment	Replacement	2029	11,000
Parks and Recreation Equipment	Parkland Furniture	Replacement	2029	52,000
Parks and Recreation Equipment	Small Equipment	Replacement	2029	21,000
Parks and Recreation Equipment	Skate Park Equipment	Replacement	2029	92,000
Parks and Recreation Equipment	Fitness and Exercise Equipment	Replacement	2030	36,000
Parks and Recreation Equipment	Aquatic Programming Equipment	Replacement	2030	21,000
Parks and Recreation Equipment	Arena and Community Hall Furniture	Replacement	2030	21,000
Parks and Recreation Equipment	Arena Cleaning Equipment	Replacement	2030	11,000
Parks and Recreation Equipment	Parkland Furniture	Replacement	2030	52,000
Parks and Recreation Equipment	Small Equipment	Replacement	2030	21,000
Parks and Recreation Equipment	Skate Park Equipment	Replacement	2030	92,000
Cemetery Siteworks and Facilities	Fencing and Gates	Replacement	2026	22,000
Cemetery Siteworks and Facilities	Internal Roadways	Rehabilitation	2026	22,000
Cemetery Siteworks and Facilities	Monuments	Restoration	2026	40,000
Cemetery Siteworks and Facilities	Fencing and Gates	Replacement	2027	22,000
Cemetery Siteworks and Facilities	Internal Roadways	Rehabilitation	2027	22,000
Cemetery Siteworks and Facilities	Monuments	Restoration	2027	40,000
Cemetery Siteworks and Facilities	St. Thomas Cemetery Church and Community Hall	Restoration	2027	78,000
Cemetery Siteworks and Facilities	Fencing and Gates	Replacement	2028	22,000
Cemetery Siteworks and Facilities	Internal Roadways	Rehabilitation	2028	22,000
Cemetery Siteworks and Facilities	Monuments	Restoration	2028	40,000
Cemetery Siteworks and Facilities	Fencing and Gates	Replacement	2029	22,000
Cemetery Siteworks and Facilities	Internal Roadways	Rehabilitation	2029	22,000
Cemetery Siteworks and Facilities	Monuments	Restoration	2029	40,000
Cemetery Siteworks and Facilities	Fencing and Gates	Replacement	2030	22,000
Cemetery Siteworks and Facilities	Internal Roadways	Rehabilitation	2030	22,000
Cemetery Siteworks and Facilities	Monuments	Restoration	2030	40,000

Table 2A: Tax-Supported Expansionary Capital Financing Summary: 2026-2035										
Financing Source	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
DC Reserve / DC Debenture	21,475,161	31,191,065	32,714,830	45,305,604	43,526,691	32,020,977	26,629,240	5,504,600	13,438,941	11,009,642
Debenture / Other	25,881,839	35,745,935	38,287,170	63,448,396	67,483,309	72,009,023	32,923,760	37,543,400	129,869,059	122,743,358
Total	47,357,000	66,937,000	71,002,000	108,754,000	111,010,000	104,030,000	59,553,000	43,048,000	143,308,000	133,753,000

Table 2B: Tax-Supported Expansionary Capital Forecast Summary: 2026-2035

Capital Program	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Multiyear Capital Projects	-	-	-	-	-	-	-	-	-	-
Bridges and Culverts	8,086,000	15,303,000	-	-	-	12,538,000	12,914,000	-	-	-
Urban/Rural Reconstruction	5,480,000	8,139,000	10,573,000	6,402,000	6,594,000	14,209,000	10,761,000	-	-	-
Urban/Arterial Resurfacing	-	-	-	-	-	-	-	-	-	-
Rural Resurfacing	-	-	-	-	-	-	-	-	-	-
Gravel Resurfacing	-	-	-	-	-	-	-	-	-	-
Lifecycle Management	-	-	-	-	-	-	-	-	-	-
Sidewalks	-	-	-	-	-	-	-	-	-	-
Traffic Signals and Streetlights	552,000	231,000	1,806,000	81,000	1,160,000	-	615,000	-	-	141,000
Parking Lots	-	-	-	-	291,000	-	-	-	-	-
Airport Siteworks and Facilities	35,000	-	-	-	-	-	-	-	-	-
Landfill Siteworks and Facilities	4,635,000	6,408,000	6,797,000	563,000	11,477,000	2,878,000	6,457,000	-	10,321,000	6,720,000
Roads, Fleet and Transit Facilities	1,252,000	4,774,000	15,541,000	15,759,000	2,740,000	-	-	-	16,299,000	16,788,000
Transit Siteworks	155,000	-	284,000	-	-	-	-	-	-	-
Public Works Fleet	3,808,000	1,279,000	1,575,000	2,032,000	2,911,000	1,440,000	1,772,000	1,528,000	3,160,000	1,937,000
Information Technology Systems	1,189,000	1,053,000	660,000	630,000	954,000	669,000	689,000	709,000	731,000	1,106,000
Fire Facilities	1,307,000	13,791,000	383,000	18,627,000	19,128,000	-	-	-	-	-
Fire Fleet and Equipment	618,000	3,529,000	2,091,000	3,289,000	3,671,000	-	-	-	-	-
Paramedic Facilities	10,750,000	10,750,000	-	-	6,448,000	-	-	1,045,000	-	-
Paramedic Fleet and Equipment	304,000	902,000	338,000	732,000	209,000	681,000	-	823,000	-	766,000
Police Fleet and Equipment	-	-	874,000	-	-	-	-	-	-	-
Victoria Manor	-	-	-	-	-	-	-	-	72,415,000	74,587,000
Housing Facilities	-	-	22,675,000	27,800,000	21,563,000	42,568,000	25,059,000	38,129,000	39,731,000	31,448,000
Housing Fleet	-	64,000	-	-	-	-	-	-	-	-
Administrative Facilities and Libraries	-	-	-	26,243,000	31,552,000	21,692,000	-	-	-	-
Parks Siteworks and Facilities	9,124,000	714,000	7,405,000	6,596,000	2,312,000	2,579,000	1,286,000	814,000	651,000	260,000
Recreation Facilities	-	-	-	-	-	4,776,000	-	-	-	-
Parks and Recreation Equipment	-	-	-	-	-	-	-	-	-	-
Cemetery Siteworks and Facilities	62,000	-	-	-	-	-	-	-	-	-
Total	47,357,000	66,937,000	71,002,000	108,754,000	111,010,000	104,030,000	59,553,000	43,048,000	143,308,000	133,753,000

Table 2C: Tax-Supported Expansionary Capital Forecast Detail: 2025-2051

Capital Program	Capital Project	Primary Treatment or Activity	DC / CC %	Timing	Cost (2025\$)
Bridges and Culverts	McKay Ave. / Storm Drain Twin Culverts	Construction	100.0%	2027	2,000,000
Bridges and Culverts	McKay Ave. / Ops #1 Drain Culvert	Construction	100.0%	2027	3,800,000
Bridges and Culverts	East Jennings Creek Culverts	Upgrade	50.0%	2027	775,000
Bridges and Culverts	Somerville 3rd Concession Bridge	EA; Design	90.0%	2025	1,400,000
Bridges and Culverts	Somerville 3rd Concession Bridge - Phase 1 of 2	Construction	90.0%	2031	10,500,000
Bridges and Culverts	Somerville 3rd Concession Bridge - Phase 2 of 2	Construction	90.0%	2032	10,500,000
Bridges and Culverts	Colborne St. Bridge - Phase 1 of 2	Construction	60.0%	2026	7,850,000
Bridges and Culverts	Colborne St. Bridge - Phase 2 of 2	Construction	60.0%	2027	7,850,000
Bridges and Culverts	Fenelon River Bridge	Construction	100.0%	2040	35,000,000
Urban/Rural Reconstruction	Westlake Ct. - Cameron Rd. to South End	Construction	0.0%	2025	770,000
Urban/Rural Reconstruction	Birch Cres. - Cedartree Ln. to Cedartree Ln.	Construction	0.0%	2025	828,000
Urban/Rural Reconstruction	Somerville 3rd Concession - Highway 35 to CKL Rd. 121	EA; Design	80.0%	2025	300,000
Urban/Rural Reconstruction	Somerville 3rd Concession - Highway 35 to CKL Rd. 121 - Phase 1 of 2	Reconstruction	80.0%	2031	8,750,000
Urban/Rural Reconstruction	Somerville 3rd Concession - Highway 35 to CKL Rd. 121 - Phase 2 of 2	Reconstruction	80.0%	2032	8,750,000
Urban/Rural Reconstruction	Colborne St. - Highway 35 to Charles St.	Reconstruction	80.0%	2025	6,200,000
Urban/Rural Reconstruction	Colborne St. / Angeline St. Intersection	Land Acquisition	95.0%	2025	1,340,000
Urban/Rural Reconstruction	Colborne St. - Charles St. to Adelaide St.	Reconstruction	80.0%	2027	5,000,000
Urban/Rural Reconstruction	Colborne St. / Angeline St. Intersection	Upgrade	95.0%	2027	1,971,000
Urban/Rural Reconstruction	Colborne St. / Adelaide St. Intersection	Upgrade	95.0%	2027	700,000
Urban/Rural Reconstruction	Colborne St. - Highway 35 to Highway 7	Reconstruction	80.0%	2031	3,150,000
Urban/Rural Reconstruction	Angeline St. and Thunder Bridge Rd. - Colborne St. to Highway 35	Reconstruction	80.0%	2040	12,000,000
Urban/Rural Reconstruction	Angeline St. - Colborne St. to Kent St.	Reconstruction	80.0%	2028	5,000,000
Urban/Rural Reconstruction	Angeline St. - Kent St. to Highway 7	Reconstruction	80.0%	2040	11,250,000
Urban/Rural Reconstruction	Lindsay St. - Highway 7 to Russell St.	Reconstruction	80.0%	2040	11,375,000
Urban/Rural Reconstruction	Colborne St. / William St. Intersection	Upgrade	95.0%	2026	2,660,000
Urban/Rural Reconstruction	Colborne St. / Lindsay St. Intersection	Upgrade	95.0%	2026	2,660,000
Urban/Rural Reconstruction	Kent St. / Angeline St. Intersection	Upgrade	95.0%	2028	2,575,000
Urban/Rural Reconstruction	Wellington St. and Queen St. - Victoria Ave. to Verulam Rd.	Reconstruction	80.0%	2045	11,200,000
Urban/Rural Reconstruction	Helen St. / Duke St. Intersection	Upgrade	95.0%	2025	300,000
Urban/Rural Reconstruction	King St. / Sturgeon Rd. Intersection	Upgrade	95.0%	2044	350,000
Urban/Rural Reconstruction	East St. - King St. to Duke St.	Reconstruction	80.0%	2040	5,100,000
Urban/Rural Reconstruction	North St. - Joseph St. to 500m West of West St.	Reconstruction	80.0%	2038	4,500,000
Urban/Rural Reconstruction	Lindsay St. / Logie St. Intersection	Upgrade	95.0%	2041	350,000
Urban/Rural Reconstruction	Colborne St. - Charles St. to Verulam Rd.	Reconstruction	80.0%	2051	22,300,000
Urban/Rural Reconstruction	Verulam Rd. - Parkside Dr. to Needham St.	Reconstruction	80.0%	2050	14,200,000
Urban/Rural Reconstruction	Kent St. - Victoria Ave. to Angeline St.	EA; Design	80.0%	2025	500,000
Urban/Rural Reconstruction	Kent St. - Victoria Ave. to Angeline St. - Phase 1 of 2	Reconstruction	80.0%	2029	5,688,000
Urban/Rural Reconstruction	Kent St. - Victoria Ave. to Angeline St. - Phase 2 of 2	Reconstruction	80.0%	2030	5,688,000
Urban/Rural Reconstruction	Fieldside Rd. - 2Km South of Pigeon Lake Rd. to 2Km North of Pigeon Lake Rd.	Reconstruction	80.0%	2050	14,600,000
Urban/Rural Reconstruction	Pigeon Lake Rd. - Fieldside Rd. to Verulam Rd.	Reconstruction	80.0%	2048	5,500,000
Urban/Rural Reconstruction	Weldon Rd. - Verulam Rd. to Pigeon Lake Rd.	Reconstruction	80.0%	2048	3,700,000

Table 2C: Tax-Supported Expansory Capital Forecast Detail: 2025-2051

Capital Program	Capital Project	Primary Treatment or Activity	DC / CC %	Timing	Cost (2025\$)
Urban/Rural Reconstruction	Lindsay St. - Cottingham Cres. to North End	Reconstruction	90.0%	2028	2,100,000
Urban/Rural Reconstruction	Little Britian Rd. / Elm Tree Rd. Intersection	Upgrade	95.0%	2041	850,000
Urban/Rural Reconstruction	East St. / Main St. Intersection	Upgrade	95.0%	2051	700,000
Urban/Rural Reconstruction	West St. / North St. Intersection	Upgrade	95.0%	2039	1,250,000
Traffic Signals and Streetlights	Angeline St. / Orchard Park Rd. / Connolly Rd. Traffic Signal	Installation	90.0%	2028	500,000
Traffic Signals and Streetlights	Angleine St. / St. Joseph Rd. / Northlin Park Rd. Traffic Signal	Installation	90.0%	2028	500,000
Traffic Signals and Streetlights	Angleine St. / Exhibition Dr. Traffic Signal	Installation	90.0%	2028	500,000
Traffic Signals and Streetlights	Main St. / Duke St. Traffic Signal	Installation	90.0%	2050	500,000
Traffic Signals and Streetlights	Lindsay St. / Green St. Pedestrian Signals	Installation	90.0%	2027	170,000
Traffic Signals and Streetlights	East St. / Boyd St. / Canal St. Traffic Signal	Installation	90.0%	2025	400,000
Traffic Signals and Streetlights	East St. / Cedartree Lane / Duke St. Traffic Signal	Installation	90.0%	2025	400,000
Traffic Signals and Streetlights	Kent St. / Whitney Town Centre Traffic Signal	Installation	90.0%	2026	500,000
Traffic Signals and Streetlights	Queen St. / St. David St. Traffic Signal	Installation	90.0%	2032	500,000
Traffic Signals and Streetlights	Colborne St. / St. Joseph Rd. Traffic Signal	Installation	90.0%	2025	350,000
Traffic Signals and Streetlights	Colborne St. / McKay Ave. Traffic Signal	Installation	90.0%	2025	350,000
Traffic Signals and Streetlights	Colborne St. / Verulam Rd. Traffic Signal	Installation	90.0%	2030	500,000
Traffic Signals and Streetlights	King St. / Deane St. / Ski Hill Rd. Traffic Signal	Installation	90.0%	2043	500,000
Traffic Signals and Streetlights	Verulam Rd. / Weldon Rd. / Riverview Rd. Traffic Signal	Installation	90.0%	2030	500,000
Traffic Signals and Streetlights	Colborne St. / Bond St. Traffic Signal	Installation	90.0%	2036	500,000
Traffic Signals and Streetlights	Albert St. / Fair Ave. / Wellington St. Traffic Signal	Installation	90.0%	2051	500,000
Traffic Signals and Streetlights	CKL Rd. 121 / Northline Rd. / CKL Rd. 8 Traffic Signal	Installation	90.0%	2049	500,000
Traffic Signals and Streetlights	Traffic Signal Timing Optimization - 31 Signals	Upgrade	50.0%	2028	93,000
Traffic Signals and Streetlights	Traffic Signal Timing Optimization - 35 Signals	Upgrade	50.0%	2035	105,000
Traffic Signals and Streetlights	Traffic Signal Timing Optimization - 42 Signals	Upgrade	50.0%	2045	126,000
Traffic Signals and Streetlights	New Streetlights (Warranted)	Installation	0.0%	2026	36,000
Traffic Signals and Streetlights	New Streetlights (Warranted)	Installation	0.0%	2027	48,000
Traffic Signals and Streetlights	New Streetlights (Warranted)	Installation	0.0%	2028	60,000
Traffic Signals and Streetlights	New Streetlights (Warranted)	Installation	0.0%	2029	72,000
Sidewalks	John St. - Coulter Dr. to 150m South of Coulter Dr.	Construction	0.0%	2025	56,000
Parking Lots	John St. Parking Lot (Fenelon Falls)	Construction	0.0%	2030	251,000
Airport Siteworks and Facilities	Airport Terminal Generator	Installation	0.0%	2026	34,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Cells - Committed Excess Capacity	Construction	20.0%	2025	4,100,000
Landfill Siteworks and Facilities	Somerville Landfill Cells - Committed Excess Capacity	Construction	20.0%	2025	317,000
Landfill Siteworks and Facilities	Fenelon Landfill Cells - Committed Excess Capacity	Construction	20.0%	2025	2,088,000
Landfill Siteworks and Facilities	Laxton Landfill Cells - Committed Excess Capacity	Construction	20.0%	2025	113,000
Landfill Siteworks and Facilities	Eldon Landfill Cells - Committed Excess Capacity	Construction	20.0%	2025	426,000
Landfill Siteworks and Facilities	Somerville Landfill Cell 2D	Construction	20.0%	2025	1,800,000
Landfill Siteworks and Facilities	Somerville Landfill Cell 2E	Construction	20.0%	2028	2,060,000
Landfill Siteworks and Facilities	Somerville Landfill Cell 2F	Construction	20.0%	2040	966,000
Landfill Siteworks and Facilities	Somerville Landfill Cells 2C and 2D Final Cover	Construction	20.0%	2031	300,000
Landfill Siteworks and Facilities	Somerville Landfill Cell 2E Final Cover - Phase 1 of 2	Construction	20.0%	2036	300,000

