

Summary of Proposed 2026 Special Projects Budget						
Group	Expense	Financing				Total
		Special Projects Reserve	Development Charges Reserve	Capital Contingency Reserve	Economic Development Reserve	
Office of the CAO	241,000	163,750	77,250	0	0	241,000
Engineering and Corporate Assets	1,985,000	1,448,300	536,700	0	0	1,985,000
Public Works	773,000	599,000	174,000	0	0	773,000
Corporate Services	1,929,000	904,000	0	1,025,000	0	1,929,000
Emergency Services	1,159,000	414,000	745,000	0	0	1,159,000
Human Services	258,000	258,000	0	0	0	258,000
Building and Property	589,000	589,000	0	0	0	589,000
Parks and Recreation	386,000	192,500	193,500	0	0	386,000
Planning	520,000	263,500	256,500	0	0	520,000
Economic Development	180,000	80,000	0	0	100,000	180,000
<b>Total</b>	<b>8,020,000</b>	<b>4,912,050</b>	<b>1,982,950</b>	<b>1,025,000</b>	<b>100,000</b>	<b>8,020,000</b>

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Special projects are specific and distinct tax-supported operating initiatives that are typically (i) not capitalizable into a tangible asset owned by the City, (ii) more than one year in duration, and (iii) best budgeted and managed in a manner similar to the approach taken with capital projects.

JDE ID	Project by Group	Scope, Source and or Rationale	DC Share	Expense	Financing				
					Special Projects Reserve	Development Charges Reserve	Capital Contingency Reserve	Economic Development Reserve	Total
	<b>Office of the CAO</b>								
921250101	25th Anniversary Commemoration	\$50,000 in each of 2025 and 2026.		50,000	50,000				50,000
921260101	Pre-Amalgamation Municipal Tax Roll Preservation	Legislated requirement to preserve permanent records.		88,000	88,000				88,000
921260102	By-Law Enforcement and Licensing Master Plan	Address master planning gap.	75.0%	103,000	25,750	77,250			103,000
	<b>Engineering and Corporate Assets</b>								
921250102	Stormwater Master Plan	Update master plan; \$500,000 in each of 2025 and 2026.	75.0%	500,000	125,000	375,000			500,000
921250103	Thurstonia Drainage Study	Determine drainage needs; \$250,000 in each of 2025 and 2026.		250,000	250,000				250,000
921260103	Municipal Drains	To meet Drainage Act obligations.		82,000	82,000				82,000
921260104	Bridge and Culvert Structures Study	Legislated bi-annual requirement.	30.8%	247,000	170,924	76,076			247,000
921260105	Roads Needs Study	Maintain 5-year lifecycle of the study.	30.8%	278,000	192,376	85,624			278,000
921260106	Airport Capital Plan	Periodic replacement of Airport Capital Plan.		139,000	139,000				139,000
921260107	Solid Waste Capital Needs Assessment	Assessment with a focus on expansionary capital needs.		206,000	206,000				206,000
921260108	Source-Separated Organics Plan	Examine SSO with a focus on expansionary capital needs.		283,000	283,000				283,000
	<b>Public Works</b>								
921260109	Integrated Waste Management Strategy Implementation Plan	Implementation of the Integrated Waste Management Strategy.		82,000	82,000				82,000
921260110	Roads Operations Master Plan	Maintain 10-year lifecycle of the study.	75.0%	232,000	58,000	174,000			232,000
921260111	Fleet and Transit Facility Leasehold Improvements	Improvements required to leased facility.		361,000	361,000				361,000
921260112	Fleet Maintenance Tools for Leased Facility	Tools required for the leased facility.		98,000	98,000				98,000
	<b>Corporate Services</b>								
921260113	IT Strategic Enablers and Efficiencies	Maintenance and expansion of digital modernization.		69,000	69,000				69,000
921260114	Software Acquisition	Various software system acquisitions.		97,000	97,000				97,000
921260115	JDE System Expansion	Expansion and improvement to system capability.		117,000	117,000				117,000
921260116	Public Works and Engineering Systems	Multiyear over 2026-2031 for \$1,076,000 total.		124,000	124,000				124,000
921260117	Human Resources Information System Enhancement	Multiyear over 2026-2030 for \$1,296,000 total.		155,000	155,000				155,000
921260118	IT Infrastructure System Expansion	Expansion and improvement to system capability.		169,000			169,000		169,000
921260119	GIS Expansion	Expansion and improvement to system capability.		185,000			185,000		185,000
921260120	Financial System Modernization	Multiyear over 2026-2031 for \$1,280,000 total.		270,000			270,000		270,000
921260121	Property Tax and Revenue Systems	Multiyear over 2026-2030 for \$1,363,000 total.		342,000	342,000				342,000
921260122	Enterprise System Expansion	Expansion and improvement to system capability.		401,000			401,000		401,000
	<b>Emergency Services</b>								
921260123	Kawartha Lakes Police Service Facility Expansion Study	Study providing direction on KLPS facility expansion.	100.0%	88,000		88,000			88,000

