

Revenue

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Tax Revenues				
Taxation	(157,988,433)	(158,625,492)	100%	(171,585,874)
School Board Taxation	(26,289,896)	(26,905,000)	98%	(26,905,000)
School Board Payments	26,289,896	26,905,000	98%	26,905,000
Total - Tax Revenues	(157,988,433)	(158,625,492)	100%	(171,585,874)

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Grants				
Federal Grants	(735,421)	(415,290)	177%	(519,085)
Provincial Grants	(101,533,312)	(77,252,874)	131%	(81,281,174)
Recovery-Other Municipalities	(2,311,401)	(2,664,286)	87%	(3,309,222)
Total - Grants	(104,580,133)	(80,332,450)	130%	(85,109,481)

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Other Revenues				
Interest Income	(1,461,996)	(3,100,000)	47%	(3,400,000)
Penalties & Interest on Taxes	(1,983,186)	(1,700,000)	117%	(1,700,000)
Restricted Amounts Earned	(3,466,723)	(2,083,797)	166%	(4,741,535)
Donations & Other Revenue	(1,043,467)	(736,537)	142%	(455,385)
Total - Other Revenues	(7,955,371)	(7,620,334)	104%	(10,296,920)

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
User Fees, Licenses and Fines				
Admission/Tickets/Fares	(199,194)	(209,750)	95%	(264,200)
Registration Fees	(1,597,361)	(1,312,000)	122%	(1,476,100)
Service Fees	(1,611,787)	(2,069,374)	78%	(1,877,675)
Finance Services	(457,160)	(501,000)	91%	(580,000)
Police Services Fees	(65,749)	(40,050)	164%	(55,330)
Parks & Rec Rental Fees	(3,127,202)	(2,854,450)	110%	(3,122,300)
Facilities Rental & Leases	(977,831)	(908,589)	108%	(958,289)
Manor Residents Revenue	(4,003,403)	(4,394,607)	91%	(4,495,773)
Waste Management User Fees	(3,427,660)	(3,392,000)	101%	(3,902,029)
Water User Fees	(132,970)	(180,000)	74%	(262,500)
Licenses	(672,315)	(613,500)	110%	(846,000)
Permits	(2,835,277)	(3,272,100)	87%	(3,285,100)
Fines	(96,012)	(78,800)	122%	(79,200)
POA Fines	(1,607,325)	(1,760,000)	91%	(1,900,000)
Sales	(731,523)	(768,000)	95%	(1,669,875)
Waste Management Sales	(93,841)	(123,700)	76%	(106,800)
Cemetery Sales	(188,649)	(190,600)	99%	(198,900)
Advertising Sales	(42,569)	(28,475)	149%	(37,900)
Other Recoveries	(1,527,473)	(1,239,368)	123%	(1,390,108)
Total - User Fees, Licenses and Fines	(23,395,302)	(23,936,363)	98%	(26,508,079)

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Prior Years (Surplus) Deficit	1,139,474	-		-
Total Revenue	(292,779,765)	(270,514,639)	108%	(293,500,354)

Expenses

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Salaries, Wages and Benefits	90,900,301	84,212,735	108%	96,225,732
Employer Paid Benefits	25,276,264	25,553,305	99%	29,309,539
Total - Salaries, Wages and Benefits	116,176,565	109,766,040	106%	125,535,271

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Materials, Training, Services	1,127,131	1,292,077	87%	1,477,756
Staff/Board Training & Expense	264,013	293,750	90%	220,000
Corporate Training	53,265	63,100	84%	63,100
Council Expenses	1,004,396	1,057,400	95%	1,192,744
Telephone & Office Services	1,229,965	974,616	126%	1,178,139
Postage, Printing, Office Supp	2,175,942	2,666,175	82%	2,816,953
Operating Materials & Supplies	629,985	554,281	114%	556,895
Advertising and Promotion	4,379,349	4,198,111	104%	4,297,410
Utilities & Fuels	2,924,390	3,053,685	96%	2,387,724
Vehicle & Equipment Fuel	8,344,119	5,663,631	147%	5,429,125
Material & Equipment Charges	815,395	596,477	137%	829,438
Protection Materials	305,475	323,274	94%	613,241
Capital Out of Operations				
Total - Materials, Training, Services	23,253,426	20,736,577	112%	21,062,525

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Contracted Services	9,086,747	5,035,876	180%	6,791,389
Professional Fees	3,155,841	3,687,816	86%	3,924,950
Technology Contracted Serv	42,897,355	12,397,197	346%	13,376,264
General Contracted Services	842,471	1,051,825	80%	835,674
Equipment Maintenance	1,830,229	2,048,960	89%	2,449,345
PW Contracted Services	4,668,927	4,680,838	100%	4,972,017
Environmental Contract Serv	172,496	143,375	120%	153,525
Protection Contracted Serv	359,073	375,375	96%	505,375
Community Services Contract	1,314,165	1,435,309	92%	1,396,797
Building Maintenance	3,304,435	1,459,247	226%	1,904,743
Grounds Maintenance	15,774	12,000	131%	12,000
Cemetery Grounds Contracted				
Total - Contracted Services	67,647,513	32,327,818	209%	36,322,079

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Rents and Insurance				
Land And Building Rental	1,062,084	1,063,334	100%	1,072,151
Equipment Rental	112,078	109,905	102%	112,053
Insurance	3,455,265	3,212,000	108%	3,259,500
Total - Rents and Insurance	4,629,427	4,385,239	106%	4,443,704

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Interest on Long Term Debt				
Debenture Interest	1,972,838	1,825,969	108%	2,057,432
Total - Interest on Long Term Debt	1,972,838	1,825,969	108%	2,057,432

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Debt, Lease and Financial				
Debenture Principal	8,156,228	7,728,915	106%	7,701,961
Financial Charges	462,069	267,416	173%	293,840
Tax Adjustments	1,027,637	802,766	128%	643,000
Amortization Expenses	0	0	0%	0
Total - Debt, Lease and Financial	9,645,934	8,799,097	110%	8,638,801

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Transfer to External Clients				
Transfer to OPP	9,153,716	8,202,445	112%	8,520,661
Transfer to Health Unit	2,542,753	2,518,304	101%	2,669,891
Transfer to Agencies	1,807,463	1,923,523	94%	1,870,836
Trnsfr to/on behalf of Clients	18,193,410	18,769,320	97%	21,625,785
Transfer to Landlords	1,164,289	1,384,422	84%	1,636,417
Transfer to External Organizat	19,663,300	22,703,998	87%	22,297,301
Transfer to Other Boards	69,960	71,500	98%	51,500
Donation to Community Gro	734,000	514,000	143%	672,750
Transfer-Conservation Authorit	1,655,601	1,655,724	100%	1,774,821
Transfer to Prov-Victim Surcha	241,391	192,000	126%	200,000
Transfer to Prov-Dedicated Fin	38,779	55,000	71%	55,000
Transfer to Other Municipaliti	9,478	150,000	6%	125,000
Local Service Agreement Transf	27,184	20,000	136%	15,000
BIA Expenses	248,119	248,119	100%	267,488
Livestock Evaluation Claims	125,676	60,000	209%	92,000
MPAC Fees	1,388,786	1,412,190	98%	1,454,556
Total - Transfer to External Clients	57,063,904	59,880,545	95%	63,329,006

	Actuals 2025 (unaudited)	Budget 2025	% Budget Spent	Budget 2026
Budget Efficiency				
Budget Efficiency	-	-	0%	(7,579,129)
Total - Budget Efficiency	-	-	0%	(7,579,129)