Table 2C: Tax-Supported Expansinary Capital Forecast Detail: 2025-2051

Capital Program	Capital Project	Primary Treatment or Activity	DC / CC %	Timing	Cost (2025\$)
Landfill Siteworks and Facilities	Somerville Landfill Cell 2E Final Cover - Phase 2 of 2	Construction	20.0%	2043	300,000
Landfill Siteworks and Facilities	Eldon Landfill Phase 3, Stage 1, Part 2 Cell	Construction	20.0%	2027	1,900,000
Landfill Siteworks and Facilities	Eldon Landfill Phase 3, Stage 2 Cell	Construction	20.0%	2044	956,000
Landfill Siteworks and Facilities	Eldon Landfill Phase 3, Stage 1, Part 1 Cell Final Cover	Construction	20.0%	2030	300,000
Landfill Siteworks and Facilities	Eldon Landfill Phase 3, Stage 1, Part 2 Cell Final Cover - Phase 1 of 2	Construction	20.0%	2036	400,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Cells 4 and 5 - Phase 4 of 4	Construction	20.0%	2027	4,100,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Cells 3-6 Contours	Construction	20.0%	2029	500,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Cells 4 and 5 Final Cover - Phase 1 of 2	Construction	20.0%	2031	1,200,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Cells 3 and 6 Final Cover	Construction	20.0%	2034	1,000,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Cells 4 and 5 Final Cover - Phase 2 of 2	Construction	20.0%	2037	1,200,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Post-EA Land	Acquisition	20.0%	2030	5,300,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Post-EA Cell #1 - Phase 1 of 2	Construction	20.0%	2034	5,000,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Post-EA Cell #1 - Phase 2 of 2	Construction	20.0%	2035	5,000,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Post-EA Cell #2 - Phase 1 of 2	Construction	20.0%	2040	5,000,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Post-EA Cell #2 - Phase 2 of 2	Construction	20.0%	2041	5,000,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Post-EA Cell #1 Final Cover	Construction	20.0%	2042	1,000,000
Landfill Siteworks and Facilities	Laxton Landfill Final Cover and Closure	Construction	20.0%	2031	700,000
Landfill Siteworks and Facilities	Fenelon Landfill Final Cover - Phase 1 of 2	Construction	20.0%	2030	500,000
Landfill Siteworks and Facilities	Fenelon Landfill Final Cover - Phase 2 of 2 and Closure	Construction	20.0%	2037	1,000,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Weigh Scales and Drop-Off Area	Construction	27.0%	2026	4,500,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Post-EA Second Drop-Off Area	Construction	27.0%	2032	5,250,000
Landfill Siteworks and Facilities	Somerville Landfill Facility	Construction	27.0%	2028	2,250,000
Landfill Siteworks and Facilities	Laxton Landfill Transfer Station	Construction	27.0%	2028	1,700,000
Landfill Siteworks and Facilities	Fenelon Landfill Transfer Station	Construction	27.0%	2034	1,700,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Well Field	Expansion	27.0%	2028	210,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Well Field	Expansion	27.0%	2031	210,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Well Field	Expansion	27.0%	2034	210,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Well Field	Expansion	27.0%	2037	210,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Well Field	Expansion	27.0%	2040	210,000
Landfill Siteworks and Facilities	Lindsay-Ops Landfill Well Field	Expansion	27.0%	2043	210,000
Landfill Siteworks and Facilities	Mobile Household Hazardous Waste Facility	Acquisition	27.0%	2027	40,000
Landfill Siteworks and Facilities	Source-Separated Organics Facility and Siteworks	Construction	27.0%	2030	3,800,000
Roads, Fleet and Transit Facilities	Coboconk Roads and Fleet Operations Depot	Expansion	58.3%	2028	4,035,000
Roads, Fleet and Transit Facilities	Carden Roads Operations Depot	Expansion	32.3%	2029	3,814,000
Roads, Fleet and Transit Facilities	Central Roads Operations Depot EA	EA	66.0%	2025	365,000
Roads, Fleet and Transit Facilities	Central Roads Operations Depot - Phase 1 of 2	Construction	66.0%	2028	10,187,000
Roads, Fleet and Transit Facilities	Central Roads Operations Depot - Phase 2 of 2	Construction	66.0%	2029	10,187,000
Roads, Fleet and Transit Facilities	Fenelon Roads Operations Depot	Expansion	100.0%	2030	807,000
Roads, Fleet and Transit Facilities	Manvers Roads Operations Depot	Upgrade	30.9%	2030	1,556,000
Roads, Fleet and Transit Facilities	South Roads Operations Depot - Phase 1 of 2	Construction	30.9%	2034	12,492,000
Roads, Fleet and Transit Facilities	South Roads Operations Depot - Phase 2 of 2	Construction	30.9%	2035	12,492,000

Table 2C: Tax-Supported Expansionary Capital Forecast Detail: 2025-2051

Capital Program	Capital Project	Primary Treatment or Activity	DC / CC %	Timing	Cost (2025\$)
Roads, Fleet and Transit Facilities	Transit Operations Centre	Construction	36.6%	2027	4,500,000
Roads, Fleet and Transit Facilities	Mobile Generators and Facility Electrical Connections	Acquisition	0.0%	2026	150,000
Roads, Fleet and Transit Facilities	Lindsay Roads Operations Depot Carbon Dioxide Ventilation System	Installation	0.0%	2026	65,000
Roads, Fleet and Transit Facilities	Hydrogen Fuel Cell Retrofits for Transit and Heavy Fleet Equipment	Upgrade	0.0%	2026	1,000,000
Transit Siteworks	Urban and Rural Transit Pads and Shelters	Installation	0.0%	2026	150,000
Transit Siteworks	Transit Stops	Construction	62.0%	2028	260,000
Public Works Fleet	Building Inspector SUV	Acquisition	0.0%	2026	55,000
Public Works Fleet	Parks Forestry Crane Truck	Acquisition	10.0%	2026	622,000
Public Works Fleet	Parks Forestry Bucket Truck	Acquisition	10.0%	2026	360,000
Public Works Fleet	Backhoe	Acquisition	100.0%	2030	290,000
Public Works Fleet	Loader	Acquisition	100.0%	2030	400,000
Public Works Fleet	West Area Single-Axle Plow Truck	Acquisition	0.0%	2026	380,000
Public Works Fleet	Lindsay Area Single-Axle Plow Truck	Acquisition	100.0%	2026	380,000
Public Works Fleet	Single-Axle Plow Truck	Acquisition	100.0%	2030	380,000
Public Works Fleet	Single-Axle Plow Truck	Acquisition	100.0%	2034	380,000
Public Works Fleet	Lindsay Area Sidewalk Machine Support Truck	Acquisition	37.0%	2026	380,000
Public Works Fleet	Lindsay Area Sidewalk Machine (Trackless Tractor)	Acquisition	100.0%	2026	235,000
Public Works Fleet	Sidewalk Machine (Trackless Tractor)	Acquisition	100.0%	2028	235,000
Public Works Fleet	Sidewalk Machine (Trackless Tractor)	Acquisition	100.0%	2030	235,000
Public Works Fleet	Sidewalk Machine (Trackless Tractor)	Acquisition	100.0%	2032	235,000
Public Works Fleet	Sidewalk Machine (Trackless Tractor)	Acquisition	100.0%	2034	235,000
Public Works Fleet	Sidewalk Machine (Trackless Tractor)	Acquisition	100.0%	2035	235,000
Public Works Fleet	Polyethylene Tanks	Acquisition	0.0%	2026	80,000
Public Works Fleet	Passenger Vehicles	Acquisition	0.0%	2026	480,000
Public Works Fleet	Passenger Vehicles	Acquisition	0.0%	2027	480,000
Public Works Fleet	Passenger Vehicles	Acquisition	0.0%	2028	480,000
Public Works Fleet	Passenger Vehicles	Acquisition	0.0%	2029	480,000
Public Works Fleet	Passenger Vehicles	Acquisition	0.0%	2030	480,000
Public Works Fleet	Passenger Vehicles	Acquisition	0.0%	2031	480,000
Public Works Fleet	Passenger Vehicles	Acquisition	0.0%	2032	480,000
Public Works Fleet	Passenger Vehicles	Acquisition	0.0%	2033	480,000
Public Works Fleet	Passenger Vehicles	Acquisition	0.0%	2034	480,000
Public Works Fleet	Passenger Vehicles	Acquisition	0.0%	2035	480,000
Public Works Fleet	Heavy Trucks and Equipment	Acquisition	0.0%	2026	560,000
Public Works Fleet	Heavy Trucks and Equipment	Acquisition	0.0%	2027	560,000
Public Works Fleet	Heavy Trucks and Equipment	Acquisition	0.0%	2028	560,000
Public Works Fleet	Heavy Trucks and Equipment	Acquisition	0.0%	2029	560,000
Public Works Fleet	Heavy Trucks and Equipment	Acquisition	0.0%	2030	560,000
Public Works Fleet	Heavy Trucks and Equipment	Acquisition	0.0%	2031	560,000
Public Works Fleet	Heavy Trucks and Equipment	Acquisition	0.0%	2032	560,000
Public Works Fleet	Heavy Trucks and Equipment	Acquisition	0.0%	2033	560,000

Table 2C: Tax-Supported Expansionary Capital Forecast Detail: 2025-2051

Capital Program	Capital Project	Primary Treatment or Activity	DC / CC %	Timing	Cost (2025\$)
Public Works Fleet	Heavy Trucks and Equipment	Acquisition	0.0%	2034	560,000
Public Works Fleet	Heavy Trucks and Equipment	Acquisition	0.0%	2035	560,000
Public Works Fleet	Trailers and Tractors	Acquisition	0.0%	2026	130,000
Public Works Fleet	Trailers and Tractors	Acquisition	0.0%	2027	130,000
Public Works Fleet	Trailers and Tractors	Acquisition	0.0%	2028	130,000
Public Works Fleet	Trailers and Tractors	Acquisition	0.0%	2029	130,000
Public Works Fleet	Trailers and Tractors	Acquisition	0.0%	2030	130,000
Public Works Fleet	Trailers and Tractors	Acquisition	0.0%	2031	130,000
Public Works Fleet	Trailers and Tractors	Acquisition	0.0%	2032	130,000
Public Works Fleet	Trailers and Tractors	Acquisition	0.0%	2033	130,000
Public Works Fleet	Trailers and Tractors	Acquisition	0.0%	2034	130,000
Public Works Fleet	Trailers and Tractors	Acquisition	0.0%	2035	130,000
Public Works Fleet	Buses	Acquisition	62.0%	2029	600,000
Public Works Fleet	Buses	Acquisition	62.0%	2034	600,000
Public Works Fleet	Fuel System, GPS and Fleet Technology	Acquisition	0.0%	2026	36,000
Public Works Fleet	Fuel System, GPS and Fleet Technology	Acquisition	0.0%	2027	36,000
Public Works Fleet	Fuel System, GPS and Fleet Technology	Acquisition	0.0%	2028	36,000
Public Works Fleet	Fuel System, GPS and Fleet Technology	Acquisition	0.0%	2029	36,000
Public Works Fleet	Fuel System, GPS and Fleet Technology	Acquisition	0.0%	2030	36,000
Public Works Fleet	Fuel System, GPS and Fleet Technology	Acquisition	0.0%	2031	36,000
Public Works Fleet	Fuel System, GPS and Fleet Technology	Acquisition	0.0%	2032	36,000
Public Works Fleet	Fuel System, GPS and Fleet Technology	Acquisition	0.0%	2033	36,000
Public Works Fleet	Fuel System, GPS and Fleet Technology	Acquisition	0.0%	2034	36,000
Public Works Fleet	Fuel System, GPS and Fleet Technology	Acquisition	0.0%	2035	36,000
Information Technology Systems	Victoria Manor Wireless Network	Expansion	0.0%	2026	123,000
Information Technology Systems	Fibre Optic Network	Expansion	0.0%	2026	100,000
Information Technology Systems	Wireless Network	Expansion	0.0%	2026	150,000
Information Technology Systems	Victoria Manor External Signage	Installation	0.0%	2026	49,000
Information Technology Systems	Lindsay WTP Wireless Network	Expansion	0.0%	2026	20,000
Information Technology Systems	Victoria Manor Meeting and Display Technology	Installation	0.0%	2026	26,000
Information Technology Systems	Remote Work Equipment	Acquisition	0.0%	2026	33,000
Information Technology Systems	Public Works and Engineering Service Review Acquisition Allowance	Acquisition	0.0%	2026	44,000
Information Technology Systems	Public Works and Engineering Service Review Acquisition Allowance	Acquisition	0.0%	2027	44,000
Information Technology Systems	Public Works and Engineering Service Review Acquisition Allowance	Acquisition	0.0%	2028	44,000
Information Technology Systems	Landfill Cameras	Installation	0.0%	2026	39,000
Information Technology Systems	Building Services Enhanced Displays	Acquisition	0.0%	2026	10,000
Information Technology Systems	Rugged Laptops for Utility Billing	Acquisition	0.0%	2027	13,000
Information Technology Systems	Secondary Operations Centre	Installation	0.0%	2027	375,000
Information Technology Systems	SAN Storage	Expansion	0.0%	2030	263,000
Information Technology Systems	SAN Storage	Expansion	0.0%	2035	263,000
Information Technology Systems	IT Equipment Acquisition Allowance	Acquisition	0.0%	2026	560,000

Table 2C: Tax-Supported Expansionary Capital Forecast Detail: 2025-2051

Capital Program	Capital Project	Primary Treatment or Activity	DC / CC %	Timing	Cost (2025\$)
Information Technology Systems	IT Equipment Acquisition Allowance	Acquisition	0.0%	2027	560,000
Information Technology Systems	IT Equipment Acquisition Allowance	Acquisition	0.0%	2028	560,000
Information Technology Systems	IT Equipment Acquisition Allowance	Acquisition	0.0%	2029	560,000
Information Technology Systems	IT Equipment Acquisition Allowance	Acquisition	0.0%	2030	560,000
Information Technology Systems	IT Equipment Acquisition Allowance	Acquisition	0.0%	2031	560,000
Information Technology Systems	IT Equipment Acquisition Allowance	Acquisition	0.0%	2032	560,000
Information Technology Systems	IT Equipment Acquisition Allowance	Acquisition	0.0%	2033	560,000
Information Technology Systems	IT Equipment Acquisition Allowance	Acquisition	0.0%	2034	560,000
Information Technology Systems	IT Equipment Acquisition Allowance	Acquisition	0.0%	2035	560,000
Fire Facilities	Generators for Fire Radio Towers 2, 3 and 4	Installation	0.0%	2026	150,000
Fire Facilities	Generators for Janetville, Burnt River and Fenelon Falls Fire Halls	Installation	0.0%	2027	150,000
Fire Facilities	Generators for Omemee, Woodville and Kirkfield Fire Halls	Installation	0.0%	2028	150,000
Fire Facilities	Generators for Fire Fleet Depot and Emily, Cameron and Kinmount Fire Halls	Installation	0.0%	2029	200,000
Fire Facilities	Generators for Ops, Dunsford and Carden Fire Halls	Installation	0.0%	2030	150,000
Fire Facilities	Natural Gas Systems for Bobcaygeon and Emily Fire Halls	Installation	0.0%	2026	68,000
Fire Facilities	Fire Headquarters and Lindsay Fire Hall - Phase 1 of 2	Construction	90.6%	2029	16,150,000
Fire Facilities	Fire Headquarters and Lindsay Fire Hall - Phase 2 of 2	Construction	90.6%	2030	16,150,000
Fire Facilities	Fenelon Falls Fire Hall	Expansion	16.2%	2025	2,616,000
Fire Facilities	Bobcaygeon Fire Hall Addition	Construction	100.0%	2026	400,000
Fire Facilities	Norland Fire Hall	Expansion	53.1%	2027	4,921,000
Fire Facilities	Fire Regional Training Centre	Construction	21.7%	2027	7,728,000
Fire Facilities	Fire Training Equipment Storage Facility	Construction	21.7%	2026	450,000
Fire Facilities	Fire Central Training Centre (Burn Tower)	Development	21.7%	2026	200,000
Fire Facilities	Fire Central Training Centre (Burn Tower)	Development	21.7%	2027	200,000
Fire Facilities	Fire Central Training Centre (Burn Tower)	Development	21.7%	2028	200,000
Fire Facilities	Fire Central Training Centre (Burn Tower)	Development	21.7%	2029	200,000
Fire Facilities	Fire Central Training Centre (Burn Tower)	Development	21.7%	2030	200,000
Fire Fleet and Equipment	Pumper Truck	Expansion	35.3%	2027	1,411,000
Fire Fleet and Equipment	Tanker Truck	Expansion	32.2%	2027	1,655,000
Fire Fleet and Equipment	Tanker Truck	Expansion	32.2%	2028	1,655,000
Fire Fleet and Equipment	Pumper Truck	Expansion	35.3%	2029	1,411,000
Fire Fleet and Equipment	Pumper Truck	Expansion	35.3%	2029	1,411,000
Fire Fleet and Equipment	Tanker Truck	Expansion	32.2%	2030	1,655,000
Fire Fleet and Equipment	Pumper Truck	Expansion	35.3%	2030	1,411,000
Fire Fleet and Equipment	Pickup Truck	Acquisition	100.0%	2026	100,000
Fire Fleet and Equipment	Pickup Truck	Acquisition	100.0%	2027	100,000
Fire Fleet and Equipment	Pickup Truck	Acquisition	100.0%	2028	100,000
Fire Fleet and Equipment	Pickup Truck	Acquisition	100.0%	2029	100,000
Fire Fleet and Equipment	Pickup Truck	Acquisition	100.0%	2030	100,000
Fire Fleet and Equipment	SUVs (2)	Acquisition	100.0%	2026	100,000
Fire Fleet and Equipment	Boat and Trailer	Acquisition	21.8%	2027	80,000