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921260124	Kawartha Lakes Police Service Strategic Plan	Update to KLPS strategic plan.	75.0%	206,000	51,500	154,500			206,000
921260125	Painting of Various Fire Halls	Exterior painting with a focus on overhead doors.		30,000	30,000				30,000
921260126	Access Doors and Control Systems for Various Fire Halls	Replacement of outdated key pad doors.		40,000	40,000				40,000
921260127	Ultraviolet Light Water Treatment Systems for Various Fire Facilities	Replacement and installation of facility drinking water systems.		125,000	125,000				125,000
921260128	Fire Radio Gapping Study	Study of communication gaps and related expansionary needs.	75.0%	103,000	25,750	77,250			103,000
921260129	Fire Community Risk Assessment	Update to Fire Community Risk Assessment.	75.0%	206,000	51,500	154,500			206,000
921260130	Fire Master Plan	Update to master plan, including Station Location Study.	75.0%	361,000	90,250	270,750			361,000
	<b>Human Services</b>								
921260131	Community Housing Providers Strategy	Strategy document for community housing.		52,000	52,000				52,000
921260132	Housing Services Operational Review Implementation Plan	Implementation plan for Housing Services operations.		103,000	103,000				103,000
921260133	Financial Diagnostic Review Implementation Plan	Implementation plan for housing financial diagnostics.		103,000	103,000				103,000
	<b>Building and Property</b>								
921260134	Facility Drawing Management System	Digital conversion of building drawings to improve file management.		26,000	26,000				26,000
921260135	Painting at Various Facilities	Painting work beyond staff capabilities.		26,000	26,000				26,000
921260136	Fire Safety Plans	Periodic update of plans.		31,000	31,000				31,000
921260137	Facility Access Control Systems	Installing and upgrading access control systems.		36,000	36,000				36,000
921260138	Elevator Condition Assessments	Assess the conditions of elevators in various facilities.		52,000	52,000				52,000
921260139	City Hall Security Systems	CCTV installation and other security upgrades as per security audit.		52,000	52,000				52,000
921260140	Energy Management Initiatives	Various upgrades to enhance energy efficiency.		52,000	52,000				52,000
921260141	Bat Exclusion and Removal at City Hall	Address issues relating to bat infiltration at City Hall.		82,000	82,000				82,000
921260142	Facility Condition Assessments	Continuance of 10-year facility condition assessment program.		232,000	232,000				232,000
	<b>Parks and Recreation</b>								
921260143	Victoria Rail Trail Amenities	Installment of trail amenities as per Trails Master Plan.		8,000	8,000				8,000
921260144	Emily Forest Tract Trail Head Signage	Recommendations from Trails Master Plan Update.		12,000	12,000				12,000
921260145	Lakeview Park (Washburn Island) Design	Conceptual design for park redevelopment.		15,000	15,000				15,000
921260146	Parks and Recreation Staff Work Stations	Replacement of outdated furniture for ergonomic improvement.		21,000	21,000				21,000
921260147	Parks and Recreation Facility Access Systems	Installing and upgrading access control systems.		36,000	36,000				36,000
921260148	Victoria, Juniper and Joan Parks Signage	Purchase and installment of signage at three parks.		36,000	36,000				36,000
921260149	Recreation Facility Master Plan	Update to master plan with a focus on expansionary capital needs.	75.0%	258,000	64,500	193,500			258,000
	<b>Planning</b>								
921240101	Official Plan Review / Update	\$75,000 in 2024; \$150,000 in each of 2025-2027.	45.0%	150,000	82,500	67,500			150,000
921250115	Urban Zoning By-law Review / Update	\$50,000 in 2025; \$150,000 in 2026.	45.0%	150,000	82,500	67,500			150,000

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921250116	Commercial Lands Supply Study	\$50,000 in each of 2025 and 2026.	90.0%	50,000	5,000	45,000			50,000
921250117	Natural Heritage Systems Study	\$60,000 in each of 2025 and 2026.	45.0%	60,000	33,000	27,000			60,000
921250118	Agricultural Land Evaluation and Review Study	\$60,000 in each of 2025 and 2026.	45.0%	60,000	33,000	27,000			60,000
921250119	Secondary Plans / Aggregate Policy Study	\$50,000 in each of 2025 and 2026.	45.0%	50,000	27,500	22,500			50,000
	<b>Economic Development</b>								
921250125	Indigenous Relations Framework	\$50,000 in each of 2025 and 2026.		50,000				50,000	50,000
921260150	Downtown Revitalization Action Plan (Bobcaygeon)	As per 2025 Economic Development Strategy.		80,000	80,000				80,000
921260151	Manufacturing Asset Map and Action Plan	As per 2025 Economic Development Strategy.		50,000				50,000	50,000
<b>Total</b>				<b>8,020,000</b>	<b>4,912,050</b>	<b>1,982,950</b>	<b>1,025,000</b>	<b>100,000</b>	<b>8,020,000</b>