Table 2C: Tax-Supported Expansionary Capital Forecast Detail: 2025-2051

Capital Program	Capital Project	Primary Treatment or Activity	DC / CC %	Timing	Cost (2025\$)
Fire Fleet and Equipment	ATV and Trailer	Acquisition	21.8%	2027	80,000
Fire Fleet and Equipment	Boat and Trailer	Acquisition	21.8%	2028	80,000
Fire Fleet and Equipment	ATV and Trailer	Acquisition	21.8%	2028	80,000
Fire Fleet and Equipment	Fire Training Equipment	Acquisition	21.8%	2026	400,000
Paramedic Facilities	Paramedic Headquarters and Fleet Centre - Phases 1-2 of 4	Construction	29.8%	2025	28,500,000
Paramedic Facilities	Paramedic Headquarters and Fleet Centre - Phase 3 of 4	Construction	29.8%	2026	10,437,000
Paramedic Facilities	Paramedic Headquarters and Fleet Centre - Phase 4 of 4	Construction	29.8%	2027	10,133,000
Paramedic Facilities	Fenelon Falls Paramedic Station	Construction	11.6%	2030	5,562,000
Paramedic Facilities	Coboconk Paramedic Station Addition	Construction	41.5%	2033	825,000
Paramedic Fleet and Equipment	Ambulance and Equipment	Acquisition	41.5%	2025	570,000
Paramedic Fleet and Equipment	Ambulance and Equipment	Acquisition	41.5%	2027	570,000
Paramedic Fleet and Equipment	Ambulance and Equipment	Acquisition	41.5%	2029	570,000
Paramedic Fleet and Equipment	Ambulance and Equipment	Acquisition	41.5%	2031	570,000
Paramedic Fleet and Equipment	Ambulance and Equipment	Acquisition	41.5%	2033	570,000
Paramedic Fleet and Equipment	Ambulance and Equipment	Acquisition	41.5%	2035	570,000
Paramedic Fleet and Equipment	Emergency Response Vehicle and Equipment	Acquisition	41.5%	2026	230,000
Paramedic Fleet and Equipment	Emergency Response Vehicle and Equipment	Acquisition	41.5%	2028	230,000
Paramedic Fleet and Equipment	Administrative Vehicle	Acquisition	41.5%	2029	80,000
Paramedic Fleet and Equipment	Administrative Vehicle	Acquisition	41.5%	2033	80,000
Paramedic Fleet and Equipment	Logistics Vehicle and Equipment	Acquisition	41.5%	2027	150,000
Paramedic Fleet and Equipment	Mechanic Vehicle and Equipment	Acquisition	0.0%	2027	130,000
Paramedic Fleet and Equipment	UTV and Trailer	Acquisition	0.0%	2026	65,000
Paramedic Fleet and Equipment	Community Paramedic Response Vehicle	Acquisition	41.5%	2028	80,000
Paramedic Fleet and Equipment	Community Paramedic Response Vehicle	Acquisition	41.5%	2030	80,000
Paramedic Fleet and Equipment	Community Paramedic Mobile Clinic (Sprinter Van)	Acquisition	0.0%	2030	100,000
Police Fleet and Equipment	Marked Uniform Vehicles (4)	Acquisition	100.0%	2025	378,000
Police Fleet and Equipment	Radio System	Upgrade	29.8%	2028	800,000
Victoria Manor	Victoria Manor - Phase 1 of 2	Reconstruction	0.0%	2034	55,500,000
Victoria Manor	Victoria Manor - Phase 2 of 2	Reconstruction	0.0%	2035	55,500,000
Housing Facilities	106 Murray St. Housing (30 Units)	Construction	12.0%	2025	12,200,000
Housing Facilities	Highway 35 (Gull River) Housing (35 Units)	Construction	12.0%	2025	17,000,000
Housing Facilities	68 Lindsay St. N. Housing (106 Units) - Phase 1 of 2	Construction	12.0%	2028	20,000,000
Housing Facilities	68 Lindsay St. N. Housing (106 Units) - Phase 2 of 2	Construction	12.0%	2029	20,000,000
Housing Facilities	Deeply Subsidized Housing (40 Units)	Construction	12.0%	2030	15,600,000
Housing Facilities	Deeply Subsidized Housing (50 Units)	Construction	12.0%	2031	19,500,000
Housing Facilities	Deeply Subsidized Housing (50 Units)	Construction	12.0%	2032	19,500,000
Housing Facilities	Deeply Subsidized Housing (50 Units)	Construction	12.0%	2033	19,500,000
Housing Facilities	Deeply Subsidized Housing (60 Units)	Construction	12.0%	2034	23,400,000
Housing Facilities	Deeply Subsidized Housing (60 Units)	Construction	12.0%	2035	23,400,000
Housing Facilities	Emergency Shelter (20 Beds)	Construction	12.0%	2029	3,200,000
Housing Facilities	Transitional Housing (6 Units)	Construction	12.0%	2028	750,000

Table 2C: Tax-Supported Expansionary Capital Forecast Detail: 2025-2051

Capital Program	Capital Project	Primary Treatment or Activity	DC / CC %	Timing	Cost (2025\$)
Housing Facilities	Transitional Housing (12 Units)	Construction	12.0%	2029	1,500,000
Housing Facilities	Transitional Housing (24 Units)	Construction	12.0%	2030	3,000,000
Housing Facilities	Transitional Housing (12 Units)	Construction	12.0%	2031	1,500,000
Housing Facilities	Transitional Housing (7 Units)	Construction	12.0%	2032	875,000
Housing Facilities	Transitional Housing (24 Units)	Construction	12.0%	2033	3,000,000
Housing Facilities	Supportive Housing for High-Acuity Needs (20 Units)	Construction	12.0%	2031	7,600,000
Housing Facilities	Supportive Housing for High-Acuity Needs (20 Units)	Construction	12.0%	2033	7,600,000
Housing Facilities	Supportive Housing for Medium-to-Low Acuity Needs (15 units)	Construction	12.0%	2031	7,050,000
Housing Facilities	Supportive Housing for Medium-to-Low Acuity Needs (15 units)	Construction	12.0%	2034	7,050,000
Housing Fleet	Winter Tractor with Blower	Acquisition	12.0%	2027	60,000
Administrative Facilities and Libraries	Lindsay Library	Expansion	50.0%	2030	3,900,000
Administrative Facilities and Libraries	Kawartha Lakes Police Service Headquarters - Phase 1 of 2	Expansion	100.0%	2029	5,150,000
Administrative Facilities and Libraries	Kawartha Lakes Police Service Headquarters - Phase 2 of 2	Expansion	100.0%	2030	5,150,000
Administrative Facilities and Libraries	Coboconk Wellness Centre	Construction	24.7%	2025	17,500,000
Administrative Facilities and Libraries	Cultural Centre - Phase 1 of 3	Construction	0.0%	2029	18,167,000
Administrative Facilities and Libraries	Cultural Centre - Phase 2 of 3	Construction	0.0%	2030	18,167,000
Administrative Facilities and Libraries	Cultural Centre - Phase 3 of 3	Construction	0.0%	2031	18,167,000
Parks Siteworks and Facilities	Wilson Estate Capital Projects	To Be Determined	0.0%	2026	110,000
Parks Siteworks and Facilities	Wilson Estate Capital Projects	To Be Determined	0.0%	2027	110,000
Parks Siteworks and Facilities	Wilson Estate Capital Projects	To Be Determined	0.0%	2028	110,000
Parks Siteworks and Facilities	Wilson Estate Capital Projects	To Be Determined	0.0%	2029	110,000
Parks Siteworks and Facilities	Wilson Estate Capital Projects	To Be Determined	0.0%	2030	110,000
Parks Siteworks and Facilities	Wilson Estate Capital Projects	To Be Determined	0.0%	2031	110,000
Parks Siteworks and Facilities	Wilson Estate Capital Projects	To Be Determined	0.0%	2032	110,000
Parks Siteworks and Facilities	Wilson Estate Capital Projects	To Be Determined	0.0%	2033	110,000
Parks Siteworks and Facilities	Wilson Estate Capital Projects	To Be Determined	0.0%	2034	110,000
Parks Siteworks and Facilities	Wilson Estate Capital Projects	To Be Determined	0.0%	2035	110,000
Parks Siteworks and Facilities	50/50 Community Program	To Be Determined	0.0%	2026	83,000
Parks Siteworks and Facilities	50/50 Community Program	To Be Determined	0.0%	2027	83,000
Parks Siteworks and Facilities	50/50 Community Program	To Be Determined	0.0%	2028	83,000
Parks Siteworks and Facilities	50/50 Community Program	To Be Determined	0.0%	2029	83,000
Parks Siteworks and Facilities	50/50 Community Program	To Be Determined	0.0%	2030	83,000
Parks Siteworks and Facilities	50/50 Community Program	To Be Determined	0.0%	2031	83,000
Parks Siteworks and Facilities	50/50 Community Program	To Be Determined	0.0%	2032	83,000
Parks Siteworks and Facilities	50/50 Community Program	To Be Determined	0.0%	2033	83,000
Parks Siteworks and Facilities	50/50 Community Program	To Be Determined	0.0%	2034	83,000
Parks Siteworks and Facilities	50/50 Community Program	To Be Determined	0.0%	2035	83,000
Parks Siteworks and Facilities	Jennings Creek Parkland Development - Sylvester Park	Redevelopment	90.0%	2025	2,542,000
Parks Siteworks and Facilities	Jennings Creek Parkland Development - Auden Park	Redevelopment	90.0%	2026	235,000
Parks Siteworks and Facilities	Pioneer Park	Redevelopment	90.0%	2028	5,345,000
Parks Siteworks and Facilities	Manorview Park	Redevelopment	90.0%	2030	589,000

Table 2C: Tax-Supported Expansary Capital Forecast Detail: 2025-2051

Capital Program	Capital Project	Primary Treatment or Activity	DC / CC %	Timing	Cost (2025\$)
Parks Siteworks and Facilities	Marlene James Park	Upgrade	90.0%	2028	470,000
Parks Siteworks and Facilities	George Street Park	Redevelopment	90.0%	2029	947,000
Parks Siteworks and Facilities	Dormer Park	Redevelopment	90.0%	2031	693,000
Parks Siteworks and Facilities	Hamilton Park	Redevelopment	90.0%	2032	673,000
Parks Siteworks and Facilities	Ops Park	Redevelopment	50.0%	2026	7,060,000
Parks Siteworks and Facilities	Arbour Park	Redevelopment	50.0%	2026	360,000
Parks Siteworks and Facilities	Wilson Fields West Parking Lot	Installation	90.0%	2026	576,000
Parks Siteworks and Facilities	Emily Manor Park	Redevelopment	50.0%	2028	169,000
Parks Siteworks and Facilities	Centennial Trailer Park Amenities	Improvement	0.0%	2029	94,000
Parks Siteworks and Facilities	Elgin Park South Parking Lot	Installation	0.0%	2026	100,000
Parks Siteworks and Facilities	Lindsay Trail Development - Scugog River Trail Bridge	Construction	50.0%	2029	4,428,000
Parks Siteworks and Facilities	Lindsay Trail Development - Scugog River Crossing to Rivera Park	Development	90.0%	2028	239,000
Parks Siteworks and Facilities	Lindsay Trail Development - Logie St. to Rainbow Bridge	Development	50.0%	2026	11,000
Parks Siteworks and Facilities	Lindsay Trail Development - Rotary Trail to Logie Park	Development	90.0%	2030	924,000
Parks Siteworks and Facilities	Emily Forest Tract Trails and Rest Areas	Upgrade	27.0%	2026	324,000
Parks Siteworks and Facilities	Pontypool Forest Track Pump Park	Development	27.0%	2027	480,000
Parks Siteworks and Facilities	Dobson Street Trail Intersection Staging Area	Development	27.0%	2028	360,000
Parks Siteworks and Facilities	Victoria Rail Trail / Ski Hill Road Intersection	Upgrade	27.0%	2029	198,000
Parks Siteworks and Facilities	Trail Connecting Wilderness Park to Cedartree Lane	Development	27.0%	2030	96,000
Parks Siteworks and Facilities	Trail Connecting Riverview Park and Forbert Pool	Development	27.0%	2030	192,000
Parks Siteworks and Facilities	Somerville Forest Tract - Maconachie Trail	Upgrade	27.0%	2031	1,275,000
Parks Siteworks and Facilities	Pontypool Forest Tract Staging Area	Development	27.0%	2032	180,000
Parks Siteworks and Facilities	Pontypool Forest Tract Trail	Upgrade	27.0%	2033	450,000
Parks Siteworks and Facilities	Victoria Rail Trail / Somerville 3rd Concession Intersection	Upgrade	27.0%	2034	108,000
Parks Siteworks and Facilities	Trans-Canada Trail / Angeline Street South Intersection	Upgrade	27.0%	2034	198,000
Recreation Facilities	Forbert Memorial Pool	Upgrade	46.7%	2031	4,000,000
Cemetery Siteworks and Facilities	Pine Grove (Norland) Cemetery Columbarium	Installation	0.0%	2026	60,000

Table 3A: Water-Wastewater State-of-Good-Repair Capital Financing Summary: 2026-2035										
Financing Source	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Water Reserve	2,693,000	2,774,000	2,857,000	2,943,000	3,031,000	3,122,000	3,216,000	3,312,000	3,411,000	3,513,000
Water Grants	2,536,000									
Water Debenture	8,859,800	9,570,800	10,292,700	7,304,240	7,358,500	11,757,000	6,319,500	8,155,500	4,940,000	6,679,000
Wastewater Reserve	2,693,000	2,774,000	2,857,000	2,943,000	3,031,000	3,122,000	3,216,000	3,312,000	3,411,000	3,513,000
Wastewater Grants										
Wastewater Debenture	8,195,200	10,698,200	9,161,300	7,867,760	8,942,500	6,922,000	5,372,500	6,527,500	8,138,000	9,670,000
Total	24,977,000	25,817,000	25,168,000	21,058,000	22,363,000	24,923,000	18,124,000	21,307,000	19,900,000	23,375,000

Table 3B: Water-Wastewater State-of-Good-Repair Capital Forecast Summary: 2026-2035

Capital Program	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Water Treatment	3,583,000	2,218,000	983,000	840,000	1,918,000	2,030,000	2,091,000	2,154,000	2,218,000	2,251,000
Wastewater Treatment	2,690,000	472,000	470,000	1,238,000	3,652,000	2,030,000	2,091,000	2,154,000	2,218,000	5,040,000
Vertical Distribution and Collection	1,164,000	392,000	437,000	473,000	1,739,000	999,000	1,029,000	1,062,000	1,093,000	1,328,000
Horizontal Distribution and Collection	14,435,000	20,157,000	21,033,000	17,685,000	14,752,000	19,625,000	12,667,000	15,684,000	14,110,000	14,406,000
Studies and Special Projects	3,105,000	2,578,000	2,245,000	822,000	302,000	239,000	246,000	253,000	261,000	350,000
Total	24,977,000	25,817,000	25,168,000	21,058,000	22,363,000	24,923,000	18,124,000	21,307,000	19,900,000	23,375,000

Table 3C: Water-Wastewater State-of-Good-Repair Capital Forecast Detail: 2026-2035

Capital Program	Capital Project	Primary Treatment or Activity	Water Share	Wastewater Share	Timing	Cost (2025\$)
Water Treatment	Lindsay WTP Actiflo System	Design	100.0%	0.0%	2026	194,000
Water Treatment	Fenelon Falls WTP Process Piping and Valves	Design	100.0%	0.0%	2026	150,000
Water Treatment	Kingsview Estates WTP	Design	100.0%	0.0%	2026	388,000
Water Treatment	Birch Point WTP Roof	Rehabilitation	100.0%	0.0%	2026	45,000
Water Treatment	Birch Point WTP Flow Meters	Replacement	100.0%	0.0%	2026	50,000
Water Treatment	Mariposa Estates WTP Wells #1 and #2	Replacement	100.0%	0.0%	2026	250,000
Water Treatment	King's Bay WTP High-Lift Pump	Replacement	100.0%	0.0%	2026	90,000
Water Treatment	Victoria Place WTP Interior Piping and Valves	Replacement	100.0%	0.0%	2026	243,000
Water Treatment	Lindsay WTP High-Lift Pumping Room HVAC System	Rehabilitation	100.0%	0.0%	2026	230,000
Water Treatment	Canadiana Shores WTP Well #3	Replacement	100.0%	0.0%	2026	230,000
Water Treatment	Lindsay WTP Filter Media	Replacement	100.0%	0.0%	2026	500,000
Water Treatment	Norland WTP and Kinmount WTP High-Lift Pumps	Replacement	100.0%	0.0%	2026	97,000
Water Treatment	Southview Estates WTP Blower	Replacement	100.0%	0.0%	2026	39,000
Water Treatment	Fenelon Falls WTP High-Lift Pumps	Replacement	100.0%	0.0%	2026	291,000
Water Treatment	Bobcaygeon WTP Filter Tank	Rehabilitation	100.0%	0.0%	2026	485,000
Water Treatment	Kingsview Estates WTP SCADA System and PLC	Replacement	100.0%	0.0%	2026	194,000
Wastewater Treatment	Kingsview Estates WPCP	Design	0.0%	100.0%	2026	243,000
Wastewater Treatment	Lindsay WPCP Actiflo Actuator	Rehabilitation	0.0%	100.0%	2026	40,000
Wastewater Treatment	Lindsay WPCP Scum Pump	Replacement	0.0%	100.0%	2026	50,000
Wastewater Treatment	Lindsay WPCP Actiflo Mixer	Rehabilitation	0.0%	100.0%	2026	100,000
Wastewater Treatment	Lindsay WPCP Ultraviolet Light Modules	Replacement	0.0%	100.0%	2026	1,000,000
Wastewater Treatment	King's Bay WPCP Influent and Effluent Pumps	Replacement	0.0%	100.0%	2026	65,000
Wastewater Treatment	King's Bay WPCP Rotating Biological Contactor Covers	Replacement	0.0%	100.0%	2026	140,000
Wastewater Treatment	Bobcaygeon WPCP Bar Screen	Replacement	0.0%	100.0%	2026	500,000
Wastewater Treatment	Fenelon Falls WPCP Oxidation Rotor	Rehabilitation	0.0%	100.0%	2026	200,000
Wastewater Treatment	Fenelon Falls WPCP Entrance and Driveway	Rehabilitation	0.0%	100.0%	2026	80,000
Wastewater Treatment	Kingsview Estates WPCP SCADA System and PLC	Replacement	0.0%	100.0%	2026	194,000
Vertical Distribution and Collection	Lindsay Water Tower Climbing Structure and Railing	Design	100.0%	0.0%	2026	80,000
Vertical Distribution and Collection	Coboconk SPS #2	Rehabilitation	0.0%	100.0%	2026	200,000
Vertical Distribution and Collection	Thornhill Reservoir Piping, Valves and Flow Meters	Rehabilitation	100.0%	0.0%	2026	325,000
Vertical Distribution and Collection	Thornhill Reservoir HVAC System and Chemical Room	Rehabilitation	100.0%	0.0%	2026	525,000
Horizontal Distribution and Collection	Doble Dr. and Bruce St. Watermains	Design	100.0%	0.0%	2026	100,000
Horizontal Distribution and Collection	Angeline St. Mains - Kent St. to Colborne St.	Design	50.0%	50.0%	2026	125,000
Horizontal Distribution and Collection	Cambridge St. Mains - Russell St. to Melbourne St.	Design	50.0%	50.0%	2026	100,000
Horizontal Distribution and Collection	Mill St. Mains - Durham St. to Ridout St.	Design	50.0%	50.0%	2026	125,000
Horizontal Distribution and Collection	Lindsay St. Mains - Queen St. to Colborne St.	Design	50.0%	50.0%	2026	100,000

Table 3C: Water-Wastewater State-of-Good-Repair Capital Forecast Detail: 2026-2035

Capital Program	Capital Project	Primary Treatment or Activity	Water Share	Wastewater Share	Timing	Cost (2025\$)
Horizontal Distribution and Collection	Lindsay St. Mains - Russell St. to Glenelg St.	Design	50.0%	50.0%	2026	100,000
Horizontal Distribution and Collection	CKL Rd. 121 Mains - Helen St. to 240m South of West St.	Design	50.0%	50.0%	2026	150,000
Horizontal Distribution and Collection	Bolton St. and Main St. Bridges Watermain Heat Tracers	Replacement	100.0%	0.0%	2026	450,000
Horizontal Distribution and Collection	Riverview Rd. Mains - County Rd. 36 to Logie St.	Replacement	50.0%	50.0%	2026	2,094,000
Horizontal Distribution and Collection	Huron St. Watermain - Russell St. to Durham St.	Replacement	100.0%	0.0%	2026	970,000
Horizontal Distribution and Collection	Huron St. Sewer - Russell St. to Melbourne St.	Replacement	0.0%	100.0%	2026	650,000
Horizontal Distribution and Collection	St. George St. Mains - Queen St. to Colborne St.	Replacement	50.0%	50.0%	2026	1,939,000
Horizontal Distribution and Collection	St. Patrick St. Mains - Queen St. to North End	Replacement	50.0%	50.0%	2026	4,372,000
Horizontal Distribution and Collection	Colborne St. Sewer - MH105 to St. Paul St.	Replacement	0.0%	100.0%	2026	350,000
Horizontal Distribution and Collection	Murray St. Mains - Elliot St. to Green St.	Replacement	50.0%	50.0%	2026	1,326,000
Horizontal Distribution and Collection	Elliot St. Watermain - Lindsay St. to Clifton St.	Replacement	100.0%	0.0%	2026	1,061,000
Studies and Special Projects	Fenelon Falls WTP Membrane Tank Assessment	Assessment	100.0%	0.0%	2026	60,000
Studies and Special Projects	Lindsay Water System Valve Chambers Assessment	Assessment	100.0%	0.0%	2026	200,000
Studies and Special Projects	Lindsay WTP Filter Coating and Drain Assessment	Assessment	100.0%	0.0%	2026	70,000
Studies and Special Projects	Omeme, Coboconk and King's Bay Gravity Sewers Extraneous Flows	Assessment	0.0%	100.0%	2026	146,000
Studies and Special Projects	SCADA Systems - Phase 5 of 8	Replacement	42.0%	58.0%	2026	1,956,000
Studies and Special Projects	Water Meters for All Water Systems - Phase 5 of 5	Replacement	55.0%	45.0%	2026	583,000
Water Treatment	Southview Estates WTP Filter Media	Replacement	100.0%	0.0%	2027	50,000
Water Treatment	Pleasant Point WTP Ultraviolet Light System	Replacement	100.0%	0.0%	2027	100,000
Water Treatment	Lindsay WTP Actiflo System	Replacement	100.0%	0.0%	2027	800,000
Water Treatment	Western Trent WTP High-Lift Pumps	Replacement	100.0%	0.0%	2027	120,000
Water Treatment	Lindsay WTP Motor Control Centres #1 and #2	Design	100.0%	0.0%	2027	130,000
Water Treatment	Janetville WTP Raw Water Piping	Replacement	100.0%	0.0%	2027	200,000
Water Treatment	Fenelon Falls WTP Membrane Tank	Rehabilitation	100.0%	0.0%	2027	220,000
Water Treatment	Kingsview Estates WTP	Upgrade	100.0%	0.0%	2027	471,000
Wastewater Treatment	Omeme WPCP Lagoon Air Compressor	Design	0.0%	100.0%	2027	50,000
Wastewater Treatment	King's Bay WPCP Influent and Effluent Pumps	Replacement	0.0%	100.0%	2027	65,000
Wastewater Treatment	Kingsview Estates WPCP	Upgrade	0.0%	100.0%	2027	330,000
Vertical Distribution and Collection	Coboconk SPS #3	Rehabilitation	0.0%	100.0%	2027	170,000
Vertical Distribution and Collection	Lindsay Water Tower Climbing Structure and Railing	Rehabilitation	100.0%	0.0%	2027	200,000
Horizontal Distribution and Collection	St. Paul St. Mains - Queen St. to Colborne St.	Design	50.0%	50.0%	2027	100,000
Horizontal Distribution and Collection	John St. and Crandall St. Mains	Design	50.0%	50.0%	2027	100,000
Horizontal Distribution and Collection	Durham St. Mains - Lindsay St. to Georgian St.	Design	50.0%	50.0%	2027	125,000
Horizontal Distribution and Collection	Georgian St. Sewer - Durham St. to Ridout St.	Design	0.0%	100.0%	2027	100,000
Horizontal Distribution and Collection	Melbourne St. Mains - Lindsay St. to Albert St.	Design	50.0%	50.0%	2027	175,000
Horizontal Distribution and Collection	Adelaide St. Sewer - Mary St. to Auk Tr.	Design	0.0%	100.0%	2027	100,000

Table 3C: Water-Wastewater State-of-Good-Repair Capital Forecast Detail: 2026-2035

Capital Program	Capital Project	Primary Treatment or Activity	Water Share	Wastewater Share	Timing	Cost (2025\$)
Horizontal Distribution and Collection	Auk Trail Sewer - Adelaide St. to Angeline St.	Design	0.0%	100.0%	2027	100,000
Horizontal Distribution and Collection	Colborne St. Mains - Adelaide St. to Charles St.	Replacement	50.0%	50.0%	2027	3,200,000
Horizontal Distribution and Collection	Lindsay St. Watermain - Russell St. to Glenelg St.	Replacement	100.0%	0.0%	2027	300,000
Horizontal Distribution and Collection	Dunn St. Mains - CKL Rd. 49 to Balaclava St.	Replacement	50.0%	50.0%	2027	2,400,000
Horizontal Distribution and Collection	John St. Mains - Front St. to Prince St.	Replacement	50.0%	50.0%	2027	1,200,000
Horizontal Distribution and Collection	Duke St. Mains - Main St. to North St.	Replacement	50.0%	50.0%	2027	2,400,000
Horizontal Distribution and Collection	Joseph St. Mains - Main St. to Duke St.	Replacement	50.0%	50.0%	2027	1,800,000
Horizontal Distribution and Collection	Queen St. Mains - Joseph St. to West End	Replacement	50.0%	50.0%	2027	1,400,000
Horizontal Distribution and Collection	Prince St. Mains - Main St. to Head St.	Replacement	50.0%	50.0%	2027	2,000,000
Horizontal Distribution and Collection	Lindsay Gravity Sewers	Rehabilitation	0.0%	100.0%	2027	3,000,000
Horizontal Distribution and Collection	Lindsay Water System Valve Chambers	Rehabilitation	100.0%	0.0%	2027	500,000
Studies and Special Projects	Lindsay WTP Interior and Exterior Coatings and Paint	Assessment; Design	100.0%	0.0%	2027	130,000
Studies and Special Projects	SCADA Systems - Phase 6 of 8	Replacement	42.0%	58.0%	2027	2,300,000
Water Treatment	Lindsay WTP High-Lift Pump Piping and Coating	Design	100.0%	0.0%	2028	50,000
Water Treatment	Lindsay WTP Motor Control Centre #1	Replacement	100.0%	0.0%	2028	400,000
Water Treatment	Fenelon Falls WTP Process Piping and Valves	Upgrade	100.0%	0.0%	2028	350,000
Water Treatment	Manorview WTP Ultraviolet Light System	Replacement	100.0%	0.0%	2028	100,000
Wastewater Treatment	Lindsay WPCP Inlet and Grit Removal System	Design	0.0%	100.0%	2028	160,000
Wastewater Treatment	Bobcaygeon WPCP Blowers #1, #2, #3 and #4	Replacement	0.0%	100.0%	2028	120,000
Wastewater Treatment	Omeme WPCP Lagoon Air Compressor	Replacement	0.0%	100.0%	2028	150,000
Vertical Distribution and Collection	Vertical Distribution and Collection Allowance		50.0%	50.0%	2028	400,000
Horizontal Distribution and Collection	Adelaide St. Mains - Kent St. to Colborne St.	Design	50.0%	50.0%	2028	125,000
Horizontal Distribution and Collection	Fairview Ct. Mains - Adelaide St. to East End	Design	50.0%	50.0%	2028	50,000
Horizontal Distribution and Collection	Henry St. and Jane St. Mains - Adelaide St. to Angeline St.	Design	50.0%	50.0%	2028	50,000
Horizontal Distribution and Collection	St. Peter St. Mains - Queen St. to Colborne St.	Design	50.0%	50.0%	2028	100,000
Horizontal Distribution and Collection	Bertie St. Mains - St. Peter St. to St. Patrick St.	Design	50.0%	50.0%	2028	50,000
Horizontal Distribution and Collection	Division St. Sewer - Lindsay St. to East End	Design	0.0%	100.0%	2028	100,000
Horizontal Distribution and Collection	Duke St. Mains - Division St. to Durham St.	Design	50.0%	50.0%	2028	100,000
Horizontal Distribution and Collection	Wolfe St. Mains - Mary St. to Durham St.	Design	50.0%	50.0%	2028	100,000
Horizontal Distribution and Collection	William St. Mains - Peel St. to Colborne St.	Design	50.0%	50.0%	2028	100,000
Horizontal Distribution and Collection	Francis St. Sewer - Colborne St. to Scugog River	Design	0.0%	100.0%	2028	50,000
Horizontal Distribution and Collection	Doble Dr. and Bruce St. Watermains	Replacement	100.0%	0.0%	2028	1,553,000
Horizontal Distribution and Collection	Mill St. Mains - Durham St. to Ridout St.	Replacement	50.0%	50.0%	2028	2,586,000
Horizontal Distribution and Collection	William St. Sewer - Olympia Ct. to Orchard Park Rd.	Replacement	0.0%	100.0%	2028	1,112,000
Horizontal Distribution and Collection	William St. Mains - Colborne St. to Olympia Ct.	Replacement	50.0%	50.0%	2028	3,290,000
Horizontal Distribution and Collection	Lindsay St. Mains - Queen St. to Colborne St.	Replacement	50.0%	50.0%	2028	2,382,000

Table 3C: Water-Wastewater State-of-Good-Repair Capital Forecast Detail: 2026-2035

Capital Program	Capital Project	Primary Treatment or Activity	Water Share	Wastewater Share	Timing	Cost (2025\$)
Horizontal Distribution and Collection	Angeline St. Mains - Broad St. to Colborne St.	Replacement	50.0%	50.0%	2028	3,420,000
horizontal Distribution and Collection	Cambridge St. Mains - Russell St. to Melbourne St.	Replacement	50.0%	50.0%	2028	1,129,000
Horizontal Distribution and Collection	CKL Rd. 121 Watermain - Helen St. to 240m South of West St.	Replacement	100.0%	0.0%	2028	1,800,000
Horizontal Distribution and Collection	CKL Rd. 121 Sewer - Helen St. to Elliot St.	Replacement	0.0%	100.0%	2028	150,000
Horizontal Distribution and Collection	CKL Rd. 121 Sewer - Victoria Rail Trail to 240m Wouth of West St.	Replacement	0.0%	100.0%	2028	1,000,000
Studies and Special Projects	Lindsay WPCP Lagoons Sludge Survey	Assessment	0.0%	100.0%	2028	55,000
Studies and Special Projects	SCADA Systems - Phase 7 of 8	Replacement	42.0%	58.0%	2028	2,000,000
Water Treatment	Sonya WTP High-Lift Pumps	Replacement	100.0%	0.0%	2029	60,000
Water Treatment	Manilla WTP High-Lift Pumps and VFDs	Replacement	100.0%	0.0%	2029	100,000
Water Treatment	Lindsay WTP Submersible Effluent Pumps	Replacement	100.0%	0.0%	2029	70,000
Water Treatment	Lindsay WTP High-Lift Pump Piping and Coating	Replacement	100.0%	0.0%	2029	100,000
Water Treatment	Lindsay WTP Interior and Exterior Coatings and Paint	Rehabilitation	100.0%	0.0%	2029	325,000
Water Treatment	Lindsay WTP Low-Lift Pump #3	Rehabilitation	100.0%	0.0%	2029	90,000
Wastewater Treatment	Lindsay WPCP Inlet and Grit Removal System	Rehabilitation	0.0%	100.0%	2029	700,000
Wastewater Treatment	Bobcaygeon WPCP Motor Control Centre Transfer Switch	Replacement	0.0%	100.0%	2029	400,000
Vertical Distribution and Collection	Thornhill Reservoir Booster Pumps #2 and #3	Rehabilitation	100.0%	0.0%	2029	120,000
Vertical Distribution and Collection	Vertical Distribution and Collection Allowance		50.0%	50.0%	2029	300,000
Horizontal Distribution and Collection	Morrison St. Watermain - Highway 35 to End	Design; Easement	100.0%	0.0%	2029	150,000
Horizontal Distribution and Collection	Glenelg St. Mains - Victoria Ave. to Adelaide St.	Design	50.0%	50.0%	2029	125,000
Horizontal Distribution and Collection	Russell St. Mains - Lindsay St. to Water St.	Design	50.0%	50.0%	2029	150,000
Horizontal Distribution and Collection	Water St. Mains - Glenelg St. to North End	Design	50.0%	50.0%	2029	50,000
Horizontal Distribution and Collection	St. David St. Watermain - Riverview Rd. to Colborne St.	Design	100.0%	0.0%	2029	125,000
Horizontal Distribution and Collection	Armour Ct. Mains - St. David St. to West End	Design	50.0%	50.0%	2029	50,000
Horizontal Distribution and Collection	Short Ave. Mains - St. Peter St. to St. George St.	Design	50.0%	50.0%	2029	100,000
Horizontal Distribution and Collection	King St. Mains - St. David St. to County Rd. 36	Design	50.0%	50.0%	2029	100,000
Horizontal Distribution and Collection	Albert St. and Fleming College Watermains - Mary St. to Angeline St.	Design	100.0%	0.0%	2029	150,000
Horizontal Distribution and Collection	Cambridge St. Mains - Wellington St. to Colborne St.	Design	50.0%	50.0%	2029	100,000
Horizontal Distribution and Collection	Bond St. Mains - Victoria Ave. to William St.	Design	50.0%	50.0%	2029	100,000
Horizontal Distribution and Collection	Grills Rd. and Helen Cres. Watermains (Canadiana Shores)	Design	100.0%	0.0%	2029	150,000
Horizontal Distribution and Collection	Kent St. Watermain - Victoria Ave. to Angeline St.	Replacement	100.0%	0.0%	2029	2,215,000
Horizontal Distribution and Collection	Kent St. Sewer - Sussex St. to Angeline St.	Replacement	0.0%	100.0%	2029	1,885,000
Horizontal Distribution and Collection	St. Paul St. Mains - Queen St. to Colborne St.	Replacement	50.0%	50.0%	2029	1,685,000
Horizontal Distribution and Collection	John St. and Crandall St. Mains	Replacement	50.0%	50.0%	2029	1,519,000
Horizontal Distribution and Collection	Melbourne St. Mains - Lindsay St. to Albert St.	Replacement	50.0%	50.0%	2029	3,270,000
Horizontal Distribution and Collection	Durham St. Watermain - Lindsay St. to Georgian St.	Replacement	100.0%	0.0%	2029	1,350,000
Horizontal Distribution and Collection	Durham St. Sewer - Lindsay St. to Wolfe St.	Replacement	0.0%	100.0%	2029	675,000

Table 3C: Water-Wastewater State-of-Good-Repair Capital Forecast Detail: 2026-2035

Capital Program	Capital Project	Primary Treatment or Activity	Water Share	Wastewater Share	Timing	Cost (2025\$)
Horizontal Distribution and Collection	Durham St. Sewer - Huron St. to Georgian St.	Replacement	0.0%	100.0%	2029	340,000
Horizontal Distribution and Collection	Georgian St. Sewer - Durham St. to Ridout St.	Replacement	0.0%	100.0%	2029	1,422,000
Studies and Special Projects	SCADA Systems - Phase 8 of 8	Replacement	42.0%	58.0%	2029	530,000
Studies and Special Projects	Studies and Special Projects Allowance		50.0%	50.0%	2029	200,000
Water Treatment	Mariposa Estates WTP Nitrate Removal System	Replacement	100.0%	0.0%	2030	65,000
Water Treatment	Lindsay WTP High-Lift Pump #1	Rehabilitation	100.0%	0.0%	2030	90,000
Water Treatment	Water Treatment Allowance		100.0%	0.0%	2030	1,500,000
Wastewater Treatment	Lindsay WPCP Lagoons #2 and #5	Rehabilitation	0.0%	100.0%	2030	3,000,000
Wastewater Treatment	Lindsay WPCP Actiflo Pump	Replacement	0.0%	100.0%	2030	150,000
Vertical Distribution and Collection	Vertical Distribution and Collection Allowance		50.0%	50.0%	2030	1,500,000
Horizontal Distribution and Collection	Simcoe St. Mains - Durham St. to Ridout St.	Design	50.0%	50.0%	2030	125,000
Horizontal Distribution and Collection	Durham St. Mains - Angeline St. to Adelaide St.	Design	50.0%	50.0%	2030	100,000
Horizontal Distribution and Collection	James St. Watermain - Mary St. to South End	Design	100.0%	0.0%	2030	100,000
Horizontal Distribution and Collection	Eglinton St. Mains - Lindsay St. to William St.	Design	50.0%	50.0%	2030	100,000
Horizontal Distribution and Collection	Albert St. Mains - Regent St. to Lindway Pl. (South Intersection)	Design	50.0%	50.0%	2030	100,000
Horizontal Distribution and Collection	Adelaide St. Watermain - Kent St. to Colborne St.	Replacement	100.0%	0.0%	2030	1,420,000
Horizontal Distribution and Collection	Adelaide St. Sewer - Kent St. to Chadwin Dr.	Replacement	0.0%	100.0%	2030	1,200,000
Horizontal Distribution and Collection	Fairview Ct. Mains - Adelaide St. to East End	Replacement	50.0%	50.0%	2030	526,000
Horizontal Distribution and Collection	Henry St. and Jane St. Mains - Adelaide St. to Angeline St.	Replacement	50.0%	50.0%	2030	1,000,000
Horizontal Distribution and Collection	William St. Watermain - Peel St. to Colborne St.	Replacement	100.0%	0.0%	2030	1,135,000
Horizontal Distribution and Collection	William St. Sewer - Peel St. to Bond St.	Replacement	0.0%	100.0%	2030	568,000
Horizontal Distribution and Collection	William St. Sewer - Francis St. to Colborne St.	Replacement	0.0%	100.0%	2030	284,000
Horizontal Distribution and Collection	Division St. Sewer - Lindsay St. to East End	Replacement	0.0%	100.0%	2030	1,074,000
Horizontal Distribution and Collection	Duke St. Mains - Division St. to Durham St.	Replacement	50.0%	50.0%	2030	1,216,000
Horizontal Distribution and Collection	Wolfe St. Watermain - Mary St. to Durham St.	Replacement	100.0%	0.0%	2030	1,200,000
Horizontal Distribution and Collection	Wolfe St. Sewer - Mary St. to George St.	Replacement	0.0%	100.0%	2030	600,000
Horizontal Distribution and Collection	Bertie St. Mains - St. Peter St. to St. Patrick St.	Replacement	50.0%	50.0%	2030	451,000
Horizontal Distribution and Collection	St. Peter St. Mains - Queen St. to Colborne St.	Replacement	50.0%	50.0%	2030	1,526,000
Studies and Special Projects	Water-Wastewater Rate Study and Financial Plan	Study	50.0%	50.0%	2030	60,000
Studies and Special Projects	Studies and Special Projects Allowance		50.0%	50.0%	2030	200,000
Water Treatment	Water Treatment Allowance		100.0%	0.0%	2031	1,700,000
Wastewater Treatment	Fenelon Falls WPCP Membranes	Replacement	0.0%	100.0%	2031	1,000,000
Wastewater Treatment	Wastewater Treatment Allowance		0.0%	100.0%	2031	700,000
Vertical Distribution and Collection	Vertical Distribution and Collection Allowance		50.0%	50.0%	2031	837,000
Horizontal Distribution and Collection	Angeline St. Mains - Colborne St. to Northlin Park Rd.	Design	50.0%	50.0%	2031	200,000
Horizontal Distribution and Collection	Ardmore Ave. Mains - Albert St. to Adelaide St.	Design	50.0%	50.0%	2031	100,000

Table 3C: Water-Wastewater State-of-Good-Repair Capital Forecast Detail: 2026-2035

Capital Program	Capital Project	Primary Treatment or Activity	Water Share	Wastewater Share	Timing	Cost (2025\$)
Horizontal Distribution and Collection	Roosevelt St. Mains - Angeline St. to Adelaide St.	Design	50.0%	50.0%	2031	100,000
Horizontal Distribution and Collection	Sunset Ct. Mains - Angeline St. to East End	Design	50.0%	50.0%	2031	100,000
Horizontal Distribution and Collection	Sussex St. Mains - Durham St. to Kent St.	Design	50.0%	50.0%	2031	150,000
Horizontal Distribution and Collection	Morrison St. Watermain - Highway 35 to End	Replacement	100.0%	0.0%	2031	420,000
Horizontal Distribution and Collection	Glenelg St. Sewer - Victoria Ave. to Adelaide St.	Replacement	0.0%	100.0%	2031	1,449,000
Horizontal Distribution and Collection	Russell St. Mains - Lindsay St. to Water St.	Replacement	50.0%	50.0%	2031	3,338,000
Horizontal Distribution and Collection	Water St. Mains - Glenelg St. to North End	Replacement	50.0%	50.0%	2031	952,000
Horizontal Distribution and Collection	St. David St. Watermain - Queen St. to Colborne St.	Replacement	100.0%	0.0%	2031	1,118,000
Horizontal Distribution and Collection	Armour Ct. Mains - St. David St. to West End	Replacement	50.0%	50.0%	2031	313,000
Horizontal Distribution and Collection	Short Ave. Mains - St. Peter St. to St. George St.	Replacement	50.0%	50.0%	2031	1,509,000
Horizontal Distribution and Collection	Albert St. and Fleming College Watermains - Mary St. to Angeline St.	Replacement	100.0%	0.0%	2031	2,010,000
Horizontal Distribution and Collection	Cambridge St. Mains - Wellington St. to Colborne St.	Replacement	50.0%	50.0%	2031	1,527,000
Horizontal Distribution and Collection	Bond St. Mains - Victoria Ave. to William St.	Replacement	50.0%	50.0%	2031	1,200,000
Horizontal Distribution and Collection	Grills Rd. and Helen Cres. Watermains (Canadiana Shores)	Replacement	100.0%	0.0%	2031	1,950,000
Studies and Special Projects	Studies and Special Projects Allowance		50.0%	50.0%	2031	200,000
Water Treatment	Water Treatment Allowance		100.0%	0.0%	2032	1,700,000
Wastewater Treatment	Wastewater Treatment Allowance		0.0%	100.0%	2032	1,700,000
Vertical Distribution and Collection	Vertical Distribution and Collection Allowance		50.0%	50.0%	2032	837,000
Horizontal Distribution and Collection	Henry St. Mains - Adelaide St. to Jane St.	Design	50.0%	50.0%	2032	100,000
Horizontal Distribution and Collection	Durham St. Sewer - Lindsay St. to Cambridge St.	Design	0.0%	100.0%	2032	100,000
Horizontal Distribution and Collection	Maryknoll Ave. Sewer - Logie St. to Riverview Rd.	Design	50.0%	50.0%	2032	100,000
Horizontal Distribution and Collection	Sewer between Redwing St. and Orchard Park Rd. - Northlin Park Rd. to	Design	0.0%	100.0%	2032	100,000
Horizontal Distribution and Collection	Main Replacement Allowance	Design	50.0%	50.0%	2032	488,000
Horizontal Distribution and Collection	Simcoe St. Mains - Durham St. to Ridout St.	Replacement	50.0%	50.0%	2032	2,200,000
Horizontal Distribution and Collection	Durham St. Mains - Angeline St. to Adelaide St.	Replacement	50.0%	50.0%	2032	1,151,000
Horizontal Distribution and Collection	James St. Watermain - Mary St. to South End	Replacement	100.0%	0.0%	2032	402,000
Horizontal Distribution and Collection	Eglinton St. Mains - Lindsay St. to William St.	Replacement	50.0%	50.0%	2032	733,000
Horizontal Distribution and Collection	Albert St. Mains - Regent St. to Lindway Pl. (South Intersection)	Replacement	50.0%	50.0%	2032	1,548,000
Horizontal Distribution and Collection	King St. Mains - St. David St. to County Rd. 36	Replacement	50.0%	50.0%	2032	2,809,000
Horizontal Distribution and Collection	St. David St. Watermain - Riverview Rd. to Queen St.	Replacement	100.0%	0.0%	2032	568,000
Studies and Special Projects	Studies and Special Projects Allowance		50.0%	50.0%	2032	200,000
Water Treatment	Water Treatment Allowance		100.0%	0.0%	2033	1,700,000
Wastewater Treatment	Wastewater Treatment Allowance		0.0%	100.0%	2033	1,700,000
Vertical Distribution and Collection	Vertical Distribution and Collection Allowance		50.0%	50.0%	2033	838,000
Horizontal Distribution and Collection	Main Replacement Allowance	Design	50.0%	50.0%	2033	789,000
Horizontal Distribution and Collection	Sussex St. Watermain - Durham St. to Kent St.	Replacement	100.0%	0.0%	2033	1,285,000

Table 3C: Water-Wastewater State-of-Good-Repair Capital Forecast Detail: 2026-2035

Capital Program	Capital Project	Primary Treatment or Activity	Water Share	Wastewater Share	Timing	Cost (2025\$)
Horizontal Distribution and Collection	Angeline St. Mains - Colborne St. to Northlin Park Rd.	Replacement	50.0%	50.0%	2033	3,934,000
Horizontal Distribution and Collection	Ardmore Ave. Mains - Albert St. to Adelaide St.	Replacement	50.0%	50.0%	2033	1,123,000
Horizontal Distribution and Collection	Roosevelt St. Mains - Angeline St. to Adelaide St.	Replacement	50.0%	50.0%	2033	1,143,000
Horizontal Distribution and Collection	Sunset Ct. Mains - Angeline St. to East End	Replacement	50.0%	50.0%	2033	806,000
Horizontal Distribution and Collection	Mary St. Mains - Lindsay St. to Albert St.	Replacement	50.0%	50.0%	2033	3,301,000
Studies and Special Projects	Studies and Special Projects Allowance		50.0%	50.0%	2033	200,000
Water Treatment	Water Treatment Allowance		100.0%	0.0%	2034	1,700,000
Wastewater Treatment	Wastewater Treatment Allowance		0.0%	100.0%	2034	1,700,000
Vertical Distribution and Collection	Vertical Distribution and Collection Allowance		50.0%	50.0%	2034	838,000
Horizontal Distribution and Collection	Main Replacement Allowance	Design	50.0%	50.0%	2034	1,000,000
Horizontal Distribution and Collection	Henry St. Mains - Adelaide St. to Jane St.	Replacement	50.0%	50.0%	2034	463,000
Horizontal Distribution and Collection	Durham St. Sewer - Lindsay St. to Cambridge St.	Replacement	0.0%	100.0%	2034	851,000
Horizontal Distribution and Collection	Maryknoll Ave. Sewer - Logie St. to Riverview Rd.	Replacement	50.0%	50.0%	2034	1,400,000
Horizontal Distribution and Collection	Sewer between Redwing St. and Orchard Park Rd. - Northlin Park Rd.	Replacement	0.0%	100.0%	2034	1,600,000
Horizontal Distribution and Collection	Main Replacement Allowance	Replacement	50.0%	50.0%	2034	5,500,000
Studies and Special Projects	Studies and Special Projects Allowance		50.0%	50.0%	2034	200,000
Water Treatment	Water Treatment Allowance		100.0%	0.0%	2035	1,675,000
Wastewater Treatment	Lindsay WPCP Lagoons #4 and #6	Rehabilitation	0.0%	100.0%	2035	3,000,000
Wastewater Treatment	Coboconk WPCP Lagoon	Rehabilitation	0.0%	100.0%	2035	750,000
Vertical Distribution and Collection	Coboconk Lagoon Pumping Station Piping	Replacement	0.0%	100.0%	2035	150,000
Vertical Distribution and Collection	Vertical Distribution and Collection Allowance		50.0%	50.0%	2035	838,000
Horizontal Distribution and Collection	Main Replacement Allowance	Design	50.0%	50.0%	2035	819,000
Horizontal Distribution and Collection	Main Replacement Allowance	Replacement	50.0%	50.0%	2035	9,900,000
Studies and Special Projects	Water-Wastewater Rate Study and Financial Plan	Study	50.0%	50.0%	2035	60,000
Studies and Special Projects	Studies and Special Projects Allowance		50.0%	50.0%	2035	200,000

Table 4A: Water-Wastewater Expansionary Capital Financing Summary: 2026-2035										
Financing Source	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Water Debenture	159,856	-	-	592,060	134,706	1,219,429	-	316,399	-	2,666,146
Water DC Debenture	252,144	-	1,639,000	6,407,940	332,123,294	105,987,935	-	3,004,601	-	7,627,854
Water Developer Local Service	-	-	-	-	3,454,000	1,362,636	-	-	-	-
Wastewater Debenture	8,498,385	207,550	374,850	1,784,546	3,993,341	8,225,010	714,689	1,423,589	1,598,797	497,673
Wastewater DC Debenture	25,473,615	2,686,450	1,155,150	5,441,454	5,275,659	252,085,334	1,707,311	3,732,411	6,739,203	591,327
Wastewater Developer Local Service	-	-	-	-	-	3,562,656	-	-	-	-
Total	34,384,000	2,894,000	3,169,000	14,226,000	344,981,000	372,443,000	2,422,000	8,477,000	8,338,000	11,383,000

Table 4B: Water-Wastewater Expansionary Capital Forecast Summary: 2026-2051

Capital Program	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Water Treatment	103,000	-	1,639,000	-	306,164,000	81,494,000	-	-	-	-
Wastewater Treatment	6,829,000	-	-	-	-	232,721,000	-	-	-	-
Vertical Distribution and Collection	24,773,000	1,708,000	-	-	31,009,000	36,119,000	-	-	-	1,089,000
Horizontal Distribution and Collection	2,164,000	1,186,000	1,530,000	14,226,000	7,808,000	21,631,000	2,422,000	7,083,000	8,338,000	10,294,000
Studies and Special Projects	515,000	-	-	-	-	478,000	-	1,394,000	-	-
Total	34,384,000	2,894,000	3,169,000	14,226,000	344,981,000	372,443,000	2,422,000	8,477,000	8,338,000	11,383,000

Table 4C: Water-Wastewater Expansions Capital Forecast Detail: 2026-2051

Capital Program	Master Plan Project Number	Capital Project	Primary Treatment or Activity	LS %	DC / CC %	Timing	Cost (2025\$)
Water Treatment	WAT-LIN-11A	Lindsay WTP EA	Expansion	0.0%	100.0%	2025	3,000,000
Water Treatment	WAT-LIN-11B	Lindsay WTP - Phase 1 of 2	Expansion	0.0%	100.0%	2030	263,000,000
Water Treatment	WAT-LIN-11C	Lindsay WTP - Phase 2 of 2	Expansion	0.0%	100.0%	2038	143,000,000
Vertical Distribution and Collection	WAT-LIN-12	Northwest Lindsay Water Tower	Construction	0.0%	100.0%	2030	15,000,000
Vertical Distribution and Collection	WAT-LIN-13	Thornhill Rd. Reservoir	Expansion	0.0%	100.0%	2031	13,550,000
Vertical Distribution and Collection	WAT-OAK-02	Oakwood Reservoir	Expansion	0.0%	100.0%	2030	1,590,000
Water Treatment	WAT-BOB-10	Bobcaygeon WTP	Expansion	0.0%	100.0%	2031	68,250,000
Vertical Distribution and Collection	WAT-BOB-09	Bobcaygeon Water Tower	Expansion	0.0%	100.0%	2047	3,760,000
Vertical Distribution and Collection	WAT-FF-08	Fenelon Falls Booster WPS	Construction	0.0%	100.0%	2030	700,000
Water Treatment	WAT-FF-05	Fenelon Falls WTP	Expansion	0.0%	100.0%	2039	24,750,000
Vertical Distribution and Collection	WAT-FF-06	Fenelon Falls Water Tower or Reservoir	Expansion	0.0%	100.0%	2030	4,850,000
Water Treatment	WAT-WV-01	Woodville WTP	Expansion	0.0%	100.0%	2048	7,150,000
Wastewater Treatment	WW-LIN-33A	Lindsay WPCP EA	Expansion	0.0%	100.0%	2025	2,000,000
Wastewater Treatment	WW-LIN-33B	Lindsay WPCP - Phase 1 of 2	Expansion	0.0%	100.0%	2031	128,000,000
Wastewater Treatment	WW-LIN-33C	Lindsay WPCP - Phase 2 of 2	Expansion	0.0%	100.0%	2038	76,000,000
Vertical Distribution and Collection	WW-LIN-34	Ridout St. SPS	Upgrade	0.0%	12.5%	2026	1,560,000
Vertical Distribution and Collection	WW-LIN-35	Logie St. SPS and Forcemain	Upgrade	0.0%	93.4%	2026	9,750,000
Vertical Distribution and Collection	WW-LIN-36	Riverview (Barron Blvd.) SPS	Upgrade	0.0%	73.2%	2031	460,000
Vertical Distribution and Collection	WW-LIN-43	Mary St. SPS and Forcemain	Upgrade	0.0%	56.6%	2030	3,610,000
Vertical Distribution and Collection	WW-LIN-37	Lindsay Fairgrounds SPS	Upgrade	0.0%	54.3%	2035	810,000
Vertical Distribution and Collection	WW-LIN-42A	Northeast Lindsay SPS and Forcemain	Construction	0.0%	100.0%	2040	13,242,000
Vertical Distribution and Collection	WW-LIN-42B	Southeast Lindsay SPS and Forcemain	Construction	0.0%	100.0%	2040	6,278,000
Wastewater Treatment	WW-BOB-08	Bobcaygeon WPCP	Expansion	0.0%	100.0%	2031	46,500,000
Vertical Distribution and Collection	WW-BOB-10	Front St. SPS	Upgrade	0.0%	77.2%	2026	1,770,000
Vertical Distribution and Collection	WW-BOB-11	Anne St. SPS and Forcemain	Upgrade	0.0%	73.1%	2026	10,450,000
Vertical Distribution and Collection	WW-BOB-12	Little Bob Dr. SPS	Upgrade	0.0%	54.8%	2039	440,000
Vertical Distribution and Collection	WW-BOB-09	Need St. SPS	Upgrade	0.0%	41.6%	2043	1,770,000
Wastewater Treatment	WW-FF-13	Fenelon Falls WPCP	Expansion	0.0%	100.0%	2031	20,400,000
Vertical Distribution and Collection	WW-FF-14	Colborne St. SPS and Forcemain	Upgrade	0.0%	72.8%	2031	5,210,000
Vertical Distribution and Collection	WW-FF-15	Ellice St. SPS and Forcemain	Upgrade	0.0%	60.2%	2031	9,580,000
Vertical Distribution and Collection	WW-FF-16	Francis St. SPS	Upgrade	0.0%	87.6%	2031	1,450,000
Horizontal Distribution and Collection	WAT-LIN-01	Thunderbridge Rd. and Angeline St. Watermains - Springdale Dr. to New Water Tower	Construction	0.0%	100.0%	2029	1,530,000
Horizontal Distribution and Collection	WAT-LIN-02A	St. Joseph Rd. Watermain - Colborne St. to Kent St.	Construction	0.0%	100.0%	2029	625,000
Horizontal Distribution and Collection	WAT-LIN-02B	Kent St. Watermain - St. Joseph Rd. to Commerce Rd.	Construction	0.0%	100.0%	2029	145,000
Horizontal Distribution and Collection	WAT-LIN-03	Commerce Rd. Watermain - Kent St. to 275m South of Kent St.	Upsize	0.0%	68.6%	2030	370,000
Horizontal Distribution and Collection	WAT-LIN-04A	Glenelg St. Watermain - Lindsay St. to Victoria Ave.	Upsize	0.0%	88.9%	2025	1,067,000
Horizontal Distribution and Collection	WAT-LIN-04B	Glenelg St./Victoria Ave. Intersection Watermain	Upsize	0.0%	90.2%	2031	25,000
Horizontal Distribution and Collection	WAT-LIN-04C	Glenelg St. Watermain - Victoria Ave. to Sussex St.	Upsize	0.0%	75.0%	2031	200,000
Horizontal Distribution and Collection	WAT-LIN-04D	Glenelg St. Watermain - Sussex St. to Albert St.	Upsize	0.0%	88.9%	2031	280,000
Horizontal Distribution and Collection	WAT-LIN-04E	Glenelg St. Watermain - Albert St. to Adelaide St.	Upsize	0.0%	75.0%	2031	420,000
Horizontal Distribution and Collection	WAT-LIN-06A	Mary St. Watermain - Lindsay St. to Albert St.	Upsize	0.0%	82.6%	2029	2,224,000
Horizontal Distribution and Collection	WAT-LIN-06B	Mary St. Watermain - Albert St. to Angeline St.	Upsize	0.0%	91.8%	2029	1,696,000
Horizontal Distribution and Collection	WAT-LIN-10	Lindsay St. Watermain - Logie St. to Highway 7	Construction	0.0%	100.0%	2025	1,500,000
Horizontal Distribution and Collection	WAT-LIN-15	Lindsay Heights Development Watermain	Construction	44.4%	55.6%	2031	2,570,000
Horizontal Distribution and Collection	WAT-LIN-05	Angeline St. Watermain - Mary St. to Kent St.	Upsize	0.0%	74.1%	2035	7,660,000
Horizontal Distribution and Collection	WAT-LIN-07A	Dobson St. Watermain - Logie St. to Brock St.	Upsize	0.0%	88.7%	2043	816,000
Horizontal Distribution and Collection	WAT-LIN-07B	Dobson St. Watermain - Brock St. to Verulam Rd.	Construction	25.0%	75.0%	2043	574,000

Table 4C: Water-Wastewater Expansinary Capital Forecast Detail: 2026-2051

Capital Program	Master Plan Project Number	Capital Project	Primary Treatment or Activity	LS %	DC / CC %	Timing	Cost (2025\$)
Horizontal Distribution and Collection	WAT-LIN-08A	Verulam Rd./Queen St. Intersection Watermain	Upsize	0.0%	90.2%	2045	34,000
Horizontal Distribution and Collection	WAT-LIN-08B	Verulam Rd. Watermain - Central East Correctional Centre to Parkside Dr.	Upsize	0.0%	80.4%	2045	5,326,000
Horizontal Distribution and Collection	WAT-LIN-08C	Verulam Rd. Watermain - Parkside Dr. to Dobson St.	Construction	0.0%	100.0%	2043	750,000
Horizontal Distribution and Collection	WAT-LIN-09	Verulam Rd. Watermain - Dobson St. to #57 County Rd. 36	Construction	0.0%	100.0%	2047	1,330,000
Horizontal Distribution and Collection	WAT-LIN-14	East Lindsay Watermain - Verulam Rd./Dobson St. to Verulam Rd./Walsh Rd.	Construction	25.0%	75.0%	2047	11,070,000
Horizontal Distribution and Collection	WAT-BOB-01	North Bobcaygeon Watermain - North St./St. Joseph St. to Balaclava St./Hillview Dr.	Upsize	0.0%	78.7%	2031	1,240,000
Horizontal Distribution and Collection	WAT-BOB-03A	Canal St. Watermain - Sherwood St. to East St.	Upsize	0.0%	75.0%	2025	1,109,000
Horizontal Distribution and Collection	WAT-BOB-03B	Boyd St., Navigators Tr., and Olde Forest Ln. Watermain - East St. to Island Bay Dr.	Upsize	0.0%	81.3%	2033	681,000
Horizontal Distribution and Collection	WAT-BOB-04	King St. and Kingsway Dr. Watermain - Need St. to East St.	Upsize	0.0%	76.2%	2033	340,000
Horizontal Distribution and Collection	WAT-BOB-05	Trail Easement Watermain - Squires Row to 294m Northeast of Squires Row	Upsize	0.0%	88.5%	2033	360,000
Horizontal Distribution and Collection	WAT-BOB-06	Main St. and Boyd Island Twin Watermain - Bobcaygeon WTP to Front St.	Construction	0.0%	100.0%	2033	400,000
Horizontal Distribution and Collection	WAT-BOB-08	Balaclava St. Watermain - Hillview Dr. to Dunn St.	Construction	0.0%	100.0%	2033	290,000
Horizontal Distribution and Collection	WAT-BOB-02	Sherwood St. and Park St. Watermain - Canal St. to Lance St.	Upsize	0.0%	63.9%	2037	810,000
Horizontal Distribution and Collection	WAT-BOB-07	Birch Cres. Watermain - Cedartree Ln. to Riverside Dr.	Construction	0.0%	100.0%	2038	210,000
Horizontal Distribution and Collection	WAT-FF-01-04	Fenelon Trails Development Watermains	Construction	100.0%	0.0%	2030	2,400,000
Horizontal Distribution and Collection	WAT-FF-07	#551 County Rd. 121 Development Watermain - #563 County Rd. 121 to Veteran's Way	Construction	100.0%	0.0%	2030	580,000
Horizontal Distribution and Collection	WAT-OAK-01A	Colborne St. Watermain - Highway 35 to Highway 7	Upsize	0.0%	86.4%	2031	4,013,000
Horizontal Distribution and Collection	WAT-OAK-01B	Highway 7 Watermain - Elm Tree Rd. to Chase Pl.	Upsize	0.0%	94.0%	2031	377,000
Horizontal Distribution and Collection	WW-LIN-02	McGibbon Blvd. Sewer - Laurent Blvd. to Angeline St.	Upsize	0.0%	83.2%	2040	610,000
Horizontal Distribution and Collection	WW-LIN-03	Angeline St. Sewer - #260 Angeline St. S. to Auk Trail	Upsize	0.0%	91.4%	2040	3,270,000
Horizontal Distribution and Collection	WW-LIN-04	Auk Trail Sewer - Angeline St. to Adelaide St.	Upsize	0.0%	80.5%	2029	2,230,000
Horizontal Distribution and Collection	WW-LIN-05	Adelaide St. Sewer - Auk Trail to Mary St.	Upsize	0.0%	80.5%	2029	1,400,000
Horizontal Distribution and Collection	WW-LIN-17	L.O.F. Dr. Sewer - #6 L.O.F. Dr. to Roundtree Rd.	Upsize	0.0%	65.0%	2034	680,000
Horizontal Distribution and Collection	WW-LIN-20B	Lindsay St. Sewer - Russell St. to Glenelg St.	Upsize	0.0%	82.5%	2027	1,118,000
Horizontal Distribution and Collection	WW-LIN-40	Lindsay Heights Development Sewer	Construction	44.4%	55.6%	2031	6,720,000
Horizontal Distribution and Collection	WW-LIN-41	Lindsay St. Sewer - Logie St. to Riverside Cemetery	Construction	0.0%	100.0%	2025	1,500,000
Horizontal Distribution and Collection	WW-LIN-44	Wolfe St. Sewer - George St. to Durham St.	Upsize	0.0%	57.9%	2030	1,110,000
Horizontal Distribution and Collection	WW-LIN-45	Durham St. Sewer - Wolfe St. to Huron St.	Upsize	0.0%	67.2%	2029	860,000
Horizontal Distribution and Collection	WW-LIN-46	Huron St. Sewer - Durham St. to Melbourne St.	Upsize	0.0%	68.8%	2026	450,000
Horizontal Distribution and Collection	WW-LIN-01	Laurent Blvd. Sewer - McGibbon Blvd. to McQuarrie Rd.	Upsize	0.0%	77.2%	2037	5,180,000
Horizontal Distribution and Collection	WW-LIN-06A	Albert St. Sewer - Mary St. to Durham St.	Upsize	0.0%	78.4%	2034	2,784,000
Horizontal Distribution and Collection	WW-LIN-06B	Albert St./Durham St. Intersection Sewer	Upsize	0.0%	79.5%	2034	186,000
Horizontal Distribution and Collection	WW-LIN-07	Durham St. Sewer - Albert St. to Sussex St.	Upsize	0.0%	90.8%	2034	1,370,000
Horizontal Distribution and Collection	WW-LIN-08	Sussex St. Sewer - Durham St. to Glenelg St.	Upsize	0.0%	71.1%	2033	1,930,000
Horizontal Distribution and Collection	WW-LIN-09	Sussex St. Sewer - Glenelg St. to Kent St.	Upsize	0.0%	64.4%	2033	1,590,000
Horizontal Distribution and Collection	WW-LIN-10	Kent St. Sewer - Sussex St. to Victoria Ave.	Upsize	0.0%	74.8%	2029	880,000
Horizontal Distribution and Collection	WW-LIN-11A	Victoria Ave. Sewer - Kent St. to Peel St.	Upsize	0.0%	64.4%	2029	1,050,000
Horizontal Distribution and Collection	WW-LIN-11B	Victoria Ave. Sewer - Peel St. to Wellington St.	Upsize	0.0%	62.6%	2032	1,050,000
Horizontal Distribution and Collection	WW-LIN-12	Wellington St. Sewer - Victoria Ave. to Cambridge St.	Upsize	0.0%	79.5%	2032	920,000
Horizontal Distribution and Collection	WW-LIN-13	Cambridge St. Sewer - Wellington St. to Bond St.	Upsize	0.0%	65.0%	2031	930,000
Horizontal Distribution and Collection	WW-LIN-14	Bond St. Sewer - Cambridge St. to William St.	Upsize	0.0%	30.6%	2031	1,340,000
Horizontal Distribution and Collection	WW-LIN-15	William St. Sewer - Bond St. to Francis St.	Upsize	0.0%	83.6%	2030	1,040,000
Horizontal Distribution and Collection	WW-LIN-16	Francis St. Sewer - William St. to Scugog River	Upsize	0.0%	60.0%	2030	600,000
Horizontal Distribution and Collection	WW-LIN-21	Logan Ln. Sewer - #53 Logan Ln. to Maguire St.	Upsize	0.0%	92.5%	2038	640,000
Horizontal Distribution and Collection	WW-LIN-22	Maguire St. Sewer - Logie St. to Logan Ln.	Upsize	0.0%	95.2%	2038	1,550,000
Horizontal Distribution and Collection	WW-LIN-23	Maguire St. Sewer - Logan Ln. to Victoria Rail Trail	Upsize	0.0%	89.1%	2038	250,000
Horizontal Distribution and Collection	WW-LIN-24A	Logie St. Sewer - Dobson St. to Logie St. SPS	Upsize	0.0%	87.0%	2038	1,478,000

Table 4C: Water-Wastewater Expansions Capital Forecast Detail: 2026-2051

Capital Program	Master Plan Project Number	Capital Project	Primary Treatment or Activity	LS %	DC / CC %	Timing	Cost (2025\$)
Horizontal Distribution and Collection	WW-LIN-24B	Logie St. Sewer - Maguire St. to Dobson St.	Upsize	0.0%	93.4%	2038	5,522,000
Horizontal Distribution and Collection	WW-LIN-25	Logie St. Sewer (Easement) - Parkside Dr. to Hillside Dr.	Upsize	0.0%	86.6%	2041	1,200,000
Horizontal Distribution and Collection	WW-LIN-26	Logie St. Sewer - Hillside Dr. to Riverview Rd.	Upsize	0.0%	84.4%	2041	3,520,000
Horizontal Distribution and Collection	WW-LIN-27	Riverview Rd. Sewer - Logie St. to Ridout St. SPS	Upsize	0.0%	80.8%	2041	1,570,000
Horizontal Distribution and Collection	WW-LIN-28	County Rd. 36 Sewer - Needham St. to Wilson Rd.	Construction	0.0%	100.0%	2041	10,660,000
Horizontal Distribution and Collection	WW-LIN-29	Wilson Rd. Sewer - County Rd. 36 to Lagoon Rd.	Construction	0.0%	100.0%	2041	930,000
Horizontal Distribution and Collection	WW-LIN-30	Lagoon Rd. Sewer - Wilson Rd. to Lindsay WPCP Entrance	Construction	0.0%	100.0%	2041	3,080,000
Horizontal Distribution and Collection	WW-LIN-31	Lagoon Rd. Sewer - Lindsay WPCP Entrance to Lindsay WPCP Headworks	Construction	0.0%	100.0%	2041	590,000
Horizontal Distribution and Collection	WW-LIN-38	North Flato Development Sewers	Construction	17.4%	82.6%	2041	15,440,000
Horizontal Distribution and Collection	WW-LIN-39	South Flato Development Sewers	Construction	30.9%	69.1%	2041	9,580,000
Horizontal Distribution and Collection	WW-LIN-18	Heritage Way and Easement Sewer - Heritage Way South End to Chadwin Dr.	Upsize	0.0%	69.7%	2048	3,060,000
Horizontal Distribution and Collection	WW-LIN-19A	Adelaide St. Sewer - Chadwin Dr. to Colborne St.	Upsize	0.0%	68.5%	2030	635,000
Horizontal Distribution and Collection	WW-LIN-19B	Adelaide St. Sewer - Colborne St. to Regent St.	Upsize	0.0%	60.4%	2048	635,000
Horizontal Distribution and Collection	WW-LIN-32	Easement Sewer Between #338 and #334 William St. N. - William St. to Victoria Rail Trail	Upsize	0.0%	40.4%	2048	580,000
Horizontal Distribution and Collection	WW-BOB-01	Helen St. Sewer - Prince St. to #72 Helen St.	Upsize	0.0%	93.7%	2034	600,000
Horizontal Distribution and Collection	WW-BOB-02	West St. Sewer - Queen St. to Front St.	Upsize	0.0%	79.6%	2038	330,000
Horizontal Distribution and Collection	WW-BOB-03	Pincrest Nursing Home Sewer - #3418 County Rd. 36 to Little Bob Dr.	Upsize	0.0%	85.0%	2038	930,000
Horizontal Distribution and Collection	WW-BOB-04	Helen St. Sewer - #72 Helen St. to East St./Cedartree Ln. Intersection	Upsize	0.0%	84.4%	2048	1,210,000
Horizontal Distribution and Collection	WW-BOB-05	Cedartree Ln. Sewer - East St. to #90 Cedartree Ln.	Upsize	0.0%	83.4%	2048	3,640,000
Horizontal Distribution and Collection	WW-BOB-06	Front St. Sewer - #444 Front St. W. to #359 Front St. W.	Upsize	0.0%	73.3%	2048	2,070,000
Horizontal Distribution and Collection	WW-BOB-07	Need St. Sewer - Boyd St. to Need St. SPS	Upsize	0.0%	74.3%	2048	640,000
Horizontal Distribution and Collection	WW-FF-01	Bond St. Sewer - Clifton St. to Kennedy Dr.	Upsize	0.0%	76.1%	2034	770,000
Horizontal Distribution and Collection	WW-FF-02	Lindsay St. Sewer - Elliot St. to Victoria Rail Trail Easement	Upsize	0.0%	75.5%	2028	1,400,000
Horizontal Distribution and Collection	WW-FF-03	Bond St. Sewer - Kennedy Dr. to Elgin St.	Upsize	0.0%	73.8%	2040	550,000
Horizontal Distribution and Collection	WW-FF-04	Elgin St. Sewer - Bond St. to Concession Rd.	Upsize	0.0%	83.2%	2040	700,000
Horizontal Distribution and Collection	WW-FF-05	Clifton St. Sewer - Bond St. to Francis St.	Upsize	0.0%	73.8%	2040	860,000
Horizontal Distribution and Collection	WW-FF-06	Francis St. Sewer - Colborne St. to Clifton St.	Upsize	0.0%	62.2%	2040	2,050,000
Horizontal Distribution and Collection	WW-FF-07	Colborne St. Sewer - Francis St. to Colborne St. SPS	Upsize	0.0%	69.7%	2040	710,000
Horizontal Distribution and Collection	WW-FF-08	Lindsay St. Sewer - Helen St. to Elliot St.	Upsize	0.0%	61.5%	2040	480,000
Horizontal Distribution and Collection	WW-FF-09A	Elliot St. Sewer - Lindsay St. to Clifton St.	Upsize	0.0%	73.5%	2026	1,650,000
Horizontal Distribution and Collection	WW-FF-09B	Ellice St. Sewer - Clifton St. to Ellice St. SPS	Upsize	0.0%	91.5%	2040	2,690,000
Horizontal Distribution and Collection	WW-FF-10	Fenelon Trails Development Sewer	Construction	100.0%	0.0%	2040	4,930,000
Horizontal Distribution and Collection	WW-FF-11	Short St. Sewer - 130m West of Clifton St. to 200m East of Clifton St.	Construction	0.0%	100.0%	2040	1,300,000
Horizontal Distribution and Collection	WW-FF-12	Francis St. Sewer - #205 Francis St. E. to Francis St. SPS	Upsize	0.0%	59.4%	2047	520,000
Horizontal Distribution and Collection	WW-OME-01	Omeme WPCP Sewer - Beaver Rd. Forcemain Discharge to Omeme WPCP Headworks	Upsize	0.0%	75.3%	2047	4,960,000
Water Treatment		Omeme WTP Well #3 Connection	Installation	0.0%	0.0%	2026	100,000
Water Treatment		Omeme Water System Supply and Storage	Remediation	0.0%	100.0%	2030	1,100,000
Water Treatment		Janetville Water System Supply and Storage	Remediation	0.0%	100.0%	2028	1,500,000
Water Treatment		Kinmount Water System Supply and Storage	Remediation	0.0%	100.0%	2036	4,711,000
Water Treatment		Manilla Water System Supply and Storage	Remediation	0.0%	100.0%	2038	4,421,000
Water Treatment		Pinewood Water System Supply and Storage	Remediation	0.0%	100.0%	2040	4,392,000
Wastewater Treatment		Omeme WPCP	Remediation	0.0%	67.0%	2026	6,500,000
Vertical Distribution and Collection		Lindsay St. North SPS Fencing	Installation	0.0%	0.0%	2026	70,000
Vertical Distribution and Collection		Lindsay St. North SPS Pump #4	Installation	0.0%	100.0%	2027	1,610,000
Wastewater Treatment		Lindsay WPCP Tertiary Building Bird Control System	Installation	0.0%	0.0%	2026	130,000
Vertical Distribution and Collection		Rivera Park SPS Pumps #2 and #4	Upgrade	0.0%	20.0%	2030	1,000,000
Vertical Distribution and Collection		Colborne St. Watermain - William St. to Scugog River	Relocation	0.0%	84.9%	2026	200,000

Table 4C: Water-Wastewater Expansionary Capital Forecast Detail: 2026-2051

Capital Program	Master Plan Project Number	Capital Project	Primary Treatment or Activity	LS %	DC / CC %	Timing	Cost (2025\$)
Vertical Distribution and Collection		Carew Park Sewer - MH100A to MH103	Relocation	0.0%	98.2%	2026	250,000
Studies and Special Projects		Omeme Water System Supply and Storage Assessment	Study	0.0%	75.0%	2026	100,000
Studies and Special Projects		Sewer Flow Monitoring Study	Study	0.0%	75.0%	2026	400,000
Studies and Special Projects		Sewer Flow Monitoring Study	Study	0.0%	75.0%	2031	400,000
Studies and Special Projects		Sewer Flow Monitoring Study	Study	0.0%	75.0%	2036	400,000
Studies and Special Projects		Sewer Flow Monitoring Study	Study	0.0%	75.0%	2041	400,000
Studies and Special Projects		Sewer Flow Monitoring Study	Study	0.0%	75.0%	2046	400,000
Studies and Special Projects		Sewer Flow Monitoring Study	Study	0.0%	75.0%	2051	400,000
Studies and Special Projects		Water Master Plan	Study	0.0%	100.0%	2033	550,000
Studies and Special Projects		Wastewater Master Plan	Study	0.0%	100.0%	2033	550,000
Studies and Special Projects		Water Master Plan	Study	0.0%	100.0%	2043	550,000
Studies and Special Projects		Wastewater Master Plan	Study	0.0%	100.0%	2043	550,000

Table 5A: Special Projects Financing Summary: 2026-2035										
Financing Source	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Special Projects Reserve	4,664,000	8,312,000	5,588,000	5,017,000	3,186,000	2,969,000	2,734,000	2,954,000	3,308,000	3,495,000
DC Reserve	2,176,000	952,000	1,215,000	1,103,000	151,000	509,000	340,000	777,000	784,000	1,754,000
Other	1,150,000	-	-	-	-	-	-	-	-	-
Total	7,990,000	9,264,000	6,803,000	6,120,000	3,337,000	3,478,000	3,074,000	3,731,000	4,092,000	5,249,000

Table 5B: Special Projects Forecast Summary: 2026-2035

Group	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Engineering and Corporate Assets	1,985,000	3,048,000	3,664,000	3,279,000	499,000	865,000	393,000	1,013,000	417,000	1,654,000
Public Works	773,000	2,652,000	87,000	371,000	-	-	-	-	170,000	-
Corporate Services	1,929,000	2,564,000	1,970,000	1,879,000	2,140,000	1,878,000	1,647,000	1,780,000	1,925,000	2,083,000
Parks and Recreation	386,000	367,000	98,000	90,000	37,000	466,000	308,000	19,000	307,000	349,000
Building and Property	589,000	441,000	322,000	276,000	394,000	269,000	326,000	285,000	327,000	423,000
Planning	520,000	150,000	328,000	-	-	-	277,000	558,000	685,000	538,000
Economic Development	150,000	42,000	115,000	-	93,000	-	123,000	76,000	-	-
Office of the CAO	241,000	-	-	-	-	-	-	-	-	-
Emergency Services	1,159,000	-	219,000	-	-	-	-	-	-	-
Human Services	258,000	-	-	225,000	174,000	-	-	-	261,000	202,000
Other	-	-	-	-	-	-	-	-	-	-
Total	7,990,000	9,264,000	6,803,000	6,120,000	3,337,000	3,478,000	3,074,000	3,731,000	4,092,000	5,249,000

Table 5C: Special Projects Forecast Detail: 2026-2035					
Group	Project	Type	Budget Year	DC / CC %	Expense (2025\$)
Building and Property	Facility Access Control Systems	Uncapitalized Asset Upgrade	2026	0.0%	35,000
Building and Property	Elevator Condition Assessments	Assessment / Inspection / Audit	2026	0.0%	50,000
Building and Property	City Hall Security Systems	Uncapitalized Asset Upgrade	2026	0.0%	50,000
Building and Property	Bat Exclusion and Removal at City Hall	Uncapitalized Asset Rehabilitation	2026	0.0%	80,000
Building and Property	Facility Drawing Management System	Uncapitalized Asset Upgrade	2026	0.0%	25,000
Building and Property	Fire Safety Plans	Study / Plan	2026	0.0%	30,000
Building and Property	Facility Condition Assessments	Assessment / Inspection / Audit	2026	0.0%	225,000
Building and Property	Painting at Various Facilities	Uncapitalized Asset Rehabilitation	2026	0.0%	25,000
Building and Property	Energy Management Initiatives	Uncapitalized Asset Upgrade	2026	0.0%	50,000
Building and Property	Energy Management Plan	Study / Plan	2027	0.0%	125,000
Building and Property	Facility Access Control Systems	Uncapitalized Asset Upgrade	2027	0.0%	35,000
Building and Property	Facility Condition Assessments	Assessment / Inspection / Audit	2027	0.0%	225,000
Building and Property	Fire Safety Plans	Study / Plan	2027	0.0%	30,000
Building and Property	Facility Access Control Systems	Uncapitalized Asset Upgrade	2028	0.0%	25,000
Building and Property	Painting at Various Facilities	Uncapitalized Asset Rehabilitation	2028	0.0%	25,000
Building and Property	Facility Signage	Uncapitalized Asset Replacement	2028	0.0%	20,000
Building and Property	Facility Condition Assessments	Assessment / Inspection / Audit	2028	0.0%	225,000
Building and Property	Facility Condition Assessments	Assessment / Inspection / Audit	2029	0.0%	225,000
Building and Property	Facility Signage	Uncapitalized Asset Replacement	2029	0.0%	20,000
Building and Property	Library Master Plan	Study / Plan	2030	75.0%	75,000
Building and Property	Facility Access Control Systems	Uncapitalized Asset Upgrade	2030	0.0%	15,000
Building and Property	Painting at Various Facilities	Uncapitalized Asset Rehabilitation	2030	0.0%	25,000
Building and Property	Facility Condition Assessments	Assessment / Inspection / Audit	2030	0.0%	225,000
Building and Property	Facility Condition Assessments	Assessment / Inspection / Audit	2031	0.0%	225,000
Building and Property	Facility Access Control Systems	Uncapitalized Asset Upgrade	2032	0.0%	15,000
Building and Property	Painting at Various Facilities	Uncapitalized Asset Rehabilitation	2032	0.0%	25,000
Building and Property	Facility Condition Assessments	Assessment / Inspection / Audit	2032	0.0%	225,000
Building and Property	Facility Condition Assessments	Assessment / Inspection / Audit	2033	0.0%	225,000
Building and Property	Painting at Various Facilities	Uncapitalized Asset Rehabilitation	2034	0.0%	25,000
Building and Property	Facility Condition Assessments	Assessment / Inspection / Audit	2034	0.0%	225,000
Building and Property	Library Master Plan	Study / Plan	2035	75.0%	75,000
Building and Property	Facility Access Control Systems	Uncapitalized Asset Upgrade	2035	0.0%	15,000
Building and Property	Facility Condition Assessments	Assessment / Inspection / Audit	2035	0.0%	225,000
Parks and Recreation	Emily Forest Tract Trail Head Signage	Uncapitalized Asset Replacement	2026	0.0%	12,000

Table 5C: Special Projects Forecast Detail: 2026-2035					
Group	Project	Type	Budget Year	DC / CC %	Expense (2025\$)
Parks and Recreation	Lakeview Park (Washburn Island) Design	Non-Capital Design	2026	0.0%	15,000
Parks and Recreation	Parks and Recreation Staff Work Stations	Uncapitalized Asset Replacement	2026	0.0%	20,000
Parks and Recreation	Recreation Facility Master Plan	Study / Plan	2026	75.0%	250,000
Parks and Recreation	Parks and Recreation Facility Access Systems	Uncapitalized Asset Upgrade	2026	0.0%	35,000
Parks and Recreation	Victoria, Juniper and Joan Parks Signage	Uncapitalized Asset Upgrade	2026	0.0%	35,000
Parks and Recreation	Victoria Rail Trail Amenities	Uncapitalized Asset Acquisition / Installation	2026	0.0%	8,000
Parks and Recreation	Park Asset Registry Compilation	Assessment / Inspection / Audit	2027	0.0%	125,000
Parks and Recreation	Parks and Recreation Staff Work Stations	Uncapitalized Asset Replacement	2027	0.0%	20,000
Parks and Recreation	Parks and Recreation Facility Access Systems	Uncapitalized Asset Upgrade	2027	0.0%	35,000
Parks and Recreation	Painting at Various Parks and Recreation Facilities	Uncapitalized Asset Upgrade	2027	0.0%	15,000
Parks and Recreation	Parks and Recreation Programming Needs Assessment	Study / Plan	2027	0.0%	125,000
Parks and Recreation	Parks and Recreation Facility Signage	Uncapitalized Asset Replacement	2027	0.0%	25,000
Parks and Recreation	Parks and Recreation Facility Signage	Uncapitalized Asset Replacement	2028	0.0%	25,000
Parks and Recreation	Park Signage	Uncapitalized Asset Replacement	2028	0.0%	40,000
Parks and Recreation	Beach and Boat Launch Amenity Map	Non-Capital Design	2028	0.0%	25,000
Parks and Recreation	Painting at Various Parks and Recreation Facilities	Uncapitalized Asset Upgrade	2029	0.0%	15,000
Parks and Recreation	Parks and Recreation Facility Signage	Uncapitalized Asset Replacement	2029	0.0%	25,000
Parks and Recreation	Park Signage	Uncapitalized Asset Replacement	2029	0.0%	40,000
Parks and Recreation	Parks and Recreation Facility Access Systems	Uncapitalized Asset Upgrade	2030	0.0%	20,000
Parks and Recreation	Bobcaygeon Trail Signage	Uncapitalized Asset Acquisition / Installation	2030	0.0%	12,000
Parks and Recreation	Trails Master Plan	Study / Plan	2031	75.0%	225,000
Parks and Recreation	Forest Master Plan	Study / Plan	2031	0.0%	150,000
Parks and Recreation	Painting at Various Parks and Recreation Facilities	Uncapitalized Asset Upgrade	2031	0.0%	15,000
Parks and Recreation	Programming Needs Assessment	Study / Plan	2032	0.0%	125,000
Parks and Recreation	Centennial Trailer Park Master Plan Update	Study / Plan	2032	0.0%	125,000
Parks and Recreation	Painting at Various Parks and Recreation Facilities	Uncapitalized Asset Upgrade	2033	0.0%	15,000
Parks and Recreation	Parks and Recreation Strategic Plan	Study / Plan	2034	75.0%	225,000
Parks and Recreation	Victoria Rail Trail Signage - Garnet Graham Park to Northline Road	Uncapitalized Asset Acquisition / Installation	2034	0.0%	10,000
Parks and Recreation	Painting at Various Parks and Recreation Facilities	Uncapitalized Asset Upgrade	2035	0.0%	15,000
Parks and Recreation	Parks and Recreation Facility Access Systems	Uncapitalized Asset Upgrade	2035	0.0%	20,000
Parks and Recreation	Parks Master Plan	Study / Plan	2035	75.0%	225,000
Corporate Services	Financial System Modernization	Other	2026	0.0%	262,000
Corporate Services	Financial System Modernization	Other	2027	0.0%	168,000
Corporate Services	Financial System Modernization	Other	2028	0.0%	168,000

Table 5C: Special Projects Forecast Detail: 2026-2035					
Group	Project	Type	Budget Year	DC / CC %	Expense (2025\$)
Corporate Services	Financial System Modernization	Other	2029	0.0%	177,000
Corporate Services	Financial System Modernization	Other	2030	0.0%	186,000
Corporate Services	Financial System Modernization	Other	2031	0.0%	195,000
Corporate Services	Human Resources Information System Enhancement	Uncapitalized Asset Acquisition / Installation	2026	0.0%	150,000
Corporate Services	Human Resources Information System Enhancement	Uncapitalized Asset Acquisition / Installation	2027	0.0%	200,000
Corporate Services	Human Resources Information System Enhancement	Uncapitalized Asset Acquisition / Installation	2028	0.0%	300,000
Corporate Services	Human Resources Information System Enhancement	Uncapitalized Asset Acquisition / Installation	2029	0.0%	210,000
Corporate Services	Human Resources Information System Enhancement	Uncapitalized Asset Acquisition / Installation	2030	0.0%	315,000
Corporate Services	Public Works and Engineering Systems	Other	2026	0.0%	120,000
Corporate Services	Public Works and Engineering Systems	Other	2027	0.0%	200,000
Corporate Services	Public Works and Engineering Systems	Other	2028	0.0%	150,000
Corporate Services	Public Works and Engineering Systems	Other	2029	0.0%	158,000
Corporate Services	Public Works and Engineering Systems	Other	2030	0.0%	164,000
Corporate Services	Public Works and Engineering Systems	Other	2031	0.0%	174,000
Corporate Services	Property Tax and Revenue Systems	Uncapitalized Asset Replacement	2026	0.0%	332,000
Corporate Services	Property Tax and Revenue Systems	Uncapitalized Asset Replacement	2027	0.0%	525,000
Corporate Services	Property Tax and Revenue Systems	Uncapitalized Asset Replacement	2028	0.0%	210,000
Corporate Services	Property Tax and Revenue Systems	Uncapitalized Asset Replacement	2029	0.0%	100,000
Corporate Services	Property Tax and Revenue Systems	Uncapitalized Asset Replacement	2030	0.0%	105,000
Corporate Services	Enterprise System Expansion	Uncapitalized Asset Acquisition / Installation	2026	0.0%	389,000
Corporate Services	Enterprise System Expansion	Uncapitalized Asset Acquisition / Installation	2027	0.0%	575,000
Corporate Services	Enterprise System Expansion	Uncapitalized Asset Acquisition / Installation	2028	0.0%	394,000
Corporate Services	Enterprise System Expansion	Uncapitalized Asset Acquisition / Installation	2029	0.0%	414,000
Corporate Services	Enterprise System Expansion	Uncapitalized Asset Acquisition / Installation	2030	0.0%	435,000
Corporate Services	Enterprise System Expansion	Uncapitalized Asset Acquisition / Installation	2031	0.0%	531,000
Corporate Services	Enterprise System Expansion	Uncapitalized Asset Acquisition / Installation	2032	0.0%	558,000
Corporate Services	Enterprise System Expansion	Uncapitalized Asset Acquisition / Installation	2033	0.0%	585,000
Corporate Services	Enterprise System Expansion	Uncapitalized Asset Acquisition / Installation	2034	0.0%	615,000
Corporate Services	Enterprise System Expansion	Uncapitalized Asset Acquisition / Installation	2035	0.0%	646,000
Corporate Services	GIS Expansion	Other	2026	0.0%	180,000
Corporate Services	GIS Expansion	Other	2027	0.0%	110,000
Corporate Services	GIS Expansion	Other	2028	0.0%	35,000
Corporate Services	GIS Expansion	Other	2029	0.0%	37,000
Corporate Services	GIS Expansion	Other	2030	0.0%	39,000
Corporate Services	GIS Expansion	Other	2031	0.0%	41,000

Table 5C: Special Projects Forecast Detail: 2026-2035					
Group	Project	Type	Budget Year	DC / CC %	Expense (2025\$)
Corporate Services	GIS Expansion	Other	2032	0.0%	43,000
Corporate Services	GIS Expansion	Other	2033	0.0%	45,000
Corporate Services	GIS Expansion	Other	2034	0.0%	47,000
Corporate Services	GIS Expansion	Other	2035	0.0%	49,000
Corporate Services	IT Infrastructure System Expansion	Other	2026	0.0%	164,000
Corporate Services	IT Infrastructure System Expansion	Other	2027	0.0%	172,000
Corporate Services	IT Infrastructure System Expansion	Other	2028	0.0%	181,000
Corporate Services	IT Infrastructure System Expansion	Other	2029	0.0%	190,000
Corporate Services	IT Infrastructure System Expansion	Other	2030	0.0%	200,000
Corporate Services	IT Infrastructure System Expansion	Other	2031	0.0%	210,000
Corporate Services	IT Infrastructure System Expansion	Other	2032	0.0%	220,000
Corporate Services	IT Infrastructure System Expansion	Other	2033	0.0%	231,000
Corporate Services	IT Infrastructure System Expansion	Other	2034	0.0%	243,000
Corporate Services	IT Infrastructure System Expansion	Other	2035	0.0%	255,000
Corporate Services	JDE System Expansion	Other	2026	0.0%	114,000
Corporate Services	JDE System Expansion	Other	2027	0.0%	120,000
Corporate Services	JDE System Expansion	Other	2028	0.0%	126,000
Corporate Services	JDE System Expansion	Other	2029	0.0%	132,000
Corporate Services	JDE System Expansion	Other	2030	0.0%	139,000
Corporate Services	JDE System Expansion	Other	2031	0.0%	146,000
Corporate Services	JDE System Expansion	Other	2032	0.0%	228,000
Corporate Services	JDE System Expansion	Other	2033	0.0%	240,000
Corporate Services	JDE System Expansion	Other	2034	0.0%	252,000
Corporate Services	JDE System Expansion	Other	2035	0.0%	264,000
Corporate Services	Software Acquisition	Uncapitalized Asset Acquisition / Installation	2026	0.0%	94,000
Corporate Services	Software Acquisition	Uncapitalized Asset Acquisition / Installation	2027	0.0%	82,000
Corporate Services	Software Acquisition	Uncapitalized Asset Acquisition / Installation	2028	0.0%	86,000
Corporate Services	Software Acquisition	Uncapitalized Asset Acquisition / Installation	2029	0.0%	91,000
Corporate Services	Software Acquisition	Uncapitalized Asset Acquisition / Installation	2030	0.0%	95,000
Corporate Services	Software Acquisition	Uncapitalized Asset Acquisition / Installation	2031	0.0%	100,000
Corporate Services	Software Acquisition	Uncapitalized Asset Acquisition / Installation	2032	0.0%	105,000
Corporate Services	Software Acquisition	Uncapitalized Asset Acquisition / Installation	2033	0.0%	110,000
Corporate Services	Software Acquisition	Uncapitalized Asset Acquisition / Installation	2034	0.0%	115,000
Corporate Services	Software Acquisition	Uncapitalized Asset Acquisition / Installation	2035	0.0%	121,000
Corporate Services	IT Strategic Enablers and Efficiencies	Other	2026	0.0%	67,000
Corporate Services	IT Strategic Enablers and Efficiencies	Other	2027	0.0%	266,000

Table 5C: Special Projects Forecast Detail: 2026-2035					
Group	Project	Type	Budget Year	DC / CC %	Expense (2025\$)
Corporate Services	IT Strategic Enablers and Efficiencies	Other	2028	0.0%	152,000
Corporate Services	IT Strategic Enablers and Efficiencies	Other	2029	0.0%	160,000
Corporate Services	IT Strategic Enablers and Efficiencies	Other	2030	0.0%	168,000
Corporate Services	IT Strategic Enablers and Efficiencies	Other	2031	0.0%	176,000
Corporate Services	IT Strategic Enablers and Efficiencies	Other	2032	0.0%	185,000
Corporate Services	IT Strategic Enablers and Efficiencies	Other	2033	0.0%	194,000
Corporate Services	IT Strategic Enablers and Efficiencies	Other	2034	0.0%	204,000
Corporate Services	IT Strategic Enablers and Efficiencies	Other	2035	0.0%	214,000
Emergency Services	Fire Master Plan	Study / Plan	2026	75.0%	350,000
Emergency Services	Fire Radio Gapping Study	Study / Plan	2026	75.0%	100,000
Emergency Services	Fire Community Risk Assessment	Study / Plan	2026	75.0%	200,000
Emergency Services	Painting of Various Fire Halls	Uncapitalized Asset Rehabilitation	2026	0.0%	29,000
Emergency Services	Access Doors and Control Systems for Various Fire Halls	Uncapitalized Asset Replacement	2026	0.0%	39,000
Emergency Services	Ultraviolet Light Water Treatment Systems for Various Fire Facilities	Uncapitalized Asset Acquisition / Installation	2026	0.0%	121,000
Emergency Services	Paramedic Master Plan	Study / Plan	2028	75.0%	200,000
Emergency Services	Kawartha Lakes Police Service Strategic Plan	Study / Plan	2026	75.0%	200,000
Emergency Services	Kawartha Lakes Police Service Facility Expansion Study	Study / Plan	2026	100.0%	85,000
Human Services	Housing and Homelessness Plan	Study / Plan	2029	12.0%	200,000
Human Services	Housing and Homelessness Plan	Study / Plan	2034	12.0%	200,000
Human Services	Housing Services Operational Review Implementation Plan	Study / Plan	2026	0.0%	100,000
Human Services	Financial Diagnostic Review Implementation Plan	Study / Plan	2026	0.0%	100,000
Human Services	Housing Services Operational Review	Study / Plan	2030	0.0%	150,000
Human Services	Housing Services Operational Review	Study / Plan	2035	0.0%	150,000
Human Services	Community Housing Providers Strategy	Study / Plan	2026	0.0%	50,000
Office of the CAO	25th Anniversay Commemoration	Other	2026	0.0%	49,000
Office of the CAO	By-Law Enforcement and Licensing Master Plan	Study / Plan	2026	75.0%	100,000
Office of the CAO	Pre-Amalgamation Municipal Tax Roll Preservation	Other	2026	0.0%	85,000
Engineering and Corporate Assets	Asset Management Plan	Study / Plan	2029	16.7%	150,000
Engineering and Corporate Assets	Asset Management Plan	Study / Plan	2033	16.7%	150,000
Engineering and Corporate Assets	Development and Capital Charges Study	Study / Plan	2027	100.0%	150,000
Engineering and Corporate Assets	Development and Capital Charges Study	Study / Plan	2031	100.0%	150,000
Engineering and Corporate Assets	Development and Capital Charges Study	Study / Plan	2035	100.0%	150,000
Engineering and Corporate Assets	Bridge and Culvert Structures Study	Study / Plan	2026	30.8%	240,000
Engineering and Corporate Assets	Bridge and Culvert Structures Study	Study / Plan	2028	30.8%	240,000
Engineering and Corporate Assets	Bridge and Culvert Structures Study	Study / Plan	2030	30.8%	240,000
Engineering and Corporate Assets	Bridge and Culvert Structures Study	Study / Plan	2032	30.8%	240,000

Table 5C: Special Projects Forecast Detail: 2026-2035					
Group	Project	Type	Budget Year	DC / CC %	Expense (2025\$)
Engineering and Corporate Assets	Bridge and Culvert Structures Study	Study / Plan	2034	30.8%	240,000
Engineering and Corporate Assets	Roads Needs Study	Study / Plan	2026	30.8%	270,000
Engineering and Corporate Assets	Roads Needs Study	Study / Plan	2031	30.8%	270,000
Engineering and Corporate Assets	Stormwater Master Plan	Study / Plan	2026	75.0%	485,000
Engineering and Corporate Assets	Stormwater Master Plan	Study / Plan	2035	75.0%	1,000,000
Engineering and Corporate Assets	Transportation and Active Transportation Master Plan	Study / Plan	2033	75.0%	400,000
Engineering and Corporate Assets	Thurstonia Drainage Study	Study / Plan	2026	0.0%	243,000
Engineering and Corporate Assets	South Roads Operations Depot EA	Study / Plan	2028	30.9%	440,000
Engineering and Corporate Assets	Downtown Parking Master Plan	Study / Plan	2029	0.0%	150,000
Engineering and Corporate Assets	Municipal Drains	Uncapitalized Asset Upgrade	2026	0.0%	80,000
Engineering and Corporate Assets	Municipal Drains	Uncapitalized Asset Upgrade	2027	0.0%	80,000
Engineering and Corporate Assets	Municipal Drains	Uncapitalized Asset Upgrade	2028	0.0%	80,000
Engineering and Corporate Assets	Municipal Drains	Uncapitalized Asset Upgrade	2029	0.0%	80,000
Engineering and Corporate Assets	Municipal Drains	Uncapitalized Asset Upgrade	2030	0.0%	80,000
Engineering and Corporate Assets	Municipal Drains	Uncapitalized Asset Upgrade	2031	0.0%	80,000
Engineering and Corporate Assets	Municipal Drains	Uncapitalized Asset Upgrade	2032	0.0%	80,000
Engineering and Corporate Assets	Municipal Drains	Uncapitalized Asset Upgrade	2033	0.0%	80,000
Engineering and Corporate Assets	Municipal Drains	Uncapitalized Asset Upgrade	2034	0.0%	80,000
Engineering and Corporate Assets	Municipal Drains	Uncapitalized Asset Upgrade	2035	0.0%	80,000
Engineering and Corporate Assets	Geotechnical Assessments of Roads	Assessment / Inspection / Audit	2027	0.0%	110,000
Engineering and Corporate Assets	Geotechnical Assessments of Roads	Assessment / Inspection / Audit	2030	0.0%	110,000
Engineering and Corporate Assets	Geotechnical Assessments of Roads	Assessment / Inspection / Audit	2033	0.0%	110,000
Engineering and Corporate Assets	Airport Capital Plan	Study / Plan	2026	0.0%	135,000
Engineering and Corporate Assets	Airport Capital Plan	Study / Plan	2031	0.0%	135,000
Engineering and Corporate Assets	Airport Business Plan	Study / Plan	2028	0.0%	60,000
Engineering and Corporate Assets	Airport Business Plan	Study / Plan	2033	0.0%	60,000
Engineering and Corporate Assets	Solid Waste Capital Needs Assessment	Study / Plan	2026	27.0%	200,000
Engineering and Corporate Assets	Source-Separated Organics Plan	Study / Plan	2026	27.0%	275,000
Engineering and Corporate Assets	Fenelon Landfill Closure Plan	Study / Plan	2031	27.0%	90,000
Engineering and Corporate Assets	Solid Waste EA - Phase 3 of 5	Study / Plan	2027	27.0%	2,533,000
Engineering and Corporate Assets	Solid Waste EA - Phase 4 of 4	Study / Plan	2028	27.0%	2,533,000
Engineering and Corporate Assets	Solid Waste EA - Phase 5 of 5	Study / Plan	2029	27.0%	2,533,000
Public Works	Integrated Waste Management Strategy Implementation Plan	Study / Plan	2026	75.0%	80,000
Public Works	Integrated Waste Management Strategy	Study / Plan	2029	75.0%	130,000
Public Works	Integrated Waste Management Strategy	Study / Plan	2034	75.0%	130,000
Public Works	Rural Source-Separated Organics Bins	Uncapitalized Asset Acquisition / Installation	2027	0.0%	1,500,000

Table 5C: Special Projects Forecast Detail: 2026-2035					
Group	Project	Type	Budget Year	DC / CC %	Expense (2025\$)
Public Works	Plow Route Optimization	Study / Plan	2028	0.0%	80,000
Public Works	Roads Operations Master Plan	Study / Plan	2026	75.0%	225,000
Public Works	Transit Master Plan	Study / Plan	2029	75.0%	200,000
Public Works	Rural and Micro Transit Pilot Program	Other	2027	0.0%	1,000,000
Public Works	Fleet and Transit Facility Leasehold Improvements	Uncapitalized Asset Upgrade	2026	0.0%	350,000
Public Works	Fleet Maintenance Tools for Leased Facility	Uncapitalized Asset Acquisition / Installation	2026	0.0%	95,000
Planning	Official Plan Review / Update	Study / Plan	2026	45.0%	146,000
Planning	Official Plan Review / Update	Study / Plan	2027	45.0%	141,000
Planning	Urban Zoning By-law Review / Update	Study / Plan	2026	45.0%	146,000
Planning	Commercial Lands Supply Study	Study / Plan	2026	90.0%	49,000
Planning	Natural Heritage Systems Study	Study / Plan	2026	45.0%	58,000
Planning	Agricultural Land Evaluation and Review Study	Study / Plan	2026	45.0%	58,000
Planning	Secondary Plans / Aggregate Policy Study	Study / Plan	2026	45.0%	49,000
Planning	Growth Management Strategy	Study / Plan	2032	90.0%	225,000
Planning	Commercial Lands Supply Study	Study / Plan	2033	90.0%	100,000
Planning	Urban Design Guidelines Study	Study / Plan	2033	90.0%	100,000
Planning	Agricultural Land Evaluation and Review Study	Study / Plan	2033	45.0%	120,000
Planning	Natural Heritage Systems Study	Study / Plan	2033	45.0%	120,000
Planning	Official Plan Review / Update	Study / Plan	2034	45.0%	525,000
Planning	Urban Zoning By-Law Review / Update	Study / Plan	2035	45.0%	200,000
Planning	Rural Zoning By-Law Review / Update	Study / Plan	2035	45.0%	200,000
Planning	Community Improvement Plan	Study / Plan	2028	45.0%	150,000
Planning	Climate Change Strategy	Study / Plan	2028	0.0%	150,000
Economic Development	Agriculture and Food Action Plan	Study / Plan	2032	0.0%	40,000
Economic Development	Cultural Master Plan	Study / Plan	2032	0.0%	60,000
Economic Development	Destination Development Plan	Study / Plan	2028	0.0%	60,000
Economic Development	Destination Development Plan	Study / Plan	2033	0.0%	60,000
Economic Development	Economic Development Strategy	Study / Plan	2030	0.0%	80,000
Economic Development	Film Strategy	Study / Plan	2027	0.0%	40,000
Economic Development	Indigenous Relations Framework	Study / Plan	2026	0.0%	49,000
Economic Development	Innovation Asset Map and Action Plan	Study / Plan	2028	0.0%	45,000
Economic Development	Manufacturing Asset Map and Action Plan	Study / Plan	2026	0.0%	49,000
Economic Development	Municipal Accommodation Tax Study	Study / Plan	2026	0.0%	49,000